UMW HOLDINGS

Automotive division propels earnings higher

(UMWH MK EQUITY, UMWS.KL)

1.000

800

600

400

200

0

28 Feb 2022

BUY

(Maintained)

Company report

AmInvestment Bank

Muhammad Afif Zulkaplly

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RM3.10

03-2036 2293

Price

40

3.0

2.0

1.0

0.0 Feb-17

Feb-18

Feb-19

UMWH MK

Feb-20

Feb-21

EBMKI CI Index

Rationale for report: Company results

Investment Highlights

File Fair Value 52-week High/Low	RM3.0 RM4.0 RM3.5			
Key Changes Fair value EPS	0 0			
YE to Dec	FY21	FY22F	FY23F	FY24F
Revenue (RM mil) Core net profit (RM mil) FD Core EPS (sen) FD Core EPS growth (%) Consensus Net Profit (RM mil) DPS (sen) PE (x) EV/EBITDA (x) Div yield (%) ROE (%) Net Gearing (%)	11,060.8 259.2 22.2 (9.0) 5.8 14.0 5.5 1.9 6.7 nm	11,722.0 318.7 27.3 22.9 292.8 7.0 11.4 5.1 2.3 7.5 nm	12,043.0 354.2 30.3 11.2 333.4 8.0 10.2 4.9 2.6 7.9 nm	12,698.0 376.0 32.2 6.1 - 8.5 9.6 4.6 2.7 7.9 nm
Stock and Financial Data				
Shares Outstanding (million) Market Cap (RM mil) Book Value (RM/share) P/BV (x) ROE (%) Net Gearing (%)	1,168 3,621 3.52 0.9 6.7 -			
Major Shareholders Free Float Avg Daily Value (RM mil)	Emple Kump	oyees Prov	Nasional viden Fund g Persaraar (8.8%)	(12.6%)
Price performance		3mth	6mth	12mth
Absolute (%) Relative (%)		(1.0) (5.8)	(0.3) 0.3	3.7 2.8
8.0 7.0 6.0 5.0	Marker and a second	hun	www	2,000 - 1,800 - 1,600 - 1,400 - 1,200

- We retain our BUY call on UMW Holdings (UMWH) with higher sum-of-parts (SOP) derived fair value of RM4.00/share (from RM3.90/share). We revise upwards 2022F-23F earnings by 3-4% to reflect a higher associate contribution by Perodua. Moving forward, all its three divisions are set to benefit from the economic recovery as the world shifts towards the endemic phase of Covid-19.
- UMW's 4Q21 results exceeded our and street's expectations with a core net profit of RM228.3mil (3Q21: net loss of RM48.1mil, +10% YoY), bringing 2021 core net profit to RM259.2mil (-9% YoY). The positive variance was mainly attributed to RM140mil deferred tax assets related to an investment tax allowance recognized during the guarter and the strong associate contribution from Perodua. 2021's RM1,106.8mil revenue which met our expectation, accounting for 99% of our estimate. A final dividend of 5.8 sen was declared which translates to a 25% payout ratio of 2021 EPS.
- The automotive division is the quarter's star performer, propelling the group's profitability with a PBT of RM269.2mil (+882% QoQ, +41% YoY), fuelled by higher sales volume from Toyota and Perodua. The division continues to be the key earnings contributor of the group; it yields 79% of the group's PBT in 2021. Notably, Toyota has overtaken Honda as the top non-national brand in 2021. The success could be attributed to the resiliency of UMW Toyota's supply chain in navigating through disruptions caused by the pandemic.
- Other divisions. The equipment segment posted sequential improvement (PBT: +19% QoQ) with all its operating countries recording stronger revenue following the reopening of the economy, except for Myanmar. PBT in the manufacturing & engineering division rose 43% QoQ following all three subsegments benefiting from the ease of movement restrictions.
- The higher raw materials price likely will be borne by the principal, up to a certain threshold. However, should the input costs continue to increase and surpass this threshold, UMW and the principal may revise the pricing structure which could result in a redistribution of the additional costs along the supply chain, from the principal to end consumers. At the current level, UMW's margin remains unaffected.
- Outlook. Demand for Toyota and Perodua cars remains robust, indicated by the four months' worth of backlog orders. The new model launches i.e., Perodua Alza and locally assembled Toyota Corolla Cross will provide additional booster to 2022 sales. The rising commodity price will benefit the heavy equipment business while the aerospace unit set to improve with the recovery of the airline industry.

RM mil	4Q20	3Q21	4Q21	QoQ	YoY	2020	2021	YoY
Revenue	3,242.3	2,016.4	3,645.1	81%	12%	9,554.6	11,060.8	16%
Operating Profit	144.5	38.3	125.5	228%	-13%	258.4	274.2	6%
Finance Costs	(29.1)	(25.4)	(29.7)	17%	2%	(115.5)	(108.2)	-6%
Investment Income	13.9	9.2	14.3	56%	3%	54.4	48.7	-10%
Share of Profits of Associates & JV	107.6	(5.7)	160.9	n.m.	50%	204.1	268.0	31%
Profit before tax	236.9	16.5	271.0	1545%	14%	401.4	482.8	20%
Tax	(26.3)	(26.0)	109.3	n.m.	n.m.	(78.5)	32.9	-142%
Profit after tax	210.6	(9.6)	380.3	n.m.	81%	322.9	515.6	60%
Less: Minority interest	38.1	20.9	122.8	487%	222%	48.5	177.6	266%
Less: Holders of perpetual sukuk	17.4	17.4	17.6	1%	1%	69.7	69.9	0%
Net profit - Continuing operations	155.0	(47.9)	240.0	n.m.	55%	204.8	268.2	31%
Non-core adjustments	(51.7)	0.2	11.7			(80.1)	9.0	
Core net profit	206.8	(48.1)	228.3	n.m.	10%	284.9	259.2	-9%
Margins								
EBIT margin	4.5%	1.9%	3.4%			2.7%	2.5%	
PBT Margin	7.3%	0.8%	7.4%			4.2%	4.4%	
Net profit margin	4.8%	-2.4%	6.6%			2.1%	2.4%	
Core net profit margin	6.4%	-2.4%	6.3%			3.0%	2.3%	
<u>Sales volume (units)</u>								
Toyota	21,667	11,856	26,024	120%	20%	58,501	71,585	22%
Perodua	75,151	21,803	71,198	227%	-5%	220,163	190,291	-14%

EXHIBIT 1: RESULTS SUMMARY

Source: UMWH, AmInvestment Bank

EXHIBIT 2: NON-CORE ADJUSTMENTS FOR 2021 EARNINGS

	RM million	Remarks
Reported PATAMI	268	-
ADJUSTMENTS	Amount recognise	d in PATAMI
Forex	14	Unrealised forex loss due to the political unrest in Myanmar.
Net reversal of impairment on receivables	(11)	Debt recovery from an earlier impairment.
Net gain on disposal of PPE not relating to business operations	(9)	Mainly due to the gain on disposal of a property which was completed in 3Q 2021.
Net gain on disposal of investment	(3)	Due to the disposal of a subsidiary in 4Q 2021.
CORE PATAMI	259	

Source: UMWH

Revenue 4020 3021 4021 000 161 2020 202 Revenue Automotive 2,668.2 1,590.8 3,061.6 92% 15% 7,483.7 9,030 Equipment 317.9 316.0 365.1 16% 15% 1,137.3 1,313 Manufacturing & Engineering 244.2 110.3 225.9 105% -7% 918.3 726. Others 12.0 (0.7) (7.5) 1054% n.m. 15.3 (9.3) Total 3,242.3 2,016.4 3,645.1 81% 12% 9,554.6 11,060 PBT 18.5 24.3 26.9 19% 56% 102.9 107. Manufacturing & Engineering 22.7 8.2 11.7 43% 49% 61.6 22.4 Others 4.6 (43.4) (38.8) -11% n.m. (98.4) (123. Total 236.9 16.5 271.0 1545% 14% 400.7		Segmental Breakdown									
Automotive 2,668.2 1,590.8 3,061.6 92% 15% 7,483.7 9,030 Equipment 317.9 316.0 365.1 16% 15% 1,137.3 1,313 Manufacturing & Engineering 244.2 110.3 225.9 105% -7% 918.3 726. Others 12.0 (0.7) (7.5) 1054% n.m. 15.3 (9.3 Total 3,242.3 2,016.4 3,645.1 81% 12% 9,554.6 11,060 PBT	YoY	2021	2020	YoY	QoQ	4Q21	3Q21	4Q20	<u>Segmental Breakdown</u>		
Automotive 2,668.2 1,590.8 3,061.6 92% 15% 7,483.7 9,030 Equipment 317.9 316.0 365.1 16% 15% 1,137.3 1,313 Manufacturing & Engineering 244.2 110.3 225.9 105% -7% 918.3 726. Others 12.0 (0.7) (7.5) 1054% n.m. 15.3 (9.3) Total 3,242.3 2,016.4 3,645.1 81% 12% 9,554.6 11,060 PBT - <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>											
Equipment Manufacturing & Engineering Others 317.9 244.2 316.0 110.3 365.1 225.9 16% 105% 15% -7% 1,137.3 1,313 726. Total 3,242.3 2,016.4 3,645.1 16% 15% 1,137.3 1,313 PBT									Revenue		
Manufacturing & Engineering Others 244.2 110.3 225.9 105% -7% 918.3 726. Total 3,242.3 2,016.4 3,645.1 81% 12% 9,554.6 11,066 PBT	3 21%	9,030.3	7,483.7	15%	92%	3,061.6	1,590.8	2,668.2	Automotive		
Others 12.0 (0.7) (7.5) 1054% n.m. 15.3 (9.3) Total 3,242.3 2,016.4 3,645.1 81% 12% 9,554.6 11,06 PBT Automotive 191.0 27.4 269.2 882% 41% 334.6 476. Equipment 18.5 24.3 28.9 19% 56% 102.9 107. Manufacturing & Engineering 22.7 8.2 11.7 43% -49% 61.6 22.2 Others 4.6 (43.4) (38.8) -11% n.m. (98.4) (123. Total 236.9 16.5 271.0 1545% 14% 400.7 482. Net profit Automotive 135.1 7.4 266.5 3497% 97% 262.8 395. Equipment 15.8 16.9 21.5 27% 36% 76.8 77.3	1 15%	1,313.4	1,137.3	15%	16%	365.1	316.0	317.9	Equipment		
Total 3,242.3 2,016.4 3,645.1 81% 12% 9,554.6 11,06 PBT Automotive 191.0 27.4 269.2 882% 41% 334.6 476. Equipment 18.5 24.3 28.9 19% 56% 102.9 107. Manufacturing & Engineering 22.7 8.2 11.7 43% -49% 61.6 22.2 Others 4.6 (43.4) (38.8) -11% n.m. (98.4) (123. Total 236.9 16.5 271.0 1545% 14% 400.7 482. Net profit	-21%	726.3		-7%	105%				Manufacturing & Engineering		
PBT Automotive 191.0 27.4 269.2 882% 41% 334.6 476. Equipment 18.5 24.3 28.9 19% 56% 102.9 107. Manufacturing & Engineering 22.7 8.2 11.7 43% -49% 61.6 22.2 Others 4.6 (43.4) (38.8) -11% n.m. (98.4) (123. Total 236.9 16.5 271.0 1545% 14% 400.7 482. Net profit Automotive 135.1 7.4 266.5 3497% 97% 262.8 395. Equipment 15.8 16.9 21.5 27% 36% 76.8 77.3 Manufacturing & Engineering 10.2 (1.9) 0.3 n.m. Others 11.4 (52.9) (30.7) -42% nm (99.5) (126. Sub-total 172.5 (30.5) <	n.m.	(9.3)	15.3	n.m.	1054%	(7.5)	(0.7)	12.0	Others		
Automotive 191.0 27.4 269.2 882% 41% 334.6 476. Equipment 18.5 24.3 28.9 19% 56% 102.9 107. Manufacturing & Engineering 22.7 8.2 11.7 43% -49% 61.6 22.2 Others 4.6 (43.4) (38.8) -11% n.m. (98.4) (123. Total 236.9 16.5 271.0 1545% 14% 400.7 482. Net profit 236.9 16.5 271.0 1545% 14% 400.7 482. Net profit 135.1 7.4 266.5 3497% 97% 262.8 395. Equipment 15.8 16.9 21.5 27% 36% 76.8 77.3 Manufacturing & Engineering 10.2 (1.9) 0.3 n.m. -97% 34.3 (8.6 Others 11.4 (52.9) (30.7) -42% n.m (99.5) (126. Sub-total 17.4 17.4 17.6 1% 1% 69.7 <td>8 16%</td> <td>11,060.8</td> <td>9,554.6</td> <td>12%</td> <td>81%</td> <td>3,645.1</td> <td>2,016.4</td> <td>3,242.3</td> <td>Total</td>	8 16%	11,060.8	9,554.6	12%	81%	3,645.1	2,016.4	3,242.3	Total		
Equipment 18.5 24.3 28.9 19% 56% 102.9 107. Manufacturing & Engineering 22.7 8.2 11.7 43% -49% 61.6 22.7 Others 4.6 (43.4) (38.8) -11% n.m. (98.4) (123.7) Total 236.9 16.5 271.0 1545% 14% 400.7 482.7 Net profit 135.1 7.4 266.5 3497% 97% 262.8 395.7 Equipment 15.8 16.9 21.5 27% 36% 76.8 77.3 Manufacturing & Engineering 10.2 (1.9) 0.3 n.m. -97% 34.3 (8.6 Others 11.4 (52.9) (30.7) -42% nm (99.5) (126. Sub-total 172.5 (30.5) 257.6 n.m. 49% 69.7 69.5 Less: Holders of perpetual sukuk 17.4 17.4 17.6 1% 1% 69.7 69.5 PBT Margin 155.0 (47.9) 240.0 -601% <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>PBT</td></t<>									PBT		
Manufacturing & Engineering Others 22.7 8.2 11.7 43% -49% 61.6 22.2 Others 4.6 (43.4) (38.8) -11% n.m. (98.4) (123. Total 236.9 16.5 271.0 1545% 14% 400.7 482. Net profit Automotive Equipment 135.1 7.4 266.5 3497% 97% 262.8 395. Manufacturing & Engineering Others 10.2 (1.9) 0.3 n.m. -97% 34.3 (8.6 Sub-total Less: Holders of perpetual sukuk Total 172.5 (30.5) 257.6 n.m. 49% 274.5 338. PBT Margin 155.0 (47.9) 240.0 -601% 55% 204.8 268.	42%	476.7	334.6	41%	882%	269.2	27.4	191.0	Automotive		
Manufacturing & Engineering Others 22.7 8.2 11.7 43% -49% 61.6 22.2 Total 236.9 16.5 271.0 1545% 14% 400.7 482. Net profit Automotive Equipment 135.1 7.4 266.5 3497% 97% 262.8 395. Manufacturing & Engineering Others 10.2 (1.9) 0.3 n.m. -97% 34.3 (8.6 Others 11.4 (52.9) (30.7) -42% n.m (99.5) (126. Sub-total Less: Holders of perpetual sukuk 172.5 (30.5) 257.6 n.m. 49% 69.7 69.5 PBT Margin 155.0 (47.9) 240.0 -601% 55% 204.8 268.	4%	107.0	102.9	56%	19%	28.9	24.3	18.5	Equipment		
Others 4.6 (43.4) (38.8) -11% n.m. (98.4) (123.4) Total 236.9 16.5 271.0 1545% 14% 400.7 482.4 Net profit Automotive 135.1 7.4 266.5 3497% 97% 262.8 395.7 Equipment 15.8 16.9 21.5 27% 36% 76.8 77.3 Manufacturing & Engineering 10.2 (1.9) 0.3 n.m. -97% 34.3 (8.6 Others 11.4 (52.9) (30.7) -42% n.m (99.5) (126.5) Sub-total 172.5 (30.5) 257.6 n.m. 49% 274.5 338.6 Less: Holders of perpetual sukuk 17.4 17.4 17.6 1% 1% 69.7 69.5 PBT Margin U U U U U U U U U U	-64%	22.2	61.6	-49%	43%	11.7	8.2	22.7			
Net profit 135.1 7.4 266.5 3497% 97% 262.8 395. Equipment 15.8 16.9 21.5 27% 36% 76.8 77.3 Manufacturing & Engineering 10.2 (1.9) 0.3 n.m. -97% 34.3 (8.6 Others 11.4 (52.9) (30.7) -42% nm (99.5) (126. Sub-total 172.5 (30.5) 257.6 n.m. 49% 274.5 338. Less: Holders of perpetual sukuk 17.4 17.4 17.6 1% 1% 69.7 69.5 PBT Margin 155.0 (47.9) 240.0 -601% 55% 204.8 268.	25%	(123.2)	(98.4)	n.m.	-11%	(38.8)	(43.4)	4.6			
Automotive 135.1 7.4 266.5 3497% 97% 262.8 395. Equipment 15.8 16.9 21.5 27% 36% 76.8 77.3 Manufacturing & Engineering 10.2 (1.9) 0.3 n.m. -97% 34.3 (8.6 Others 11.4 (52.9) (30.7) -42% nm (99.5) (126. Sub-total 172.5 (30.5) 257.6 n.m. 49% 274.5 338. Less: Holders of perpetual sukuk 17.4 17.4 17.6 1% 1% 69.7 69.5 PBT Margin 155.0 (47.9) 240.0 -601% 55% 204.8 268.	20%	482.8	400.7	14%	1545%	271.0	16.5	236.9	Total		
Automotive 135.1 7.4 266.5 3497% 97% 262.8 395. Equipment 15.8 16.9 21.5 27% 36% 76.8 77.3 Manufacturing & Engineering 10.2 (1.9) 0.3 n.m. -97% 34.3 (8.6 Others 11.4 (52.9) (30.7) -42% nm (99.5) (126. Sub-total 172.5 (30.5) 257.6 n.m. 49% 274.5 338. Less: Holders of perpetual sukuk 17.4 17.4 17.6 1% 1% 69.7 69.5 PBT Margin 155.0 (47.9) 240.0 -601% 55% 204.8 268.									Net profit		
Equipment 15.8 16.9 21.5 27% 36% 76.8 77.3 Manufacturing & Engineering 10.2 (1.9) 0.3 n.m. -97% 34.3 (8.6 Others 11.4 (52.9) (30.7) -42% n.m (99.5) (126. Sub-total 17.4 17.4 17.6 1% 1% 69.7 69.9 Less: Holders of perpetual sukuk 155.0 (47.9) 240.0 -601% 55% 204.8 268.	51%	395.9	262.8	97%	3497%	266.5	7.4	135.1	•		
Others 11.4 (52.9) (30.7) -42% n.m (99.5) (126. Sub-total 172.5 (30.5) 257.6 n.m. 49% 274.5 338. Less: Holders of perpetual sukuk 17.4 17.4 17.6 1% 1% 69.7 69.5 PBT Margin 155.0 (47.9) 240.0 -601% 55% 204.8 268.	1%	77.3		36%			16.9	15.8			
Others 11.4 (52.9) (30.7) -42% n.m (99.5) (126. Sub-total 172.5 (30.5) 257.6 n.m. 49% 274.5 338. Less: Holders of perpetual sukuk 17.4 17.4 17.6 1% 1% 69.7 69.9 PBT Margin PBT Margin PBT Margin Contract of the second se	n.m.	(8.6)	34.3	-97%	n.m.	0.3	(1.9)	10.2	Manufacturing & Engineering		
Less: Holders of perpetual sukuk 17.4 17.4 17.6 1% 69.7 69.8 Total 155.0 (47.9) 240.0 -601% 55% 204.8 268. PBT Margin 1 <td< td=""><td>) 27%</td><td>(126.5)</td><td>(99.5)</td><td>nm</td><td>-42%</td><td>(30.7)</td><td>. ,</td><td>11.4</td><td></td></td<>) 27%	(126.5)	(99.5)	nm	-42%	(30.7)	. ,	11.4			
Less: Holders of perpetual sukuk 17.4 17.4 17.6 1% 69.7 69.5 Total 155.0 (47.9) 240.0 -601% 55% 204.8 268. PBT Margin 1 <td< td=""><td>23%</td><td>338.1</td><td>274.5</td><td>49%</td><td>n.m.</td><td>257.6</td><td>(30.5)</td><td>172.5</td><td>Sub-total</td></td<>	23%	338.1	274.5	49%	n.m.	257.6	(30.5)	172.5	Sub-total		
Total 155.0 (47.9) 240.0 -601% 55% 204.8 268. PBT Margin	0%	69.9	69.7		1%	17.6		17.4	Less: Holders of perpetual sukuk		
	31%	268.2	204.8	55%	-601%	240.0	(47.9)	155.0			
									PBT Margin		
Automotive 7.2% 1.7% 8.8% 4.5% 5.3%		5.3%	4.5%			8.8%	1.7%	7.2%	Automotive		
		8.1%	9.1%				7.7%	5.8%	Equipment		
Manufacturing & Engineering 9.3% 7.4% 5.2% 6.7% 3.1%		3.1%	6.7%			5.2%	7.4%	9.3%	Manufacturing & Engineering		
Net Profit Margin									Net Profit Margin		
		4.4%	3.5%			8.7%	0.5%	5.1%			
		5.9%							Equipment		
		-1.2%									

Source: UMWH, AmInvestment Bank

EXHIBIT 4: SALES ASSUMPTIONS								
Units	2020	2021	2022F	2023F	2024F			
Toyota	59,320	71,585	72,000	73,000	78,000			
Perodua	220,154	190,291	240,000	250,000	255,000			

Source: AmInvestment Bank estimates

EXHIBIT 5: SOP VALUATION MATRIX								
Segment	PAT (RM mil)	Stake	PE (x)	Value (RM mil)	Value (RM/share)	No. of shares		
Automotive	116.0	51%	13.0	768.8	0.66	1,168.3		
Equipment	85.8	91%	9.0	702.6	0.60			
Manufacturing & Engineering	28.1		10.0	281.2	0.24			
					1.50			
Add: Perodua	715.6	38%	13.0	3,534.8	3.03			
Add: Serendah land				1,073.0	0.92			
Add: Company net debt				-1,742.4	-1.49			
Fair Value					4.00			

Source: AmInvestment Bank estimates



Source: AmInvestment Bank

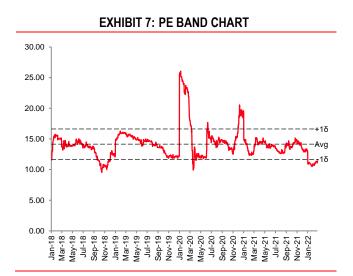
EXHIBIT 8: ESG RATING

Jan-21 Mar-21 May-21 Jul-21

Overall	\star	\star	*		
Zero-carbon initiatives	*	*			
Work site safety	*	*	*		
Shareholder accountability	*	*	*		
Social responsibility	*	*	*	*	
Pollution control	*	*			
Supply chain auditing	*	*	*		
Corruption-free pledge	*	*	*	*	
Accessibility & transparency	*	*	*	*	
	*	*		*	

We accord a discount/premium of -6%, -3%, 0%, +3% and +6% on fundamental fair value based on the overall ESG rating as appraised by us, from 1-star to 5-star

Source: AmInvestment Bank



Income Statement (RMmil, YE 31 Dec)	FY20	FY21	FY22F	FY23F	FY24
Revenue	9,554.6	11,060.8	11,722.0	12,043.0	12,698.
EBITDA	632.5	617.8	624.2	607.2	587.
Depreciation/Amortisation	(374.1)	(343.5)	(325.6)	(297.9)	(273.6
Operating income (EBIT)	258.4	`274.Ź	298.6	` 309.3	` 313.
Other income & associates	204.1	268.0	276.9	286.4	295
Net interest	(61.1)	(59.5)	(89.9)	(83.3)	(76.0
Exceptional items	(01.1)	(00.0)	(00.0)	(00.0)	(70.
Pretax profit	401.4	482.8	485.6	512.4	532
•					
Taxation	(78.5)	32.9	(83.5)	(67.8)	(61.
Minorities/pref dividends	48.5	177.6	83.5	90.4	94
Net profit	204.8	268.2	318.7	354.2	376
Core net profit	284.9	259.2	318.7	354.2	376
Balance Sheet (RMmil, YE 31 Dec)	FY20	FY21	FY22F	FY23F	FY24
Fixed assets	2,463.0	2,531.4	2,325.8	2,127.9	1,954
Intangible assets	-	-	-	-	
Other long-term assets	2,992.3	3,261.3	3,538.2	3,824.6	4,120
Total non-current assets	5,455.3	5,792.7	5,864.0	5,952.5	6,074
Cash & equivalent	2,050.9	2,941.4	3,109.4	3,307.0	3,476
Stock	1,439.3	1,752.2	1,856.9	1,907.8	2,011
Trade debtors	1,187.7	1,051.7	1,114.5	1,145.0	1,207
Other current assets	1,313.9	634.8	634.8	634.8	634
Total current assets	5,991.8	6,380.0	6,715.6	6,994.6	7,329
Trade creditors					
	2,156.2	2,284.8	2,421.4	2,487.7	2,623
Short-term borrowings	523.8	638.1	588.1	538.1	488
Other current liabilities	116.2	96.9	96.9	96.9	96
Total current liabilities	2,796.2	3,019.8	3,106.4	3,122.7	3,208
Long-term borrowings	1,942.3	2,095.0	2,095.0	2,095.0	2,095
Other long-term liabilities	291.5	295.4	295.4	295.4	295
Total long-term liabilities	2,233.7	2,390.4	2,390.4	2,390.4	2,390
Shareholders' funds	3,868.1	4,116.5	4,353.3	4,614.1	4,890
Minority interests	2,549.0	2,646.1	2,729.6	2,820.0	2,914
BV/share (RM)	3.31	3.52	3.73	3.95	4.1
Cash Flow (RMmil, YE 31 Dec)	FY20	FY21	FY22F	FY23F	FY24
Pretax profit	401.4	482.8	485.6	512.4	532
Depreciation/Amortisation	374.1	343.5	325.6	297.9	273
Net change in working capital	460.0	(221.1)	(31.0)	(15.1)	(30.
Others	(289.2)	(343.5)	(270.5)	(270.9)	(280.
Cash flow from operations	946.3	261.6	509.7	524.3	494
Capital expenditure	(95.5)	(406.4)	(120.0)	(100.0)	(100.
Net investments & sale of fixed assets	(1,081.5)	(526.3)	(276.9)	(286.4)	(295.)
Others	1,061.5)	(320.3) 1,406.7	(270.9) 276.9	(200.4) 286.4	(295) 295
		,			
Cash flow from investing	(110.5)	474.0	(120.0)	(100.0)	(100.
Debt raised/(repaid)	(43.1)	267.0	(50.0)	(50.0)	(50.
Equity raised/(repaid)	-	-	-	-	(00
Dividends paid	(46.7)	(67.8)	(81.8)	(93.5)	(99.)
Others	(147.7)	(159.8)	(89.9)	(83.3)	(76.
Cash flow from financing	(237.5)	39.4	(221.7)	(226.7)	(225.
Net cash flow	598.3	775.0	168.0	197.6	169
Net cash/(debt) b/f	1,350.9	1,901.4	2,533.0	2,701.0	2,898
Net cash/(debt) c/f	1,901.4	2,533.0	2,701.0	2,898.6	3,067
Key Ratios (YE 31 Dec)	FY20	FY21	FY22F	FY23F	FY24
Revenue growth (%)	(18.6)	15.8	6.0	2.7	5
EBITDA growth (%)	(19.1)	(2.3)	1.0	(2.7)	(3.
Pretax margin (%)	4.2	4.4	4.1	4.3	4
Net profit margin (%)	2.1	2.4	2.7	2.9	3
Interest cover (x)	4.2	4.6	3.3	3.7	4
Effective tax rate (%)	19.6	6.8	17.2	13.2	11
Dividend payout (%)	22.8	25.3	25.7	26.4	26
Debtors turnover (days)	50	37	34	34	3
Stock turnover (days)	58	53	56	57	5
Creditors turnover (days)	81	73	73	74	1

Source: Company, AmInvestment Bank Bhd estimates

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