

SWS Capital Berhad (502246-P)

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PTD 4085, Kawasan Perindustrian Parit Jamil, 84150 Parit Jawa, Muar, Johor Darul Ta'zim. Tel : +606-9875 999 Fax : +606-9875 888 Email : info@swscap.com



Annual Report 2013

Annual Report 2013

## YOUR GREATEST COMFORT IS OUR UTMOST CONTENTMENT



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## CORPORATE PROFILE

SWS Capital Berhad ("SWSCAP") commenced operations on 1 December 2003 as an investment holding company and listed in the Bursa Malaysia Securities Berhad ("Bursa Securities") on 15 March 2004. The current authorised share capital of SWSCAP is RM100,000,000 comprising 200,000,000 shares of RM0.50 each. 126,505,500 SWSCAP Shares are currently issued and fully paid up.

The business activities of SWSCAP Group can be classified into:

- Manufacturing and sale of upholstery sofas and settees
- Manufacturing and sale of dining furnitures, occasional furnitures and buffet & hutch
- Lamination of veneer and paper
- Trading of various type of boards, polyethylene, pneumatic fasteners, nails and others

SWSCAP places great emphasis on manufacturing high quality furniture products by adhering to stringent quality controls and monitoring system. SWSCAP also continuously investing substantial resources in its on-going Research and Development Program to seek, improve and develop quality, durable and trendy furniture products to meet the demands and expectations of customers.





# Experience Quality

## **CORPORATE INFORMATION**

#### DIRECTORS

**Neo Tiam Hock** Executive Chairman

**Piong Yew Peng** Independent Non-Executive Director Neo Chee Kiat Managing Director

Hj Ismail Bin Tunggak @ Hj Ahmad Independent Non-Executive Director Anthony Na Hai Sir Independent Non-Executive Director

#### AUDIT COMMITTEE

Piong Yew Peng Committee Chairman

Anthony Na Hai Sir Committee Member

Hj Ismail Bin Tunggak @ Hj Ahmad Committee Member

#### NOMINATION COMMITTEE

Hj Ismail Bin Tunggak @ Hj Ahmad Committee Chairman

Anthony Na Hai Sir Committee Member

**Piong Yew Peng** Committee Member

#### **REMUNERATION COMMITTEE**

Anthony Na Hai Sir Committee Chairman

Piong Yew Peng Committee Member

Hj Ismail Bin Tunggak @ Hj Ahmad Committee Member

#### COMPANY SECRETARY

Pang Kah Man (MIA 18831)

#### **AUDITORS**

Ernst & Young Chartered Accountants

Level 16-1 Jaya99, Tower B 99, Jalan Tun Sri Lanang 75100 Melaka

#### **PRINCIPLE BANKERS**

Malayan Banking Berhad Maybank Islamic Berhad Public Bank Berhad AmBank (M) Berhad AmIslamic Bank Berhad

#### SOLICITOR

NSK & PARTNERS

#### REGISTRARS

Equiniti Services Sdn Bhd Level 8, Menara MIDF, 82, Jalan Raja Chulan, 50200 Kuala Lumpur. Tel : +603-2166 0933 Fax : +603-2166 0688

#### **REGISTERED OFFICE**

No. 7 (1st Floor), Jalan Pesta 1/1, Taman Tun Dr Ismail 1, Jalan Bakri, 84000 Muar, Johor Darul Ta'zim. Tel : +606-9541 705 Fax : +606-9541 707 Email : Isca-muar@Isca.com.my

#### PRINCIPLE PLACE OF BUSINESS

PTD 4085, Kawasan Perindustrian Parit Jamil, 84150 Parit Jawa, Muar, Johor Darul Ta'zim. Tel : +606-9875 999 Fax : +606-9875 888 Email : info@swscap.com

#### STOCK EXCHANGE LISTING

Main Market of the Bursa Malaysia Securities Berhad Stock Name: SWSCAP Stock Code: 7186

#### WEBSITE

www.swscap.com



## CORPORATE STRUCTURE

## SWS Capital Berhad

#### 100%

Sin Wee Seng Industries Sdn. Bhd. (345865-A) ("SWS")

#### 100%

SWS Homes (M) Sdn. Bhd. (881392-A) ("SWSH")

#### 100%

Starlight Industry Sdn. Bhd. (267560-M) ("SI")

#### 100%

Oriena Industry Sdn. Bhd. (266086-T) ("ORI")

#### 100%

U.D. Industries Sdn. Bhd. (192321-U) ("UDI")

#### 51%

Poh Keong Industries Sdn, Bhd. (286999-X) ("PKI")

100%

Syarikat U.D. Trading Sdn. Bhd. (85023-X) ("UDT")

#### 100%

Syarikat U.D. Trading Corporation Sdn. Bhd. (737454-A) ("UDTC")

#### 100%

U.D. Panelform Sdn. Bhd. (120394-P) ("UDP")

#### 100%

U.D. Wood Products Sdn. Bhd. (402592-K) ("UDW") 6



#### **AFRICA**

Algeria Congo Egypt Ghana Kenya Libya Mauritius Morocco Reunion Senegal South Africa

#### ASIA

China India Japan Kazakhstan Malaysia Philippines Singapore South Korea Sri Lanka Thailand

#### EUROPE

Austria Belgium Croatia Cyprus Czech Republic Czech Republic Denmark France Germany Greece Iceland Ireland

#### EUROPE (cont'd) Italy Netherlands Norway Poland Slovakia Slovenia Spain Sweden Switzerland United Kingdom





- Chile Ecuador Guyana Martinique Peru
- Lebanon Qatar Saudi Arabia United Arab Emirates

Papua New Guinea

Guadeloupe Haiti Mexico United States

## CHAIRMAN'S STATEMENT



Dear Valued Shareholders,

On behalf of the Board of Directors of SWS Capital Berhad, I am pleased to present the Annual Report and Audited Financial Statements of the Group for the financial year ended 31 August 2013.



#### Performance and Financial Review

The Group achieved total turnover of RM106.88 million for the financial year ended 31 August 2013, a 4.8% or RM5.37 million decrease from RM112.25 million in the preceding financial year ended 31 August 2012. The slight decrease in turnover is mainly due to the decrease in demand for sofa and laminated veneer.

Although there was a decrease in the turnover, but the gross profit percentage has increased from 14.2% to 15.9% in this financial year. It is mainly due to the strength of USD in end of FY2013.

Net profit before tax of the Group for the financial year ended 31 August 2013 was lower at RM3.22 million as compared to RM3.67 million in the preceding financial year ended 31 August 2012.

Net profit before tax margin slightly decrease to 3.01% from 3.27% compared to last financial year. The decrease is mainly due to the provision for doubtful debts made during the year which amounting to RM0.66 million.





#### **Corporate Development**

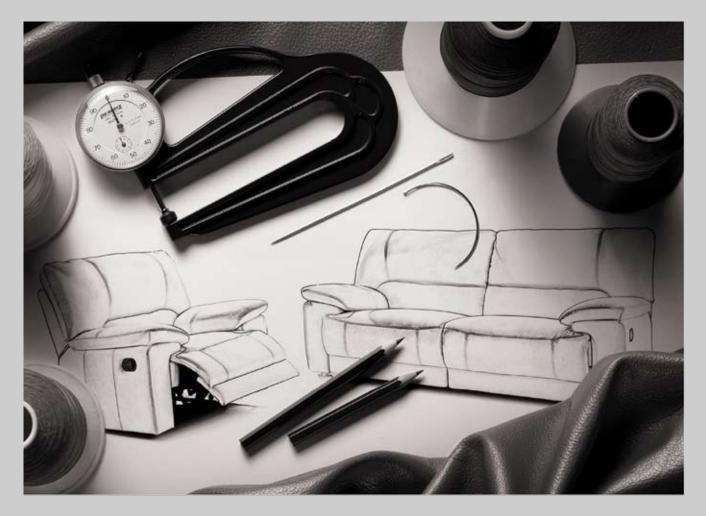
In early of FY2013, we faced labour issue due to the minimum wage of RM900 which implemented from 1 January 2013 by Malaysia Government. Although this implementation has been deferred to 1 January 2014, but we are compelled to increase the monthly wage for most of the workers to prevent the tremendous increment in labour cost in FY2014.

Given the above scenario, the Group expects challenging times ahead in the upcoming months with the increases of input costs and weaker export market demand. To mitigate the increases in input costs, the Group will strive to further improve efficiency from the higher turnover and mass production system in place.

The Board continues its best effort to improve operation efficiency and monitor its cash flow position. We stick to the strategy of focusing on core operations and diverting non-core assets. We also continued to stay focus on increasing efficiency and productivity by optimizing cost and reducing the downtime and changeover time of machines.



## CHAIRMAN'S STATEMENT (cont'd)



#### Prospects

The Group will continue to face many challenges in managing raw material input cost and rising of labour costs. The Group, nevertheless, remains committed to perform better and is confident of achieving attractive position in the market in terms of quality, pricing, on-time delivery, and a wide range of product varieties. Every effort would be made to mitigate risks and further increase operational efficiency in positioning our core business for growth opportunities.

The Group will continue to pursue increased market share, especially in the Asia and North America market, without neglecting our key markets of Europe and Middle East. For that reason, we shall aim to develop regional production and supply chains; expanding market access and production of own design and brand furniture. It is also important to recognize that our focus in the industry should now be centered upon product development, quality and creativity as well as after sales service.

#### Dividends

The Board does not recommend any payment of dividends in respect of the financial year ended 31 August 2013.

### Corporate Social Responsibility ("CSR")

Apart from capitalizing on profits for the well-being of the Company and Shareholders, we are conscious of the importance in playing our part to improve the well-being of communities we operate in to ensure a sustainable business enterprise.

There has been a continuous CSR initiative to give back to public within our capabilities including monetary and products donations to various non-profitable organization, accommodating industrial trainees from local institutions in our organization and others.

#### Corporate Governance

The Board is committed towards upholding the values of corporate governance by embracing the principles and best practices set out in the Malaysian Code of Corporate Governance.

The Board has recently incorporated the following policies which can be viewed at the company's corporate website www.swscap.com:

- (a) Code of Conduct
- (b) Whistle Blowing Policy
- (c) Charter of Board
- (d) Environmental, Social and Governance Policy

Across the Group, we ensure that business is conducted with integrity, discipline, transparency and in a socially responsible manner. Our corporate governance efforts practiced during the year is outlined in the Corporate Governance Statement in this Annual Report.

#### Appreciation

I would like to express my sincere appreciation to fellow Board members for their support and contributions. On behalf of the Board, I wish to thank the Management Team and the Group's employees for their dedication and commitment. With consistent management efforts, the Group should be able to achieve better results in the coming financial year.

Last but not least, I would like to extend my gratitude to our valued customers, suppliers, shareholders, financiers, business associates, consultants and the relevant public authorities who have worked consistently with the Group to achieve the desired goals.



**Neo Tiam Hock** Executive Chairman 01 January 2014

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## BOARD OF DIRECTORS' PROFILE



**Neo Tiam Hock** Malaysian, aged 67, *Executive Chairman* 

Neo Tiam Hock (Executive Chairman), aged 67, a Malaysian, was appointed as the Executive Director on 30 November 2003. He is the founder of SWS. He has more than 46 years of experience and expertise in the furniture industry, which has helped the Group in the growth of its upholstered furniture division.

He is responsible for the overall business operation of the Group. He also sits on the board of a few private limited companies. Mr. Neo Tiam Hock is the father of Mr. Neo Chee Kiat who is also a major shareholder of the Company.

**Neo Chee Kiat** Malaysian, aged 43, *Managing Director* 

Neo Chee Kiat (Managing Director), aged 43, a Malaysian, was appointed as the Managing Director on 30 November 2003. He assisted his father in the day-to-day marketing and sofa operation of Kim Seng sole proprietorship business in 1988 and later he joined SWS as a Director. With more than 22 years' experience in the manufacturing of sofa furniture, he has steered SWS from a small-scale manufacturer to



being one of the major sofa manufacturers and exporters in Malaysia. He is responsible for the overall business planning and marketing strategy of the Group. He is the President of the Federation of Johor Furniture Manufacturers and Traders Association, Deputy President of the Malaysian Furniture Industry Council and the President of the Muar Furniture Association. He also sits on the board of a few private limited companies. Mr. Neo Chee Kiat is the eldest son of Mr. Neo Tiam Hock who is also a major shareholder of the Company.





**Piong Yew Peng** Malaysian, aged 43, *Independent Non-Executive Director* 

Piong Yew Peng (Independent Non-Executive Director), aged 43, a Malaysian, was appointed as the Non-Executive Director on 10 April 2012 and is presently Chairman of the Audit Committee and a member of the Nomination Committee and Remuneration Committee. He obtained his Bachelor of Business



(Accounting) from RMIT University, Melbourne, Australia. He is also a member of CPA Australia and member of Malaysian Institute of Accountants. He has no family relationship with any other Directors or major shareholders of the Company.



**Hj. Ismail Bin Tunggak@Hj Ahmed** Malaysian, aged 63, *Independent Non-Executive Director* 

Hj. Ismail Bin Tunggak @ Hj Ahmad (Independent Non-Executive Director), aged 63, a Malaysian, was appointed as the Independent Non-Executive Director on 30 November 2003 and is presently the Chairman of the Nomination Committee and a member of Audit Committee and Remuneration Committee. He was the Head of POS Malaysia & Services Holdings Berhad (previously known as Jabatan Perkhidmatan POS / POS Malaysia Bhd.), Bukit Pasir from 1976 to 1983 and Sungai Mati from 1983 to 1987. He was the Penghulu of Mukim Sri Menanti from 1987 to 1997

and of Mukim Tangkak from 1997 to 2002 before holding the post of Penghulu of Mukim Parit Bakar since 2002. He is also a committee member of several government agencies. He sits on the board of Muar Ban Lee Group Berhad which is listed on the Main Market of Bursa Securities. He has no family relationship with any other Directors or major shareholders of the Company.

#### **Anthony Na Hai Sir**

Malaysian, aged 42, Independent Non-Executive Director

Anthony Na Hai Sir (Independent Non-Executive Director), aged 42, a Malaysian, was appointed as the Independent Non-Executive Director on 25 April 2011 and is presently the Chairman of the Remuneration Committee and a member of Audit Committee and Nomination Committee. He holds a diploma in Electronic Engineering. He has more than 20 years of experience in the field of car marketing. He started his occupation as sales executive with Ang Trading and Motor Credit Sdn. Bhd. from 1991 to 2000. He then joined Nate Auto Trading as Sales Manager and currently he is a partner of the firm. He has no family relationship with any other Directors or major shareholders of the Company.

#### **Conflict of interest**

None of the Directors has any conflict of interest with the Company.

#### **Conviction of offence**

None of the Directors has been convicted of any offence within the past 10 years other than traffic offences.



## RM3,215,830

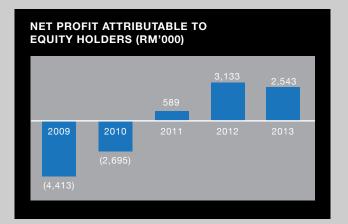
## **Profit Before Tax** For FY 2013

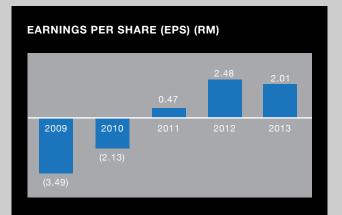
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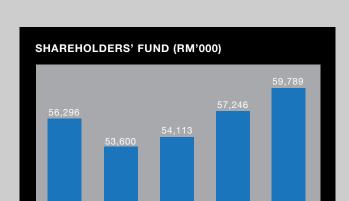
## FINANCIAL HIGHLIGHTS

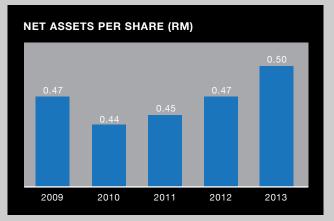
| Five Years Financial Highlights | 2013<br>RM'000 | 2012<br>RM'000 | 2011<br>RM'000 | 2010<br>RM'000 | 2009<br>RM'000 |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| REVENUE                         | 106,880        | 112,255        | 89,182         | 144,917        | 137,655        |
| PROFIT BEFORE TAX               | 3,216          | 3,671          | 915            | (3,132)        | (4,371)        |
| PROFIT AFTER TAX                | 2,842          | 3,380          | 684            | (2,933)        | (4,355)        |
| NET PROFIT ATTRIBUTABLE TO      |                |                |                |                |                |
| EQUITY HOLDERS                  | 2,543          | 3,133          | 589            | (2,695)        | (4,413)        |
| SHAREHOLDERS' FUND              | 59,789         | 57,246         | 54,113         | 53,600         | 56,296         |
| EARNINGS PER SHARE (EPS)        | 2.01           | 2.48           | 0.47           | (2.13)         | (3.49)         |
| NET ASSETS PER SHARE            | 0.50           | 0.47           | 0.45           | 0.44           | 0.47           |



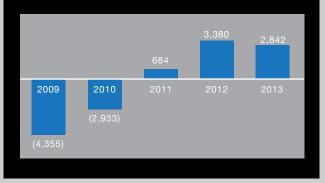








#### **PROFIT AFTER TAX (RM'000)**





### Experience Quality Experience Home

YOUR GREATEST COMFORT IS OUR UTMOST CONTE / IENT >

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## STATEMENT OF CORPORATE GOVERNANCE

The Board of SWSCAP ("Company") observes Malaysian Code on Corporate Governance 2012 ("MCCG 2012") and ensures that the highest standards of corporate governance are practiced throughout SWSCAP group of companies ("the Group") as a fundamental part of discharging its responsibilities to protect and enhance shareholders' value and the financial performance of the Group.

This corporate governance statement ("Statement") sets out how the Company has applied the 8 Principles of the Malaysian Code on Corporate Governance 2012 ("MCCG 2012") and observed the 26 Recommendations supporting the Principles during the financial year under review following the release of the MCCG 2012 by the Securities Commission in late March 2012. Where a specific Recommendation of the MCCG 2012 has not been observed during the financial year under review, the non-observation, including the reasons thereof and, where appropriate, the alternative practice, if any, is mentioned in this Statement.

#### PRINCIPLE 1 – ESTABLISH CLEAR ROLES AND RESPONSIBILITIES OF THE BOARD AND MANAGEMENT

The Board recognizes the key role it plays in charting the strategic direction of the Company and has assumed the following principal responsibilities in discharging its fiduciary and leadership functions:

- reviewing and adopting a strategic plan for the company, addressing the sustainability of the group's business;
- overseeing the conduct of the group's business and evaluating whether or not its businesses are being properly managed;
- identifying principal business risks faced by the group and ensuring the implementation of appropriate internal controls and mitigating measures to address such risks;
- ensuring that all candidates appointed to senior management positions are of sufficient calibre, including having in place a process to provide for the orderly succession of senior management personnel and members of the board;
- overseeing the development and implementation of a shareholder communications policy; and
- reviewing the adequacy and integrity of the group's internal control and management information systems.

To assist in the discharge of its stewardship role, the Board has established Board Committees, namely the Audit Committee, Nomination Committee and Remuneration Committee, to examine specific issues within their respective terms of reference as approved by the Board and report to the Board with their recommendations. The ultimate responsibility for decision making, however, lies with the Board.

#### (i) Charter of Board

To enhance accountability, the Board has established clear functions reserved for the Board and those delegated to Management. There is a formal schedule of matters reserved to the Board for its deliberation and decision to ensure the direction and control of the Company are in its hands. Key matters reserved for the Board include, inter-alia, the approval of annual budgets, quarterly and annual financial statements for announcement, major investments, borrowings and expenditure as well as monitoring of the Group's financial and operating performance. Such delineation of roles is clearly set out in the Charter of Board ("Charter"), which serves as a reference point for Board activities. The Charter provides guidance for Directors and Management regarding the responsibilities of the Board, its Committees and Management, the requirements of Directors in carrying out their stewardship role and in discharging their duties towards the Company as well as boardroom activities.

The Board is pleased to inform that the Charter has been established on the Company's website at www.swscap.com in line with Recommendation 1.7 of the MCCG 2012.

#### PRINCIPLE 1 – ESTABLISH CLEAR ROLES AND RESPONSIBILITIES OF THE BOARD AND MANAGEMENT (cont'd)

#### (ii) Code of Conducts

At the date of this Statement, the Board has formalized a Code of Conducts, setting out the standards of conduct expected from Directors and all employees of the Group. The Code of Conduct provides guidance for Directors regarding ethical and behavioural considerations and/or actions as they address their duties and obligations during the appointment.

The Board has also formalized a Whistle-blowing Policy, with the aim to provide an avenue for raising concerns related to possible breach of business conduct, non-compliance of laws and regulatory requirements as well as other malpractices. The Board recognizes the importance of adhering to the Code of Conducts and has taken measures to put in place a process to ensure its compliance, including steps to upload the Code of Conducts and Whistle-blowing Policy on the Company's website.

#### (iii) Sustainability of Business

The Board is mindful of the importance of business sustainability and, in conducting the Group's business, the impact of the Group's business on the environmental, social and governance ("ESG") aspects is taken into consideration. Whilst the Group embraces sustainability in its operations and supply chain, the Board will formalize an Environmental, Social and Government Policy, addressing the ESG aspects to be incorporated in the Group's strategy.

The Group's activities on corporate social responsibilities for the financial year under review are disclosed on page 30 of this Annual Report.

#### (iv) Access to Information and Advice

The Board recognizes that the decision making process is highly dependent on the quality of information furnished. As such, Board members have full and unrestricted access to all information pertaining to the Group's business and affairs. Directors are supplied with relevant information and reports on financial, operational, corporate, regulatory, business development and audit matters for decisions to be made on an informed basis and effective discharge of the Board's responsibilities.

Procedures have been established for timely dissemination of Board and Board Committee papers to all Directors at least seven (7) days prior to the Board and Board Committee meetings, to facilitate decision making by the Board and to deal with matters arising from such meetings. Senior Management of the Group and external advisers are invited to attend Board meetings to provide additional insights and professional views, advice and explanations on specific items on the meeting agenda. Besides direct access to Management, Directors may obtain independent professional advice at the Company's expense, if considered necessary, in accordance with established procedures set out in the Charter in furtherance of their duties.

Directors have unrestricted access to the advice and services of the Company Secretary to enable them to discharge their duties effectively. The Board is regularly updated and advised by the Company Secretary who is qualified, experienced and competent on statutory and regulatory requirements, and the resultant implications of any changes therein to the Company and Directors in relation to their duties and responsibilities.

#### **PRINCIPLE 2 – STRENGTHEN COMPOSITION OF THE BOARD**

During the financial year under review, the Board consisted of five (5) members comprising two (2) Executive Directors and three (3) Independent Non-Executive Directors. This composition fulfills the requirements as set out under the Main Market Listing Requirements ("Listing Requirements") of Bursa Malaysia Securities Berhad ("Bursa Securities"), which stipulate that at least two (2) Directors or one-third of the Board, whichever is higher, must be independent. The profile of each Director is set out on pages 12 to 13 of this Annual Report. The Directors, with their diverse backgrounds and specializations, collectively bring with them a wide range of experience and expertise in areas such as entrepreneurship; finance; taxation; accounting and audit and legal and economics.

#### (i) Nomination Committee – Selection and Assessment of Directors

The Board conducts an assessment on the performance of the Board, as a whole, based on a self-assessment approach. From the results of the assessment, including the mix of skills and experience possessed by Directors, the Board considers and approves recommendations by the Nomination Committee on the re-election and re-appointment of Directors at the Company's forthcoming Annual General Meeting.

The Nomination Committee was established by the Board on 25 October 2004, as the Board recognizes the importance of the role the Committee plays not only in the selection and assessment of Directors but also in other aspects of corporate governance which the Nomination Committee can assist the Board to discharge its fiduciary and leadership functions. The Nomination Committee comprises the following members:

| Name                               | Designation | Directorate                        |
|------------------------------------|-------------|------------------------------------|
| Hj. Ismail Bin Tunggak @ Hj. Ahmad | Chairman    | Independent Non-Executive Director |
| Piong Yew Peng                     | Member      | Independent Non-Executive Director |
| Anthony Na Hai Sir                 | Member      | Independent Non-Executive Director |

#### Appointment/ Composition

- The Nomination Committee shall be appointed by the Board of Directors.
- The Nomination Committee shall consist of not less than 2 members.
- The majority of the Nomination Committee shall be independent non-executive directors.
- The Chairman of the Nomination Committee must be an independent director and shall be appointed by the Board of Directors. In the absence of Chairman of the Nomination Committee, the remaining members present shall elect one of their members to chair the meeting.

#### PRINCIPLE 2 - STRENGTHEN COMPOSITION OF THE BOARD (cont'd)

#### (i) Nomination Committee – Selection and Assessment of Directors (cont'd)

#### Meetings

- The Nomination Committee will meet at least once per year unless otherwise determined by the Nomination Committee. The Nomination Committee will provide the schedule of Nomination Committee meetings to the Board of Directors. The quorum of the Nomination Committee meeting shall be at least two members and comprised a majority of independent directors.
- Special meetings may be convened as required. The Nomination Committee, or its Chair, shall report to the Board of Directors on the results of these meetings. The Nomination Committee may invite to its meetings other Directors, Company management and such other persons as the Nomination Committee deems appropriate in order to carry out its responsibilities.

#### Authority

The Nomination Committee is authorised by the Board of Directors to carry out its duties mentioned above and the other Directors and employees of the Group are required to give full assistance to the Nomination Committee in discharging their duties. In addition, the Nomination Committee is also authorised to seek for external professional expertise when required.

#### **Duties and Responsibilities**

- Review the composition and size of the Board of Directors and determine the criteria for membership on the Board of Directors, which may include, among other criteria, issues of character, judgment, independence, gender diversity, age, expertise, corporate experience, length of service, other commitments and the like;
- Conduct periodic evaluations of the Board of Directors as a whole;
- Identify, consider and select, or recommend for the selection of the Board of Directors, candidates to fill new positions or vacancies on the Board of Directors and Board Committees;
- Evaluate the performance of individual members of the Board of Directors eligible for re-election, and select, or recommend for the selection of the Board of Directors, the director nominees for election to the Board of Directors by the stockholders at the annual general meeting; and
- Periodically review the composition of each committee of the Board of Directors and make recommendations to the Board of Directors for the creation of additional committees or the change in mandate or dissolution of committees; and
- To give full consideration to succession planning for Directors and other senior executives in the course of its work, taking into account the challenges and opportunities facing the Company, and the required skills and expertise that are needed by the Board in future.

Insofar as board diversity is concerned, the Board does not intend to develop any specific policy on targets for women Director. The Board believes that the on-boarding process of Directors should not be based on any gender discrimination. As such, the evaluation of suitable candidates is solely based on the candidates' competency, character, time commitment, integrity and experience in meeting the needs of the Company, including, where appropriate, the ability of the candidates to act as Independent Non-Executive Directors, as the case may be.

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## STATEMENT OF CORPORATE GOVERNANCE (cont'd)

#### **Directors' Remuneration**

A Remuneration Committee was established by the Board on 25 October 2004 to assist the Board in the adoption of fair remuneration practices to attract, retain and motivate Executive Directors.

#### Appointment/ Composition

- The Remuneration Committee shall be appointed by the Board of Directors.
- The Remuneration Committee shall consist of not less than 2 members.
- The majority of the Remuneration Committee shall be independent non-executive directors.

#### Meetings

- The Remuneration Committee shall meet at least once a year and at such times, whenever they deemed necessary.
- The quorum of the Remuneration Committee meeting shall be two members and comprised a majority of independent directors.
- Participants may be invited from time to time to attend the Remuneration Committee meeting depending on the nature of the subject under review.

#### Duties and responsibilities

- To establish and recommend to the Board, the remuneration package for Executive Directors such as the terms of employment or contract of employment/service, benefit, pension, incentive scheme, bonuses, fees, expenses, compensation payable on termination of the service contract by the Company and/or the Group etc.
- To consider other remunerations or rewards to retain and attract Executive Directors.

The Remuneration Committee comprises the following members:

| Name                               | Designation | Directorate                        |  |
|------------------------------------|-------------|------------------------------------|--|
| Anthony Na Hai Sir                 | Chairman    | Independent Non-Executive Director |  |
| Piong Yew Peng                     | Member      | Independent Non-Executive Director |  |
| Hj. Ismail Bin Tunggak @ Hj. Ahmad | Member      | Independent Non-Executive Director |  |

#### (ii) Directors' Remuneration (cont'd)

#### Duties and responsibilities (cont'd)

Directors' remuneration during the financial year ended 31 August 2013 in aggregate, with categorization into appropriate components, distinguishing between Executive and Non-Executive Directors, is as follows:

|                         | Fees<br>(RM) | Salaries and<br>Other Emoluments<br>(RM) | Benefit<br>In Kind<br>(RM) | <b>Total</b><br>(RM) |
|-------------------------|--------------|--|----------------------------|----------------------|
| Executive Directors     | 225,000      | 828,400                                  | 179,745                    | 1,233,145            |
| Non-Executive Directors | 0            | 60.000                                   | 6,300                      | 66,300               |

The number of Directors of the Company, whose remuneration band falls within the following successive bands of RM50,000 is as follows:

| Range of Remuneration  | Executive Director | Non-Executive Director |  |
|------------------------|--------------------|------------------------|--|
| Less than RM50,000     |                    |                        |  |
| RM50,000 to RM100,000  |                    | 3                      |  |
| RM100,001 to RM150,000 |                    |                        |  |
| RM150,001 to RM200,000 |                    |                        |  |
| RM200,001 to RM250,000 |                    |                        |  |
| RM250,001 to RM300,000 |                    |                        |  |
| RM300,001 to RM350,000 |                    |                        |  |
| More than RM350,000    | 2                  |                        |  |

#### **PRINCIPLE 3 – REINFORCE INDEPENDENCE OF THE BOARD**

The roles of Independent Non-Executive Directors are vital for the successful direction of the Group as they provide independent professional views, advice and decisions to take into account the interest of the Group, shareholders, employees, customers, suppliers and many others of which the Group conducts business.

The existing three (3) Independent Non-Executive Directors are able to express their opinions without any constraint. This strengthens the Board who benefits from the independent views expressed before any decisions are taken.

During the financial year under review, the Board assessed the independence of its Independent Non-Executive Directors based on criteria set out in the Listing Requirements of Bursa Securities. Recommendation 3.2 of the MCCG 2012 stipulates that an Independent Director may continue to serve on the Board upon reaching the 9-year limit subject to the Independent Director's redesignation as a Non-Independent Non-Executive Director. In the event the Board intends to retain such Director as Independent after the latter has served a cumulative term of nine (9) years, the Board must justify the decision and seek shareholders' approval at a general meeting, normally the Annual General Meeting of the Company. In justifying the decision, the Board is required to assess the candidate's suitability to continue as an Independent Non-Executive Director based on the criteria of independence as adopted by the Board.

Following an assessment by the Board, Hj Ismail bin Tunggak @ Hj Ahmad who has served as Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years each as at the end of the financial year under review, has been recommended by the Board to continue to act as Independent Non-Executive Director, subject to the shareholders' approval at the forthcoming Annual General Meeting of the Company. The key justifications for his continuance as Independent Non-Executive Director are as follows:

- He fulfils the criteria under the definition of Independent Director as stated in the Listing Requirements of Bursa Securities and, therefore, are able to bring independent and objective judgment to the Board;
- His experience in the relevant industries enable them to provide the Board and Board Committees, as the case may be, with pertinent expertise, skills and competence; and
- He has been with the Company long and therefore understands the Company's business operations which enable him to contribute actively and effectively during deliberations or discussions at Board and Committee meetings.

The Managing Director, Mr. Neo Chee Kiat is responsible for the overall performance of the Group operations, organization effectiveness and financial performance. As the Group Managing Director, supported by fellow Executive Directors and an Executive Management team, he implements the Group's strategies, policies and decision adopted by the Board and oversees the operations and business development of the Group.

The Board of Directors is chaired by Mr. Neo Tiam Hock, Executive Chairman, whose responsibility is to ensure Board effectiveness, corporate affairs, and implementation of Board policies and decisions of the Group. The Executive Chairman is an executive member of the Board and is not an independent director by virtue of his substantial interest in the Company. However, the Board believes that he is well placed to act on behalf of the shareholders in their best interests. Hence, it is not necessary to nominate an Independent Non-Executive Chairman are the major shareholder of the Company, the existing three (3) Independent Non-Executive Directors, with their extensive knowledge and experience would be able to represent the investment of the public and the minority shareholders. However, the Board will continuously review and evaluate the recommendation of the MCCG 2012.

#### **PRINCIPLE 4 – FOSTER COMMITMENT OF DIRECTORS**

The Board ordinarily meets at least five (5) times a year, scheduled well in advance before the end of the preceding financial year to facilitate the Directors in planning their meeting schedule for the year. Additional meetings are convened when urgent and important decisions need to be made between scheduled meetings. Board and Board Committees papers, which are prepared by Management, provide the relevant facts and analysis for the convenience of Directors. The meeting agenda, the relevant reports and Board papers are furnished to Directors and Board Committees members at least seven (7) days before the meeting to allow the Directors sufficient time to study for effective discussion and decision making at the meetings. At the quarterly Board meetings, the Board reviews the business performance of the Group and discusses major operational and financial issues. All pertinent issues discussed at Board meetings in arriving at decisions and conclusions are properly recorded by the Company Secretary by way of minutes of meetings. During the financial year under review, the number of Board of Directors' meeting attended by each director are as follow:

| Name                              | Designation                        | Attendance | Percentage (%) |
|-----------------------------------|------------------------------------|------------|----------------|
|                                   |                                    |            |                |
| Neo Tiam Hock                     | Executive Chairman                 | 5/5        | 100%           |
| Neo Chee Kiat                     | Managing Director                  | 5/5        | 100%           |
| Piong Yew Peng                    | Independent Non-Executive Director | 4/5        | 80%            |
| Hj. Ismail Bin Tunggak @ Hj Ahmad | Independent Non-Executive Director | 5/5        | 100%           |
| Anthony Na Hai Sir                | Independent Non-Executive Director | 5/5        | 100%           |

As stipulated in the Charter, the Directors are required to devote sufficient time and efforts to carry out their responsibilities. The Board obtains this commitment from Directors at the time of their appointment. Each Director is expected to commit time as and when required to discharge the relevant duties and responsibilities, besides attending meetings of the Board and Board Committees.

#### Directors' Training – Continuing Education Programme

The Board also oversees the training needs of its Directors. Directors are regularly updated on the Group's businesses and the competitive and regulatory environment in which they operate. Directors, especially newly appointed ones, are encouraged to visit the Group's operating centers to have an insight on the operations which would assist the Board to make effective decisions. All Board members have attended and completed the Mandatory Accreditation Programme as required by Bursa Securities. Directors are encouraged to attend various external professional programmes deemed necessary to ensure that they are kept abreast on various issues facing the changing business environment within which the Group operates, in order to fulfill their duties as Directors.

The details of the relevant training sessions attended by each director during the financial year under review are as follow:-

| Name                              | Training Programmes  | Date                                   |
|-----------------------------------|--|--|
| Neo Tiam Hock                     | - 2013 Budget Seminar<br>- National Tax Seminar 2012   | 10.10.2012<br>18.10.2012               |
| Neo Chee Kiat                     | - 2013 Budget Seminar<br>- National Tax Seminar 2012   | 10.10.2012<br>18.10.2012               |
| Piong Yew Peng                    | <ul> <li>Advocacy sessions on disclosure for<br/>CEOs and CFOs</li> <li>2013 Budget &amp; Tax Planning Seminar</li> <li>Briefing on the "Implementation of<br/>Minimum Wages"</li> </ul> | 04.09.2012<br>04.10.2012<br>17.01.2013 |
| Hj. Ismail Bin Tunggak @ Hj Ahmad | - 2013 Budget Seminar<br>- National Tax Seminar 2012   | 10.10.2012<br>18.10.2012               |
| Anthony Na Hai Sir                | - 2013 Budget Seminar<br>- National Tax Seminar 2012   | 10.10.2012<br>18.10.2012               |

The Company Secretary normally circulates the relevant statutory and regulatory requirements from time to time for the Board's reference and briefs the Board on the updates, where applicable. External Auditors also brief the Board members on any changes to the Malaysian Financial Reporting Standards that affect the Group's financial statements for the financial year under review.

The Board will on continuing basis evaluate and determine the training needs of each Director, particularly on relevant new law and regulations and essential practices for effective corporate governance and risk management to enable the Directors to effectively discharge their duties.

#### PRINCIPLE 5 - UPHOLD INTEGRITY IN FINANCIAL REPORTING BY THE COMPANY

It is the Board's commitment to present a balanced and meaningful assessment of the Group's financial performance and prospects at the end of each reporting period and financial year, primarily through the quarterly announcement of Group's results to Bursa Securities, the annual financial statements of the Group and Company as well as the Chairman's statement and review of the Group's operations in the Annual Report, where relevant.

The Board is responsible for ensuring that the financial statements give a true and fair view of the state of affairs of the Group and the Company as at the end of the reporting period and of their results and cash flows for the period then ended.

In assisting the Board to discharge its duties on financial reporting, the Board established an Audit Committee on 22 December 2003, comprising wholly Independent Non-Executive Directors, with Mr Piong Yew Peng as the Committee Chairman. The composition of the Audit Committee, including its roles and responsibilities, are set out in the Audit Committee Report on pages 34 to 37 of this Annual Report. One of the key responsibilities of the Audit Committee in its specific terms of reference is to ensure that the financial statements of the Group and Company comply with applicable financial reporting standards in Malaysia and provisions of the Companies Act, 1965. Such financial statements comprise the quarterly financial report announced to Bursa Securities and the annual statutory financial statements.

The Board understands its role in upholding the integrity of financial reporting by the Company. Accordingly, the Audit Committee, which assists the Board in overseeing the financial reporting process of the Company, will formalize and adopt a policy for the types of non-audit services permitted to be provided by the External Auditors, including the need for the Audit Committee's approval in writing before such services can be provided by the External Auditors. To address the "self-review" threat faced by the external audit firm, the procedures to be included in the policy require the engagement team conducting the non-audit services to be different from the External Audit team.

In assessing the independence of External Auditors, the Audit Committee required written assurance by the external auditors, confirming that they are, and have been, independent throughout the conduct of the audit engagement with the Company in accordance with the independence criteria set out by the Malaysian Institute of Accountants.

#### PRINCIPLE 6 - RECOGNISE AND MANAGE RISK OF THE GROUP

The Board regards risk management and internal controls as an integral part of the overall management processes. The following represent the key elements of the Group's risk management and internal control structure:

- (a) An organizational structure in the Group with formally defined lines of responsibility and delegation of authority;
- (b) Review and approval of annual business plan and budget of all major business units by the Board. This plan sets out the key business objectives, the major risks and opportunities in the operations and ensuing action plans;
- (c) Quarterly review of the Group's business performance by the Board, which also covers the assessment of the impact of changes in business and competitive environment;
- (d) Active participation and involvement by the Executive Chairman and Group Managing Director in the day-to-day running of the major businesses and regular discussions with the senior management of smaller business units on operational issues; and
- (e) Monthly financial reporting by the subsidiaries to the holding company.

#### PRINCIPLE 6 - RECOGNISE AND MANAGE RISK OF THE GROUP (cont'd)

Recognizing the importance of having risk management processes and practices, the Board had formalized an Enterprise Risk Management framework to provide Management with structured policies and procedures to identify, evaluate, control, monitor and report to the Board the principal business risks faced by the Group on an ongoing basis, including remedial measures to be taken to address the risks vis-à-vis the risk parameters of the Group.

In line with the MCCG 2012 and the Listing Requirements of Bursa Securities, the Company has appointed NGL Tricor Governance Sdn Bhd as Internal Auditors, who reports directly to the Audit Committee on the adequacy and effectiveness of the Group's internal controls during the quarterly Audit Committee meetings. The internal audit is guided by internal auditing standards promulgated by the Institute of Internal Auditors Inc., a globally recognized professional body for internal auditors. The internal audit function is independent of the activities it audits and the scope of work it covered during the financial year under review is provided in the Audit Committee Report set out on pages 34 to 37 of this Annual Report.

#### PRINCIPLE 7 – ENSURE TIMELY AND HIGH QUALITY DISCLOSURE

The Board is aware of the need to establish corporate disclosure policies and procedures to enable comprehensive, accurate and timely disclosures relating to the Company and its subsidiaries to be made to the regulators, shareholders and stakeholders. Accordingly, the Board will formalize corporate disclosure policies not only to comply with the disclosure requirements as stipulated in the Listing Requirements of Bursa Securities, but also setting out the persons authorized and responsible to approve and disclose material information to regulators, shareholders and stakeholders.

To augment the process of disclosure, the Board has upload the policies on the Company's website, where information on the Company's announcements to the regulators, the Charter, rights of shareholders and the Company's Annual Report may be accessed.

#### PRINCIPLE 8 – STRENGTHEN RELATIONSHIP BETWEEN THE COMPANY AND ITS SHAREHOLDER

#### (i) Shareholder participation at general meeting

The Annual General Meeting ("AGM"), which is the principal forum for shareholder dialogue, allows shareholders to review the Group's performance via the Company's Annual Report and pose questions to the Board for clarification. At the AGM, shareholders participate in deliberating resolutions being proposed or on the Group's operations in general. At the last AGM, a question & answer session was held where the Chairman of the meeting invited shareholders to raise questions with responses from the Board and Senior Management.

The Notice of AGM is circulated to shareholders at least twenty-one (21) days before the date of the meeting to enable them to go through the Annual Report and papers supporting the resolutions proposed. All the resolutions set out in the Notice of the last AGM were put to vote by a show of hands and duly passed. The outcome of the last AGM was announced to Bursa Securities on the same meeting day.

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#### PRINCIPLE 8 – STRENGTHEN RELATIONSHIP BETWEEN THE COMPANY AND ITS SHAREHOLDER (cont'd)

#### (ii) Communication and engagement with shareholders and prospective investors

The Board recognizes the importance of being transparent and accountable to the Company's shareholders and prospective investors. The various channels of communications are through meetings with institutional shareholders and investment communities, quarterly announcements on financial results to Bursa Securities, relevant announcements and circulars, when necessary, the Annual and Extraordinary General Meetings and through the Group's website at www.swscap.com where shareholders and prospective investors can access corporate information, annual reports, press releases, financial information, company announcements and share prices of the Company. To maintain a high level of transparency and to effectively address any issues or concerns, the Group has a dedicated electronic mail, i.e. info@swscap.com to which stakeholders can direct their queries or concerns.

However, any information that may be regarded as undisclosed material information about the Group will not be given to any single shareholder or shareholder group.

#### (iii) Investor Relations

The Company takes into consideration the shareholder's rights to access information relating to the Company and has thusly, taken measures to enable the Company to communicate effectively with its shareholders, prospective investors, stakeholders and public generally with the intention of giving them a clear picture of the Group's performance and operations.

## OTHER DISCLOSURE REQUIREMENTS

#### Share Buybacks

The Company has not engaged in any share buybacks arrangement during the financial year.

#### **Options, Warrants or Convertible Securities**

The Company has not granted any options, warrants or convertible securities to any parties to take up unissued shares in the Company during the financial year other than those disclosed in the Directors' Report.

#### American Depository Receipt (ADR) or Global Depository Receipt (GDR) Programme

The Company has not granted any options, warrants or convertible securities to any parties to take up unissued shares in the Company during the financial year other than those disclosed in the Directors' Report.

#### Imposition of Sanctions and/ or Penalties

There were no public sanctions and/or penalties imposed on the Company or its subsidiaries, Directors or management arising from any significant breach of rules/guidelines by the relevant regulatory bodies during the financial year.

#### **Non-Audit Fees**

There is no non-audit fees paid to the External Auditors.

#### **Profit Estimate, Forecast or Projection**

The Company did not make any public release on profit estimate, forecast or projection during the financial year.

#### Variation in Results

There was no material variation between the audited results for the financial year and the unaudited results previously announced.

#### **Profit Guarantee**

There were no profit guarantees given by the Company during the financial year.

#### **Material Contracts**

The Company has not entered into any material contracts with any Directors or substantial shareholders of the Company nor any persons connected to a Director or major shareholder of the Company during the financial year.

#### **Revaluation of Landed Properties**

The details of the revaluation of landed properties are disclosed from Page 114-115 of the Financial Statements.

#### **Recurrent Related Party Transactions of Revenue or Trading Nature**

The details of the recurrent related party transactions of a revenue or trading nature conducted pursuant to Shareholders' Mandate during the financial year ended 31 August 2013 between the Company and its subsidiaries companies with related parties are disclosed on Page 104 of the Financial Statements.

Statement made in accordance with the resolution of the Board of Directors dated 27 December 2013.

## STATEMENT OF CORPORATE SOCIAL RESPONSIBILITY

SWSCAP recognises the importance of being a good corporate citizen in the conduct of its business as well as fulfilling its CSR. SWSCAP is progressively integrating CSR as part of its business activities and will undertake responsible practices that impact our society and environment in a positive manner and to inculcate a culture of responsibility in all aspect of our business.

#### Community

As an integral part of the communities in which we operate, the Group continues its effort in caring for the people in need, actively participating in and supporting different charity projects. During the year, the Group has contributed to various charity organizations around the towns which we have been operating in.

#### Environment

The Group is supportive of all efforts to reduce or dispose wastage properly and to optimize efficiency in our operations. Employees are encouraged to participate in environmental activities and to develop keen awareness in the areas of concern. The Group ensured compliance with all environment laws and regulations. It continues to work closely with regulators and industry partners in providing technical expertise and support to identify areas of improvement for resources and waste management in our ground operations and offices. Measures taken include recycling waste materials and usage of electrical instead of fuel consumed forklift.

#### Workplace

The Group's success comes from people. The Group considers its employees as valuable assets and treats all staff with dignity, fairness and respect. We foster a conducive working environment to encourage development of all employees. Employees are given training to develop and upgrade their skills, knowledge and attitudes. During the year under review, trainings, festival feast, annual dinner and some sports activities have been carried out to build better rapport among employees.

The Group strives to maintain a safe and healthy working environment for all our employees through adoption of good occupational safety and health practices. The Group practises the Occupational Health & Safety Management System to enhance the safety and health practices amongst the employees from different operations and to take precautionary measures against potential hazardous sources which could arise from the daily operation of the business through the process of Hazard Identification, Risk Assessment and Control.

Other initiatives to improve employee working conditions include provision of medical treatment, medical insurance and subsidised meal allowance.

#### Marketplace

SWSCAP is committed to the conduct of business based on practices of transparency, confidentiality and integrity in building long term relationship with our stakeholders.

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## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

#### INTRODUCTION

The Board is committed to maintain sound system of internal control and effective risk management to safeguard shareholders' investment and Group's assets. In compliance with Paragraph 15.26(b) of the Listing Requirements of Bursa Securities and the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers issued by the Institute of Internal Auditors Malaysia (the "Guidelines"), the Board is pleased to provide the following statement, on the nature and scope on risk management and internal control of the Group for the financial year ended 31 August 2013.

#### **BOARD RESPONSIBILITY**

The Board acknowledges its overall responsibility for the adequacy and integrity of the Group's system of risk management and internal control including the review of its effectiveness and establishment of an appropriate control environment and framework. The system covers risk management, financial, operational, management information systems and compliance with relevant laws, rules, directives and guidelines.

The responsibilities of the Board in relation to the system extend to all subsidiaries of the Group.

#### **RISK MANAGEMENT FRAMEWORK**

An on-going process has been designed to ensure that the risks encountered by the Group's business in pursuit of its objectives are identified, evaluated and managed at known and acceptable levels throughout the financial year under review and up to the date of approval of this Statement for inclusion in the Annual Report.

The management's risk management initiative includes delegating the responsibilities of identifying and managing risk to the respective Head of each business units. Significant risk identified and the corresponding internal controls implemented are discussed during periodic management meetings. In addition, significant risks identified are also brought to the attention of the Board. This is to ascertain risk is properly monitored, managed, and mitigated to an acceptable level.

However, due to the limitation that are inherent in any system of internal control, this system is designed to manage, rather than eliminate, the risk of failure and therefore can only provide reasonable and not absolute assurance against material misstatement, loss and fraud.

The Group continues to take measures of the adequacy and integrity of the system of risk management and internal control. The evaluation and management of significant risks are reviewed on a regular basis by the Audit Committee and the Board.

#### SYSTEM OF INTERNAL CONTROL

The Group maintains a system of internal control that serves to safeguard its assets; identify and manage risk; ensure compliance with statutory and regulatory requirements; and to ensure operational results are closely monitored and substantial variances are promptly explained.

## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (cont'd)

#### SYSTEM OF INTERNAL CONTROL (cont'd)

Salient features of the framework of the system of internal control are as follows:

- Operating procedures that set out the policies, procedures and practices adopted by the Group are properly documented and communicated to staff member so as to ensure clear accountabilities. The effectiveness of internal control procedures are subject to continuous assessments, reviews and improvements.
- The organisational structure is well defined; with clear line of responsibilities and delegation of authorities. Key responsibilities are properly segregated.
- The Board meets regularly and is kept updated on the Group's activities and operations and significant changes in the business and external environment, if any, which may result in significant risks.
- Financial results are reviewed quarterly by the Board and the Audit Committee.
- Executive Directors and head of departments meet regularly to discuss operational, corporate, financial and key management issues.
- An effective reporting system, which provides for a documented and auditable trail of accountability to ensure timely generation of information for management review, has been put in place.
- There are guidelines within the Group for hiring and termination of staff. Appointment of staff is based on the required level of qualification, experience and competency to fulfil their responsibilities. Training and development are provided for selected employees to enhance their competency in carrying out their responsibilities.
- A formal employee appraisal to evaluate and measure employee's performance and their competency is performed at least once a year.

#### INTERNAL AUDIT FUNCTION

The Internal audit function has the primary objective of carrying out reviews of the system of internal control to determine if the internal control procedures have been complied with as well as to make recommendations to strengthen the system of internal control so as to foster a strong management control environment.

The Board is fully aware of the importance of the internal audit function and outsourced its internal audit function to an independent professional service provider ("Internal Auditors"). The Internal Auditors report directly to the Audit Committee and assist the Audit Committee in discharging their duties and responsibilities. The internal audit team provides an independent assessment on the adequacy and effectiveness of the Group's internal control system. The internal audit focuses on regular and systematic reviews of the financial systems and operational internal control, in anticipating potential risk exposures over key business processes.

The Internal Auditors adopt a risk-based approach by focusing on:

- reviewing identified high risks areas for compliance with control policies and procedures; identifying business risks which have not been appropriately addressed; and
- evaluating the adequacy and integrity of controls.



## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (cont'd)

#### INTERNAL AUDIT FUNCTION (cont'd)

The Internal Auditors carry out audit assignment based on an audit plan that is reviewed and approved by the Audit Committee. The reports of the audits undertaken were forwarded to the Audit Committee for deliberation and approval.

The Internal Auditors have documented key findings from the internal audit carried out. They have discussed with key personnel on the recommendation for internal control improvement and provided the Audit Committee with independent and objective reports on the state of the internal control and recommendations for improvements of the various operating units within the Group.

The expenditure incurred for the internal audit function for the current financial year was RM25,440.

#### ASSURANCE PROVIDED BY THE MANAGING DIRECTOR AND GROUP FINANCIAL CONTROLLER

In line with the Guidelines, the Managing Director and Group Financial Controller have provided assurance to the Board that the Group's risk management and internal control systems have been operated adequately and effectively, in all material aspects, to meet the Group's business objectives during the financial year under review.

#### CONCLUSION

The Board is of the view that the system of risk management and internal control that had been implemented within the Group is sound and effective. The internal control procedures will be reviewed continuously in order to improve and strengthen the system to ensure ongoing adequacy, integrity and effectiveness so as to safeguard the Group's assets and shareholders' investments.

There were no material losses incurred during the financial year under review as a result of weaknesses in internal control. The management continues to take measures to strengthen the control environment.

This statement is made in accordance with a resolution of the Board of Directors.

#### **REVIEW OF STATEMENT BY EXTERNAL AUDITOR**

In accordance with the Paragraph 15.23 of the Listing Requirements of Bursa Securities, the External Auditors have reviewed this Statement of Internal Control and reported that nothing has come to their attention that cause them to believe that the contents of the above mentioned statement is inconsistent with their understanding of the actual processes carried out in the Group.

## AUDIT COMMITTEE REPORT

The Audit Committee ("the Committee") was established on 22 December 2003 by the Board as the prime body to ensure a high standard of corporate responsibility, integrity and accountability to shareholders.

The Committee members, of whom all are Independent Non-Executive Directors (and their respective designations) who have served during the financial year under review are as follows:-

| Name                               | Designation | Designation                        |
|------------------------------------|-------------|------------------------------------|
| Piong Yew Peng                     | Chairman    | Independent Non-Executive Director |
| Anthony Na Hai Sir                 | Member      | Independent Non-Executive Director |
| Hj. Ismail Bin Tunggak @ Hj. Ahmad | Member      | Independent Non-Executive Director |

The principal objective of the Committee is to assist the Board in discharging its statutory duties and responsibilities relating to accounting and reporting practices of the Group. In addition, the Committee shall also oversee compliance with laws and regulations and observance of a proper code of conduct.

The Committee is formally constituted with written terms of reference. All members of the Committee have a working familiarity with basic finance and accounting practices, and one of its member i.e. Mr Piong Yew Peng, is a member of the Malaysian Institute of Accountants.

#### Composition

The Committee shall be appointed by the Board from amongst the Directors and shall consist no fewer than 3 members, all of them must be Non-Executive Directors, with a majority of them being Independent Directors. The member of the Audit Committee shall elect a chairman from among their members who shall be an independent Director. An alternate Director must not be appointed as a member of the Audit Committee.

At least one member of the Committee:

- Must be a member of the Malaysian Institute of Accountants; or
- If he is not a member of the Malaysian Institute of Accountants, he must have at least three years' working experience and;
  - o He must have passed the examinations specified in Part I of the 1st Schedule of the Accountants Act, 1976; or
  - He must be a member of one of the association of accountants specified in Part II of the 1st Schedule of the Accountants Act, 1976.

If a member of the Committee resigns, dies, or for any reason ceases to be a member with the results that the number of members is reduced to less than three, the Board of Directors shall, appoint such number of members as may be required to make up the minimum number of three members.

The Company Secretary shall be the Secretary of the Committee.

## AUDIT COMMITTEE REPORT (cont'd)

#### Authority

The Committee is authorized by the Board to investigate any activities within its terms of reference and shall have unlimited access to external auditors as well as the employees of the Group. All employees are directed to co-operate with any request made by the Committee.

The Committee shall have the authority to obtain independent legal or other professional advice as it considers necessary.

It shall also have the power to establish Sub-Audit Committee to carry out certain investigations on behalf of the Committee and such manner, as the Committee shall deem fit and necessary.

#### Meetings

The Committee shall meet at least four times in a year, and such additional meetings as the Chairman shall decide in order to fulfill its duties. The agenda for the Committee meetings shall be circulated before each meeting to members of the Committee. Upon request of any of its members or the internal or external auditors, the Chairman of the Committee shall convene a meeting of the Committee.

The Chairman of the Committee should engage, on a continuous basis, with senior management and the external auditors in order to be kept informed of matters affecting the Company.

#### Quorum

The quorum for the Committee meeting shall consist of two members of whom the majority of the members present shall be Independent Directors.

#### Attendance at Meetings

The Company Secretary shall be the Secretary of the Committee and shall be responsible for the coordination of administrative details including sending out notice of meetings, preparing and keeping minutes of meetings. The minutes of the Committee meetings are to be extended to the Board.

The head of finance, a representative of the outsourced Internal Auditors and a representative of the External Auditors shall normally attend meetings. The Committee may invite any person to be in attendance to assist in its deliberations. Other Board members may attend meetings upon the invitation of the Committee. The Committee shall meet with the external auditors without Executive Board members present at least twice a year.

### AUDIT COMMITTEE REPORT (cont'd)

#### **Duties and Responsibilities**

The duties and responsibilities of the Committee shall be as follows and will cover the Group:

- Review and assess the adequacy and effectiveness of the system of internal control and accounting control procedures by reviewing the External Auditors' management letters and management response.
- Consider the nomination and appointment of External Auditors, their terms of appointment and reference, the audit fees, any questions of resignation or dismissal and other related matters.
- Review the adequacy of the scope, functions, competency, resources of the internal audit functions and that it has the necessary authority to carry out its work.
- Review the quarterly results and year-end financial statements prior the Board's approval, focusing particularly on :
  - o any changes in or implementation of major accounting policies and practices.
  - o significant adjustments and unusual events arising from the audit.
  - o the going-concern assumption.
  - o compliance with accounting standards, Listing Requirements of Bursa Securities and other legal requirements.
- Review any related party transactions and conflict of interests situation that may arise within the Group including any transaction, procedure or course of conduct that raises question of management integrity.
- Review with the External Auditors the nature and scope of their audit plan, prior to the commencement of audit work.
- Discuss the problems and reservations arising from the interim and final audits and any matter the External Auditors may wish to discuss.
- Review the assistance and co-operation given by the officers of the Group to the External Auditors.
- Report promptly to Bursa Securities if it is of the view that a matter reported by it to the Board not been satisfactorily resolved resulting in breach of the Main Market Listing Requirements of Bursa Securities.
- Carry out any other functions as may be determined by the Board from time to time.
- Review the application of corporate governance principles and the extent of the Group's compliance with the best practices set out under the MCCG 2012.
- Review and approve the risk management framework from time to time and significant changes to risk management policies and strategies.

#### MEETING AND ATTENDANCE

The Committee held a total of five (5) meetings during the financial year under review. The details of attendance are as follows:-

| Name                              | Designation | Attendance | Percentage (%) |
|-----------------------------------|-------------|------------|----------------|
|                                   |             |            |                |
| Piong Yew Peng                    | Chairman    | 4/5        | 80%            |
| Anthony Na Hai Sir                | Member      | 5/5        | 100%           |
| Hj. Ismail Bin Tunggak @ Hj Ahmad | Member      | 5/5        | 100%           |

## AUDIT COMMITTEE REPORT (cont'd)

#### SUMMARY OF ACTIVITIES OF THE INTERNAL AUDIT FUNCTION

The Board acknowledges that it is responsible for maintaining a sound system of internal controls which provides reasonable assessment of effective and efficient operations, internal financial controls and compliance with laws and regulations as well as with internal procedures and guidelines to safeguard shareholders' investment and the Group's assets.

The Company has engaged an independent professional risk management company ("Internal Auditors") to assist the Company to strengthen its internal audit processes during the financial year. The Internal Auditors are engaged to provide independent assessments on the adequacy and effectiveness of the risk management, internal control and governance processes within the Group.

An overview of the Group's approach in maintaining a sound system of internal control is set out in the Statement on Risk Management and Internal Control on Page 31 to 33 of the Annual Report.

#### SUMMARY OF ACTIVITIES FOR THE FINANCIAL YEAR

During the financial year under review, the activities of the Committee included the following:-

- Reviewed and discuss the memorandum of matters and issues raised by the External Auditors and management's response to all pertinent issues and findings raised and noted by the External Auditors during their audit of the financial statements, together with recommendations in respect of their findings.
- Reviewed the audit planning memorandum prepared by the External Auditors covering audit objectives and approach, audit plan, key audit area and relevant technical pronouncements and accounting standards.
- Reviewed the interim unaudited and annual audited financial statements of the Group prior to recommending for approval by the Board.
- Review and discuss the Audit Committee Report and Statement on Internal Control for inclusion in the annual report.
- Reviewed the Internal Audit report.
- Briefed the Board on any major issues discussed at the Committee meeting for further deliberation or decision as the case may be.
- Reviewed the related parties' transactions that arose within the Company or the Group.
- Considered the nomination of External Auditors for recommendation to the Board for re-appointment.
- Review the application of corporate governance principles and the extent of the Group's compliance with the best practices set out under the MCCG 2012.
- Review and approve the risk management framework from time to time and significant changes to risk management policies and strategies.

## STATEMENT OF DIRECTORS' RESPONSIBILITY

The Directors of SWSCAP are required to prepare the financial statements which give a true and fair view of the financial position of the Group and of the Company as at 31 August 2013, and of the results and cash flows of the Group and of the Company for the financial year then ended, in accordance with the requirements of Malaysian Financial Reporting Standards ("IFRS"), International Financial Reporting Standards ("IFRS") and the requirements of the Companies Act, 1965 (the "Act") in Malaysia.

In preparing the financial statements the Directors have,

- used appropriate accounting policies that are consistently applied;
- made judgements and estimates that are prudent and reasonable;
- ensured that all applicable MFRS and IFRS in Malaysia have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepared the financial statements on the going concern basis unless it is inappropriate to presume that the Group and the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Group and of the Company and to enable them to ensure that the financial statements to comply with MFRS, IFRS and the Act in Malaysia.

The Directors are also responsible for safeguarding the assets of the Group and the Company and, hence, for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### FINANCIAL STATEMENTS

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### DIRECTORS' REPORT

The directors have pleasure in presenting their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 August 2013.

#### **Principal activities**

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are described in Note 14 to the financial statements. There have been no significant changes in the nature of the principal activities during the financial year.

#### Results

|                           | Group<br>RM | Company<br>RM |
|---------------------------|-------------|---------------|
| Profit net of tax         | 2,842,320   | 1,578,260     |
| Profit attributable to:   |             |               |
| Owners of the parent      | 2,542,617   | 1,578,260     |
| Non-controlling interests | 299,703     | -             |
|                           | 2,842,320   | 1,578,260     |

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

#### Dividends

No dividend has been paid or declared by the Company since the end of previous financial year. The directors do not recommend the payment of any dividend for the current financial year.

#### Directors

The names of the directors of the Company in office since the date of the last report and at the date of this report are:

Neo Tiam Hock Neo Chee Kiat Hj Ismail Bin Tunggak @ Hj Ahmad Anthony Na Hai Sir Piong Yew Peng

### DIRECTORS' REPORT (cont'd)

#### **Directors' benefits**

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefit included in the aggregate amount of emoluments received or due and receivable by the directors or the fixed salary of a full-time employee of the Company as shown in Note 9 to the financial statements) by reason of a contract made by the Company or a related corporation with any director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, except as disclosed in Note 27 to the financial statements.

#### **Directors' interests**

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares in the Company and its related corporations during the financial year were as follows:

|                    | Num        | ber of ordinary sha | ares of RM0.50 | each       |
|--------------------|------------|---------------------|----------------|------------|
|                    | 1.9.2012   | Bought              | Sold           | 31.8.2013  |
| Direct interest:   |            |                     |                |            |
| Neo Tiam Hock      | 11,336,896 | -                   | -              | 11,336,896 |
| Neo Chee Kiat      | 10,858,210 | -                   | -              | 10,858,210 |
| Indirect interest: |            |                     |                |            |
| Neo Tiam Hock      | 25,290,518 | -                   | -              | 25,290,518 |
| Neo Chee Kiat      | 12,969,000 | -                   | -              | 12,969,000 |

|                    |          | Number of | warrants |           |
|--------------------|----------|-----------|----------|-----------|
|                    | 1.9.2012 | Bought    | Sold     | 31.8.2013 |
| Direct interest:   |          |           |          |           |
| Neo Tiam Hock      | 431,149  | -         | -        | 431,149   |
| Neo Chee Kiat      | 68       | -         | -        | 68        |
| Indirect interest: |          |           |          |           |
| Neo Tiam Hock      | 952      | -         | -        | 952       |

By virtue of their interest in shares in the Company, Neo Tiam Hock and Neo Chee Kiat are also deemed interested in shares in all the subsidiaries to the extent that the Company has an interest.

None of the other directors in office at the end of the financial year had any interest in shares and warrants of the Company or its related corporations during the financial year.

### DIRECTORS' REPORT (cont'd)

#### Other statutory information

- (a) Before the statements of comprehensive income and statements of financial position of the Group and of the Company were made out, the directors took reasonable steps:
  - to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render:
  - (i) the amount written off for bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; and
  - (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- (e) At the date of this report, there does not exist:
  - (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
  - no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
  - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

#### Auditors

The auditors, Ernst & Young, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors dated 27 December 2013

Neo Tiam Hock

Neo Chee Kiat

### STATEMENT BY DIRECTORS

#### Pursuant to Section 169 (15) of the Companies Act, 1965

We, Neo Tiam Hock and Neo Chee Kiat, being two of the directors of SWS Capital Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 10 to 78 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 August 2013 and of their financial performance and cash flows for the year then ended.

The information set out in Note 34 on page 79 to the financial statements have been prepared in accordance with the Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants.

Neo Chee Kiat

Signed on behalf of the Board in accordance with a resolution of the directors dated 27 December 2013

Neo Tiam Hock

### STATUTORY DECLARATION

Pursuant to Section 169 (16) of the Companies Act, 1965

I, Neo Chee Kiat, being the director primarily responsible for the financial management of SWS Capital Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 10 to 79 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed, Neo Chee Kiat on 27 Dec 2013 at Muar in State of Johor



Neo Chee Kiat

### INDEPENDENT AUDITORS' REPORT

#### Report on the financial statements

We have audited the financial statements of SWS Capital Berhad, which comprise statements of financial position as at 31 August 2013 of the Group and of the Company, and the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 10 to 78.

#### Directors' responsibility for the financial statements

The directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 August 2013 and of their financial performance and cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.

#### Report on other legal and regulatory requirements

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries have been properly kept in accordance with the provisions of the Act.
- (b) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.
- (c) The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification material to the consolidated financial statements and did not include any comment required to be made under Section 174(3) of the Act.

### INDEPENDENT AUDITORS' REPORTS (cont'd)

#### Other reporting responsibilities

The supplementary information set out in Note 34 to the financial statements on page 79 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

#### Other matters

- 1. As stated in Note 2.1 to the financial statements, the Group and the Company adopted Malaysian Financial Reporting Standards on 1 September 2012 with a transition date of 1 September 2011. These standards were applied retrospectively by directors to the comparative information in these financial statements, including the statements of financial position as at 31 August 2012 and 1 September 2011, and the statements of comprehensive income, statements of changes in equity and statements of cash flows for the year ended 31 August 2012 and related disclosures. We were not engaged to report on the comparative information and it is unaudited. Our responsibilities as part of our audit of the financial statements of the Group and of the Company for the year ended 31 August 2013 have, in these circumstances, included obtaining sufficient appropriate audit evidence that the opening balances as at 1 September 2012 do not contain misstatements that materially affect the financial position as of 31 August 2013 and financial performance and cash flows for the year then ended.
- 2. This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Ernst & Young AF: 0039 Chartered Accountants

Melaka, Malaysia Date: 27 Dec 2013

Lee Ah Too 2187/09/15(J) Chartered Accountant

### STATEMENTS OF COMPREHENSIVE INCOME

For the financial year ended 31 August 2013

|  |      | Gre          | oup          | Cor        | npany       |
|--|------|--------------|--------------|------------|-------------|
|  | Note | 2013<br>BM   | 2012<br>RM   | 2013<br>BM | 2012<br>RM  |
|  |      | I LIVI       |              | T LIVI     |             |
| Revenue  | 4    | 106,880,015  | 112,254,913  | 413,333    | 345,283     |
| Cost of sales  | 5    | (89,858,515) | (96,314,484) | -          | -           |
| Gross profit   |      | 17,021,500   | 15,940,429   | 413,333    | 345,283     |
| Other income   | 6    | 2,099,670    | 4,633,343    | 1,594,423  | -           |
| Other items of expense                                     |      |              |              |            |             |
| Administrative expenses                                    |      | (8,871,796)  | (10,099,133) | (427,746)  | (375,557)   |
| Selling and distribution expenses                          |      | (5,081,845)  | (5,149,580)  | -          | -           |
| Other expenses   |      | (1,025,935)  | (446,323)    | (1,750)    | (3,608,130) |
| Finance costs  | 7    | (925,764)    | (1,207,464)  | -          | -           |
| Profit/(loss) before tax                                   | 8    | 3,215,830    | 3,671,272    | 1,578,260  | (3,638,404) |
| Income tax expense   | 11   | (373,510)    | (291,653)    | -          | -           |
| Profit/(loss) net of tax, representing total comprehensive |      |              |              |            |             |
| income/(loss) for the                                      |      |              |              |            |             |
| year   |      | 2,842,320    | 3,379,619    | 1,578,260  | (3,638,404) |
| Total comprehensive  |      |              |              |            |             |
| income/(loss) attributable to:                             |      |              |              |            |             |
| Owners of the parent                                       |      | 2,542,617    | 3,133,144    | 1,578,260  | (3,638,404) |
| Non-controlling interests                                  |      | 299,703      | 246,475      | -          | -           |
|  |      | 2,842,320    | 3,379,619    | 1,578,260  | (3,638,404) |
| Earnings per share   |      |              |              |            |             |
| attributable to owners                                     |      |              |              |            |             |
| of the parent  |      |              |              |            |             |
| (sen per share)  |      |              |              |            |             |
| Basic  | 12   | 2.0          | 2.5          |            |             |
| Diluted  | 12   | 2.0          | 2.5          |            |             |

### STATEMENTS OF FINANCIAL POSITION

### As at 31 August 2013

|                                    |      |             | Group       |                |
|------------------------------------|------|-------------|-------------|----------------|
|                                    |      |             |             | As at          |
|                                    | Note | 2013<br>RM  | 2012<br>RM  | 1.9.2011<br>RM |
| Assets                             |      |             |             |                |
| Non-current assets                 |      |             |             |                |
| Property, plant and equipment      | 13   | 39,664,749  | 38,473,495  | 43,662,755     |
| Investment properties              | 15   | 3,130,000   | 7,679,000   | 4,149,000      |
|                                    |      | 42,794,749  | 46,152,495  | 47,811,755     |
| Current assets                     |      |             |             |                |
| Inventories                        | 16   | 31,622,499  | 27,525,980  | 25,335,234     |
| Trade and other receivables        | 17   | 17,202,173  | 18,920,132  | 14,213,452     |
| Other current assets               | 18   | 2,337,274   | 3,334,493   | 920,601        |
| Due from customers on contracts    |      | -           | -           | 690,217        |
| Derivatives                        | 20   | -           | 5,495       | 48,770         |
| Tax recoverable                    |      | 761,030     | 927,580     | 992,945        |
| Cash and bank balances             | 21   | 4,640,552   | 3,483,950   | 6,994,407      |
|                                    |      | 56,563,528  | 54,197,630  | 49,195,626     |
| Assets classified as held for sale | 22   | 1,719,815   | 650,000     | -              |
|                                    |      | 58,283,343  | 54,847,630  | 49,195,626     |
| Total assets                       |      | 101,078,092 | 101,000,125 | 97,007,381     |
| Equity and liabilities             |      |             |             |                |
| Current liabilities                |      |             |             |                |
| Loans and borrowings               | 23   | 22,403,834  | 24,958,871  | 25,751,688     |
| Trade and other payables           | 24   | 12,780,522  | 12,581,217  | 11,455,420     |
| Derivatives                        | 20   | 206,848     | 5,230       | -              |
|                                    |      | 35,391,204  | 37,545,318  | 37,207,108     |
| Net current assets                 |      | 22,892,139  | 17,302,312  | 11,988,518     |
| Non-current liabilities            |      |             |             |                |
| Loans and borrowings               | 23   | 2,217,014   | 3,198,716   | 3,181,048      |
| Deferred tax liabilities           | 25   | 712,123     | 340,660     | 63,413         |
|                                    |      | 2,929,137   | 3,539,376   | 3,244,461      |
| Total liabilities                  |      | 38,320,341  | 41,084,694  | 40,451,569     |
|                                    |      |             |             |                |

## STATEMENTS OF FINANCIAL POSITION

As at 31 August 2013 (cont'd)

|                               |      |              | Group        |                         |
|-------------------------------|------|--------------|--------------|-------------------------|
|                               | Note | 2013<br>RM   | 2012<br>RM   | As at<br>1.9.2011<br>RM |
| Equity attributable to owners |      |              |              |                         |
| of the parent                 |      |              |              |                         |
| Share capital                 | 26   | 63,252,750   | 63,252,750   | 63,252,750              |
| Share premium                 | 26   | 12,494,536   | 12,494,536   | 12,494,536              |
| Accumulated losses            |      | (15,958,224) | (18,500,841) | (21,633,985)            |
| Shareholders' equity          |      | 59,789,062   | 57,246,445   | 54,113,301              |
| Non-controlling interests     |      | 2,968,689    | 2,668,986    | 2,442,511               |
| Total equity                  |      | 62,757,751   | 59,915,431   | 56,555,812              |
| Total equity and liabilities  |      | 101,078,092  | 101,000,125  | 97,007,381              |

### STATEMENTS OF FINANCIAL POSITION

As at 31 August 2013 (cont'd)

|                               |      | С            | ompany       |                         |
|-------------------------------|------|--------------|--------------|-------------------------|
|                               | Note | 2013<br>RM   | 2012<br>RM   | As at<br>1.9.2011<br>RM |
| Assets                        |      |              |              |                         |
| Non-current assets            |      |              |              |                         |
| Investment in subsidiaries    | 14   | 42,872,040   | 41,375,530   | 44,958,014              |
|                               |      | 42,872,040   | 41,375,530   | 44,958,014              |
| Current assets                |      |              |              |                         |
| Other receivables             | 17   | 1,000        | 1,000        | 1,000                   |
| Other current assets          | 18   | -            | 12,000       | -                       |
| Due from a subsidiary         | 19   | 704,953      | 704,953      | 704,953                 |
| Tax recoverable               |      | 162,859      | 77,526       | 43,298                  |
| Cash and bank balances        | 21   | 12,054       | 10,780       | 48,877                  |
|                               |      | 880,866      | 806,259      | 798,128                 |
| Total assets                  |      | 43,752,906   | 42,181,789   | 45,756,142              |
| Equity and liabilities        |      |              |              |                         |
| Current liabilities           |      |              |              |                         |
| Other payables                | 24   | 30,000       | 25,193       | 43,142                  |
| Due to subsidiaries           | 19   | 70,050       | 82,000       | -                       |
| Total liabilities             |      | 100,050      | 107,193      | 43,142                  |
| Net current assets            |      | 780,816      | 699,066      | 754,986                 |
| Net assets                    |      | 43,652,856   | 42,074,596   | 45,713,000              |
| Equity attributable to owners |      |              |              |                         |
| of the parent                 |      |              |              |                         |
| Share capital                 | 26   | 63,252,750   | 63,252,750   | 63,252,750              |
| Share premium                 | 26   | 12,494,536   | 12,494,536   | 12,494,536              |
| Accumulated losses            |      | (32,094,430) | (33,672,690) | (30,034,286)            |
| Total equity                  |      | 43,652,856   | 42,074,596   | 45,713,000              |
| Total equity and liabilities  |      | 43,752,906   | 42,181,789   | 45,756,142              |

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

# STATEMENTS OF CHANGES IN EQUITY

For the financial year ended 31 August 2013

|  |                  | Attributable to owners of the parent          | ributable to own | wners of the parent | ent <br>enter |                                  |
|--|------------------|---|------------------|---------------------|---------------|----------------------------------|
|  | Equity,<br>total | Equity<br>attributable<br>to owners<br>of the | Share            | Share               | <u>ב</u>      | Non-<br>controlling<br>interests |
| Group  | RM               | RM  | RM               | RM                  | RM            | RM                               |
| 2013   |                  |   |                  |                     |               |                                  |
| Opening balance at 1 September 2012  | 59,915,431       | 57,246,445                                    | 63,252,750       | 12,494,536          | (18,500,841)  | 2,668,986                        |
| Total comprehensive income   | 2,842,320        | 2,542,617                                     | ı                | I                   | 2,542,617     | 299,703                          |
| Closing balance at 31 August 2013  | 62,757,751       | 59,789,062                                    | 63,252,750       | 12,494,536          | (15,958,224)  | 2,968,689                        |
|  |                  |   |                  |                     |               |                                  |
| 2012   |                  |   |                  |                     |               |                                  |
| Opening balance at 1 September 2011  | 56,555,812       | 54,113,301                                    | 63,252,750       | 12,494,536          | (21,633,985)  | 2,442,511                        |
| Total comprehensive income   | 3,379,619        | 3,133,144                                     | I                | I                   | 3,133,144     | 246,475                          |
| <b>Transactions with owners</b><br>Acquisition of non-controlling interest | (20,000)         |   | ı                | ı                   |               | (20,000)                         |
| Closing balance at 31 August 2012  | 59,915,431       | 57,246,445                                    | 63,252,750       | 12,494,536          | (18,500,841)  | 2,668,986                        |
|  |                  |   |                  |                     |               |                                  |

STATEMENTS OF CHANGES IN EQUITY

For the financial year ended 31 August 2013 (cont'd)

|                                     |             |            | Non-distributa | ble          |
|-------------------------------------|-------------|------------|----------------|--------------|
|                                     | Equity,     | Share      | Share          | Accumulated  |
|                                     | total       | capital    | premium        | losses       |
| Company                             | RM          | RM         | RM             | RM           |
| 2013                                |             |            |                |              |
| Opening balance at 1 September 2012 | 42,074,596  | 63,252,750 | 12,494,536     | (33,672,690) |
| Total comprehensive Income          | 1,578,260   | -          | -              | 1,578,260    |
| Closing balance at 31 August 2013   | 43,652,856  | 63,252,750 | 12,494,536     | (32,094,430) |
| 2012                                |             |            |                |              |
| Opening balance at 1 September 2011 | 45,713,000  | 63,252,750 | 12,494,536     | (30,034,286) |
| Total comprehensive loss            | (3,638,404) | -          | -              | (3,638,404)  |
| Closing balance at 31 August 2012   | 42,074,596  | 63,252,750 | 12,494,536     | (33,672,690) |

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

### STATEMENTS OF CASH FLOWS

#### For the financial year ended 31 August 2013

|                                     |           | Group       |             | ompany      |
|-------------------------------------|-----------|-------------|-------------|-------------|
|                                     | 2013      | 2012        | 2013        | 2012        |
|                                     | RM        | RM          | RM          | RM          |
| Profit/(loss) before taxation       | 3,215,830 | 3,671,272   | 1,578,260   | (3,638,404) |
| Adjustments for:                    |           |             |             |             |
| Impairment loss on receivables      | 656,531   | 1,891,978   | -           | -           |
| Impairment loss on investment       |           |             |             |             |
| in subsidiaries                     | -         | -           | -           | 3,476,484   |
| Depreciation of property,           |           |             |             |             |
| plant and equipment                 | 2,305,238 | 2,265,316   | -           | -           |
| Impairment loss on property,        |           |             |             |             |
| plant and equipment                 | 350,000   | -           | -           | -           |
| Inventories written off             | 5,176     | 283,462     | -           | -           |
| Inventories written down            | 109,350   | 697,555     | -           | -           |
| Interest expense                    | 925,764   | 1,207,464   | -           | -           |
| Property, plant an equipment        |           |             |             |             |
| written off                         | 73,027    | 100,887     | -           | -           |
| Reversal for foreseeable loss       | -         | (400,000)   | -           | -           |
| Reversal of impairment loss         |           |             |             |             |
| on receivables                      | (66,777)  | (111,888)   | -           | -           |
| Reversal of impairment loss         |           |             |             |             |
| on investment in sudsidiaries       | -         | -           | (1,496,510) | -           |
| Dividend income                     | -         | -           | (341,333)   | (285,283)   |
| Fair value adjustment on            |           |             |             |             |
| investment properties               | (151,583) | (1,490,674) | -           | -           |
| Gain on disposal of property,       |           |             |             |             |
| plant and equipment                 | (194,720) | (1,515,263) | -           | -           |
| Unrealised loss on foreign exchange | 207,288   | 1,004       | -           | -           |
| Interest income                     | (11,489)  | (18,489)    | -           | -           |
| Waiver of management fee            | -         | -           | -           | 126,000     |
| Net fair value loss on derivatives  | 207,113   | 48,505      | -           | -           |
| Total adjustments                   | 4,414,918 | 2,959,857   | (1,837,843) | 3,317,201   |
| Operating cash flows before         |           |             |             |             |
| changes in working capital          | 7,630,748 | 6,631,129   | (259,583)   | (321,203)   |

### STATEMENTS OF CASH FLOWS

For the financial year ended 31 August 2013 (cont'd)

|   |             | Group       |           | Company   |  |
|---|-------------|-------------|-----------|-----------|--|
|   | 2013        | 2012        | 2013      | 2012      |  |
|   | RM          | RM          | RM        | RM        |  |
| Changes in working capital              |             |             |           |           |  |
| Increase in inventories                 | (4,211,045) | (3,171,763) | -         | -         |  |
| Decrease/(increase) in receivables      | 920,917     | (6,087,774) | -         | -         |  |
| Decrease/(increase) in other current    |             |             |           |           |  |
| assets                                  | 997,219     | (2,413,892) | 12,000    | (12,000)  |  |
| Decrease in amount due from             |             |             |           |           |  |
| customers on contracts                  | -           | 690,217     | -         | -         |  |
| Increase/(decrease) in payables         | 199,305     | 1,125,797   | 4,807     | (17,949)  |  |
| Total changes in working capital        | (2,093,604) | (9,857,415) | 16,807    | (29,949)  |  |
| Cash flows from/(used in) operations    | 5,537,144   | (3,226,286) | (242,776) | (351,152) |  |
| Interest paid                           | (925,764)   | (1,207,464) | -         | -         |  |
| Income tax refunded                     | 164,503     | 50,959      | -         | 37,093    |  |
|   | (761,261)   | (1,156,505) | -         | 37,093    |  |
| Net cash flows from/(used in)           |             |             |           |           |  |
| operating activities                    | 4,775,883   | (4,382,791) | (242,776) | (314,059) |  |
| Investing activities                    |             |             |           |           |  |
| Advances (to)/from subsidiaries         | -           | -           | (11,950)  | 82,000    |  |
| Purchase of property, plant and         |             |             |           |           |  |
| equipment                               | (741,729)   | (1,694,469) | -         | -         |  |
| Interest received                       | 11,489      | 18,489      | -         | -         |  |
| Acquisition of non-controlling interest | -           | (20,000)    | -         | (20,000)  |  |
| Dividend received                       | -           | -           | 256,000   | 213,962   |  |
| Proceeds from disposal of property,     |             |             |           |           |  |
| plant and equipment                     | 875,698     | 4,884,843   | -         | -         |  |
| (Increase)/decrease in deposits with    |             |             |           |           |  |
| a licensed bank                         | (11,442)    | 4,866       | -         | -         |  |
| Net cash flows from investing           |             |             |           |           |  |
| activities                              | 134,016     | 3,193,729   | 244,050   | 275,962   |  |

### STATEMENTS OF CASH FLOWS

For the financial year ended 31 August 2013 (cont'd)

|  | Group       |             | Company    |            |
|--|-------------|-------------|------------|------------|
|  | 2013        | 2012<br>RM  | 2013<br>RM | 2012<br>RM |
|  | RM          |             |            |            |
| Financing activities                   |             |             |            |            |
| Repayment of term loans                | (670,271)   | (656,416)   | -          | -          |
| Decrease in short term borrowings      | (1,200,651) | (2,579,540) | -          | -          |
| Repayment of obligations under finance |             |             |            |            |
| lease                                  | (559,297)   | (663,266)   | -          | -          |
| Net cash flows used in financing       |             |             |            |            |
| activities                             | (2,430,219) | (3,899,222) | -          | -          |
| Net increase/(decrease) in             |             |             |            |            |
| cash and cash equivalents              | 2,479,680   | (5,088,284) | 1,274      | (38,097)   |
| Cash and cash equivalents              |             |             |            |            |
| at beginning of the financial year     | 522,438     | 5,610,722   | 10,780     | 48,877     |
| Cash and cash equivalents              |             |             |            |            |
| at end of the financial year (Note 21) | 3,002,118   | 522,438     | 12,054     | 10,780     |

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013

#### 1. Corporate information

SWS Capital Berhad ("the Company") is a public limited liability company, incorporated and domiciled in Malaysia. It is listed on the Main Market of the Bursa Malaysia Securities Berhad. The principal place of business is located at Lot 4085, Kawasan Perindustrian Parit Jamil, 84150 Parit Jawa, Muar, Johor Darul Takzim.

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are described in Note 14 to the financial statements. There have been no significant changes in the nature of the principal activities during the financial year.

#### 2. Summary of significant accounting policies

#### 2.1 Basis of preparation

These financial statements have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS") as issued by the Malaysian Accounting Standards Board ("MASB") in Malaysia and International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board and the requirements of the Companies Act, 1965 in Malaysia. Refer to Note 2.2 for detailed information on how the Group and the Company adopted MFRS.

The financial statements have been prepared on the historical basis except as disclosed in the accounting policies below.

The financial statements are presented in Ringgit Malaysia (RM).

#### 2.2 First-time adoption of Malaysian Financial Reporting Standards ("MFRS")

For periods up to and including the period ended 31 August 2012, the Group and the Company had previously prepared financial statements in accordance with Financial Reporting Standards ("FRS").

These financial statements are the first the Group and the Company has prepared in accordance with MFRS. Accordingly, the Group and the Company have prepared financial statements which comply with MFRS together with the comparative period data as at, and for the year ended, 31 August 2012, as described in the accounting policies. In preparing these financial statements, the Group's and the Company's opening statements of financial position were prepared as at 1 September 2011, being the date of transition to MFRS. No adjustments were required to be made to the FRS statements of financial position as at 1 September 2011 and the previously published FRS financial statements as at, and for the year ended, 31 August 2012. Hence, the following are not presented:

- (a) Reconciliations of equity reported under FRS to equity reported under MFRS as at 1 September 2011 and 31 August 2012; and
- (b) Reconciliations of profit or loss reported under FRS for the financial year ended 31 August 2012 to profit or loss reported under MFRS for the same period.

There are no adjustments arising for the transition to MFRS, except for those disclosed in Note 21. Accordingly, notes related to the statements of financial position as at 1 September 2011 are only presented for cash and bank balances.

MFRS 1 First-Time Adoption of Malaysian Financial Reporting Standards allows first-time adopters certain exemptions from the retrospective application of certain MFRS and the Group and the Company have applied the following exemptions:

## NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.2 First-time adoption of Malaysian Financial Reporting Standards ("MFRS") (cont'd)

- (a) MFRS 1 provides the option to apply MFRS 3 Business Combinations prospectively from the date of transition or from a specific date prior to the date of transition. This provides relief from full retrospective application of MFRS 3 which would require restatement of all business combinations prior to the date of transition. The Group has elected to apply MFRS 3 prospectively from the date of transition. In respect of acquisitions prior to the date of transition:
  - (i) The classification of former business combinations under FRS is maintained; and
  - (ii) There is no re-measurement of original fair values determined at the time of business combination (date of acquisition).
- (b) Property, plant and equipment were carried in the statements of financial position prepared in accordance with FRS on the cost basis. The Group continues to regard those values as cost at the date of the transition to MFRS.
- (c) The estimates at 1 September 2011 and at 31 August 2012 are consistent with those made for the same dates in accordance with FRS and the estimates used by the Group and the Company to present these amounts in accordance with MFRS reflect conditions at 1 September 2011, and as of 31 August 2012.

#### 2.3 Standards issued but not yet effective

Standards, amendments and interpretations issued but not yet effective up to the date of issuance of the Group and the Company's financial statements are listed below. The Group and the Company intend to adopt, where applicable, these standards, amendments and interpretations as and when they become effective:

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

2.3 Standards issued but not yet effective (cont'd)

| FRSs, Amendments to MFRSs and IC Interpretation<br>nendments to MFRS 101: Presentation of Financial Statements<br>nual Improvements 2009-2011 Cycle)<br>FRS 3 Business Combinations (IFRS 3 Business Combinations<br>ssued by IASB in March 2004)<br>FRS 10 Consolidated Financial Statements | annual periods<br>beginning on or after<br>1 January 2013<br>1 January 2013 |
|---|---|
| nnual Improvements 2009-2011 Cycle)<br>FRS 3 Business Combinations (IFRS 3 Business Combinations<br>ssued by IASB in March 2004)  |   |
| FRS 3 Business Combinations (IFRS 3 Business Combinations ssued by IASB in March 2004)  | 1 January 2013  |
| ssued by IASB in March 2004)  | 1 January 2013  |
|   | 1 0anuary 2010  |
| -RS 10 Consolidated Einancial Statements  |   |
| no ro consolidated i marcial statements   | 1 January 2013  |
| RS 11 Joint Arrangements  | 1 January 2013  |
| FRS 12 Disclosure of interests in Other Entities  | 1 January 2013  |
| FRS 13 Fair Value Measurement   | 1 January 2013  |
| FRS 119 Employee Benefits   | 1 January 2013  |
| RS 127 Separate Financial Statements  | 1 January 2013  |
| FRS 128 Investment in Associate and Joint Ventures  | 1 January 2013  |
| RS 127 Consolidated and Separate Financial Statements   | 1 January 2013  |
| AS 27 as revised by IASB in December 2003)  |   |
| nendment to IC Interpretation 2 Members' Shares in  | 1 January 2013  |
| Co-operative Entities and Similar Instruments (Annual   |   |
| mprovements 2009-2011 Cycle)  |   |
| Interpretation 20 Stripping Costs in the Production Phase of  | 1 January 2013  |
| Surface Mine  |   |
| nendments to MFRS 7: Disclosures – Offsetting Financial Assets  | 1 January 2013  |
| nd Financial Liabilities  |   |
| nendments to MFRS 1: First-time Adoption of Malaysian Financial   | 1 January 2013  |
| Reporting Standards – Government Loans  | ,   |
| nendments to MFRS 1: First-time Adoption of Malaysian Financial   | 1 January 2013  |
| Reporting Standards (Annual Improvements 2009-2011 Cycle)   | · · · · · · · · · · · · · · · · · · ·                                       |
| nendments to MFRS 116: Property, Plant and Equipment  | 1 January 2013  |
| Annual Improvements 2009-2011 Cycle)  | · • • • • • • • • • • • • • • • • • • •                                     |
| nendments to MFRS 132: Financial Instruments: Presentation  | 1 January 2013  |
| Annual Improvements 2009-2011 Cycle)  |   |
| nendments to MFRS134: Interim Financial Reporting   | 1 January 2013  |
| Annual Improvements 2009-2011 Cycle)  |   |
| nendments to MERS 10: Consolidated Financial Statements:  | 1 January 2013  |
| ransition Guidance  |   |
| nendments to MFRS 11: Joint Arrangements: Transition Guidance   | 1 January 2013  |
| nendments to MFRS 12: Disclosure of Interests in Other  | 1 January 2013  |
| Intities: Transition Guidance   | 1 0411441 y 2010  |
| nendments to MFRS 132: Offsetting Financial Assets and  | 1 January 2014  |
| inancial Liabilities  | i January 2014  |
| nendments to MFRS 10, MFRS 12 and MFRS 127: Investment  | 1 Jonuary 2014  |
| intities  | 1 January 2014  |

## NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

2.3 Standards issued but not yet effective (cont'd)

| MFRSs, Amendments to MFRSs and IC Interpretation  | Effective for<br>annual periods<br>beginning on or after |
|---|--|
| Amendments to MFRS 136: Recoverable Amount Disclosures for Non-Financial Assets         | 1 January 2014   |
| Amendments to MFRS 139: Novation of Derivatives and<br>Continuation of Hedge Accounting | 1 January 2014   |
| IC Interpretation 21 Levies<br>MFRS 9 Financial Instruments                             | 1 January 2014<br>1 January 2015                         |

The directors expect that the adoption of the above standards and interpretations will have no material impact on the financial statements in the period of initial application except as discussed below:

#### (a) MFRS 9 Financial Instruments: Classification and Measurement

MFRS 9 reflects the first phase of the work on the replacement of MFRS 139 Financial Instruments: Recognition and Measurement and applies to classification and measurement of financial assets and financial liabilities as defined in MFRS 139 Financial Instruments: Recognition and Measurement. The adoption of the first phase of MFRS 9 will have an effect on the classification and measurement of the Group's financial assets. The Group will quantify the effect in conjunction with the other phases, when the final standard including all phases is issued.

#### (b) Amendments to MFRS 101 Presentation of Financial Statements (Annual Improvements 2009 - 2011 Cycle)

The amendments to MFRS 101 change the grouping of items presented in other comprehensive income. Items that could be reclassified (or recycled) to profit or loss at a future point in time (for example, exchange differences on translation of foreign operations and net loss or gain on available-for-sale financial assets) would be presented separately from items which will never be reclassified (for example, actuarial gains and losses on defined benefit plans and revaluation of land and buildings). The amendment affects presentation only and has no impact on the Group's financial position and performance.

#### (c) Amendments to MFRS 116 Property, Plant and Equipment (Annual Improvements 2009 - 2011 Cycle)

The amendments to MFRS 116 clarify that spare parts, stand-by equipment and servicing equipment should be classified as property, plant and equipment when they meet the definition of property, plant and equipment in MFRS 116 and as inventory otherwise. The directors do not anticipate that the amendments to MFRS 116 will have a significant effect on the Group's financial statements.

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.4 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and of its subsidiaries as at the reporting date. Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date when such control ceases. The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies.

All intra-group balances, transactions, unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Losses within a subsidiary are attributed to the non-controlling interest even if that results in a deficit balance.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group losses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of the subsidiary
- Derecognises the carrying amount of any non-controlling interest
- Derecognises the cumulative translation differences, recorded in equity
- Recognises the fair value of the consideration received
- Recognises the fair value of any investment retained
- Recognises any surplus or deficit in profit or loss
- Reclassifies the parent's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate

#### 2.5 Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the Group elects whether it measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition costs incurred are expensed and included in administrative expenses.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resultant gain or loss is recognised in profit or loss.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes in the fair value of the contingent consideration which is deemed to be an asset or liability, will be recognised in accordance with MFRS 139 either in profit or loss or as a change to other comprehensive income. If the contingent consideration is classified as equity, it will not be re-measured. Subsequent settlement is accounted for within equity. In instances where the contingent consideration does not fall within the scope of MFRS 139, it is measured in accordance with the appropriate MFRS.

## NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.5 Business combinations and goodwill (cont'd)

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill forms part of a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

Business combinations involving entities under common control are accounted for by applying the pooling on interest method. The assets and liabilities of the combining entities are reflected at their carrying amounts reported in the consolidated financial statements of the controlling holding company. Any difference between the consideration paid and the share capital of the "acquired" entity is reflected within equity as merger reserve. The statement of comprehensive income reflects the results of the combining entities for the full year, irrespective of when the combination takes place. Comparatives are presented as if the entities have always been combined since the date the entities had come under common control.

#### 2.6 Transactions with non-controlling interest

Non-controlling interest represents the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company, and is presented separately in the consolidated statement of comprehensive income and within equity in the consolidated statement of financial position, separately from equity attributable to owners of the Company.

Changes in the Company owners' ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. In such circumstances, the carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the parent.

#### 2.7 Foreign currencies

#### (a) Functional and presentation currency

The Group's and the Company's financial statements are presented in Ringgit Malaysia which is also the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.7 Foreign currencies (cont'd)

#### (b) Transactions and balances

Transactions in foreign currencies are initially recorded by the Group entities at the functional currency rates prevailing at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency spot rate of exchange ruling at the reporting date.

All differences are taken to the statement of comprehensive income.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items is recognised in line with the gain or loss of the item that gave rise to the translation difference (translation differences on items whose gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss respectively).

#### 2.8 Property, plant and equipment

Property, plant and equipment are stated at cost, net of accumulated depreciation and/or accumulated impairment losses, if any. Such cost includes the cost of replacing component parts of the property, plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met.

When significant parts of property, plant and equipment are required to be replaced at intervals, the Group derecognises the replaced part, and recognises the new part with its own associated useful life and depreciation. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the profit or loss as incurred. The present value of the expected cost for the decommissioning of the asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

Freehold land has an unlimited useful life and therefore is not depreciated. Depreciation is computed on a straight-line basis over the estimated useful lives of the assets as follows:

- Air conditioners: 10 years
- Computers: 5 years
- Electrical installation: 5 50 years
- Freehold and leasehold buildings: 50 years
- Furniture and fittings: 5 to 10 years
- Leasehold land: 84 97 years
- Motor vehicles: 5 years
- Office equipment: 10 years
- Plant, machinery and equipment: 5 10 years
- Renovation: 5 years
- Signboard: 10 years
- Worker quarter: 50 years

## NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.8 Property, plant and equipment (cont'd)

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in the profit or loss in the year the asset is derecognised.

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial year end and adjusted prospectively, if appropriate.

#### 2.9 Investment properties

Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the reporting date. Gains or losses arising from changes in the fair values of investment properties are included in the income statement in the period in which they arise. Fair values are evaluated annually by an accredited external, independent valuer.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the income statement in the period of derecognition.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change. If owner-occupied property becomes an investment property, the Company accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change.

#### 2.10 Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded subsidiaries or other available fair value indicators.

The Group bases its impairment calculation on detailed budgets and forecast calculations which are prepared separately for each of the Group's cash-generating units to which the individual assets are allocated. These budgets and forecast calculations are generally covering a period of five years. For longer periods, a long term growth rate is calculated and applied to project future cash flows after the fifth year.

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.10 Impairment of non-financial assets (cont'd)

Impairment losses of continuing operations, including impairment on inventories, are recognised in the profit or loss in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group estimates the asset's or cash-generating unit's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the profit or loss.

#### 2.11 Investment in subsidiaries

A subsidiary is an entity over which the Group has the power to govern the financial and operating policies so as to obtain benefits from its activities.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

#### 2.12 Financial Instruments

#### (a) Financial assets

#### (i) Initial recognition and measurement

Financial assets within the scope of MFRS 139 are classified as financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, available-for-sale financial assets, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The Group determines the classification of its financial assets at initial recognition.

All financial assets are recognised initially at fair value plus, in the case of assets not at fair value through profit or loss, directly attributable transaction costs.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the marketplace (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

The Group's financial assets include cash and bank balances, trade and other receivables.

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.12 Financial Instruments (cont'd)

(a) Financial assets (cont'd)

#### (ii) Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

#### Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss includes financial assets held for trading and financial assets designated upon initial recognition at fair value through profit or loss. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. This category includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by MFRS 139. Derivatives, including separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets at fair value through profit and loss are carried in the statement of financial position at fair value with changes in fair value recognised in finance income or finance costs in the profit or loss.

The Group evaluates its financial assets held for trading, other than derivatives, to determine whether the intention to sell them in the near term is still appropriate. When the Group is unable to trade these financial assets due to inactive markets and management's intention to sell them in the foreseeable future significantly changes, the Group may elect to reclassify these financial assets in rare circumstances. The reclassification to loans and receivables, available-for-sale or held to maturity depends on the nature of the asset. This evaluation does not affect any financial assets designated at fair value through profit or loss using the fair value option at designation.

Derivatives embedded in host contracts are accounted for as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contracts and the host contracts are not held for trading or designated at fair value though profit or loss. These embedded derivatives are measured at fair value with changes in fair value recognised in the profit or loss. Reassessment only occurs if there is a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required.

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate method (EIR), less impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit or loss. The losses arising from impairment are recognised in the profit or loss in finance costs.

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

- 2.12 Financial Instruments (cont'd)
  - (a) Financial assets (cont'd)
    - (ii) Subsequent measurement (cont'd)

#### Held-to-maturity investments

Non-derivative financial assets with fixed or determinable payments and fixed maturities are classified as held-to-maturity when the Group has the positive intention and ability to hold them to maturity. After initial measurement, held-tomaturity investments are measured at amortised cost using the effective interest method, less impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit or loss. The losses arising from impairment are recognised in the profit or loss in finance costs.

#### Available-for-sale financial investments

Available-for-sale financial investments include equity and debt securities. Equity investments classified as available-for-sale are those, which are neither classified as held for trading nor designated at fair value through profit or loss. Debt securities in this category are those which are intended to be held for an indefinite period of time and which may be sold in response to needs for liquidity or in response to changes in the market conditions.

After initial measurement, available-for-sale financial investments are subsequently measured at fair value with unrealised gains or losses recognised as other comprehensive income in the available-for-sale reserve until the investment is derecognised, at which time the cumulative gain or loss is recognised in other operating income, or determined to be impaired, at which time the cumulative loss is reclassified to the profit or loss in finance costs and removed from the available-forsale reserve. Interest income on available-for-sale debt securities is calculated using the effective interest method and is recognised in profit or loss.

The Group evaluates its available-for-sale financial assets to determine whether the ability and intention to sell them in the near term is still appropriate. When the Group is unable to trade these financial assets due to inactive markets and management's intention to do so significantly changes in the foreseeable future, the Group may elect to reclassify these financial assets in rare circumstances. Reclassification to loans and receivables is permitted when the financial assets meet the definition of loans and receivables and the Group has the intent and ability to hold these assets for the foreseeable future or until maturity. Reclassification to hold the financial asset accordingly.

For a financial asset reclassified out of the available-for-sale category, any previous gain or loss on that asset that has been recognised in equity is amortised to profit or loss over the remaining life of the investment using the EIR. Any difference between the new amortised cost and the expected cash flows is also amortised over the remaining life of the asset using the EIR. If the asset is subsequently determined to be impaired, then the amount recorded in equity is reclassified to the profit or loss.

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.12 Financial Instruments (cont'd)

#### (a) Financial assets (cont'd)

#### (iii) Derecognition

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- The rights to receive cash flows from the asset have expired;
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a passthrough arrangement, and has neither transferred nor retained substantially all of the risks and rewards of the asset nor transferred control of it, the asset is recognised to the extent of the Group's continuing involvement in it.

In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

#### (b) Impairment of financial assets

The Group and the Company assess at each reporting date whether there is any objective evidence that a financial asset or a group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated.

Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

- 2.12 Financial Instruments (cont'd)
  - (b) Impairment of financial assets (cont'd)

#### Financial assets carried at amortised cost

For financial assets carried at amortised cost, the Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the assets carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate.

The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the profit or loss. Interest income continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of finance income in the profit or loss.

Loans together with the associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group. If, in a subsequent year, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a future write-off is later recovered, the recovery is credited to finance costs in the profit or loss.

#### Available-for-sale investments

For available-for-sale financial investments, the Group assesses at each reporting date whether there is objective evidence that an investment or a group of investments is impaired.

In the case of equity investments classified as available-for-sale, objective evidence would include a significant or prolonged decline in the fair value of the investment below its cost. 'Significant' is evaluated against the original cost of the investment and 'prolonged' against the period in which the fair value has been below its original cost. Where there is evidence of impairment, the cumulative loss - measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognised in the profit or loss - is removed from other comprehensive income and recognised in the profit or loss. Impairment losses on equity investments are not reversed through the profit or loss; increases in their fair value after impairments are recognised directly in other comprehensive income.

## NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.12 Financial Instruments (cont'd)

#### (b) Impairment of financial assets (cont'd)

#### Available-for-sale investments (cont'd)

Future interest income continues to be accrued based on the reduced carrying amount of the asset, using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of finance income. If, in a subsequent year, the fair value of a debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in the profit or loss, the impairment loss is reversed through the profit or loss.

#### (c) Financial liabilities

#### (i) Initial recognition and measurement

Financial liabilities within the scope of MFRS 139 are classified as financial liabilities at fair value through profit or loss, loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, carried at amortised cost. This includes directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, loans and borrowings.

#### (ii) Subsequent measurement

The measurement of financial liabilities depends on their classification as follows:

#### Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are acquired for the purpose of selling in the near term. This category includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by MFRS 139. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognised in the profit or loss.

The Group has not designated any financial liabilities upon initial recognition as at fair value through profit or loss.

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### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

- 2.12 Financial Instruments (cont'd)
  - (c) Financial liabilities (cont'd)
    - (ii) Subsequent measurement (cont'd)

#### Other financial liabilities

The Group's and the Company's other financial liabilities include trade payables, other payables and loans and borrowings.

Trade and other payables are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Loans and borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest rate method. Gains and losses are recognised in the profit or loss when the liabilities are derecognised as well as through the effective interest rate method (EIR) amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance costs in the profit or loss.

#### Financial guarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the best estimate of the expenditure required to settle the present obligation at the reporting date and the amount recognised less cumulative amortisation.

#### (iii) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.12 Financial Instruments (cont'd)

#### (d) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

#### (e) Fair value of financial instruments

The fair value of financial instruments that are traded in active markets at each reporting date is determined by reference to quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs.

For financial instruments not traded in an active market, the fair value is determined using appropriate valuation techniques. Such techniques may include using recent arm's length market transactions; reference to the current fair value of another instrument that is substantially the same; a discounted cash flow analysis or other valuation models.

An analysis of fair values of financial instruments and further details as to how they are measured are provided in Note 29.

#### 2.13 Cash and short term deposits

Cash and short-term deposits in the statements of financial position comprise cash at banks and on hand and short-term deposits with a maturity of three months or less.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits as defined above, net of outstanding bank overdrafts, if any.

#### 2.14 Inventories

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their present location and condition are accounted for as follows:

- Raw materials: purchase costs on a first-in first-out basis.
- Finished goods and work-in-progress: costs of raw materials, direct labour, other direct costs and appropriate proportions of manufacturing overheads based on normal operating capacity. These costs are assigned on a first-in first-out basis.

Net realisable value is the estimated selling price in the ordinary course of business less estimated costs of completion and the estimated costs necessary to make the sale.

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 2. Summary of significant accounting policies (cont'd)

### 2.15 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Group expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the income statement net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

#### 2.16 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the respective assets. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

### 2.17 Employee benefits

### (a) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

### (b) Defined contribution plans

The Group makes contributions to the Employees Provident Fund in Malaysia, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

### 2.18 Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at the inception date, whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset, even if that right is not explicitly specified in an arrangement.

For the financial year ended 31 August 2013 (cont'd)

#### 2. Summary of significant accounting policies (cont'd)

#### 2.18 Leases (cont'd)

#### (a) Group as lessee

Finance leases which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalised at the commencement of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognised in finance costs in the profit or loss.

A leased asset is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term.

#### (b) Group as lessor

Leases where the Group retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

#### 2.19 Non-current assets held for sale

Non-current assets classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Non-current assets are classified as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Property, plant and equipment, if any, once classified as held for sale are not depreciated or amortised.

#### 2.20 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty.

The Company and its subsidiaries assess their revenue arrangements against specific criteria in order to determine if the Company and its subsidiaries are acting as principal or agent. The Group and its subsidiaries have concluded that they are acting as a principal in all of its revenue arrangements. The following specific recognition criteria must also be met before revenue and other income are recognised:

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 2. Summary of significant accounting policies (cont'd)

### 2.20 Revenue (cont'd)

### (a) Sale of goods

Revenue from sale of goods is recognised upon the transfer of significant risk and rewards of ownership of the goods to the customer. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

### (b) Interest income

For all financial instruments measured at amortised cost and interest bearing financial assets classified as available for sale, interest income or expense is recorded using the effective interest rate (EIR), which is the rate that exactly discounts the estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or liability. Interest income is included in finance income in the profit or loss.

#### (c) Management fees

Management fees are recognised when services are rendered.

### (d) Dividend income

Dividend income is recognised when the Company's right to receive payment is established.

### (e) Rental income

Rental income is accounted for on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

#### 2.21 Taxes

#### (a) Current income tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the Group and the Company operate and generate taxable income.

Current income tax relating to items recognised directly in equity is recognised in equity and not in the profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

For the financial year ended 31 August 2013 (cont'd)

### 2. Summary of significant accounting policies (cont'd)

#### 2.21 Taxes (cont'd)

#### (b) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 2. Summary of significant accounting policies (cont'd)

### 2.21 Taxes (cont'd)

### (b) Deferred tax (cont'd)

Tax benefits acquired as part of a business combination, but not satisfying the criteria for separate recognition at that date, would be recognised subsequently if new information about facts and circumstances changed. The adjustment would either be treated as a reduction to goodwill (as long as it does not exceed goodwill) if it is incurred during the measurement period or in profit or loss.

### (c) Sales tax

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statements of financial position.

### 2.22 Segment reporting

For management purposes, the Group is organised into operating segments based on their products and services which are independently managed by the respective segment managers responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Company who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosures on each of these segments are shown in Note 32, including the factors used to identify the reportable segments and the measurement basis of segment information.

### 2.23 Share capital and share issuance expenses

An equity instrument is any contract that evidences a residual interest in the assets of the Group and the Company after deducting all of its liabilities. Ordinary shares are equity instruments.

Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs. Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

### 3. Significant accounting judgments and estimates

The preparation of the Group's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

For the financial year ended 31 August 2013 (cont'd)

#### 3. Significant accounting judgments and estimates (cont'd)

#### 3.1 Judgments made in applying accounting policies

In the process of applying the Group's accounting policies, management has not made any critical judgments, apart from those involving estimations, which could have a significant effect on the amounts recognised in the financial statements.

#### 3.2 Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

#### (a) Useful lives of plant and machinery

The cost of plant and machinery is depreciated on a straight-line basis over the assets' useful lives. Management estimates the useful lives of these plant and machinery in a range of 5 to 10 years. These are common life expectancies applied in the industry. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

#### (b) Deferred tax assets

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based on the likely timing and level of future taxable profits together with future tax planning strategies.

Assumptions about generation of future taxable profits depend on management's estimates of future cash flows. These depends on estimates of future production and sales volume, operating costs, capital expenditure, dividends and other capital management transactions. Judgment is also required about application of income tax legislation. These judgments and assumptions are subject to risks and uncertainty, hence there is a possibility that changes in circumstances will alter expectations, which may impact the amount of deferred tax assets recognised in the statements of financial position and the amount of unrecognised tax losses and unrecognised temporary differences. Further details are provided for in Note 25.

#### (c) Inventories obsolescence review

Inventories are stated at the lower of cost and net realisable value. The Group estimates the net realisable value of inventories based on an assessment of committed sales prices.

Inventories are reviewed on a regular basis and the Group will make allowance for excess or obsolete inventories and write down to net realisable value based on primarily on historical trends and management estimates of expected and future product demand and related pricing.

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 3. Significant accounting judgments and estimates (cont'd)

### 3.2 Estimates and assumptions (cont'd)

### (c) Inventories obsolescence review (cont'd)

Demand levels, exchange rates, technological advances and pricing competition could change from time to time. If such factors result in an adverse effect on the Group's products, the Group will reduce the value of its inventories and additional allowance for slow moving inventories may be required. Further details are provided for in Note 16.

### (d) Impairment of loans and receivables

The Group assesses at each reporting date whether there is any objective evidence that a financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. The carrying amount of the Group's loans and receivables at the reporting date is disclosed in Note 17.

### 4. Revenue

|                 | Group       |             | Company |         |
|-----------------|-------------|-------------|---------|---------|
|                 | 2013        | 2012        | 2013    | 2012    |
|                 | RM          | RM          | RM      | RM      |
| Management fee  | -           | -           | 72,000  | 60,000  |
| Sale of goods   | 106,880,015 | 112,254,913 | -       | -       |
| Dividend income | -           | -           | 341,333 | 285,283 |
|                 | 106,880,015 | 112,254,913 | 413,333 | 345,283 |

### 5. Cost of sales

Cost of sales of the Group representing cost of goods sold.

For the financial year ended 31 August 2013 (cont'd)

### 6. Other income

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|   | Group      |            | Company    |            |
|---|------------|------------|------------|------------|
|   | 2013<br>RM | 2012<br>RM | 2013<br>RM | 2012<br>RM |
| Reversal of impairment loss             |            |            |            |            |
| on receivables (Note 17(a))             | 66,777     | 111,888    | -          | -          |
| Reversal of impairment loss             |            |            |            |            |
| on investment in subsidiaries (Note 14) | -          | -          | 1,496,510  | -          |
| Fair value adjustment on                |            |            |            |            |
| investment properties (Note 15)         | 151,583    | 1,490,674  | -          | -          |
| Net foreign exchange gain               | 998,554    | 174,655    | -          | -          |
| Gain on disposal of property            |            |            |            |            |
| plant and equipment                     | 194,720    | 1,515,263  | -          | -          |
| Insurance claimed                       | 75,000     | 910        | -          | -          |
| Interest income                         | 11,489     | 18,489     | -          | -          |
| Reversal for foreseeable loss           | -          | 400,000    | -          | -          |
| Rental income                           | 330,940    | 550,950    | -          | -          |
| Sundry income                           | 270,607    | 370,514    | 97,913     | -          |
|   | 2,099,670  | 4,633,343  | 1,594,423  | -          |

### 7. Finance costs

|                                   | Group      |            | Company    |            |
|-----------------------------------|------------|------------|------------|------------|
|                                   | 2013<br>RM | 2012<br>RM | 2013<br>RM | 2012<br>RM |
| Interest expense on:              |            |            |            |            |
| - Bankers' acceptances            | 544,902    | 811,285    | -          | -          |
| - Bank overdrafts                 | 143,293    | 145,883    | -          | -          |
| - Obligations under finance lease | 73,139     | 52,088     | -          | -          |
| - Term loans                      | 164,430    | 198,208    | -          | -          |
| Total finance costs               | 925,764    | 1,207,464  | -          | -          |

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 8. Profit/(loss) before tax

The following items have been included in arriving at profit/(loss) before tax from continuing operations:

|  | Group      |            | Group Comp |            |  | ompany |
|--|------------|------------|------------|------------|--|--------|
|  | 2013<br>RM | 2012<br>RM | 2013<br>RM | 2012<br>RM |  |        |
| Impairment loss on receivables (Note 17) | 656,531    | 1,891,978  | _          | -          |  |        |
| Impairment loss on investment            |            |            |            |            |  |        |
| in subsidiaries (Note 14)                | -          | -          | -          | 3,476,484  |  |        |
| Auditors' remuneration:                  |            |            |            |            |  |        |
| - Statutory audits                       |            |            |            |            |  |        |
| - Current year                           | 121,000    | 115,000    | 23,000     | 21,000     |  |        |
| - Underprovision in prior year           | -          | 1,900      | -          | -          |  |        |
| - Other services                         | 29,144     | 6,396      | 9,394      | 6,396      |  |        |
| Depreciation of property, plant          |            |            |            |            |  |        |
| and equipment (Note 13)                  | 2,305,238  | 2,265,316  | -          | -          |  |        |
| Employee benefits expense (Note 9)       | 8,681,308  | 11,000,581 | 180,000    | 167,000    |  |        |
| Net fair value loss on derivatives       | 207,113    | 48,505     | -          | -          |  |        |
| Impairment loss on property, plant       |            |            |            |            |  |        |
| and equipment (Note 13)                  | 350,000    | -          | -          | -          |  |        |
| Inventories written off                  | 5,176      | 283,462    | -          | -          |  |        |
| Inventories written down                 | 109,350    | 697,555    | -          | -          |  |        |
| Non-executive directors'                 |            |            |            |            |  |        |
| emoluments (Note 10)                     | 60,000     | 29,000     | 60,000     | 29,000     |  |        |
| Property, plant and equipment            |            |            |            |            |  |        |
| written off                              | 73,027     | 100,887    | -          | -          |  |        |
| Unrealised loss on foreign               |            |            |            |            |  |        |
| exchange                                 | 207,288    | 1,004      | -          | -          |  |        |
| Waiver of management fee                 | -          | -          | -          | 126,000    |  |        |
| Rental of:                               |            |            |            |            |  |        |
| - factory                                | 371,640    | 438,170    | -          | -          |  |        |
| - hostel                                 | 147,900    | 125,900    | -          | -          |  |        |
| - machinery                              | -          | 84,672     | -          | -          |  |        |

### 9. Employee benefits expense

|                                     | Group      |            | Company    |            |
|-------------------------------------|------------|------------|------------|------------|
|                                     | 2013<br>RM | 2012<br>RM | 2013<br>RM | 2012<br>RM |
| Executive directors (Note 10)       |            |            |            |            |
| Executive directors of the Company  | 1,054,463  | 1,020,674  | 180,000    | 167,000    |
| Executive directors of subsidiaries | 557,699    | 541,640    | -          | -          |
|                                     | 1,612,162  | 1,562,314  | 180,000    | 167,000    |

# NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 9. Employee benefits expense (cont'd)

|                           | Group     |            | Company |         |
|---------------------------|-----------|------------|---------|---------|
|                           | 2013      | 2012       | 2013    | 2012    |
|                           | RM        | RM         | RM      | RM      |
| Other staffs              |           |            |         |         |
| Wages and salaries        | 6,038,525 | 8,396,216  | -       | -       |
| Defined contribution plan | 531,047   | 514,826    | -       | -       |
| Other employee benefits   | 499,574   | 527,225    | -       | -       |
|                           | 7,069,146 | 9,438,267  | -       | -       |
|                           | 8,681,308 | 11,000,581 | 180,000 | 167,000 |

### 10. Directors' remuneration

|   |           | Group     | oup Company |         |
|---|-----------|-----------|-------------|---------|
|   | 2013      | 2012      | 2013        | 2012    |
|   | RM        | RM        | RM          | RM      |
| Directors of the Company                          |           |           |             |         |
| Executive:  |           |           |             |         |
| - Fee   | 225,000   | 207,000   | -           | -       |
| - Salaries and other emoluments                   | 760,000   | 748,000   | 180,000     | 167,000 |
| - Defined contribution plan                       | 68,400    | 64,560    | -           | -       |
| - Estimated monetary value                        |           |           |             |         |
| of benefits-in-kind                               | 178,682   | 196,213   | -           | -       |
| - Other employee benefits                         | 1,063     | 1,114     | -           | -       |
|   | 1,233,145 | 1,216,887 | 180,000     | 167,000 |
| Non-Executive:                                    |           |           |             |         |
| - Allowances                                      | 60,000    | 29,000    | 60,000      | 29,000  |
| - Estimated monetary value                        | 00,000    | 20,000    | 00,000      | 20,000  |
| of benefits-in-kind                               | 6,300     | 5,500     | _           | -       |
|   | 0,000     | 5,500     |             |         |
|   | 66,300    | 34,500    | 60,000      | 29,000  |
| Directors of Subsidiaries                         |           |           |             |         |
| Executive:  |           |           |             |         |
| - Fee   | 25,000    | 8,000     | -           | -       |
| <ul> <li>Salaries and other emoluments</li> </ul> | 475,500   | 482,000   | -           | -       |
| <ul> <li>Defined contribution plan</li> </ul>     | 54,720    | 49,160    | -           | -       |
| <ul> <li>Estimated monetary value</li> </ul>      |           |           |             |         |
| of benefits-in-kind                               | 58,328    | 63,043    | -           | -       |
| - Other employee benefits                         | 2,479     | 2,480     | -           | -       |
|   | 616,027   | 604,683   | -           | -       |
| Total excluding benefits-in-kind                  | 1,672,162 | 1,591,314 | 240,000     | 196,000 |
| Estimated monetary value of                       | 1,012,102 | 1,001,011 | 210,000     | ,       |
| benefits-in-kind                                  | 243,310   | 264,756   | -           | -       |
| Total including benefits-in-kind                  | 1,915,472 | 1,856,070 | 240,000     | 196,000 |

### NOTES TO THE FINANCIAL STATEMENTS

### For the financial year ended 31 August 2013 (cont'd)

### 10. Directors' remuneration (cont'd)

|                                      | Group      |            | Company    |            |
|--------------------------------------|------------|------------|------------|------------|
|                                      | 2013<br>RM | 2012<br>RM | 2013<br>RM | 2012<br>RM |
| Analysis of directors' remuneration: |            |            |            |            |
| Executive directors (Note 9)         | 1,612,162  | 1,562,314  | 180,000    | 167,000    |
| Non-executive directors (Note 8)     | 60,000     | 29,000     | 60,000     | 29,000     |
| Total excluding benefits-in-kind     | 1,672,162  | 1,591,314  | 240,000    | 196,000    |

The number of directors of the Company whose total remuneration during the financial year fell within the following band is analysed below:

|                          | Number o | f directors |
|--------------------------|----------|-------------|
|                          | 2013     | 2012        |
| Executive directors:     |          |             |
| Below RM50,000           | -        | -           |
| RM100,001 - RM150,000    | -        | -           |
| RM200,001 - RM250,000    | -        | -           |
| RM250,001 - RM300,000    | -        | -           |
| RM300,001 - RM350,000    | -        | -           |
| Above RM350,000          | 2        | 2           |
| Non-Executive directors: |          |             |
| Below RM50,000           | 3        | 4           |
|                          |          |             |
|                          | 5        | 6           |

For the financial year ended 31 August 2013 (cont'd)

### 11. Income tax expense

### Major components of income tax expense

The major components of income tax expense for the years ended 31 August 2013 and 2012 are:

|  |            | Group      |
|--|------------|------------|
|  | 2013<br>RM | 2012<br>RM |
| Statement of comprehensive income:                 |            |            |
| Current income tax                                 | 81,816     | 45,286     |
| Overprovision in prior years                       | (79,769)   | (30,880)   |
|  | 2,047      | 14,406     |
| Deferred income tax (Note 25):                     |            |            |
| - Origination and reversal of temporary difference | 829,556    | 273,386    |
| - (Over)/under provision in prior years            | (458,093)  | 3,861      |
|  | 371,463    | 277,247    |
| Income tax expense recognised in profit or loss    | 373,510    | 291,653    |

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 11. Income tax expense (cont'd)

### Reconciliation between tax expense and accounting profit/(loss)

The reconciliation between tax expense and the product of accounting profit/(loss) multiplied by the applicable corporate tax rate for the years ended 31 August 2013 and 2012 are as follows:

|  | 2013<br>RM | 2012<br>RM  |
|--|------------|-------------|
| Group  |            |             |
| Profit before taxation   | 3,215,830  | 3,671,272   |
| Taxation at Malaysian statutory tax rate of 25% (2012: 25%)<br>Tax effects of:                                   | 803,958    | 917,816     |
| - income not subject to income tax   | (41,096)   | (160,850)   |
| - double deduction expenses  | (167,361)  | (599,638)   |
| - non-deductible expenses<br>Adjustments:  | 297,475    | 795,938     |
| Deferred tax assets not recognised on unused tax losses<br>Deferred tax assets recognised on unused tax losses   | 638,613    | 213,154     |
| and unabsorbed capital allowances  | (328,500)  | (241,823)   |
| Deferred tax assets recognised on export allowances<br>Utilisation of previously unrecognised unabsorbed capital | (137,937)  | (50,213)    |
| allowances and reinvestment allowances   | (100,166)  | (555,712)   |
| Utilisation of current year's reinvestment allowances  | (53,614)   | -           |
| (Over)/underprovision in prior years   |            |             |
| - income tax   | (79,769)   | (30,880)    |
| - deferred tax   | (458,093)  | 3,861       |
| Income tax expense recognised in profit or loss  | 373,510    | 291,653     |
| Company  |            |             |
| Profit/(loss) before taxation  | 1,578,260  | (3,638,404) |
| Taxation at Malaysian statutory tax rate of 25% (2012: 25%)  | 394,565    | (909,601)   |
| Income not subject to income tax   | (410,004)  | -           |
| Tax effects of non-deductible expenses   | 15,439     | 882,330     |
| Adjustments:   |            |             |
| Deferred tax assets not recognised in respect of current<br>year's unused tax losses                             | -          | 27,271      |
| Income tax expense recognised in profit or loss  |            |             |

For the financial year ended 31 August 2013 (cont'd)

#### 12. Earnings per share

#### Basic earnings per share

Basic earnings per share amounts are calculated by dividing profit for the year, net of tax, attributable to owners of the parent by the weighted average number of ordinary shares outstanding during the financial year.

The following tables reflect the profit and share data used in the computation of basic earnings per share for the years ended 31 August:

|   | 2013<br>RM  | Group<br>2012<br>RM |
|---|-------------|---------------------|
| Profit net of tax attributable to owners of the Company                                   | 2,542,617   | 3,133,144           |
| Weighted average number of ordinary shares<br>for the purpose of basic earnings per share | 126,505,500 | 126,505,500         |
| Basic earnings per share (sen)  | 2.0         | 2.5                 |
| Diluted earnings per share (sen)  | 2.0         | 2.5                 |

The fully diluted earnings per share is the same as the basic earnings per ordinary share, as the effects of warrants are anti-dilutive.

For the financial year ended 31 August 2013 (cont'd)

|  | * Land and<br>buildings<br>RM                                      | Plant,<br>machinery<br>and<br>equipment<br>RM | Motor<br>vehicles<br>RM                     | # Other<br>assets<br>RM                          | Total<br>RM   |
|--|--|---|---|--|---|
| Group<br>Cost  |  |   |   |  |   |
| At 1 September 2011<br>Additions<br>Discosses  | 42,283,792<br>71,475<br>(4 545 721)                                | 13,754,920<br>1,876,826<br>//03_/70)          | 5,576,290<br>1,120,146<br>/1 523 623)       | 5,075,291<br>167,402<br>(84.783)                 | 66,690,293<br>3,235,849<br>(6,647,606)                                      |
| Transfer to investment properties (Note 15)<br>Reclassifications<br>Written off  | (3,448,219)<br>(3,448,219)<br>81,640                               | (166,707)<br>-<br>(166,707)                   |   | (81,640)<br>-<br>(81,640)<br>(40,176)            | (3,448,219)<br>(3,448,219)<br>-<br>(206,883)                                |
| <b>At 31 August 2012 and 1 September 2012</b><br>Additions<br>Disposals<br>Written off<br>Transfer from investment properties<br>Transfer to investment properties (Note 15) | 34,442,967<br>69,706<br>-<br>(117,119)<br>4,430,000<br>(1,562,379) | 14,971,560<br>413,040<br>(115,400)<br>-<br>-  | 5,172,813<br>263,030<br>(150,418)<br>-<br>- | 5,036,094<br>223,953<br>(7,412)<br>(87,975)<br>- | 59,623,434<br>969,729<br>(273,230)<br>(205,094)<br>4,430,000<br>(1,562,379) |
| Transfer to assets classified as held for sale (Note 22)<br>At 31 August 2013  | (675,000)<br>36,588,175  | -<br>15,269,200                               | -<br>5,285,425                              | -<br>5,164,660                                   | (675,000)<br>62,307,460   |

Property, plant and equipment

13.

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Property, plant and equipment (cont'd)

<del>1</del>3.

# NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

|   | * Land and<br>buildings<br>RM | Plant,<br>machinery<br>and<br>equipment<br>RM | Motor<br>vehicles<br>RM | # Other<br>assets<br>RM | Total<br>RM             |
|---|-------------------------------|---|-------------------------|-------------------------|-------------------------|
| Accumulated depreciation and impairment losses                                      |                               |   |                         |                         |                         |
| At 1 September 2011<br>Depreciation charge for the year (Note 8)                    | 7,199,719<br>556,473          | 8,474,802<br>1,002,511                        | 4,735,131<br>391,291    | 2,617,886<br>315,041    | 23,027,538<br>2,265,316 |
| Disposals   | (1,349,220)                   | (383,045)                                     | (1,482,623)             | (63,138)                | (3,278,026)             |
| Transfer to investment properties (Note 15)   | (758,893)                     | ·   | I                       | 1                       | (758,893)               |
| Reclassification  | 4,626                         | '   |                         | (4,626)                 | ı                       |
| Writen off  | I                             | (70,732)                                      | I                       | (35,264)                | (105,996)               |
| At 31 August 2012 and 1 September 2012<br>Depreciation charge for the year (Note 8) | 5,652,705<br>492,422          | 9,023,536<br>1,062,777                        | 3,643,799<br>451,470    | 2,829,899<br>298,569    | 21,149,939<br>2,305,238 |
|   |                               | (84,421)                                      | (150,419)               | (7,412)                 | (242,252)               |
| Written off   | (48,885)                      | I   | I                       | (83,182)                | (132,067)               |
| Impairment loss recognised in profit or loss (Note 8)                               | 350,000                       | ı   | ı                       | ı                       | 350,000                 |
| Transfer to investment properties (Note 15)   | (438,147)                     | I   | I                       | ı                       | (438,147)               |
| Transfer to assets classified as held for sale (Note 22)                            | (350,000)                     | I   | I                       | I                       | (350,000)               |
| Reclassifications   | 4,626                         | I   | I                       | (4,626)                 | I                       |
| At 31 August 2013   | 5,662,721                     | 10,001,892                                    | 3,944,850               | 3,033,248               | 22,642,711              |
|   |                               |   |                         |                         |                         |

For the financial year ended 31 August 2013 (cont'd)

| 30,925,454     5,267,308     1,340,575     2,131,412     39,664,749       28,790,262     5,948,024     1,529,014     2,206,195     38,473,495 |
|---|
| 5,948,024 1,529,014 2,206,195   |
|   |

Property, plant and equipment (cont'd)

13.

#Other assets comprise office equipment, furniture and fittings, computers, air-conditioners and signboard.

# NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

|  | Leasehold<br>land<br>RM     | Freehold<br>land<br>RM         | Leasehold<br>buildings<br>RM        | Freehold<br>buildings<br>RM      | Electrical<br>installation<br>RM | Renovation<br>RM               | Worker<br>quarter<br>RM | Total<br>RM                         |
|--|-----------------------------|--------------------------------|-------------------------------------|----------------------------------|----------------------------------|--------------------------------|-------------------------|-------------------------------------|
| Cost<br>At 1 September 2011<br>Additions<br>Disposals        | 2,490,005<br>-<br>(284,079) | 11,627,297<br>-<br>(2,853,910) | 10,606,747<br>20,500<br>(1,170,811) | 15,901,989<br>31,000<br>(55,200) | 794,956<br>-<br>(64,261)         | 584,387<br>19,975<br>(117,460) | 278,411<br>-            | 42,283,792<br>71,475<br>(4,545,721) |
| Iransrer to<br>investment properties<br>Reclassification     | (733,514)<br>-              |                                | (2,435,777)<br>-                    | -<br>81,640                      | (170,272)<br>-                   | (108,656)<br>-                 |                         | (3,448,219)<br>81,640               |
| At 31 August 2012<br>and 1                                   |                             |                                |                                     |                                  |                                  |                                |                         |                                     |
| September 2012<br>Additions                                  | 1,472,412<br>-              | 8,773,387<br>-                 | 7,020,659<br>-                      | 15,959,429<br>41,406             | 560,423<br>-                     | 378,246<br>28,300              | 278,411<br>-            | 34,442,967<br>69,706                |
| Written off<br>Transfer from                                 | ı                           | ı                              | ı                                   | (117,119)                        | ı                                |                                | I                       | (117,119)                           |
| investment properties<br>Transfer to                         | 1,330,000                   | ı                              | 3,100,000                           | ı                                |                                  |                                | ı                       | 4,430,000                           |
| investment properties<br>Transfer to assets<br>classified as | ı                           | (929,379)                      | ı                                   | (633,000)                        | ı                                |                                | I                       | (1,562,379)                         |
| held for sale  | ı                           | (675,000)                      | ı                                   | I                                | ı                                |                                | ı                       | (675,000)                           |
| At 31 August 2013  | 2,802,412                   | 7,169,008                      | 10,120,659                          | 15,250,716                       | 560,423                          | 406,546                        | 278,411                 | 36,588,175                          |

13. Property, plant and equipment (cont'd)

\* Land and buildings

For the financial year ended 31 August 2013 (cont'd)

Property, plant and equipment (cont'd)

13.

| * Land and buildings (cont'd)                              | gs (cont'd)             |                        |                              |                             |                                  |                     |                         |                        |
|--|-------------------------|------------------------|------------------------------|-----------------------------|----------------------------------|---------------------|-------------------------|------------------------|
|  | Leasehold<br>land<br>RM | Freehold<br>land<br>RM | Leasehold<br>buildings<br>RM | Freehold<br>buildings<br>RM | Electrical<br>installation<br>RM | Renovation<br>RM    | Worker<br>quarter<br>RM | Total<br>RM            |
| Accumulated depreciation<br>and impairment losses          | uo                      |                        |                              |                             |                                  |                     |                         |                        |
| At 1 September 2011  | 222,865                 | 1,328,020              | 1,923,446                    | 2,536,377                   | 638,633                          | 537,089             | 13,289                  | 7,199,719              |
| Depreciation charge<br>for the year<br>Disposals           | 21,223<br>(29,842)      | -<br>(914,432)         | 132,515<br>(197,971)         | 349,785<br>(25,254)         | 32,699<br>(64,261)               | 14,683<br>(117,460) | 5,568<br>-              | 556,473<br>(1,349,220) |
| induster to<br>investment properties<br>Reclassification   | (43,316)<br>-           | 1 1                    | (436,649)<br>-               | -<br>4,626                  | (170,272)<br>-                   | (108,656)<br>-      | 1 1                     | (758,893)<br>4,626     |
| At 31 August 2012<br>and 1 September 2012                  | 170,930                 | 413,588                | 1,421,341                    | 2,865,534                   | 436,799                          | 325,656             | 18,857                  | 5,652,705              |
| for the year   | 15,363                  |                        | 22,630                       | 408,398                     | 27,083                           | 13,380              | 5,568                   | 492,422                |
| Written off  |                         | 350,000                | 1 1                          | -<br>(48,885)               |                                  |                     | 1 1                     | 350,000<br>(48,885)    |
| iransier to<br>investment properties<br>Transfer to assets | ı                       | ı                      | ı                            | (438,147)                   | I                                | ·                   | I                       | (438,147)              |
| classified as<br>held for sale<br>Reclassification         |                         | (350,000)<br>-         | 1 1                          | -<br>4,626                  | 1 1                              | 1 1                 |                         | (350,000)<br>4,626     |
| At 31 August 2013  | 186,293                 | 413,588                | 1,443,971                    | 2,791,526                   | 463,882                          | 339,036             | 24,425                  | 5,662,721              |
| Net carrying amount  |                         |                        |                              |                             |                                  |                     |                         |                        |
| At 31 August 2013  | 2,616,119               | 6,755,420              | 8,676,688                    | 12,459,190                  | 96,541                           | 67,510              | 253,986                 | 30,925,454             |
| At 31 August 2012  | 1,301,482               | 8,359,799              | 5,599,318                    | 13,093,895                  | 123,624                          | 52,590              | 259,554                 | 28,790,262             |
|  |                         |                        |                              |                             |                                  |                     |                         |                        |

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# NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 13. Property, plant and equipment (cont'd)

|                                  | 001        | npany      |
|----------------------------------|------------|------------|
|                                  | 2013<br>RM | 2012<br>RM |
| Signboard                        |            |            |
| At cost                          |            |            |
| At beginning and end of year     | 10,797     | 10,797     |
| Accumulated depreciation         |            |            |
| At beginning and end of the year | 10,797     | 10,797     |

(a) Acquisitions of property, plant and equipment during the financial year were by the following means:

|                            | C          | aroup      |
|----------------------------|------------|------------|
|                            | 2013<br>RM | 2012<br>RM |
| Cash outflows              | 741,729    | 1,694,469  |
| Finance lease arrangements | 228,000    | 1,541,380  |
|                            | 969,729    | 3,235,849  |

(b) Net carrying amount of property, plant and equipment held under finance lease arrangements are as follows:

|                     | G          | iroup      |
|---------------------|------------|------------|
|                     | 2013<br>RM | 2012<br>RM |
| Motor vehicles      | 1,154,575  | 1,415,083  |
| Plant and machinery | 925,205    | 1,037,403  |
|                     | 2,079,780  | 2,452,486  |

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 13. Property, plant and equipment (cont'd)

(c) As disclosed in Note 23, net carrying amount of the property, plant and equipment pledged as securities for banking facilities granted to the Group are as follow:

|                     |            | Group      |
|---------------------|------------|------------|
|                     | 2013<br>RM | 2012<br>RM |
| Freehold buildings  | 11,384,547 | 12,134,402 |
| Freehold land       | 5,619,719  | 7,585,096  |
| Leasehold buildings | 3,100,000  | 3,482,881  |
| Leasehold land      | 1,939,504  | 925,915    |
|                     | 22,043,770 | 24,128,294 |

### 14. Investment in subsidiaries

|                                  | С           | ompany     |
|----------------------------------|-------------|------------|
|                                  | 2013<br>RM  | 2012<br>RM |
| Unquoted shares, at cost         |             |            |
| At beginning of year             | 63,782,816  | 63,888,816 |
| Additions during the year        | -           | 20,000     |
| Reversal of capital contribution | -           | (126,000)  |
| At end of year                   | 63,782,816  | 63,782,816 |
| Accumulated impairment losses    |             |            |
| At beginning of year             | 22,407,286  | 18,930,802 |
| Addition (Note 8)                | -           | 3,476,484  |
| Reversal (Note 6)                | (1,496,510) | -          |
| At end of year                   | 20,910,776  | 22,407,286 |
| Net carrying amount              | 42,872,040  | 41,375,530 |

### Impairment loss on investment in subsidiaries

Impairment loss was recognised in the profit or loss in respect of loss making subsidiaries which generate minimal value in use for impairment test purposes.

For the financial year ended 31 August 2013 (cont'd)

### 14. Investment in subsidiaries (cont'd)

Details of the subsidiaries are as follows:

| Name of<br>subsidiaries   | Country of incorporation | Principal activities   | Proportio<br>ownershi |        |
|---|--------------------------|--|-----------------------|--------|
|   |                          |  | 2013                  | 2012   |
| Subsidiaries of the Com   | pany                     |  |                       |        |
| Syarikat U.D.<br>Trading Sdn. Bhd.<br>("UDT")                             | Malaysia                 | Dealing of furniture<br>plywood, hardware, parts,<br>equipment and<br>construction materials | 100.00                | 100.00 |
| U.D. Industries<br>Sdn. Bhd.  | Malaysia                 | Temporary ceased operations  | 100.00                | 100.00 |
| U.D. Panelform<br>Sdn. Bhd. ("UDP")                                       | Malaysia                 | Paper lamination   | 100.00                | 100.00 |
| Sin Wee Seng<br>Industries Sdn.<br>Bhd. ("SWS")                           | Malaysia                 | Settee and sofa<br>manufacturing   | 100.00                | 100.00 |
| Poh Keong<br>Industries Sdn. Bhd.   | Malaysia                 | Furniture and parts manufacturing  | 51.00                 | 51.00  |
| <b>Subsidiary of UDP</b><br>U.D. Wood<br>Products Sdn.<br>Bhd.            | Malaysia                 | Veneer lamination  | 100.00                | 100.00 |
| Subsidiaries of SWS<br>Starlight Industry<br>Sdn. Bhd.                    | Malaysia                 | Property investment  | 100.00                | 100.00 |
| Oriena Industry<br>Sdn. Bhd.  | Malaysia                 | Property investment  | 100.00                | 100.00 |
| SWS Homes (M)<br>Sdn. Bhd.  | Malaysia                 | Property investment  | 100.00                | 100.00 |
| Subsidiary of UDT<br>Syarikat U.D.<br>Trading<br>Corporation<br>Sdn. Bhd. | Malaysia                 | Temporary ceased operations  | 100.00                | 100.00 |

For the financial year ended 31 August 2013 (cont'd)

#### 15. Investment properties

|  | (           | Group      |
|--|-------------|------------|
|  | 2013        | 2012       |
|  | RM          | RM         |
| At fair value  |             |            |
| At beginning of year                                 | 7,679,000   | 4,149,000  |
| Transfer from property, plant and equipment (Note13) | 1,124,232   | 2,689,326  |
| Fair value adjustments (Note 6)                      | 151,583     | 1,490,674  |
| Transfer to assets held for sales (Note 22)          | (1,394,815) | (650,000   |
| Transfer to property, plant and equipment            | (4,430,000) |            |
| At end of year                                       | 3,130,000   | 7,679,000  |
|  | (           | Group      |
|  | 2013<br>RM  | 2012<br>RM |
| At fair value  |             |            |
| - Freehold land and building                         | 2,763,000   | 1,767,000  |
| - Freehold shophouse                                 | -           | 700,000    |
| - Freehold condominium                               | 140,000     | 140,000    |
| - Leasehold land and buildings                       | 227,000     | 5,072,000  |
|  | 3,130,000   | 7,679,000  |

(a) Investment properties with carrying amount of RM2,763,000 (2012: RM7,110,000) are pledged for banking facilities granted to the Group as disclosed in Note 23.

(b) Leasehold land with carrying amount of RM227,000 (2012: RM227,000) is yet to be transferred into the name of a subsidiary.

(c) The strata title of a freehold condominium with a carrying value of RM140,000 (2012: RM140,000) has yet to be issued by the relevant authorities.

(d) The fair value of the investment properties of the Group as at 31 August 2013 is determined by a valuation carried out by Asettz Sdn. Bhd. and Jordan Lee & Jaafar (M'cca) Sdn. Bhd., independent professional valuers, using comparison basis to reflect the market value, The valuers have relevant recognised professional qualification and have recent experience in valuing properties in the relevant locations.

For the financial year ended 31 August 2013 (cont'd)

### 16. Inventories

|                         |            | Group      |
|-------------------------|------------|------------|
|                         | 2013<br>RM | 2012<br>RM |
| At cost                 |            |            |
| Raw materials           | 23,214,932 | 20,777,659 |
| Work-in-progress        | 5,230,179  | 4,424,832  |
| Finished goods          | 2,791,254  | 2,044,350  |
|                         | 31,236,365 | 27,246,841 |
| At net realisable value |            |            |
| Raw materials           | 386,134    | 279,139    |
|                         | 386,134    | 279,139    |
|                         | 31,622,499 | 27,525,980 |

The Group has written off and written down its inventories by RM5,176 (2012: RM283,462) and RM109,350 (2012: RM697,555) respectively.

### 17. Trade and other receivables

|  | Group       |             | Company    |            |
|--|-------------|-------------|------------|------------|
|  | 2013<br>RM  | 2012<br>RM  | 2013<br>RM | 2012<br>RM |
| Trade receivables                        |             |             |            |            |
| Third parties                            | 14,939,797  | 17,773,919  | -          | -          |
| Less: Allowance for impairment           | (1,689,319) | (2,189,781) | -          | -          |
|  | 13,250,478  | 15,584,138  | -          | -          |
| Other receivables                        |             |             |            |            |
| Sundry receivables                       | 3,736,745   | 3,279,742   | 1,000      | 1,000      |
| Advances to workers                      | 214,950     | 56,252      | -          | -          |
|  | 3,951,695   | 3,335,994   | 1,000      | 1,000      |
| Total trade and other receivables        | 17,202,173  | 18,920,132  | 1,000      | 1,000      |
| Add: Cash and bank<br>balances (Note 21) | 4,640,552   | 3,483,950   | 12,054     | 10,780     |
| Total loans and receivables              | 21,842,725  | 22,404,082  | 13,054     | 11,780     |

### NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 17. Trade and other receivables (cont'd)

### (a) Trade receivables

The receivables are non-interest bearing and are generally ranges from 30 to 120 day (2012: 30 to 120 day) terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

### Ageing analysis of trade receivables

The ageing anaylsis of the Group's trade receivables is as follows:

|  |            | Group      |
|--|------------|------------|
|  | 2013<br>RM | 2012<br>RM |
| Neither past due nor impaired            | 7,445,700  | 8,472,603  |
| 1 to 30 days past due not impaired       | 2,467,948  | 3,057,184  |
| 31 to 60 days past due not impaired      | 1,407,521  | 2,332,212  |
| 61 to 90 days past due not impaired      | 880,080    | 1,021,921  |
| 91 to 120 days past due not impaired     | 259,136    | 251,278    |
| More than 121 days past due not impaired | 236,649    | 372,649    |
|  | 5,251,334  | 7,035,244  |
| Impaired                                 | 2,242,763  | 2,266,072  |
|  | 14,939,797 | 17,773,919 |

### Receivables that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group.

None of the Group's trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

### Receivables that are past due but not impaired

The Group has trade receivables amounting to RM5,251,334 (2012: RM7,035,244) that are past due at the reporting date but not impaired. The directors are of the opinion that the receivables are collectible in view of long term business relationships with the customers. These receivables are unsecured in nature.

## NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 17. Trade and other receivables (cont'd)

### (a) Trade receivables (cont'd)

### Receivables that are impaired

The Group's trade receivables that are impaired at the reporting date and the movement of the allowance accounts used to record the impairment are as follows:

|  | (                        | Group                    |
|--|--------------------------|--------------------------|
|  | 2013<br>RM               | 2012<br>RM               |
| Trade receivable - nominal amounts<br>Less: Allowance for impairment | 2,242,763<br>(1,689,319) | 2,266,072<br>(2,189,781) |
|  | 553,444                  | 76,291                   |

Movement in allowance accounts:

|                                      | Group       |             |
|--------------------------------------|-------------|-------------|
|                                      | 2013<br>RM  | 2012<br>RM  |
| At beginning of year                 | 2,189,781   | 1,767,145   |
| Charge for the year (Note 8)         | 656,531     | 1,891,978   |
| Reversal of impairment loss (Note 6) | (66,777)    | (111,888)   |
| Written off                          | (1,090,216) | (1,357,454) |
| At end of year                       | 1,689,319   | 2,189,781   |

Trade receivables that are individually determined to be impaired at the reporting date relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

#### (b) Other receivables

Movement in allowance accounts:

|                      | (          | Group       |
|----------------------|------------|-------------|
|                      | 2013<br>RM | 2012<br>RM  |
| At beginning of year | -          | 1,197,160   |
| Written off          | -          | (1,197,160) |
| At end of year       | -          | -           |

For the financial year ended 31 August 2013 (cont'd)

### 18. Other current assets

|  | Group      |            | Company    |            |
|--|------------|------------|------------|------------|
|  | 2013<br>RM | 2012<br>RM | 2013<br>RM | 2012<br>RM |
| Prepaid operating expenses<br>Advances to raw material | 961,598    | 1,309,118  | -          | 12,000     |
| suppliers  | 1,023,731  | 1,440,420  | -          | -          |
| Advances to sub-contractors                            | 351,945    | 584,955    | -          | -          |
|  | 2,337,274  | 3,334,493  | -          | 12,000     |

### 19. Due from/to subsidiaries

Amounts due from/to subsidiaries are unsecured, interest free and repayable on demand.

#### 20. Derivatives

| Group  | 20<br>Contract/<br>Notional<br>Amount | 013<br>Liabilities | Contract/<br>Notional<br>Amount | 2012<br>Assets | Liabilities |
|--|---------------------------------------|--------------------|---------------------------------|----------------|-------------|
| Non-hedging derivatives:<br>Current<br>Forward currency<br>contracts | 6,737,865                             | (206,848)          | 3,432,105                       | 5,495          | (5,230)     |
| Total held for trading<br>financial assets/liabilities               |                                       | (206,848)          |                                 | 5,495          | (5,230)     |

The Group uses forward currency contracts to manage some of the transaction exposure. These contracts are not designated as cash flow or fair value hedges and are entered into for periods consistent with currency transaction exposure and fair value changes exposure. Such derivatives do not qualify for hedge accounting.

Forward currency contracts are used to hedge the Group's sales denominated in USD for which firm commitments existed at end of the reporting date, extending to April 2014 (2012: February 2013).

During the financial year, the Group recognised a loss of RM207,113 (2012: loss of RM48,505) arising from fair value changes of derivative liabilities. The fair value changes are attributable to changes in foreign exchange spot and forward rate.

The Group has disclosed the above derivatives as Level 3 in accordance with the fair value hierarchy as the inputs for the asset or liability are not based on observable market data (unobservable inputs).

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For the financial year ended 31 August 2013 (cont'd)

### 21. Cash and cash equivalents

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|  |                          | Group                    |                         |
|--|--------------------------|--------------------------|-------------------------|
|  | 2013<br>RM               | 2012<br>RM               | As at<br>1.9.2011<br>RM |
| Statement of financial position:                             |                          |                          |                         |
| Cash on hand and at banks<br>Deposits with a licensed bank   | 4,192,940<br>447,612     | 3,047,780<br>436,170     | 6,553,371<br>441,036    |
| Cash and bank balances                                       | 4,640,552                | 3,483,950                | 6,994,407               |
| Statement of cash flows:                                     |                          |                          |                         |
| Cash on hand and at banks<br>Less: Bank overdrafts (Note 23) | 4,192,940<br>(1,190,822) | 3,047,780<br>(2,525,342) | 6,553,371<br>(942,649)  |
| Cash and cash equivalents                                    | 3,002,118                | 522,438                  | 5,610,722               |
|  |                          | Co                       | ompany                  |
|  |                          | 2013<br>RM               | 2012<br>RM              |

All the fixed deposits of the Group are pledged for credit facilities granted to the Group as disclosed in Note 23 and are held in trust and in the name of certain directors of the Company.

The weighted average effective interest rates and average maturities of deposits at the reporting date were 3.70% (2012: 3.14%) per annum and 365 days (2012: 365 days) respectively.

12,054

10,780

### 22. Assets classified as held for sale

Cash on hand and at banks

As at 31 August 2013, assets held for sale is as follows:

|   | G          | iroup      |
|---|------------|------------|
|   | 2013<br>RM | 2012<br>RM |
| At carrying amount                                    |            |            |
| Transfer from investment properties (Note 15)         | 1,394,815  | 650,000    |
| Transfer from property, plant and equipment (Note 13) | 325,000    | -          |
|   | 1,719,815  | 650,000    |

For the financial year ended 31 August 2013 (cont'd)

### 22. Assets classified as held for sale (cont'd)

There is no liability directly associated with the above assets held for sale.

The Group has presented the above assets as held for sale as certain subsidiaries have entered into a sale and purchase agreement with third party in current year. The disposal is to be completed within the next twelve months.

#### 23. Loans and borrowings

|   | Maturity  | Group<br>2013<br>RM | 2012<br>RM |
|---|-----------|---------------------|------------|
|   | •         |                     |            |
| Current<br>Unsecured:                     |           |                     |            |
| Bank overdrafts                           | On demand | 530,717             | 455,739    |
| Bankers' acceptances                      | 2014      | 10,697,746          | 2,004,622  |
|   | 2014      | 10,097,740          | 2,004,022  |
|   |           | 11,228,463          | 2,460,361  |
| Secured:                                  |           |                     |            |
| Bank overdrafts                           | On demand | 660,105             | 2,069,603  |
| Bankers' acceptances                      | 2014      | 9,342,218           | 19,235,993 |
| Obligations under finance lease (Note 28) | 2014      | 484,833             | 540,431    |
| Term loans:                               |           |                     |            |
| - RM loan at BLR + 0.8% p.a               | 2014      | 240,882             | 223,747    |
| - RM Ioan at BFR p.a                      | 2014      | 181,250             | 181,250    |
| - RM Ioan at BLR + 0.3% p.a               | 2014      | 266,083             | 247,486    |
|   |           | 11,175,371          | 22,498,510 |
|   |           | 22,403,834          | 24,958,871 |
| Non-current                               |           |                     |            |
| Secured:                                  |           |                     |            |
| Obligations under finance lease (Note 28) | 2015-2017 | 632,023             | 907,722    |
| Term loans:                               | 0015 0017 | 471 007             | 710 007    |
| - RM loan at BLR + 0.8% p.a               | 2015-2017 | 471,237             | 712,207    |
| - RM loan at BFR p.a                      | 2015-2019 | 948,717             | 1,107,634  |
| - RM loan at BLR + 0.3% p.a               | 2015      | 165,037             | 471,153    |
|   |           | 2,217,014           | 3,198,716  |
| Total loans and borrowings                |           | 24,620,848          | 28,157,587 |

For the financial year ended 31 August 2013 (cont'd)

#### 23. Loans and borrowings (cont'd)

The remaining maturities of the loans and borrowings as at 31 August 2013 are as follows:

|   | Group      |            |
|---|------------|------------|
|   | 2013<br>RM | 2012<br>RM |
| On demand or within 1 year              | 22,403,834 | 24,958,871 |
| More than 1 year and less than 2 years  | 1,062,818  | 1,477,796  |
| More than 2 years and less than 5 years | 930,479    | 1,338,286  |
| 5 years or more                         | 223,717    | 382,634    |
|   | 24,620,848 | 28,157,587 |

#### Obligations under finance lease

These obligations are denominated in RM and the discount rate implicit in the leases is between 2.35% to 6.60% (2012: 2.36% to 6.60%) per annum.

### Bank overdrafts

Bank overdrafts are denominated in RM, bear interest at range from BLR + 1.0% to BLR + 1.25% (2012: BLR + 1.25%) per annum.

#### Banker's acceptances

These are used to finance purchases of the Group denominated in USD and are short term in nature. The weighted average effective interest rate is 3.84% (2012: 3.36%) per annum.

The bank borrowings of the Group are secured by:

- (i) debenture incorporating legal charges over the properties of certain subsidiaries as disclosed in Note 13 and 15, and floating charges over all the present and future assets of certain subsidiaries;
- (ii) corporate guarantee by the Company; and
- (iii) deposits with a licensed bank as disclosed in Note 21.



For the financial year ended 31 August 2013 (cont'd)

### 24. Trade and other payables

|  | Group      |            | Company    |            |
|--|------------|------------|------------|------------|
|  | 2013<br>RM | 2012<br>RM | 2013<br>RM | 2012<br>RM |
| Current                                |            |            |            |            |
| Trade payables                         |            |            |            |            |
| Third parties                          | 8,923,432  | 9,034,499  | -          | -          |
|  | 8,923,432  | 9,034,499  | -          | -          |
| Other payables                         |            |            |            |            |
| Sundry payables                        | 2,489,132  | 2,409,428  | -          | 1,193      |
| Accrued operating expenses             | 1,367,958  | 1,137,290  | 30,000     | 24,000     |
|  | 3,857,090  | 3,546,718  | 30,000     | 25,193     |
| Total trade and other payables         | 12,780,522 | 12,581,217 | 30,000     | 25,193     |
| Add: Loans and borrowings<br>(Note 23) | 24,620,848 | 28,157,587 | -          | -          |
| Total financial liabilities carried    |            |            |            |            |
| at amortised cost                      | 37,401,370 | 40,738,804 | 30,000     | 25,193     |

### (a) Trade payables

These amounts are non-interest bearing. Trade payables are normally settled on 14 to 90 days (2012: 14 to 90 days) terms.

### b) Other payables

These amounts are non-interest bearing. Credit terms for other payables are negotiated on a case-by-case basis.

#### 25. Deferred tax liabilities

|  | Group      |            |
|--|------------|------------|
|  | 2013<br>RM | 2012<br>RM |
| At beginning of year                   | 340,660    | 63,413     |
| Recognised in profit or loss (Note 11) | 371,463    | 277,247    |
| At end of year                         | 712,123    | 340,660    |

For the financial year ended 31 August 2013 (cont'd)

### 25. Deferred tax liabilities (cont'd)

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:

#### Deferred tax liabilities/(assets) of the Group:

|                                  | Property,<br>plant and<br>equipment<br>RM | Unused tax<br>losses and<br>unabsorbed<br>capital<br>allowances<br>RM | Unutilised<br>reinvestment<br>allowances<br>RM | Total<br>RM |
|----------------------------------|---|---|--|-------------|
| At 1 September 2011              | 1,479,980                                 | (829,787)   | (586,780)                                      | 63,413      |
| Recognised in the profit or loss | 64,074                                    | 613,251   | (400,078)                                      | 277,247     |
| At 31 August 2012                | 1,544,054                                 | (216,536)   | (986,858)                                      | 340,660     |
| Recognised in the profit or loss | 54,498                                    | 283,534   | 33,431   | 371,463     |
| At 31 August 2013                | 1,598,552                                 | 66,998  | (953,427)                                      | 712,123     |

Deferred tax assets have not been recognised in respect of the following items:

|                                    |            | Group      |
|------------------------------------|------------|------------|
|                                    | 2013<br>RM | 2012<br>RM |
| Unused tax losses                  | 16,377,000 | 16,798,000 |
| Unabsorbed capital allowances      | 2,821,000  | 3,057,000  |
| Unutilised reinvestment allowances | 2,168,000  | 2,168,000  |
| Export allowances                  | 3,857,000  | 2,767,000  |

At the reporting date, the Group has above unused tax losses that are available for offset against future taxable profits of the companies in which the losses arose, for which no deferred tax asset is recognised due to uncertainty of its recoverability.

The availability of the unused tax losses and unabsorbed capital allowances for off-setting against future taxable profits of the respective subsidiaries of the Group are subject to no substantial changes in the shareholdings of these subsidiaries under Section 44(5A) and (5B) of the Income Tax Act, 1967 and guidelines issued by tax authority. Other temporary differences are available indefinitely for offset against future taxable profits of the respective subsidiaries.



For the financial year ended 31 August 2013 (cont'd)

### 25. Share capital and share premium

### (a) Share capital

|                       | Numb        | er of ordinary        |             |             |  |
|-----------------------|-------------|-----------------------|-------------|-------------|--|
|                       | shares      | shares of RM0.50 each |             | Amount      |  |
|                       | 2013        | 2012                  | 2013        | 2012        |  |
|                       | RM          | RM                    | RM          | RM          |  |
| Authorised            | 200,000,000 | 200,000,000           | 100,000,000 | 100,000,000 |  |
| Issued and fully paid | 126,505,500 | 126,505,500           | 63,252,750  | 63,252,750  |  |

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions and rank equally with regard to the Company residual assets.

#### Warrants

The Company had issued 21,084,250 warrants which were listed on Bursa Malaysia Securities Berhad on 2 December 2005 in conjunction with the rights issue on the basis of one (1) warrant attached to one (1) rights share subscribed.

The warrants are constituted by a Deed Poll dated 8 September 2005 executed by the Company.

The main features of the warrants are as follows:

- (i) Each warrant entitles the registered holder during the exercise period to subscribe for one (1) new ordinary share at the exercise price of RM0.80 per share, subject to adjustment in accordance with the provisions of the Deed Poll.
- (ii) The warrants may be exercised at any time on or before the expiry date of ten (10) years from the issue date of the warrants on 2 December 2005. The warrants which are not exercised during the exercise period will thereafter become lapse and void.
- (iii) All the new ordinary shares in the Company to be issued upon the exercise of the warrants shall, on allotment and issue, rank pari passu in all respects with the existing ordinary shares of the Company except that they shall not be entitled to any dividends, that may be declared prior to the date of allotment and issue of the new shares, nor shall they be entitled to any distributions or entitlements for which the record date is prior to the date of exercise of the warrants.

The summary of movements of warrants are as follows:

| Date of issue | Exercise price<br>per warrant<br>RM |            | of warrants<br>Bought/Sold/<br>Exercised | 31.8.2013  |
|---------------|-------------------------------------|------------|--|------------|
| 2.12.2005     | 0.80                                | 21,084,250 | -  | 21,084,250 |

For the financial year ended 31 August 2013 (cont'd)

### 26. Share capital and share premium (cont'd)

### (b) Share premium

This is a non-distributable reserve which arose from the issue of the Company's shares at a premium.

### 27. Related party transactions

#### (a) Sale and purchase of goods and services

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and related parties took place at terms agreed between the parties during the financial year:

Subsidiaries:

- (i) Syarikat U.D. Trading Sdn. Bhd. ("UDT")
- (ii) Sin Wee Seng Industries Sdn. Bhd. ("SWSI")
- (iii) Poh Keong Industries Sdn. Bhd. ("PKI")

Company in which certain directors have interests:

- (i) Nate Auto Trading(A firm in which Anthony Na Hai Sir, is a sole proprietor)
- (ii) Dee Sin Agency(A firm in which Gan Poh Keong, a director of PKI, is sole proprietor)
- (iii) Envision Enterprise
   (A firm in which Gan Poh Keong, a director of PKI, is sole proprietor)
   (iv) RTA Components Corp.
- (A firm in which Yeo Siew Gek, a director of PKI, is sole proprietor)

|   | Group      |            |
|---|------------|------------|
|   | 2013<br>RM | 2012<br>RM |
| Transactions with company in which certain<br>directors have interests: |            |            |
| Upkeep of motor vehicles paid to  |            |            |
| - Nate Auto Trading   | -          | 112,544    |
| Foreign workers' expenses paid/payable to                               |            |            |
| - Dee Sin Agency  | 208,337    | 131,372    |
| Purchase of raw materials from  |            |            |
| - Envision Enterprise   | 191,587    | 146,928    |
| Sale of goods to  |            |            |
| - RTA Components Corp.  | 69,466     | -          |
| Transactions with directors of PKI:                                     |            |            |
| Rental of factory paid/payable to                                       |            |            |
| - Lee Geok Kim  | 31,640     | 94,920     |



For the financial year ended 31 August 2013 (cont'd)

### 27. Related party transactions (cont'd)

(a) Sale and purchase of goods and services (cont'd)

|  | Со                 | mpany              |
|--|--------------------|--------------------|
|  | 2013<br>RM         | 2012<br>RM         |
| Transactions with subsidiaries:<br>Management fee received from: |                    |                    |
| - PKI  | 72,000             | 60,000             |
| Dividend income received from:                                   |                    |                    |
| - UDT<br>- SWSI  | 120,000<br>221,333 | 117,283<br>168,000 |

### (b) Compensation of key management personnel

The remunerations of directors and other members of the key management during the year were as follows:

|                              |           | Group     | Co      | mpany   |
|------------------------------|-----------|-----------|---------|---------|
|                              | 2013      | 2012      | 2013    | 2012    |
|                              | RM        | RM        | RM      | RM      |
| Compensation paid/payable to |           |           |         |         |
| key management personnel     |           |           |         |         |
| - Short term employee        |           |           |         |         |
| benefits                     | 1,677,186 | 1,628,757 | 240,000 | 196,000 |
| - Post-employment benefits   | 123,120   | 113,720   | -       | -       |
|                              | 1,800,306 | 1,742,477 | 240,000 | 196,000 |

### 28. Commitments

Finance lease commitments

|   | Group      |            |
|---|------------|------------|
|   | 2013<br>RM | 2012<br>RM |
| Minimum lease payments:                       |            |            |
| Not later than 1 year                         | 535,808    | 610,667    |
| Later than 1 year and not later than 2 years  | 388,390    | 464,629    |
| Later than 2 years and not later than 5 years | 291,392    | 515,812    |
|   | 1,215,590  | 1,591,108  |
| Less: Amounts representing finance charges    | (98,734)   | (142,955)  |
| Present value of minimum lease payments       | 1,116,856  | 1,448,153  |
|   |            |            |

For the financial year ended 31 August 2013 (cont'd)

#### 28. Commitments (cont'd)

Finance lease commitments (cont'd)

|   | Group      |            |
|---|------------|------------|
|   | 2013<br>RM | 2012<br>RM |
| Present value of payments:                    |            |            |
| Not later than 1 year                         | 484,833    | 540,431    |
| Later than 1 year and not later than 2 years  | 360,104    | 419,634    |
| Later than 2 years and not later than 5 years | 271,919    | 488,088    |
| Present value of minimum lease payments       | 1,116,856  | 1,448,153  |
| Less: Amount due within 12 months (Note 23)   | (484,833)  | (540,431)  |
| Amount due after 12 months (Note 23)          | 632,023    | 907,722    |

#### 29. Fair value of financial instruments

#### Determination of fair value

Financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

The following are classes of financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value:

|                                       | Note |
|---------------------------------------|------|
| Trade and other receivables (current) | 17   |
| Trade and other payables (current)    | 24   |
| Loans and borrowings (current)        | 23   |

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values, either due to their short-term nature or that they are floating rate instruments that are repriced to market interest rates on or near the reporting date.

The carrying amounts of the current portion of loans and borrowings are reasonable approximations of fair values due to the insignificant impact of discounting.

The fair values of current loans and borrowings are estimated by discounting expected future cash flows at market incremental lending rate for similar types of lending, borrowing or leasing arrangements at the reporting date.

The fair value of forward exchange contracts is based on the quotations obtained from the counterparty bankers. These quotes are tested for reasonableness by testing the contract forward price for the residual maturity of the contracts.

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# NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 30. Financial risk management objectives and policies

The Group and the Company are exposed to financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk and foreign currency risk.

The following sections provide details regarding the Group and the Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

### a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash and bank balances), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

### Exposure to credit risk

At the reporting date, the Group's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statement of financial position, with positive fair values. The Group and the Company do not hold any collateral or other enhancement over their balances.

#### Credit risk concentration profile

At the reporting date, the Group has significant concentration of credit risk that may arise from exposure to 1 (2012: 1) customer which is located in Germany (2012: Germany) accounted for 7% (2012: 10%) of Group's trade receivables. The directors believe that this will not create significant concentration of credit risk for the Group in view of the length of relationship and the Group works closely with its customers to provide customer satisfaction through timely delivery and the provision of high quality products and services at competitive cost.

#### Financial assets that are neither past due nor impaired

Information regarding trade and other receivables that are neither past due nor impaired is disclosed in Note 17(a). Derivatives financial instruments and fixed deposits with licensed banks that are neither past due nor impaired are placed with or entered into with reputable financial institutions with high credit ratings and no history of default.

### Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 17(a).

For the financial year ended 31 August 2013 (cont'd)

#### 30. Financial risk management objectives and policies (cont'd)

### (b) Liquidity risk

Liquidity risk is the risk that the Group and the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

The Group and the Company manage its debt maturity profile, operating cash flows and the availability of funding so as to ensure that refinancing, repayment and funding needs are met. As part of its overall liquidity management, the Group and the Company maintain sufficient levels of cash or cash convertible investments to meet its working capital requirements. In addition, the Group and the Company strive to maintain available banking facilities at a reasonable level to its overall debt position. As far as possible, the Group and the Company raise committed funding from financial institutions and balances its portfolio with some short term funding so as to achieve overall cost effectiveness.

#### Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and the Company's liabilities at the reporting date based on contractual undiscounted repayment obligations.



For the financial year ended 31 August 2013 (cont'd)

### 30. Financial risk management objectives and policies (cont'd)

(b) Liquidity risk (cont'd)

|   | On demand<br>or within<br>one year<br>RM | One to<br>five years<br>RM | Over<br>five years<br>RM | Total<br>RM              |
|---|--|----------------------------|--------------------------|--------------------------|
| At 31 August 2013<br>Group                  |  |                            |                          |                          |
| Financial liabilities:                      |  |                            |                          |                          |
| Trade and other payables                    | 12,780,522                               | -                          | -                        | 12,780,522               |
| Loans and borrowings                        | 22,535,875                               | 2,667,118                  | 465,680                  | 25,668,673               |
| Total undiscounted financial                |  |                            |                          |                          |
| liabilities                                 | 35,316,397                               | 2,667,118                  | 465,680                  | 38,449,195               |
| Company<br>Financial liabilities:           |  |                            |                          |                          |
| Other payables, excluding                   | 00.000                                   |                            |                          | 00.000                   |
| financial guarantees*                       | 30,000                                   | -                          | -                        | 30,000                   |
| Total undiscounted financial<br>liabilities | 30,000                                   | _                          | _                        | 30,000                   |
|   |  |                            |                          | 00,000                   |
| At 31 August 2012<br>Group                  |  |                            |                          |                          |
| Financial liabilities:                      |  |                            |                          | 10 501 017               |
| Trade and other payables                    | 12,581,217<br>25,145,907                 | -<br>3,120,339             | -<br>465,680             | 12,581,217<br>28,731,926 |
| Loans and borrowings                        | 25,145,907                               | 3,120,339                  | 405,080                  | 28,731,920               |
| Total undiscounted financial                |  |                            |                          |                          |
| liabilities                                 | 37,727,124                               | 3,120,339                  | 465,680                  | 41,313,143               |
| Company<br>Financial liabilities:           |  |                            |                          |                          |
| Other payables, excluding                   |  |                            |                          |                          |
| financial guarantees*                       | 25,193                                   | -                          | -                        | 25,193                   |
| Total undiscounted financial                |  |                            |                          |                          |
| liabilities                                 | 25,193                                   | -                          | -                        | 25,193                   |

\* At the reporting date, the counterparties to the financial guarantees do not have a right to demand cash as the defaults have not occurred. Accordingly, financial guarantees under the scope of MFRS 139 are not included in the above maturity profile analysis.

### For the financial year ended 31 August 2013 (cont'd)

#### 30. Financial risk management objectives and policies (cont'd)

#### (c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group's interest rate risk arises primarily from interest-bearing borrowings. Borrowings at floating rates expose the Group to cash flow interest rate risk. Borrowings obtained at fixed rates expose the Group to fair value interest rate risk. The Group manages its interest rate exposure by maintaining a mix of fixed and floating rate borrowings.

#### Sensitivity analysis for interest rate risk

At the reporting date, if interest rates had been 10 basis point lower/higher, with all other variables held constant, the Group's profit before tax would have been RM26,913 (2012: RM51,862) higher/lower, arising mainly as a result of lower/ higher interest expense on floating rate loans and borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

#### (d) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group is exposed to transactional currency risk primarily respective through sales and purchases that are denominated in a currency other than the respective functional currencies of the Group entities. The currencies giving rise to this risk are primarily United States Dollars ("USD") and Euro Dollar ("EURO"). Such transactions are kept to an acceptable level.

The net unhedged financial assets/(liabilities) of the Group that are not denominated in their functional currencies are as follows:

|                       | 2013<br>RM | 2012<br>RM  |
|-----------------------|------------|-------------|
| United States Dollars | (736,207)  | (1,005,560) |
| Euro Dollar           | 7,595      | 2,388,142   |

### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's profit net of tax to a reasonably possible change in the USD and EURO exchange rates at the reporting date against the functional currency of the Group, assuming all other variables remain unchanged. Material foreign currency transactions exposures are hedged, mainly with the derivative financial instruments such as forward foreign exchange contracts.

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## NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 August 2013 (cont'd)

### 30. Financial risk management objectives and policies (cont'd)

#### (d) Foreign currency risk (cont'd)

Sensitivity analysis for foreign currency risk (cont'd)

|         |  | 2013<br>RM<br>Profit | 2012<br>RM<br>before tax |
|---------|--|----------------------|--------------------------|
| USD/RM  | - strengthened 5% (2012: 5%)                             | 677,120              | 144,491                  |
|         | - weakened 5% (2012: 5%)                                 | (677,120)            | (144,491)                |
| EURO/RM | - strengthened 5% (2012: 5%)<br>- weakened 5% (2012: 5%) | 380<br>(380)         | 117,991<br>(117,991)     |

#### 31. Capital management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders. No changes were made in the objectives, policies or processes during the years ended 31 August 2013 and 31 August 2012.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group includes within net debt, loans and borrowings, trade and other payables, less cash and bank balances.

|   | Note | 2013<br>RM  | 2012<br>RM  | 2013<br>RM | 2012<br>RM |
|---|------|-------------|-------------|------------|------------|
| Loans and borrowings                              | 23   | 24,620,848  | 28,157,587  | -          | -          |
| Trade and other payables<br>Less: - Cash and bank | 24   | 12,780,522  | 12,581,217  | 30,000     | 25,193     |
| balances  | 21   | (4,640,552) | (3,483,950) | (12,054)   | (10,780)   |
| Net debt  |      | 32,760,818  | 37,254,854  | 17,946     | 14,413     |
| Total capital                                     |      | 59,789,062  | 57,246,445  | 43,652,856 | 42,074,596 |
| Capital and net debt                              |      | 92,549,880  | 94,501,299  | 43,670,802 | 42,089,009 |
| Gearing ratio                                     |      | 35%         | 39%         | 0.04%      | 0.03%      |

For the financial year ended 31 August 2013 (cont'd)

### 32. Segment information

The Group operates principally within the business of design, manufacture and sale of leather upholstery and wooden furniture products in Malaysia. Accordingly, information by operating segments on the Group's operations as required by MFRS 8 is not presented.

### Geographical information

Revenue based on the geographical location of customers is as follows:

|              | 2013<br>RM  | 2012<br>RM  |
|--------------|-------------|-------------|
| Asia Pacific | 27,090,163  | 27,647,958  |
| Australia    | 1,215,332   | 1,538,085   |
| Europe       | 34,360,896  | 37,135,624  |
| Malaysia     | 35,579,708  | 37,836,437  |
| Middle East  | 6,496,162   | 4,823,216   |
| Others       | 2,137,754   | 3,273,593   |
|              | 106,880,015 | 112,254,913 |

#### Information about a major customer

Revenue from one major customer amount to RM15,048,075 (2012: RM16,754,032), arising from sales by the leather upholstery and wooden furniture products segment.

### 33. Authorisation of financial statements for issue

The financial statements for the year ended 31 August 2013 were authorised for issue in accordance with a resolution of the directors on 27 December 2013.

## SUPPLEMENTARY INFORMATION

### 34. Supplementary information - Breakdown of realised and unrealised accumulated losses

The breakdown of the accumulated losses of the Group and of the Company into realised and unrealised losses is presented in accordance with the directive issued by Bursa Malaysia Securities Berhad dated 25 March 2010 and prepared in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants.

|   | Group                     |                           | С                 | ompany            |
|---|---------------------------|---------------------------|-------------------|-------------------|
|   | 2013<br>RM                | 2012<br>RM                | 2013<br>RM        | 2012<br>RM        |
| Total accumulated losses of the<br>Company and its subsidiaries |                           |                           |                   |                   |
| - Realised<br>- Unrealised                                      | (14,983,285)<br>(974,939) | (19,607,882)<br>1,107,041 | (32,094,430)<br>- | (33,672,690)<br>- |
|   | (15,958,224)              | (18,500,841)              | (32,094,430)      | (33,672,690)      |

# LIST OF MATERIAL PROPERTIES

### As at 31 August 2013

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The Group's policy on revaluation of landed properties is as stated in Note 2.8 and 2.9 to the Financial Statements.

| Address /<br>Location   | Description  | Land<br>Area               | Existing<br>Use   | Tenure/<br>Age of<br>Building                                     | Net Book<br>Value<br>RM'000 | Date of<br>Revaluation<br>/ Acquisition |
|---|--|----------------------------|---|---|-----------------------------|---|
| Lot PTD 4085,<br>Kawasan Perindustrian<br>Parit Jamil,<br>84150 Parit Jawa,<br>Muar, Johor.                             | Industrial land<br>with single-storey<br>factory and detached<br>double-storey<br>office                 | 16,846<br>square<br>metres | Sofas<br>manufacturing<br>facilities                    | Freehold<br>/ 11 years  | 7,110                       | 29.01.99<br>(Date of<br>Acquisition)    |
| Lot 1789, GM1142,<br>Mukim of Sungai Raya,<br>District of Muar,<br>Johor.   | Industrial land<br>with single-storey<br>factory and detached<br>double-storey office                    | 19,391<br>square<br>metres | Furniture<br>manufacturing<br>facilities                | Freehold<br>/ 7 years   | 4,566                       | 24.11.04<br>(Date of<br>acquisition)    |
| Lot 8800, Batu 8,<br>Jalan Perindustrian 5,<br>Kawasan Perindustrian<br>Bukit Bakri, Bukit Bakri,<br>84200 Muar, Johor. | Industrial land<br>with single-storey<br>factory and office<br>block                                     | 8,217<br>square<br>metres  | Office cum<br>warehouse                                 | 99 years<br>leasehold<br>expiring in<br>29-12-2094 /<br>10 years  | 4,430                       | 13.07.01<br>(Date of<br>Acquisition)    |
| Lot PTD 4084,<br>Kawasan Perindustrian<br>Parit Jamil,<br>84150 Parit Jawa,<br>Muar, Johor.                             | Industrial land<br>with single-storey<br>factory   | 16,846<br>square<br>metres | Sofas<br>manufacturing<br>facilities                    | Freehold<br>/ 7 years   | 4,218                       | 20.06.02<br>(Date of<br>Acquisition)    |
| Lot 8784, Batu 8,<br>Jalan Perindustrian 5,<br>Kawasan Perindustrian<br>Bukit Bakri, Muar,<br>Johor.                    | Industrial land<br>with single-storey<br>factory   | 5,502<br>square<br>metres  | Furniture<br>manufacturing<br>facilities                | 99 years<br>leasehold<br>expiring in<br>29-12- 2094 /<br>10 years | 3,034                       | 07.06.02<br>(Date of<br>Acquisition)    |
| Lot 8791, Batu 8,<br>Jalan Perindustrian 5,<br>Kawasan Perindustrian<br>Bukit Bakri, Bukit Bakri,<br>84200 Muar, Johor. | Industrial land with<br>2 adjoining blocks of<br>factory building with<br>a three-storey<br>office block | 10,056<br>square<br>metres | Office with<br>furniture<br>manufacturing<br>facilities | 99 years<br>leasehold<br>expiring in<br>29-12-2094 /<br>16 years  | 2,537                       | 31.05.00<br>(Date of<br>Acquisition)    |

# LIST OF MATERIAL PROPERTIES

### As at 31 August 2013 (cont'd)

The Group's policy on revaluation of landed properties is as stated in Note 2.8 and 2.9 to the Financial Statements. (cont'd)

| Address /<br>Location   | Description   | Land<br>Area               | Existing<br>Use         | Tenure/<br>Age of<br>Building                                   | Net Book<br>Value<br>RM'000 | Date of<br>Revaluation<br>/ Acquisition |
|---|---|----------------------------|-------------------------|---|-----------------------------|---|
| Lot PTD 4086,<br>Kawasan Perindustrian<br>Parit Jamil,<br>84150 Parit Jawa,<br>Muar, Johor.                             | Industrial land   | 16,846<br>square<br>metres | Vacant                  | Freehold  | 1,877                       | 20.04.11<br>(Date of<br>Acquisition)    |
| No 18, Jalan Seroja 39,<br>Taman Johor Jaya,<br>81100 Johor Bahru,<br>Johor.  | Double storey terrace<br>warehouse cum<br>office          | 991<br>square<br>metres    | Warehouse<br>cum office | Freehold<br>/ 19 years  | 1,400                       | 07.05.00<br>(Date of<br>Acquisition)    |
| Lot 8792, Batu 8,<br>Jalan Perindustrian 5,<br>Kawasan Perindustrian<br>Bukit Bakri, Bukit Bakri,<br>84200 Muar, Johor. | Industrial land<br>with single-storey<br>detached factory | 2,321<br>square<br>metres  | Warehouse               | 99 years<br>Leasehold<br>expiring in<br>29-12-2094 /<br>9 years | 1,260                       | 24.06.02<br>(Date of<br>Acquisition)    |
| Lot No 1794,<br>GM348 Mukim of<br>Sungai Raya,<br>District of Muar, Johor.  | Industrial land   | 1.0117<br>hectares         | Rented                  | Freehold  | 1,125                       | 13.09.95<br>(Date of<br>Acquisition)    |

# ANALYSIS OF SHAREHOLDINGS

### 31 December 2013

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Distribution schedule of shareholdings as at 31 December 2013

| Size of Holdings                         | No. of<br>Shareholders | % of Shareholders | No. of<br>Shares | % of issued<br>Share Capital |
|--|------------------------|-------------------|------------------|------------------------------|
| Less than 100 shares                     | 13                     | 0.79              | 373              | 0.00                         |
| 100 To 1,000 shares                      | 241                    | 14.67             | 210,002          | 0.17                         |
| 1,001 To 10,000 shares                   | 861                    | 52.40             | 4,393,240        | 3.47                         |
| 10,001 To 100,000 shares                 | 437                    | 26.60             | 14,920,731       | 11.79                        |
| 100,001 To less than 5% of issued shares | 88                     | 5.36              | 71,827,048       | 56.78                        |
| 5% And above of issued shares            | 3                      | 0.18              | 35,154,106       | 27.79                        |
| Total                                    | 1,643                  | 100.00            | 126,505,500      | 100.00                       |

Thirty (30) largest securities account holders as at 31 December 2013

| Name of Shareholder   | No. of<br>Shares Held | % of Issued<br>Share Capital |
|---|-----------------------|------------------------------|
| N.E.O RESOURCES SDN. BHD.   | 12,959,000            | 10.2438                      |
| NEO TIAM HOCK   | 11,336,896            | 8.9616                       |
| NEO CHEE KIAT   | 10,858,210            | 8.5832                       |
| BO ENG CHEE   | 6,073,000             | 4.8006                       |
| LAU TECK POH  | 5,757,000             | 4.5508                       |
| SOH GOK LIAN  | 4,398,400             | 3.4768                       |
| TAN HUI TING  | 4,000,000             | 3.1619                       |
| CITIGROUP NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR TAN KING TAI @ TAN KHOON HAI (471821) | 3,361,700             | 2.6574                       |
| TAN BOON HAI  | 3,342,000             | 2.6418                       |
| PUBLIC NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR PHNUAH FARN FARN (E-BMM)                 | 2,601,400             | 2.0564                       |
| TAN HUI LUN   | 2,489,019             | 1.9675                       |
| HASSAN GANY BIN SULTHAN   | 1,968,600             | 1.5561                       |
| CITIGROUP NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR PHNUAH FARN FARN (474003)             | 1,926,674             | 1.523                        |

# ANALYSIS OF SHAREHOLDINGS

### 31 December 2013 (cont'd)

Thirty (30) largest securities account holders as at 31 December 2013 (cont'd)

| Name of Shareholder   | No. of<br>Shares Held | % of Issued<br>Share Capital |
|---|-----------------------|------------------------------|
| PHNUAH FARN FARN  | 1,777,185             | 1.4048                       |
| KULIM BALING HOLDINGS SENDIRIAN BERHAD  | 1,639,400             | 1.2959                       |
| KOH LOW @ KOH KIM TOON  | 1,574,145             | 1.2443                       |
| PUBLIC NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR TAN KING TAI @ TAN KHOON HAI (E-BMM)                       | 1,526,500             | 1.2067                       |
| AWAN TRAVEL SDN. BHD.   | 1,526,500             | 1.2067                       |
| LEO HUA MOI   | 1,246,350             | 0.9852                       |
| ORCHID CITY SDN. BHD.   | 1,188,304             | 0.9393                       |
| CHAN MEI CHENG  | 1,182,700             | 0.9349                       |
| PUBLIC NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR CHAN MEI CHENG (E-BMM)                                     | 1,175,550             | 0.9292                       |
| PUBLIC NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR TAN HUI LUN (E-BBB/BBA)                                    | 1,100,000             | 0.8695                       |
| AMSEC NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT - AMBANK (M) BERHAD FOR<br>TAN KING TAI @ TAN KHOON HAI (SMART) | 1,040,700             | 0.8227                       |
| RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR PUA MENG HONG   | 1,040.300             | 0.8223                       |
| CHAN MEI CHENG  | 1,035,900             | 0.8189                       |
| CHONG GEENG LING  | 1,000,000             | 0.7905                       |
| THE KULIM-BALING ROAD TRANSPORT COMPANY, SDN.BHD.   | 1,000,000             | 0.7905                       |
| CHUA LEE SENG   | 887,368               | 0.7014                       |
| KOH LOW @ KOH KIM TOON  | 780,218               | 0.6167                       |
| TOTAL   | 91,793,019            | 72.56                        |

# ANALYSIS OF WARRANT HOLDINGS

### **31 December 2013**

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Distribution schedule of warrant holdings as at 31 December 2013

| Size of Warrants Holdings                  | No. of<br>Warrant Holders | % of<br>Warrant Holders | No. of<br>Warrants | % of Issued<br>Warrants |
|--|---------------------------|-------------------------|--------------------|-------------------------|
| Less than 100 warrants                     | 37                        | 5.98                    | 1,936              | 0.01                    |
| 100 to 1,000 warrants                      | 199                       | 32.15                   | 89,410             | 0.42                    |
| 1,001 to 10,000 warrants                   | 199                       | 32.15                   | 1,081,278          | 5.13                    |
| 10,001 to 100,000 warrants                 | 144                       | 23.26                   | 5,571,745          | 26.43                   |
| 100,001 to less than 5% of issued warrants | 38                        | 6.14                    | 12,001,681         | 56.92                   |
| 5% and above of issued warrants            | 2                         | 0.32                    | 2,338,200          | 11.09                   |
| TOTAL                                      | 619                       | 100.00                  | 21,084,250         | 100.00                  |

Thirty (30) largest securities account holders as at 31 December 2013

| Name of Shareholders  | No. of<br>Warrants | % of Issued<br>Warrants |
|---|--------------------|-------------------------|
| PHNUAH FARN FARN  | 1,251,600          | 5.9362                  |
| HASSAN GANY BIN SULTHAN   | 1,086,600          | 5.1536                  |
| KOH LOW @ KOH KIM TOON  | 952,655            | 4.5183                  |
| CIMSEC NOMINEES (TEMPATAN) SDN BHD<br>CIMB BANK FOR TAN KING TAI @ TAN KHOON HAI (MP0218)         | 913,129            | 4.3309                  |
| FRANCIS CHAI KIM LUNG   | 900,000            | 4.2686                  |
| TAN CHUIN CIAT  | 639,200            | 3.0316                  |
| ORCHID CITY SDN. BHD.   | 600,034            | 2.8459                  |
| RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD<br>YAP KOK KEONG (T-1441016)                              | 580,000            | 2.7509                  |
| KU KOK KIT  | 540,000            | 2.5612                  |
| PHNUAH FARN FARN  | 513,214            | 2.4341                  |
| INTER-PACIFIC EQUITY NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR TENG HOCK HENG | 465,000            | 2.2054                  |
| NEO TIAM HOCK   | 431,149            | 2.0449                  |
| KULIM BALING HOLDINGS SENDIRIAN BERHAD  | 403,000            | 1.9114                  |

# ANALYSIS OF WARRANT HOLDINGS

### 31 December 2013 (cont'd)

Thirty (30) largest securities account holders as at 31 December 2013 (cont'd)

| Name of Shareholders  | No. of<br>Warrants | % of Issued<br>Warrants |
|---|--------------------|-------------------------|
| CHAN LEE YUEN   | 344,000            | 1.6315                  |
| KOH SOO @ KOH KIM CHIU  | 342,900            | 1.6263                  |
| KU KOK KIT  | 321,600            | 1.5253                  |
| TEOH ENG HOE  | 300,000            | 1.4229                  |
| TEO KIM SOON  | 285,000            | 1.3517                  |
| CHAN MEI CHENG  | 280,075            | 1.3284                  |
| SEE TIAN CHWAN  | 200,200            | 0.9495                  |
| HLIB NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR BOON KIM YU (CCTS) | 199,500            | 0.9462                  |
| TAN HUI LUN   | 196,000            | 0.9296                  |
| LIEW YUEH MING  | 194,600            | 0.923                   |
| AMSEC NOMINEES (TEMPATAN) SDN BHD<br>PLEDGED SECURITIES ACCOUNT FOR TING BEE TOO      | 185,025            | 0.8776                  |
| TER BAN @ TUH HONG SOON   | 180,000            | 0.8537                  |
| RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD<br>ANG LIAN HUAY (T-1441041)                  | 179,800            | 0.8528                  |
| TEE GEOK CHONG  | 170,000            | 0.8063                  |
| MA HASSAN BIN AB HAMID  | 156,800            | 0.7437                  |
| CHONG KOK SOO   | 150,000            | 0.7114                  |
| SOO MAUN CHING  | 150,000            | 0.7114                  |
| TOTAL   | 13,111,081         | 62.18                   |

# NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Fourteenth (14th) Annual General Meeting of SWS Capital Berhad will be held at PTD 4085, Kawasan Perindustrian Parit Jamil, 84150 Parit Jawa, Muar, Johor Darul Takzim on Tuesday, 25 February 2014 at 11.30 a.m. for the following purposes:

### AS ORDINARY BUSINESS

 To receive the Audited Financial Statements for the financial year ended 31 August 2013 together with the Reports of Directors and Auditors thereon (Please refer to Note A).

| 2. | To re-elect Tuan Hj. Ismail Bin Tunggak @ Hj. Ahmad, the Director who retires in accordance with Article 91 of the Articles of Association of the Company.    | (Ordinary Resolution 1) |
|----|---|-------------------------|
| 3. | To re-elect Mr Neo Tiam Hock, the Director who retires in accordance with Article 91 of the Articles of Association of the Company.                           | (Ordinary Resolution 2) |
| 4. | To approve the payment of Directors' fees for the financial year ended 31 August 2013.  | (Ordinary Resolution 3) |
| 5. | To approve the re-appointment of retiring Auditors, Messrs Ernst & Young as Auditors of the Company and to authorise the Directors to fix their remuneration. | (Ordinary Resolution 4) |

### AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolutions with or without any modifications as resolutions:-

| 6. | Continuing in Office as Independent Non-Executive Director                             | (Ordinary Resolution 5) |
|----|--|-------------------------|
|    |  |                         |
|    | "THAT subject to the passing of Ordinary Resolution 1 above, approval be and is hereby |                         |
|    | given to Tuan Hj. Ismail Bin Tunggak $@$ Hj. Ahmad who has served as an Independent    |                         |
|    | Non-Executive Director of the Company for a cumulative term of more than nine (9)      |                         |

years, to continue to act as an Independent Non-Executive Director of the Company until the conclusion of the next Annual General Meeting of the Company."

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# NOTICE OF ANNUAL GENERAL MEETING (cont'd)

### 7. Authority to Directors to allot and issue shares pursuant to Section 132D of the Companies Act, 1965

"THAT pursuant to Section 132D of the Companies Act, 1965, and subject to the approvals of the relevant Governmental and/or regulatory authorities, the Directors be and are hereby empowered to issue shares in the Company from time to time and upon such terms and conditions and for such purposes and to such person or persons whomsoever as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares issued pursuant to this resolution in any one financial year does not exceed 10% of the issued share capital of the Company for the time being AND THAT the Directors be and are also empowered to obtain the approval from Bursa Malaysia Securities Berhad for the listing of and quotation for the additional shares so issued FURTHER THAT such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company."

8. To transact any other ordinary business of which due notice shall have been given.

By order of the Board

PANG KAH MAN (MIA 18831) Company Secretary

Muar, Johor Darul Takzim Dated this 29 January 2014

#### Notes:

- (A) This Agenda item is meant for discussion only as the provision of Section 169(1) of the Companies Act, 1965 does not require a formal approval of the shareholders and hence, is not put forward for voting.
- 1. Only depositors whose names appear in the Record of Depositors as at 18 February 2014 shall be regarded as members and be entitled to attend, speak and vote at the Meeting.
- 2. A member entitled to attend and vote at the Meeting is entitled to appoint a proxy or proxies to attend and vote on a show of hands or on a poll in his stead. There shall be no restriction as to the qualification of the proxy and the provision of Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company.
- 3. Where a member of the Company is an Exempt Authorised Nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds.
- 4. To be valid, the proxy form duly completed must be deposited at the Registered Office of the Company at No. 7, (1st Floor), Jalan Pesta 1/1, Taman Dr Ismail 1, Jalan Bakri, 84000 Muar, Johor Darul Takzim not less than forty-eight (48) hours before the time for holding the meeting provided that in the event the member(s) duly executes the proxy form but does not name any proxy, such member(s) shall be deemed to have appointed the Chairman of the meeting as his/their proxy, provided always that the rest of the proxy, other than the particulars of the proxy have been duly completed by the member(s).
- 5. Where a member appoints two or more proxies, the appointment shall be invalid unless the member specifies the proportions of his holding to be represented be each proxy.
- 6. The instrument appointing a proxy in the case of any individual shall be signed by the appointor or his attorney duly authorised in writing and in the case of a corporation under its common seal or under the hand of an officer or attorney duly authorised.

#### (Ordinary Resolution 6)

## NOTICE OF ANNUAL GENERAL MEETING (cont'd)

#### Explanatory Notes on Special Business:

#### 7. Ordinary Resolution no. 5

The proposed Ordinary Resolution no. 5 relates to the continuance in office as Independence Director. The Board of Directors has assessed the independence of Tuan Hj. Ismail Bin Tunggak @ Hj. Ahmad who has served on the Board as Independence Non-Executive Director of the Company for a cumulative term of more than nine (9) years and recommended him to continue to act as Independent Non-Executive Director of the Company based on the following justifications:-

- (a) He fulfils the criteria under the definition of Independent Director as stated in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and, therefore, is able to bring independent and objective judgment to the Board;
- (b) He experience in the relevant industries enable him to provide the Board and Board Committees, as the case may be, with pertinent expertise, skills and competence; and
- (c) He has been with the Company long and therefore understands the Company's business operations which enable him to contribute actively and effectively during deliberations or discussions at the Board and Committee meetings.

#### 8. Ordinary Resolution no. 6

Authority to Allot and Issue Shares pursuant to Section 132D of the Companies Act, 1965

- (a) The proposed Ordinary Resolution no. 6, if passed, will empower the Directors of the Company to issue and allot shares in the Company from time to time and for such purpose as the Directors consider would be in the interest of the Company. This authority will, unless revoked or varied by the Company in general meeting, expire at the next Annual General Meeting of the Company.
- (b) This is the renewal of the mandate obtained from the members on the last Annual General Meeting ("the previous mandate") which will lapse at the conclusion of the 14th Annual General Meeting. As at the date of this Notice, the previous mandate was not utilised and accordingly no proceeds were raised. The renewed mandate will provide flexibility to the Company for any possible fund raising activities, including but not limited to further placing of shares, for purpose of funding future investment project(s), working capital and/ or acquisition(s).

## STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

(Pursuant to Paragraph 8.27(2) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad)

### DETAILS OF INDIVIDUAL WHO IS STANDING FOR ELECTION AS A DIRECTOR

No individual is seeking election as a Director at the Fourteenth Annual General Meeting of the Company.



### SWS CAPITAL BERHAD (FORMERLY KNOWN AS UDS CAPITAL BERHAD)

(Company No. 502246-P)

(Incorporated in Malaysia under the Companies Act, 1965)

| PROX | Y FORM |
|------|--------|
|      |        |

No. of ordinary shares held

| I/We,(Full Name in Block Letters)  |
|--|
| of   |
| (Full Address)   |
| being a *Member/Members of the above named Company, hereby *appoint the Chairman of the meeting /appoint |
| (Full Name in Block Letters)   |
| of   |
| (Full Address)   |
| or failing him/her,  |
| (Full Name in Block Letters)   |
| of   |
| (Full Address)   |

as \*my/our \*proxy/proxies to attend and vote for \*me/us on my/our behalf at the Fourteenth (14th) Annual General Meeting of the Company to be held at PTD 4085, Kawasan Perindustrian Parit Jamil, 84150 Parit Jawa, Muar, Johor Darul Takzim on Tuesday, 25 February 2014 at 11.30 a.m. and at every adjournment thereof to vote as indicated below:

| No. | Ordinary Resolution  | For | Against |
|-----|--|-----|---------|
| 1.  | To re-elect Tuan Hj. Ismail Bin Tunggak @ Hj. Ahmad as Director  |     |         |
| 2.  | To re-elect Mr Neo Tiam Hock as Director   |     |         |
| 3.  | To approve the payment of Directors' fees  |     |         |
| 4.  | To re-appoint Messrs Ernst & Young as Auditors   |     |         |
| 5.  | To retain Tuan Hj. Ismail Bin Tunggak @ Hj. Ahmad as Independent Non-<br>Executive Director            |     |         |
| 6.  | Renewal of authority for Directors to issue shares pursuant to Section 132D of the Companies Act, 1965 |     |         |

(Please indicate with a "x" in the spaces provided above on how you wish your vote to be cast. If you do not do so, the proxy will vote or abstain from voting at his/her discretion.)

Number of Shares Held

The proportions of \*my/our holding to be represented by \*any/our \*proxy/proxies are as follows:

|                    | Percentage |
|--------------------|------------|
| First Named Proxy  |            |
| Second Named Proxy |            |
| Total              | 100%       |

In case of a vote taken by a show of hands, the First Proxy shall vote on \*my/our behalf.

As withness \*my/our hand this ....., 2014

Notes:

- 1. Only depositors whose names appear in the Record of Depositors as at 18 February 2014 shall be regarded as members and be entitled to attend, speak and vote at the Meeting.
- A member entitled to attend and vote at the Meeting is entitled to appoint a proxy or proxies to attend and vote on a show of hands or on a poll in his stead. There shall be no restriction as to the qualification of the proxy and the provision of Section 149(1)(b) of the Companies Act, 1965 shall not apply to the Company.
- 3. Where a member of the Company is an Exempt Authorised Nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds.
- 4. To be valid, the proxy form duly completed must be deposited at the Registered Office of the Company at No. 7, (1st Floor), Jalan Pesta 1/1, Taman Dr Ismail 1, Jalan Bakri, 84000 Muar, Johor Darul Takzim not less than forty-eight (48) hours before the time for holding the meeting provided that in the event the member(s) duly executes the proxy form but does not name any proxy, such member(s) shall be deemed to have appointed the Chairman of the meeting as his/their proxy, provided always that the rest of the proxy, other than the particulars of the proxy have been duly completed by the member(s).
- 5. Where a member appoints two or more proxies, the appointment shall be invalid unless the member specifies the proportions of his holdings to be represented by each proxy.
- 6. The instrument appointing a proxy in the case of any individual shall be signed by the appointer or his attorney duly authorised in writing and in the case of a corporation under its common seal or under the hand of an officer or attorney duly authorised.

#### Please fold here

SWS

SWS CAPITAL BERHAD (Company No. 502246-P)

The Company Secretary No. 7 (1st Floor), Jalan Pesta 1/1, Taman Tun Dr Ismail 1, Jalan Bakri, 84000 Muar, Johor Darul Takzim

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STAMP