

HLIB Research

PP 9484/12/2012 (031413)

UMW (HOLD ←→, EPS ↑)

INDUSTRY: NEUTRAL

EARNINGS EVALUATION

Competitive Market Ahead in 4Q14

| Results | Reported core net profit of RM218.8m in 3Q14 and RM605.5m in 9M14, in line with HLIB's RM771.5m (78.5%), but below consensus RM898.7m (67.4%). We expect weaker earnings in 4Q14 from automotive division. | (60 KLC Expe |
|------------|--|--|
| Deviations | None. | Expe Expe |
| Dividends | Announced second interim single tier dividend of 15 sen/share. | Sha |
| Highlights | Automotive: 3Q14 revenue improved 8.6% yoy due to higher Toyota sales volume (Vios was only launched in 4Q13 and Altis in 1Q14), contributing to higher PBT contributions yoy. However, we expect stiff competitive market in 4Q14, which may affect Toyota's margin. Stronger contribution from Perodua Axia is expected to partly offset the decline in earnings from Toyota. Equipment: 3Q14 PBT dropped 20.2% yoy due to lower sales mix of heavy equipments, as demand was affected by suspension in mining activities in Myanmar and drop in commodity prices in Papua New Guinea. Oil & Gas: 3Q14 revenue improved 23.9% yoy and 6.5% qoq from contributions of new jack-up rigs (Naga 4 and Naga 5), resulting in stronger earnings contributions. We expect continued earnings growth in 4Q14 from the deliveries of Naga 6 and Naga 7. Manufacturing & Engineering: 3Q14 reported lower losses before tax yoy mainly due to impairments in the previous corresponding 3Q13 (estimated at RM50m). Losses in 3Q14 was mainly due to CCD interest expenses by India subsidiaries and lower local sales volume (automotive parts and components). | (RM) 13.0 12.5 12.0 11.5 11.0 10.5 10.0 No Bloo Burs Issue Mark 3-mt Pric Rela |
| Risks | Prolonged tightening of banks' HP rules. | PNB EPF |
| | Slowdown in the Malaysian economy affecting car sales. Global automotive supply chain disruption. Appreciation of US\$. Plunge in crude oil price and slowdown in O&G exploration. | KWA Sur FYE |
| Forecasts | We have fine-tuned our model by adjusting earnings for FY14-16 by +2.7%, -0.8% and -2.1% respectively. | Turn EBIT Pre-t |
| Rating | HOLD (←→) Positives – 1) Control largest market share of Malaysia TIV with leading brand - Toyota, Lexus and Perodua; 2) Strong growth of Oil & Gas division; and 3) Expanding reach of Manufacturing & Engineering division into fast growing China and India. Negatives – 1) Slump in crude oil prices affecting demand and charter rates for jack-up rigs; 2) Tightening of bank's lending rules; and 3) Intense competition from rival automotive marques. | Rpt. Norm P/E (Book P/B (Net I Net C ROE ROA HLIB |
| Valuation | Post earnings adjustments, we cut our target price to RM11.30 (previously RM11.43) based on SOP, with unchanged Hold recommendation. | |

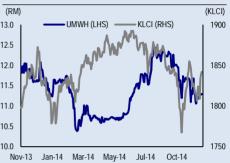
27 November 2014 Price Target: RM11.30 (↓) Share price: RM11.30

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| KLCI | 1842 |
|-----------------------------|------|
| Expected share price return | 0.0% |
| Expected dividend return | 4.1% |
| Expected total return | 4.1% |

Share price



Information

| Bloomberg Ticker | UMWH MK |
|--------------------------|---------|
| Bursa Code | 4588 |
| Issued Shares (m) | 1,168 |
| Market cap (RM m) | 13,202 |
| 3-mth avg. volume ('000) | 1,228 |

| Price Performance | 1M | 3M | 12M |
|-------------------|------|------|-------|
| Absolute | -3.4 | -9.3 | -8.3 |
| Relative | -4.6 | -8.3 | -10.5 |

Major shareholders

| PNB | 53.3% |
|------|-------|
| EPF | 15.5% |
| KWAP | 5.0% |
| | |

Summary Earnings Table

| FYE Dec (RM m) | 2013A | 2014E | 2015E | 2016E | | | | | | | |
|-------------------|--------|--------|--------|--------|--|--|--|--|--|--|--|
| Turnover | 13,951 | 15,384 | 15,769 | 16,582 | | | | | | | |
| EBITDA | 1,827 | 2,048 | 2,248 | 2,515 | | | | | | | |
| Pre-tax Profit | 1,436 | 1,798 | 1,943 | 2,179 | | | | | | | |
| Rpt. net profit | 654 | 792 | 927 | 1,062 | | | | | | | |
| Norm. net profit | 837 | 792 | 927 | 1,062 | | | | | | | |
| Norm. EPS (sen) | 71.7 | 67.8 | 79.4 | 90.9 | | | | | | | |
| P/E (x) | 15.8 | 16.7 | 14.2 | 12.4 | | | | | | | |
| Book Value (RM) | 5.4 | 5.7 | 6.0 | 6.3 | | | | | | | |
| P/B (x) | 2.1 | 2.0 | 1.9 | 1.8 | | | | | | | |
| Net Dvd Yield (%) | 3.9 | 3.9 | 4.6 | 5.2 | | | | | | | |
| Net Gearing | 7.5 | 27.9 | 43.5 | 47.5 | | | | | | | |
| ROE (%) | 14.9 | 12.2 | 13.6 | 14.9 | | | | | | | |
| ROA (%) | 6.7 | 5.4 | 5.8 | 6.1 | | | | | | | |
| HLIB | | | | | | | | | | | |

Figure #1: Quarterly Result Comparison

| FYE Dec (RMm) | 3Q13 | 2Q14 | 3Q14 | QoQ (%) | YoY (%) | Comment |
|---------------------|---------|---------|---------|---------|---------|---|
| Revenue | 3,456.6 | 3,966.8 | 3,697.4 | -6.8 | 7.0 | Lower revenue QoQ mainly due to lower car sales by Toyota (See Figure #3). |
| EBITDA | 366.0 | 498.3 | 503.0 | 0.9 | 37.4 | |
| EBITDA Margin (%) | 10.6 | 12.6 | 13.6 | 8.3 | 28.5 | |
| EBIT | 283.5 | 417.7 | 389.4 | -6.8 | 37.3 | |
| EBIT Margin (%) | 8.2 | 10.5 | 10.5 | 0.0 | 2.3 | EBIT margin sustained QoQ. |
| Net Finance Expense | -2.9 | 15.3 | 20.7 | 35.6 | -820.9 | Lower net borrowings, post listing of UMWOG in 4Q13. |
| Associates | 62.2 | 23.8 | 25.6 | 7.4 | -58.8 | |
| EI | -90.6 | -32.9 | -21.8 | | | Included property disposal gains/losses, impairments provisions and fair value changes (derivatives). |
| Reported PBT | 245.6 | 422.1 | 430.3 | 1.9 | 75.2 | |
| Тах | -66.7 | -128.1 | -100.6 | -21.5 | 50.9 | Lower effective tax QoQ due to lower non-taxable expenses and higher tax rates for overseas subsidiaries. |
| Reported Net Profit | 179.0 | 294.0 | 329.7 | 12.2 | 84.2 | |
| Reported PATAMI | 101.5 | 142.0 | 197.0 | 38.8 | 94.2 | |
| Core PATAMI | 192.0 | 174.9 | 218.8 | 25.1 | 13.9 | Excluded Els and Forex. |
| Reported EPS (Sen) | 8.7 | 12.2 | 16.9 | 38.8 | 94.2 | |
| Core EPS (Sen) | 16.4 | 15.0 | 18.7 | 25.1 | 13.9 | |

Figure #2: Cumulative Result Comparison

| FYE Dec (RMm) | 9M13 | 9M14 | YoY (%) | HLIB FY14 | vs HLIB (%) | Comment |
|---------------------|----------|----------|---------|-----------|-------------|---|
| Revenue | 10,315.1 | 11,247.7 | 9.0 | 15,384.1 | 73.1 | Growth YoY driven by automotive (higher car sales) and O&G (commencement of Naga 4 and 5, and higher charter rates). |
| EBITDA | 1,319.2 | 1,491.6 | 13.1 | 1,979.9 | 75.3 | |
| EBITDA Margin (%) | 12.8 | 13.3 | 0.5 | 12.9 | 0.4 | EBITDA margin improved YoY on higher car sales volume (note that new Vios was only launched in 4Q13) was and stronger contributions of UMWOG. |
| EBIT | 1,095.4 | 1,224.1 | 11.8 | 1,604.9 | 76.3 | |
| EBIT Margin (%) | 10.6 | 10.9 | 0.3 | 10.4 | 0.5 | Filtered through higher EBITDA margin. |
| Net Finance Expense | -15.6 | 41.3 | -365.2 | -38.1 | -108.4 | Lower net borrowings, post listing of UMWOG in 4Q13. |
| Associates | 140.1 | 90.1 | -35.7 | 163.7 | 55.1 | Lower contribution from oversea ventures (Manufacturing and valued segments). |
| EI | -70.2 | -31.0 | | 0.0 | | Net Impairments, Forex and Gains on disposals. |
| Reported PBT | 1,121.5 | 1,331.7 | 18.7 | 1,730.5 | 77.0 | |
| Тах | -265.4 | -316.0 | 19.0 | -382.8 | 82.5 | |
| Reported Net Profit | 856.1 | 1,015.8 | 18.6 | 1,347.6 | 75.4 | |
| Reported PATAMI | 572.1 | 574.5 | 0.4 | 771.5 | 74.5 | |
| Core PATAMI | 642.3 | 605.5 | -5.7 | 771.5 | 78.5 | Within HLIB's forecast, as we expect weaker earnings in 4Q14, mainly from deteriorating margins for automotive segment. |
| Reported EPS (Sen) | 49.0 | 49.2 | 0.4 | 66.0 | 74.5 | oognon |
| Core EPS (Sen) | 55.0 | 51.8 | -5.7 | 66.0 | 78.5 | |

Company, HLIB

Figure #3: UMW Group Automotive Operating Statistics

| 1013 | 2Q13 | 3Q13 | 4Q13 | 1Q14 | 2Q14 | 3Q14 |
|--------|--|---|--|---|---|---|
| 20,137 | 23,610 | 20,329 | 27,109 | 24,185 | 26,937 | 23,508 |
| 229 | 287 | 337 | 483 | 449 | 367 | 369 |
| 46,696 | 50,177 | 50,525 | 48,673 | 44,024 | 50,456 | 45,837 |
| 67,062 | 74,074 | 71,191 | 76,265 | 68,658 | 77,760 | 69,714 |
| | | | | | | |
| -0.85 | -4.55 | -0.72 | -3.23 | 2.38 | 4.98 | -2.07 |
| -14.91 | 10.46 | -3.89 | 7.13 | -9.97 | 13.26 | -10.35 |
| | 20,137 229 46,696 67,062 -0.85 | 20,137 23,610 229 287 46,696 50,177 67,062 74,074 -0.85 -4.55 | 20,137 23,610 20,329 229 287 337 46,696 50,177 50,525 67,062 74,074 71,191 -0.85 -4.55 -0.72 | 20,137 23,610 20,329 27,109 229 287 337 483 46,696 50,177 50,525 48,673 67,062 74,074 71,191 76,265 -0.85 -4.55 -0.72 -3.23 | 20,137 23,610 20,329 27,109 24,185 229 287 337 483 449 46,696 50,177 50,525 48,673 44,024 67,062 74,074 71,191 76,265 68,658 -0.85 -4.55 -0.72 -3.23 2.38 | 20,137 23,610 20,329 27,109 24,185 26,937 229 287 337 483 449 367 46,696 50,177 50,525 48,673 44,024 50,456 67,062 74,074 71,191 76,265 68,658 77,760 -0.85 -4.55 -0.72 -3.23 2.38 4.98 |

Company, HLIB

Figure #4: UMW Earnings Breakdown

| | 3Q13 | 2Q14 | 3Q14 | QoQ | YoY | Comment |
|---|---------------|---------------|---------------|------------------|-----------------|--|
| Reported Revenue | | | | | | |
| Automotive | 2,433.3 | 2,904.4 | 2,643.4 | -9.0% | 8.6% | QoQ decline due to lower Toyota sales. |
| Equipment | 410.8 | 453.8 | 434.8 | -4.2% | 5.8% | Sustaining sales for the segment. |
| Oil & Gas | 205.3 | 238.8 | 254.3 | 6.5% | 23.9% | QoQ growth from full contributions of NAGA 5 (commencement in early-May 2014). |
| Manufacturing & Engineering | 188.9 | 188.9 | 180.2 | -4.6% | -4.6% | Malaysia market was affected by the lower total industrial production volume (especially Perodua and Proton) in 3Q14. |
| Others | 233.9 | 204.9 | 209.1 | 2.1% | -10.6% | Included dividend income and valued segment. |
| Intersegment | (15.7) | (23.9) | (24.3) | 1.9% | 55.4% | , i i i i i i i i i i i i i i i i i i i |
| Total | 3,456.6 | 3,966.8 | 3,697.4 | -6.8% | 7.0% | |
| Reported PBT Automotive Equipment | 294.9 55.6 | 408.5 55.1 | 343.9 44.4 | -15.8% -19.4% | 16.6% -20.2% | QoQ decline due to lower car sales volume and intense competitions. QoQ decline on lower revenue and lower margins. |
| Oil & Gas | 54.5 | 66.2 | 75.8 | 14.5% | 39.3% | In line with improved revenue. |
| Manufacturing & Engineering | (31.1) | 11.9 | (1.5) | -112.4% | -95.2% | QoQ decline due to lower revenue, from CCD interest expenses related to India subsidiaries and margin compression for the local automotive component and parts manufacturing (lower volumes). |
| Others | (128.2) | (119.7) | (32.4) | -72.9% | -74.7% | Included property disposal gains/losses, impairments and fair value changes (derivatives). |
| Total | 245.6 | 422.1 | 430.3 | 1. 9 % | 75.2% | |

Figure #4: UMW SOP

| Division | Stakes (%) | PATMI (RM m) | Valuations (RM m) | RM/Share | Basis |
|-----------------------------|------------|--------------|-------------------|----------|----------------------------|
| Automotive | Various | 655.29 | 7,863.49 | 6.73 | FY15 PE 12x |
| Equipment | Various | 182.91 | 1,829.11 | 1.57 | FY15 PE 10x |
| Oil & Gas | 55.2% | 209.55 | 3,460.93 | 2.96 | Target Price of RM2.90 |
| Manufacturing & Engineering | Various | 10.46 | 83.70 | 0.07 | FY15 PE 8x |
| Others | Various | (130.78) | (130.78) | (0.11) | |
| FY13 Net Cash (Holdings) | | | 100.00 | 0.09 | Estimated as at end FY2014 |
| Target Price (RM) | | | | 11.30 | Implied FY15 P/E of 14.3x |
| * No of Shares | | 1,168.3 | | | As at end FY2013 |
| Company, HLIB | | | | | |

Figure #5: HLIB Forecast versus Consensus

| | FY14 | | Difference FY15 | | Difference FY16 | | | Difference | |
|-------------------|----------|-----------|-----------------|----------|-----------------|--------|----------|------------|-------|
| | HLIB | Consensus | (%) | HLIB | Consensus | (%) | HLIB | Consensus | (%) |
| Revenue (RMm) | 15,384.1 | 15,081.0 | 2.0% | 15,768.6 | 16,049.0 | -1.7% | 16,582.3 | 16,873.0 | -1.7% |
| EBITDA (RMm) | 2,047.6 | 2,196.0 | -6.8% | 2,248.3 | 2,529.0 | -11.1% | 2,514.6 | 2,738.0 | -8.2% |
| Core Profit (RMm) | 792.2 | 898.7 | -11.8% | 927.4 | 1,033.0 | -10.2% | 1,062.2 | 1,135.0 | -6.4% |
| EPS (Sen) | 67.8 | 78.8 | -13.9% | 79.4 | 89.3 | -11.1% | 90.9 | 98.2 | -7.4% |

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Financial Projections

Income statement

| meome statement | | | | | |
|--------------------------|---------|---------|---------|---------|---------|
| FYE 31 Dec (RMm) | 2012A | 2013A | 2014E | 2015E | 2016E |
| Revenue | 15,817 | 13,951 | 15,384 | 15,769 | 16,582 |
| Operating cost | -13,608 | -12,125 | -13,337 | -13,520 | -14,068 |
| EBITDA | 2,209 | 1,827 | 2,048 | 2,248 | 2,515 |
| Depreciation | -290 | -315 | -375 | -426 | -449 |
| EBIT | 1,918 | 1,512 | 1,673 | 1,823 | 2,065 |
| Interest income | 72 | 73 | 71 | 62 | 59 |
| Interest expense | -89 | -88 | -109 | -139 | -162 |
| Associates | 122 | 123 | 164 | 197 | 216 |
| Exceptionals | -3 | -183 | 0 | 0 | 0 |
| Pretax profit | 2,020 | 1,436 | 1,798 | 1,943 | 2,179 |
| Taxation (Inc Def Tax) | -431 | -350 | -421 | -410 | -441 |
| Minorities | -466 | -431 | -585 | -605 | -676 |
| Net profit | 1,122 | 654 | 792 | 927 | 1,062 |
| Core profit (Ex Def Tax) | 1,125 | 837 | 792 | 927 | 1,062 |
| No of shares (m) | 1,168 | 1,168 | 1,168 | 1,168 | 1,168 |
| Rep. EPS (Sen) | 96.1 | 56.0 | 67.8 | 79.4 | 90.9 |
| Core EPS (sen) | 96.3 | 71.7 | 67.8 | 79.4 | 90.9 |

Balance sheet

| FYE 31 Dec (RMm) | 2012A | 2013A | 2014E | 2015E | 2016E |
|-------------------------|--------|--------|--------|--------|--------|
| Fixed assets | 3,007 | 3,902 | 5,368 | 6,793 | 7,493 |
| Other long-term assets | 2,180 | 2,173 | 2,264 | 2,362 | 2,470 |
| Other short-term assets | 490 | 2,331 | 2,331 | 2,331 | 2,331 |
| Working capital | 2,098 | 1,795 | 1,982 | 2,047 | 2,167 |
| Receivables | 1,079 | 1,229 | 1,355 | 1,389 | 1,461 |
| Payables | -750 | -1,186 | -1,304 | -1,322 | -1,376 |
| Inventory | 1,769 | 1,752 | 1,932 | 1,980 | 2,082 |
| Net cash | -215 | -476 | -1,855 | -3,027 | -3,483 |
| Cash | 2,493 | 2,544 | 2,161 | 1,985 | 1,965 |
| ST debt | -1,074 | -1,417 | -1,417 | -1,417 | -1,417 |
| LT debt | -1,634 | -1,602 | -2,598 | -3,595 | -4,031 |
| Shareholders' funds | 4,848 | 6,363 | 6,640 | 6,965 | 7,336 |
| Share capital | 584 | 584 | 584 | 584 | 584 |
| Reserves | 4,264 | 5,779 | 6,056 | 6,380 | 6,752 |
| Minorities | 1,450 | 2,614 | 2,702 | 2,792 | 2,894 |
| Other liabilities | 1,261 | 749 | 749 | 749 | 749 |

Assumption Metrics

| FYE 31 Dec | 2012A | 2013A | 2014E | 2015E | 2016E |
|------------------|---------|---------|---------|---------|---------|
| GDP Growth (%) | 5.6% | 4.5% | 6.0% | 5.0% | 5.0% |
| TIV | 627,753 | 655,792 | 678,978 | 685,767 | 706,340 |
| Growth (%) | 4.6% | 4.5% | 3.5% | 1.0% | 3.0% |
| | | | | | |
| Unit Sale (Unit) | 295,759 | 288,592 | 298,824 | 299,899 | 304,891 |
| Toyota (Unit) | 105,151 | 91,185 | 99,392 | 95,416 | 98,278 |
| Lexus (Unit) | 1,471 | 1,336 | 1,400 | 1,500 | 1,600 |
| Perodua (Unit) | 189,137 | 196,071 | 198,032 | 202,983 | 205,013 |
| | | | | | |
| Average Price | | | | | |
| UMW (RM) | 102,127 | 104,169 | 102,607 | 103,633 | 103,633 |
| Perodua (RM) | 43,648 | 41,507 | 40,677 | 41,084 | 41,495 |
| | | | | | |

| FYE 31 Dec (RMm) 2012A 2013A 2014E 2015E 2016E EBITDA 2,209 1,827 2,048 2,248 2,515 Net interest received -17 -15 -38 -77 -102 Working cap changes -209 -427 -188 -64 -120 Taxation -309 -366 -421 -410 -441 Others -510 -10 0 0 0 Operating cashflow 1,163 1,009 1,401 1,697 1,851 Capex & acquisitions -514 -1,166 -1,850 -1,150 -1,150 Free cashflow 649 -158 -449 -153 701 Other inv cashflow 11 320 82 99 108 Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 | Cashflow | | | | | |
|--|-----------------------|-------|--------|--------|--------|--------|
| Net interest received -17 -15 -38 -77 -102 Working cap changes -209 -427 -188 -64 -120 Taxation -309 -366 -421 -410 -441 Others -510 -10 0 0 0 Operating cashflow 1,163 1,009 1,401 1,697 1,851 Capex & acquisitions -514 -1,166 -1,850 -1,850 -1,150 Free cashflow 649 -158 -449 -153 701 Other inv cashflow 11 320 82 99 108 Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 | FYE 31 Dec (RMm) | 2012A | 2013A | 2014E | 2015E | 2016E |
| Working cap changes -209 -427 -188 -64 -120 Taxation -309 -366 -421 -410 -441 Others -510 -10 0 0 0 Operating cashflow 1,163 1,009 1,401 1,697 1,851 Capex & acquisitions -514 -1,166 -1,850 -1,850 -1,150 Free cashflow 649 -158 -449 -153 701 Other inv cashflow 11 320 82 99 108 Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0< | EBITDA | 2,209 | 1,827 | 2,048 | 2,248 | 2,515 |
| Taxation -309 -366 -421 -410 -441 Others -510 -10 0 0 0 Operating cashflow 1,163 1,009 1,401 1,697 1,851 Capex & acquisitions -514 -1,166 -1,850 -1,850 -1,150 Free cashflow 649 -158 -449 -153 701 Other inv cashflow 11 320 82 99 108 Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -200 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Net interest received | -17 | -15 | -38 | -77 | -102 |
| Others -510 -10 0 0 0 Operating cashflow 1,163 1,009 1,401 1,697 1,851 Capex & acquisitions -514 -1,166 -1,850 -1,850 -1,150 Free cashflow 649 -158 -449 -153 701 Other inv cashflow 11 320 82 99 108 Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Working cap changes | -209 | -427 | -188 | -64 | -120 |
| Operating cashflow 1,163 1,009 1,401 1,697 1,851 Capex & acquisitions -514 -1,166 -1,850 -1,150 Free cashflow 649 -158 -449 -153 701 Other inv cashflow 11 320 82 99 108 Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 | Taxation | -309 | -366 | -421 | -410 | -441 |
| Capex & acquisitions -514 -1,166 -1,850 -1,850 -1,150 Free cashflow 649 -158 -449 -153 701 Other inv cashflow 11 320 82 99 108 Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Others | -510 | -10 | 0 | 0 | 0 |
| Free cashflow 649 -158 -449 -153 701 Other inv cashflow 11 320 82 99 108 Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Operating cashflow | 1,163 | 1,009 | 1,401 | 1,697 | 1,851 |
| Other inv cashflow 11 320 82 99 108 Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Capex & acquisitions | -514 | -1,166 | -1,850 | -1,850 | -1,150 |
| Net borrowings 245 308 996 996 436 Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Free cashflow | 649 | -158 | -449 | -153 | 701 |
| Share issuance 22 1 0 0 0 Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Other inv cashflow | 11 | 320 | 82 | 99 | 108 |
| Dividends paid -362 -380 -515 -603 -690 Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Net borrowings | 245 | 308 | 996 | 996 | 436 |
| Other fin cashflow -504 -467 -497 -514 -574 Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Share issuance | 22 | 1 | 0 | 0 | 0 |
| Net cashflow 61 -376 -383 -176 -20 Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Dividends paid | -362 | -380 | -515 | -603 | -690 |
| Forex translation 16 16 0 0 0 Beginning cash 2,146 2,301 2,869 2,486 2,310 | Other fin cashflow | -504 | -467 | -497 | -514 | -574 |
| Beginning cash 2,146 2,301 2,869 2,486 2,310 | Net cashflow | 61 | -376 | -383 | -176 | -20 |
| | Forex translation | 16 | 16 | 0 | 0 | 0 |
| Ending cash 2.301 2.869 2.486 2.310 2.291 | Beginning cash | 2,146 | 2,301 | 2,869 | 2,486 | 2,310 |
| · · · · · · · · · · · · · · · · · · · | Ending cash | 2,301 | 2,869 | 2,486 | 2,310 | 2,291 |

Valuation Ratios FYE 31 Dec (RMm) 2012A 2013A 2014E 2015E 2016E Reported basic EPS (sen) 96.1 56.0 67.8 79.4 90.9 Core basic EPS (sen) 96.3 71.7 67.8 79.4 90.9 Core FD EPS (sen) ---_ _ PER (x) 11.7 15.8 16.7 14.2 12.4 FD PER (x) Net DPS (sen) 50.0 44.0 44.1 51.6 59.1 Net DY (%) 3.9 3.9 4.4 4.6 5.2 BV/ share (RM) 4.1 5.4 5.7 6.0 6.3 P/BV (x) 2.7 2.1 2.0 1.9 1.8 770.6 FCF/ share (sen) 55.6 -13.5 -38.4 -192.8 Market capitalization 6,601 6,601 6,601 6,601 6,601 Net cash -215 -476 -1,855 -3,027 -3,483 7,077 10,084 Enterprise value 6,816 8,456 9,628 EV/ EBITDA (x) 3.1 3.9 4.1 4.3 4.0 ROE (%) 24.7 14.9 12.2 14.9 13.6 ROA (%) 10.6 6.7 5.4 5.8 6.1

Other Ratios

| FYE 31 Dec (RMm) | 2012A | 2013A | 2014E | 2015E | 2016E |
|---------------------|-------|-------|-------|-------|-------|
| Growth (%) | | | | | |
| Sales Growth | 16.9 | -11.8 | 10.3 | 2.5 | 5.2 |
| EBITDA Growth | 15.7 | -17.3 | 12.1 | 9.8 | 11.8 |
| EBIT Growth | 19.0 | -21.2 | 10.7 | 9.0 | 13.3 |
| PBT Growth | 46.2 | -28.9 | 25.2 | 8.0 | 12.2 |
| Net Profit Growth | 34.9 | -25.6 | -5.4 | 17.1 | 14.5 |
| Margins (%) | | | | | |
| EBITDA Margin | 14.0 | 13.1 | 13.3 | 14.3 | 15.2 |
| EBIT Margin | 12.1 | 10.8 | 10.9 | 11.6 | 12.5 |
| PBT Margin | 12.8 | 10.3 | 11.7 | 12.3 | 13.1 |
| Net Profit Margin | 7.1 | 6.0 | 5.1 | 5.9 | 6.4 |
| Net Debt/Equity (%) | 4.4 | 7.5 | 27.9 | 43.5 | 47.5 |

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Equity rating definitions

| BUY | Positive recommendation of stock under coverage. Expected absolute return of more than +10% over 12-months, with low risk of sustained downside. |
|--------------|--|
| TRADING BUY | Positive recommendation of stock not under coverage. Expected absolute return of more than +10% over 6-months. Situational or arbitrage trading opportunity. |
| HOLD | Neutral recommendation of stock under coverage. Expected absolute return between -10% and +10% over 12-months, with low risk of sustained downside. |
| TRADING SELL | Negative recommendation of stock not under coverage. Expected absolute return of less than -10% over 6-months. Situational or arbitrage trading opportunity. |
| SELL | Negative recommendation of stock under coverage. High risk of negative absolute return of more than -10% over 12-months. |
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Industry rating definitions

| OVERWEIGHT | The sector, based on weighted market capitalization, is expected to have absolute return of more than +5% over 12-months. |
|-------------|--|
| NEUTRAL | The sector, based on weighted market capitalization, is expected to have absolute return between –5% and +5% over 12-months. |
| UNDERWEIGHT | The sector, based on weighted market capitalization, is expected to have absolute return of less than –5% over 12-months. |