# **Corporate Presentation**

**March 2025** 

















## **Corporate Profile**

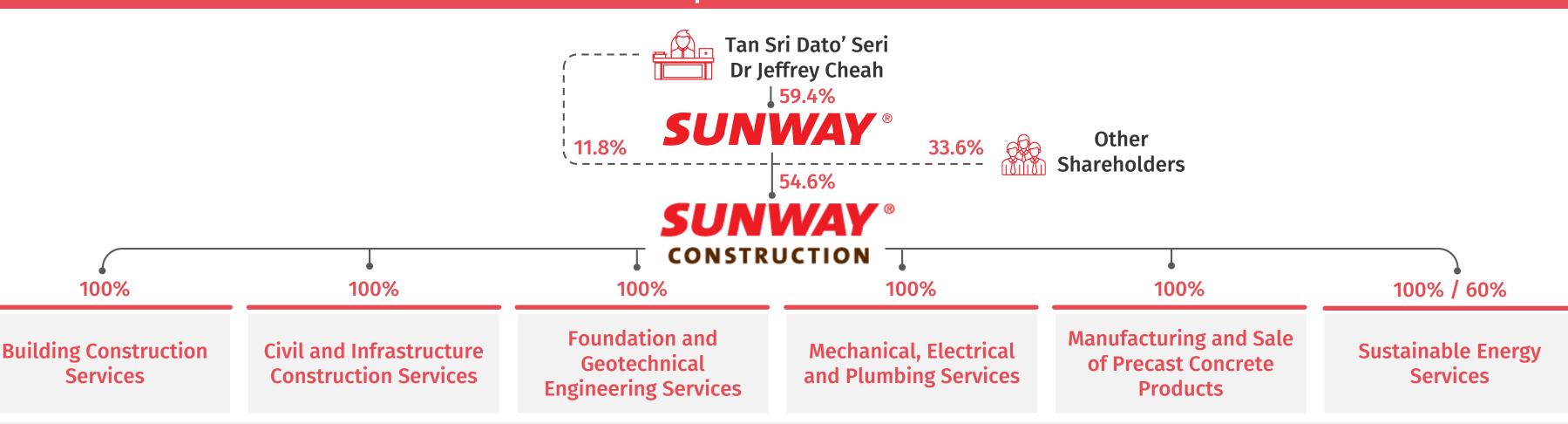
**SUNWAY** 

- Incorporated in 1976 and commenced business in 1981
- First listing in year 1997 and delisted in year 2004
- Relisting under the construction sector of the Main Market of Bursa Malaysia on 28<sup>th</sup> July 2015
- Cumulative revenue since inception of more than RM40bil
- Market capitalization: Around RM5.6bil As of Mar 2025 :
  - Foreigners 6.2% | Non Bumi 83.0% | Bumi 10.8%
- Top external shareholders, as of Mar 25:
   EPF 6.8% | Amanah Saham 2.4% | PNB 1.9% | Great Eastern Group 1.9%





### **Corporate Structure**



**Private Finance Initiative (PFI)** 

## **Vertically Integrated Business Model**

## **Building Construction Services**



- Special Purpose Building Projects include Kuala Lumpur Convention Centre, Pinewood Studio, Sunway Medical Centre, Monash University Campus Malaysia; Sunway Shopping Mall; Putrajaya Govt Agency Offices; International School of Kuala Lumpur
- Advanced Technology Facilities (ATF) include 6 Data
   Centre projects from 4 multinational clients

### Foundation and Geotechnical Engineering Services



- Core services include piling solutions and earth retaining systems
- Services cover all types of buildings such as residential, commercial, institutional, purpose-built or specialty buildings, and civil/infrastructure construction projects

### **Sustainable Energy Services**



- Solar : Rooftop (Sunway projects) and large scale
- Gas District Cooling System (Putrajaya)
- Biomass system (BioExcel in Johor)
- LSS4 (EPC 2 x 50MW)
- JV with ENGIE for District Cooling Systems (DCS)



### **Civil and Infrastructure Construction Services**



- Roads, highways, airports, bridges and rail transportation infrastructure projects over the last 30 years
- Local Projects include Ipoh Airport, SILK, Maju Expressway, SKVE, MRT, LRT and BRT
- Overseas Projects include 8 completed highways and bridges in India and 1 ongoing HAM project secured in FYE 2020

### Mechanical, Electrical and Plumbing Services



- Main services are categorised into mechanical, electrical, plumbing and specialised engineering solutions
- Services offered to both internal and external clients as part of integrated services and on stand alone basis

### **Manufacturing and Sale of Precast Concrete Products**

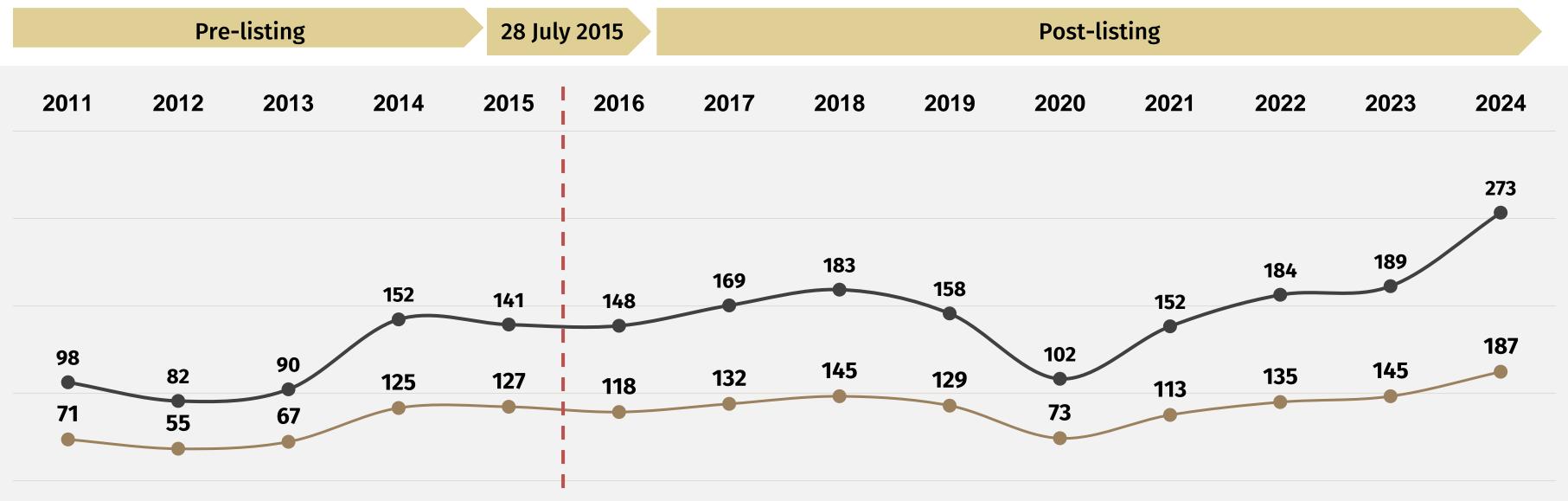


- Develops, designs, manufactures and supplies precast concrete products with manufacturing plants located in Iskandar and Senai, Johor, Malaysia, as well as the new plant in Integrated Construction and Prefabrication Hub (ICPH) in Singapore
- Precast concrete products manufactured, include Industrialised Building System ("IBS") components, for residential, commercial and infrastructure development projects

## **Proven Track Record**



	<b> </b> ► IPO									
Date	28.07.15	29.12.17	31.12.18	31.12.19	31.12.20	31.12.21	31.12.22	31.12.23	31.12.24	31.03.25
Price (RM)	1.20	2.51	1.33	1.91	1.88	1.56	1.56	1.94	4.63	4.38
Market Cap	1.6b	>3.0b	1.7b	2.5b	2.4b	2.0b	2.0b	2.5b	6.0b	5.6b



PBT (RM'mil)

— PATMI (RM'mil)

# **Strong Financial Performance**



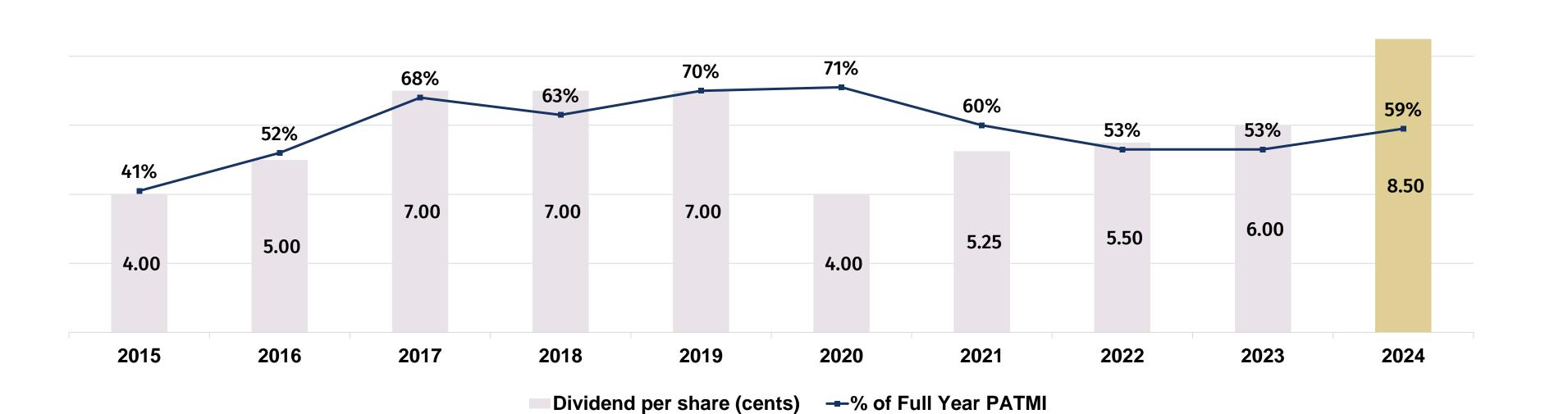
RM'mil	2020 Audited	2021 Audited	2022 Audited	2023 Audited	2024 Audited	1Q 2025 Unaudited	YTD 2025 Unaudited
Revenue	1,552.6	1,729.2	2,155.2	2,671.2	3,521.7	1,400.5	1,400.5
PBT	101.5	152.2	184.1	188.6	273.0	113.2	113.2
PBT %	6.5%	8.8%	8.5%	7.1%	7.8%	8.1%	8.1%
PBT % - Construction	6.8%	9.3%	8.8%	7.1%	7.8%	8.2%	8.2%
PBT % - Precast	2.8%	2.8%	5.9%	6.5%	6.4%	3.9%	3.9%
PATMI	72.8	112.6	135.2	145.1	186.9	75.7	75.7
Average ROE (%)	12%	17%	19%	19%	22%	N/A	N/A

# **Dividend Policy**



Management's commitment is 35% of full year PATMI

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Dividend per share (cents)	4.00	5.00	7.00	7.00	7.00	4.00	5.25	5.50	6.00	8.50
% of Full Year PATMI	41%	52%	68%	63%	70%	71%	60%	53%	53%	59%



## **Sustainability Framework**



### SunCon ESG Framework

### Vision

To be a leading regional construction and engineering group

### Mission

Innovating to deliver value underpins our relentless efforts to drive positive and sustainable change in the way we work and operate to create value for all our stakeholders

## Our Strategic Thrust



# Striving in low carbon economy

Forging sustainable practices to remain competitive in the net-zero transition



# Encouraging inclusive growth

Promoting inclusive growth by being a responsible employer and partnering for regional growth



## **Guaranteeing safety**

Zero-accidents objective for all people working in our workplaces remains the topmost priority for the Group



# Respecting ethical principles

Adopting strong governance framework for employees to contribute effectively in upholding the Group's core values of Integrity, Humility and Excellence

### **ESG Focus Areas**



### **Environmental**

Climate Action

Water Protection

Circular Economy

Biodiversity



#### Social

Employee Management

Fair Labour Practice

Occupational Safety and Health

Product Quality and

Community Enrichment

Responsibility

#### Governance

Governance and Ethical Business

Anti-Corruption and Anti-Bribery

Responsible Supply Chain Risk and Regulatory Compliance

Data Privacy and Security

## **Sustainability Framework**



## **Key Enablers**



Collaboration



Innovation



Digitalisation

## **Sustainability Roadmap**

Strategic Theme



Sustainability Goals



**Key SDG** Alignment





### Environmental

To tackle climate change and restore nature



Enabling sustainable construction practices

















### Social

To be a people-centric corporate citizen

### Goal 2

Investing in fair, safe and inclusive workforce















#### Governance

To create long-term value through ethical business practices and continuous stakeholder engagement

### Goal 3

Ensuring compliance embracing transparency



# **Sustainability Framework**



# **Our Carbon Reduction Policy**

Timeframe	Scope 1	Scope 2	Scope 3
2030: Mid-term	<ul> <li>Transition from diesel-powered equipment where possible</li> <li>Replace aged machinery</li> <li>Establish project-level KPIs</li> <li>Review sub-contracting strategy</li> </ul>	<ul> <li>Define carbon offset credits generated by solar investment projects</li> <li>Explore rooftop solar at ICPH</li> <li>Establish project-level KPIs</li> </ul>	<ul> <li>Engage major commodity supplier on managing supply chain ESG</li> <li>Complete full Scope 3 emissions accounting and establish a viable reduction target by 2027</li> <li>Incorporate environmental and social assessment as part of the supply chain selection process by 2026</li> <li>Review business strategy</li> </ul>
2045: Long-term	<ul> <li>Tap technological solutions to advanced machinery fleet</li> <li>Explore alternative fuel source</li> </ul>	Tap technological solutions on electricity consumption	<ul> <li>Tap technological solutions to reduce emissions</li> <li>Explore viable carbon credits to offset residual carbon</li> <li>Promote low-carbon transportation for materials deliveries and business travels</li> </ul>

# **Sustainability Performance Metrics**

# **SUNWAY**CONSTRUCTION

# Performance on Governance KPIs and Targets:

Sustainability Matters	Target	Bursa Indicator	2023	2024
Governance and Ethical Business	No confirmed major non-compliance to all SunCon Code of Conducts	N/A	Zero non-compliance	Zero non-compliance
Anti-Corruption and Anti-Bribery	Maintain 100% employees trained in compliance (including new hires)	C1(a)	100%	100%
	Zero confirmed bribery and corruption incidents	C1(c)	Zero confirmed cases	Zero confirmed Cases
Data Privacy and Security	Zero confirmed incidents on breach of customer privacy and losses of customer data	C8(a)	Zero confirmed incident	Zero confirmed Incident
Responsible Supply Chain	Suppliers and subcontractors to complete Environmental and Social Assessment	S6(b) & S7(b)	Work in Progress	330 responses
	Include ESG criteria in major suppliers' selection process by 2026	N/A	At data compilation stage	At data compilation Stage
	Percentage of new suppliers screened using environmental and social criteria	S6(a) & S7(a)	100%	100%
Risk and Regulatory Compliance	Zero non-compliance to all regulatory requirements and guidelines	N/A	33 notices received from authorities. All closed	16 notices received from authorities. All closed

# **Sustainability Performance Metrics**

# **SUNWAY**CONSTRUCTION

## Performance on Environmental KPIs and Targets:

Sustainability Matters	Target	Interim Target 2024	Bursa Indicator	2023	2024	Legend Tracking
Climate Action	Reduce Scope 1 emission by 40% by 2030 compared with 2020 levels (FY2020: 9,713 tonnes CO <sub>2</sub> e)	20% reduction	C11(a)	7,440 tonnes	12,283 tonnes	<ul><li>26.5% increased from</li><li>2020 levels</li></ul>
	Reduce Scope 2 emission by 40% by 2030 compared with 2020 levels (FY2020: 3,724 tonnes CO <sub>2</sub> e) <sup>1</sup>	20% reduction	C11(b)	6,997 tonnes *3,692 tonnes after offset	6,729 tonnes *2,327 tonnes after offset	<ul> <li>80.7% increased from 2020 level</li> <li>37.5% reduced from 2020 levels after offset</li> </ul>
Circular Economy	10% waste diversion from landfill by 2030 by improving Segregation strategy	6% diversion	C10(a)	19.9%	26.0%	Achieved
Water Protection	Reduce demand on potable water by 30% from 2020 levels by 2030 (FY2020: 392,726 m³)	12% reduction	C9(a)	298,366 m <sup>3</sup> (24.0%)	264,628 m <sup>3</sup>	<ul><li>32.6% reduction from 2020 levels</li></ul>
	Alternate water source (rainwater harvesting /water recycling) of at least 10% of total water withdrawn by 2030	6%	N/A	12.3%	16.0%	Achieved
	Zero non-compliance on water discharge quality	Zero non- compliance	N/A	Not achieved	Not achieved	-
Biodiversity	Zero environmental incidents with severe environmental damage	Zero incident	N/A	Achieved	Achieved	-

Legend: Progress Tracking

Meeting interim target, maintain performance towards meeting 2030 target

Falling short of interim target for one year, review current practices

■ Falling short of interim target for more than two years, review and revise target (if necessary)

# **Sustainability Performance Metrics**

# **SUNWAY**CONSTRUCTION

# Performance on Social KPIs and Targets:

Sustainability Matters	Target	Bursa Indicator	2023	2024
Employee Management	Increase average Learning and Development (L&D) hours to 40 hours per employee by 2030	C6(a)	35.7 hours	37.6 hours
Fair Labour Practice	Maintain 100% engagement with direct workers annually on matters related to terms of employment	N/A	100%	100%
	Zero confirmed incidents on human rights violation	C6(d)	Zero incident	Zero incident
Occupational Safety and Health	Zero fatalities in all activities for employees and subcontractors	C5(a)	1	0
	Lost Time Injury Rate (LTIR) less than 0.3	C5(b)	0.15	0
	All employees to be trained on safety and health standards	C5(c)	100%	100%
Product Quality and Responsibility	Zero incidents of non-compliance with regulations concerning quality of our products and services	S3(b)	Zero incident	Zero incident
	Achieved overall average satisfaction score of 70% and above	N/A	80.8%	83.3%
	QLASSIC score: 83% and above for all relevant building projects	N/A	Average score 82% (3 projects assessed)	Average score 84% (3 projects assessed)
Community Enrichment	Supports communities through social impact projects and initiatives in encouraging inclusive growth	C2(a) & C2(b)	RM2.63 million distributed	RM2.86 million distributed





**Strong Brand Heritage** 

Solid Order Book of Diversified Projects Across the Construction Sub-Sector

**SUNVAY** ® CONSTRUCTION

**Continuing Support from Sunway Group** 

03

Proven Track Record on the Local and International Stage

Highly Experienced Senior Management

# **SUNWAY**CONSTRUCTION

## | 01 Vertically Integrated Company

## A Turnkey Contractor with a Full Range of Integrated Services & Products



Building Construction Services



Civil and Infrastructure
Construction Services



Foundation and Geotechnical Engineering Services



Mechanical, Electrical and Plumbing Services



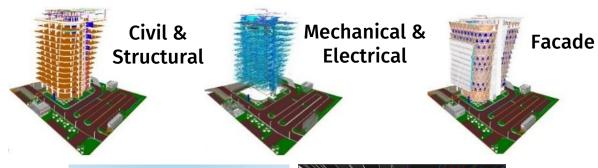
Sustainable Energy
Services



Manufacturing and Sale of Precast Concrete Products

## Range of Services Supported by Building Information Modelling, Optimal Equipment Fleet Size & Best Practices

Building Information Modelling>>> Improved visualization for clash analysis







**Optimal Equipment Fleet Size >>> Maximize Economies of Scale** 







- **12 Boring Rigs**
- 25 Hydraulic and Wheeled Excavators
- 16 Tower Cranes
- 15 Mobile Cranes and Rough Terrain
- 6 Concrete Pumps and Placing Booms
- 10 Crawler Cranes



- 5 Skylifts
- 5 Lorry Cranes
- 9 Backhoes

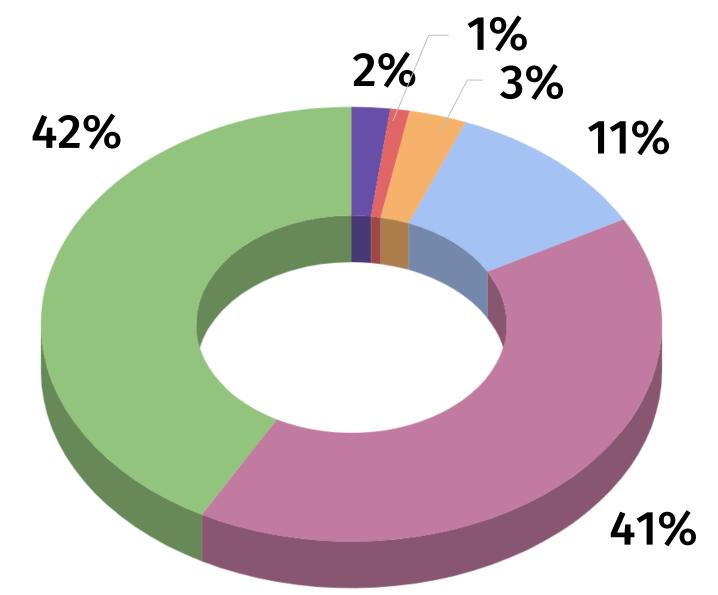
Maximizing Cost Savings and Improved Operating
Efficiencies
>>> Enhanced Profitability



- Quality Control
- Rationalising Functions
- Consolidating Management Functions
- Maximise Economies of Scale

Well Positioned to Bid for and Undertake Large and Complex Projects Both Domestically & Internationally to Diversify Risk and Ensure Sustainable Development

## **O2 Solid Diversified Order Book**



India

**Singapore Precast** 

- Inhouse
- Building
- Data Centre
- Infrastructure / Piling



As of March 2025

Ongoing

# **40 Projects**

Total Outstanding Order Book

**RM 6.6 bil** 

New Orders Secured Up To Date

**RM 2.2 bil** 

**Target NEW Order Book** 

FYE 2025: RM 4.5 bil to RM 6.0 bil

**Previous Year Order Book** 

RM'bil	2024	2023	2022	2021	2020	2019
New Order	4.2	2.5	2.6	1.5	2.3	1.8
Outstanding Order Book	5.8	5.3	5.3	4.8	5.1	5.2

## **SUNWAY** CONSTRUCTION

## | 02 Solid Diversified Order Book - Detailed

AS AT MAR-25 (RM MIL)	COMPLETION	CONTRACT SUM	O/S ORDERBOOK	
BUILDING			162	2%
OXLEY TOWER (MEP) + VO	3Q 2025	73	11	
DAISO	2Q 2026	298	152	
DATA CENTRE			2,752	42%
JHB1X0 - DATA CENTRE & TIW	1Q 2026	3,806	1,542	
JHB1X0 - TENANT IMROVEMENT WORKS (TIW) - ADD	1Q 2026	167	167	
EARLY CONTRACTOR INVOLVEMENT & ENABLING WORKS - MNC*	2Q 2025	160	42	
PSR - MNC	2Q 2027	765	618	
K2 BUILDING 4	1Q 2026	393	383	
INFRASTRUCTURE/PILING			64	1%
RTS LINK PACKAGE 1B AND PACKAGE 5	2Q 2025	558	64	
INDIA			197	3%
THORAPALLI - JITTANDAHALLI (TJ)	2Q 2025	508	197	
SUSTAINABLE ENERGY			28	0%
CGPP - GREEN	4Q 2025	37	28	
SINGAPORE			697	11%
PRECAST	VARIOUS	759	624	
NEW ORDER 2025 - EXTERNAL	VARIOUS	73	73	

AS AT MAR-25 (RM MIL)	COMPLETION	CONTRACT SUM	O/S ORDERBOOK	
INTERNAL - SUNWAY GROUP			2,747	41%
SUNWAY SQUARE - SUPERSTRUCTURE + (VO)	4Q 2025	1,067	339	
SUNWAY CARNIVAL MALL - REFURBISHMENT	2Q 2025	253	63	
SUNWAY FLORA	1Q 2026	277	87	
SUNMED PH2 FIT-OUT	3Q 2025	70	36	
SUNWAY IPOH MALL	1Q 2027	721	641	
SUNMED PH3 FIT-OUT	2Q 2026	80	80	
SUNMED IPOH PH2 FIT OUT	2Q 2025	18	4	
SUNMED DAMANSARA PH2 FIT OUT	2Q 2025	9	5	
RTS TRANSIT ORIENTED DEVELOPMENT PROJECT (RTS TOD)	4Q 2027	1,500	1,492	
GRAND TOTAL @ MAR 2025		11,592	6,648	
RED : SECURED IN 2025		2,214	2,157	

<sup>\*</sup> included variation order secured in 2025



## | 02 Solid Diversified Order Book - Detailed

PROJECTS (2025 NEW AWARDS)	CLIENT	COMPLETION DATE	CONTRACT SUM (RM'MIL)
JHB1X0 - TENANT IMPROVEMENT WORKS	YELLOWWOOD PROPERTIES SDN BHD	FEB-26	167
BEDOK N8C14	LS CONSTRUCTION PTE LTD	DEC-26	73
K2 BUILDING 4	K2 STRATEGIC INFRASTRUCTURE MALAYSIA SDN BHD	MAR-26	393
RTS TRANSIT ORIENTED DEVELOPMENT PROJECT (RTS TOD)	SUNWAY INTEGRATED PROPERTIES SDN BHD	NOV-27	1,500
EARLY CONTRACTOR INVOLVEMENT & ENABLING WORKS - PACKAGE A	MULTINATIONAL TECHNOLOGY COMPANY	APR-25	50
EARLY CONTRACTOR INVOLVEMENT & ENABLING WORKS - PACKAGE B	MULTINATIONAL TECHNOLOGY COMPANY	APR-25	31
TOTAL AS AT MAY 2025			2,214

# **CONSTRUCTION**

## **03 Proven Track Record**

Successfully Secured & Executed Major Projects both **Domestically & Internationally** 



**Ministry of Legal Affairs** 

Completed: 2007 USD58mil





Al-Reem Island Phase 1, Plot 1

Completed: 2009 USD362mil





**Rihan Heights** Phase 1A

Completed: 2010 USD510mil



**HDB** – **Bukit Merah** 

**Trinidad** 

and Tobago

Completed: 2016 SGD31mil



United

Arab

**Emirates** 

India

**East-West Corridor Uttar Pradesh** Completed: 2008

US67mil



**Malaysia** 

Singapore

**LRT Package B** Completed: 2015 RM569mil





**Kuala Lumpur Convention** Centre

Completed: 2005 RM549mil



Parcel F, Putrajaya Completed: 2019 **RM1,610mil** 





MRT Package V4, **Klang Valley** 







## **| 04 Strong Brand Heritage**





Led to an Established Multi-Award winning brand

### 2023

- Talentbank Graduates' Choice Award 2023 Champion in Construction
- Australasian Reporting Award (ARA) Silver Award
- The Edge Billion Ringgit Club Awards Construction Sector : Highest Return On Equity Over Three Years
- National Annual Corporate Report Awards (NACRA) 2023 Excellence Awards Companies with Less Than RM2b in Market Capitalisation – Platinum
- Asia Integrated Reporting Awards (AIRA) 2023 Governance category Silver

### 2024

- Talentbank Graduates' Choice Award 2024 First Runner Up in Construction
- The Edge Billion Ringgit Club Awards Construction Sector : Highest Return On Equity & Highest Return To Shareholders Over Three Years
- Minority Shareholders Watch Group (MSWG) National Corporate Governance & Sustainability Awards (NACGSA) Overall Excellence Awards (Top 10) & Industry Excellence Award (Construction)
- National Annual Corporate Report Awards (NACRA) 2024 Excellence Awards Companies With RM2 Billion To RM10 Billion In Market Capitalisation Gold



Talentbank Graduates'
Choice Award –
Champion in
Construction
2024



MSWG- NACGSA

- Overall Excellence Awards
(Top 10) & Industry Excellence
Award (Construction)



NACRA 2023 – Excellence Awards – Companies with Less Than RM2b in Market Capitalisation – Platinum



The Edge Billion Ringgit Club Awards

- Construction Sector : Highest Return
On Equity & Highest Return To
Shareholders Over Three Years Over
Three Years 2024

## **SUNWAY**

## **| 05 Continuous Support Internally**

## Symbiotic Relationship with Sunway Group Provides Stability During Periods of Downturn

## **SUNWAY**®

## **Sunway Group Strategic Relationship**



Major	pro	perty	developer
in Mala	aysi	a	

**Revenue - Property Division** 

 2024
 2.0b
 2021
 0.6b

 2023
 1.4b
 2020
 0.5b

 2022
 1.2b
 2019
 0.6b

Launch Target FYE 2025 : RM4.1b

2024	<b>2.7b</b>	2021	3.2b
2023	4.4b	2020	1.9b
2022	1.0b	2019	1.2b

Total gross development value of remaining landbank 2,208 acres – RM65 bil (15 yrs)

KlangValleyJohor32%PerakPenangOthers

Sales Target FYE 2025 : RM3.6b

% 2024 3.0b 2021 2.6b % 2023 2.4b 2020 1.3b % 2022 2.0b 2019 1.6b At least 51% stake in SunCon Group post IPO



>>> Bedrock orders even during a decline in the construction sector

- Competitive advantage in property development design optimization, assurance on quality & timeliness
- Portfolio of diversified services across the construction sub-sector

### **Our Key Developments with Sunway Group**



**Sunway Pyramid** 



Sunway Carnival Mall



**Sunway Medical Centre** 



Sunway Lagoon



**Sunway Geo Suites** 



Sunway Serene, Kelana Jaya

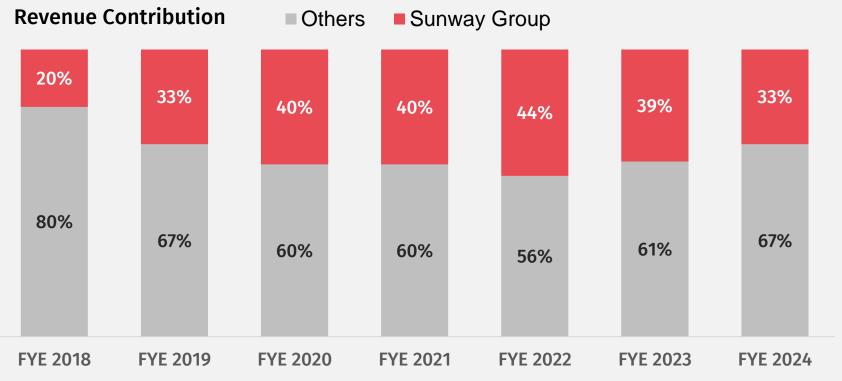


**Sunway Velocity Hospital** 



**Emerald Residence** 

## **Sunway Group's Continued Support**



## **SUNWAY**CONSTRUCTION

## | 06 Highly Experienced Management Team

# Extensive Industry Expertise and Strong Execution Capability with an Average of Over 20 Years of Experience in the Construction Industry



**LIEW KOK WING**Group Managing Director

Years in SunCon Group >20 years Construction Industry Experience Over 30 years



**RICHARD WONG KWAN SONG Group Deputy Managing Director** 

Years in SunCon Group >30 years Construction Industry Experience Over 30 years



**ERIC TAN CHEE HIN**Group Deputy Managing Director

Years in SunCon Group >20 years Construction Industry Experience Over 30 years



**EVAN CHEAH YEAN SHIN**Non-Independent Non-Executive
Director

Years in SunCon Group >20 years Construction Industry Experience Over 15 years



**ELAINE LAI EE-LING**Chief Financial Officer

Years in SunCon Group 14 years Construction Industry Experience Over 10 years



LIM VIN TZE
Senior Executive Director,
Operations

Years in SunCon Group 20 years Construction Industry Experience Over 20 years



**YIP LAI HUN**Director, Supply Cha

Director, Supply Chain & Contracts Management

Years in SunCon Group >30 years Construction Industry Experience Over 30 years



**KWONG TZYY EN Executive Director, Precast Division** 

Years in SunCon Group >20 years Construction Industry Experience Over 40 years



**SUBBA RAO A/L SEMENCHALAM Country Director - India** 

Years in SunCon Group >30 years
Construction Industry Experience
Over 30 years



## **Key Takeaways**

# Vertically Integrated Construction Company

- Vertically integrated business model with design and build capabilities to provide end-to-end construction solutions
- Virtual Design and Construction (VDC) enabled
- Cross-functional talent across the construction value chain

## **Positioned for Growth**

- Leading pure-play listed construction company in Malaysia by turnover and profit
- Regional presence established in India and ASEAN
- Positive construction sector outlook in Malaysia :

  Construction sector GDP growth: 2022: +5.1% | 2023: +6.1% | 2024: +17.5%
- Operational scale-up in precast segment via ICPH plant in Singapore

### Solid Order Book

- Strong order and tender books supported by diversified capabilities across various construction sub-segments
- Proven track record in both local and international stages
- Strong client retention, evidenced by recurring orders from reputable, creditworthy clients
- Strategic expansion into Advanced Technology Facilities (ATF), securing 6 data centre projects from 4 multinational clients

## **Strong Financial Fundamentals**

- Awarded the highest ROE in the construction sector for six consecutive years and highest return to shareholders over the past three years by The Edge Billion Ringgit Club
- Sound balance sheet with net current assets position
- Strong Dividend Payout

2024: 59% | 2023: 53% | 2022: 53%

# Commitment to Long-Term Sustainability

- ESG-focused and aligned sustainable efforts with the UN Sustainable Development Goals
- Awarded the Industry Excellence Award (Construction) at the National Corporate Governance and Sustainability Awards (NACGSA) 2024
- Inclusion in FTSE4Good with a score of 3.4
- Achieved MSCI AA ESG rating



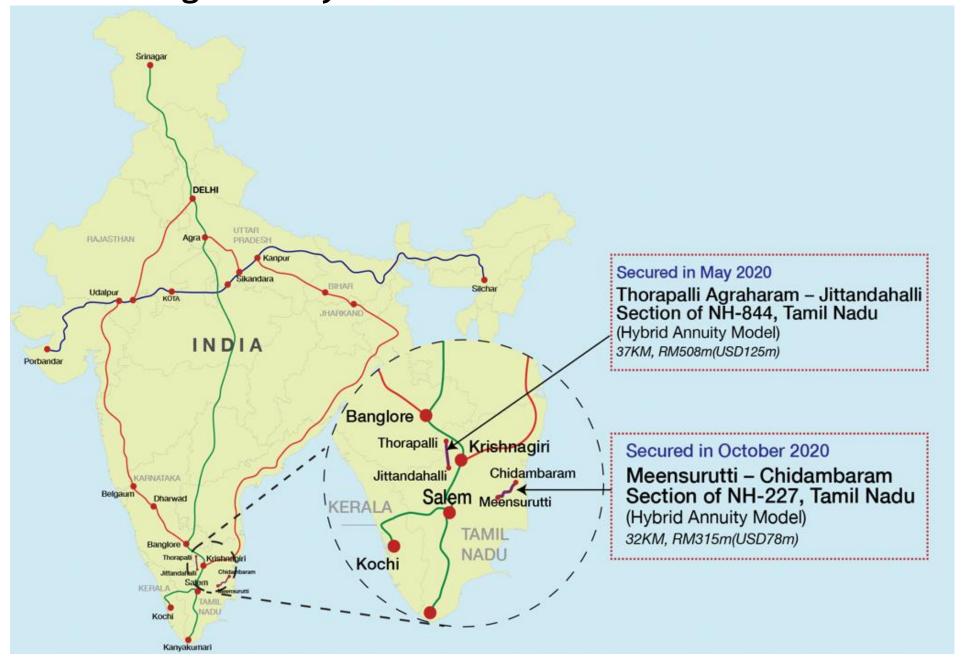




## **Project Highlights**

## | Ongoing Projects: India | Civil / Infrastructure

- 2 India Hybrid Annuity Model project secured in May & Oct 2020
- Meensurutti Chidambaram project has obtained a Provisional Commercial Operation Date (PCOD) on 15 February 2024
- Thorapalli Agraharam-Jittandahalli project achieved Phase 1
  PCOD on 1 November 2024, with target completion of the
  remaining works by the end of 2025



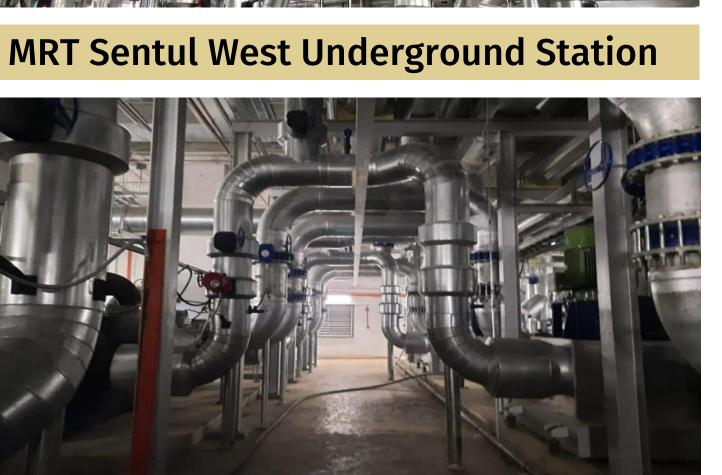




# Mechanical, Electrical And Plumbing







**IOI Mall Phase 2** 



**TNB HQ Campus** 



**Sunway Medical Centre Phase 4** 

# **Sustainable Energy**





Universiti Sains Malaysia – Penang



**TNB HQ Campus Phase 2 – KL** 



Sunway Square – District Cooling System



Heliosel L2 & L3

## Geotechnical





**Pile Foundation Works** 



**Earth Retaining System** 



**Ground Treatment** 



Offshore Piling

## **Precast Concrete Products**





**Parapet Wall** 



**Façade Window** 



**Water Tank** 



**Lift Core Wall** 



Column



Staircase



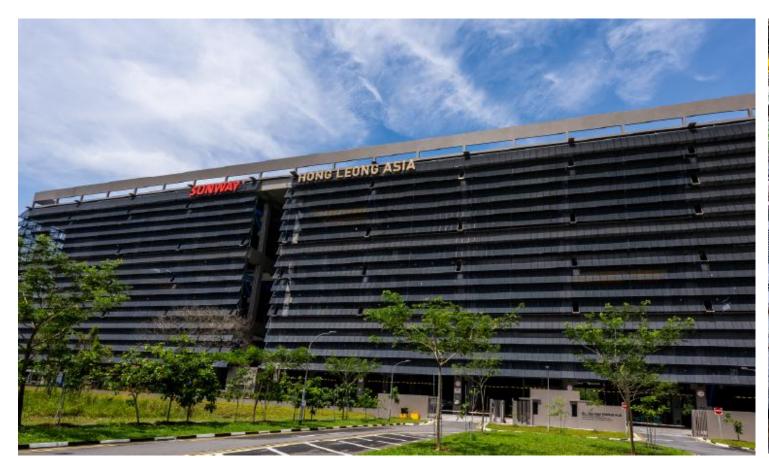
**Hollow Core Slab** 

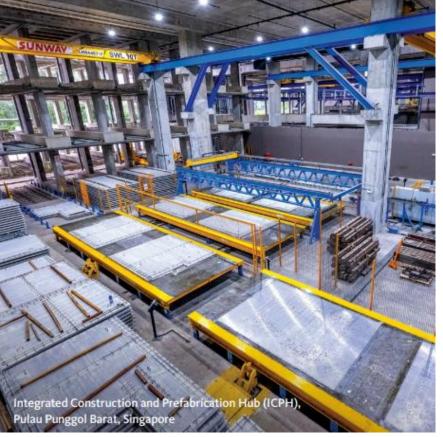


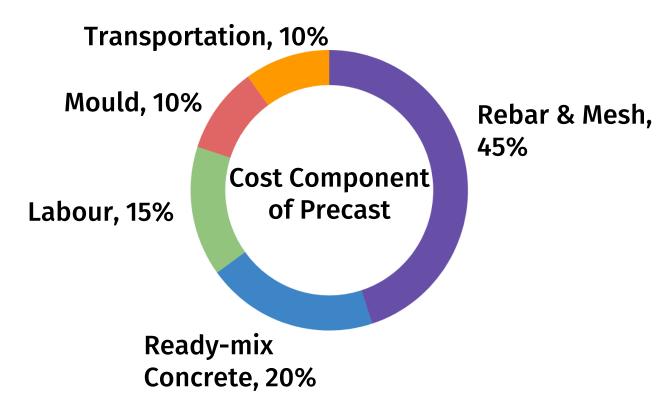
**Prefabricated Toilet** 

## **Precast Concrete Products**









	Plant Area (sq. ft.)	Max Annual	Utilisation						
Plant		Capacity	2024	2023	2022	2021	2020	2019	No. of lines
		(m³)	(%)	(%)	(%)	(%)	(%)	(%)	
Senai Plant (own)	Built up area : 262,231 Land area : 475,409	54,000	48%	69%	66%	48%	47%	46%	6+3 (half) lines
Iskandar Plant (rented)	Land area : 9 hectares	72,000	22%	68%	57%	41%	48%	72%	9 lines
ICPH plant	Built up area : 334,232	48,000	38%	40%	-	-	-	-	12 lines

• HDB BTO Flats Launch >> 2025 (F): 19,600 | 2024: 19,637 | 2023: 22,780 | 2022: 23,184 | 2021: 17,109 | 2019: 14,591 | 2018: 15,811 | 2017: 17,593

## **Precast Concrete Products**



## | Opportunities In Singapore

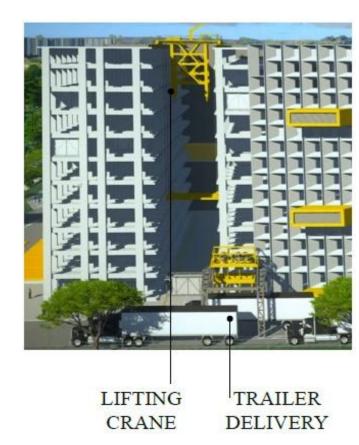
## Joint Press Release by MND & HDB - 25,000 New Flats will be Launched in 2025

Over the last four years, HDB has ramped up the supply of BTO flats to meet the increased housing demand in recent years. From 2021 to 2024, we launched about 82,700 flats. Minister Desmond Lee said, "To address demand-supply imbalance arising from COVID-19 disruptions, we have ramped up supply in recent years. With the planned offer of another 19,600 BTO flats in 2025, we are on track to launch about 102,300 BTO flats from 2021 to 2025, exceeding our commitment to launch 100,000 new flats over the 5-year period."

Year	Flats Launched*
2021	17,100
2022	23,200
2023	22,800
2024	19,600
2025	19,600 (planned)
Total	102,300

<sup>\*</sup>Rounded to the nearest hundred

4 Minister assured that HDB will continue to put out a steady pipeline of flats to meet housing demand in the next few years, and will launch more than 50,000 flats between 2025 (inclusive) - 2027, with a total of about 130,000 flats from 2021 to 2027.



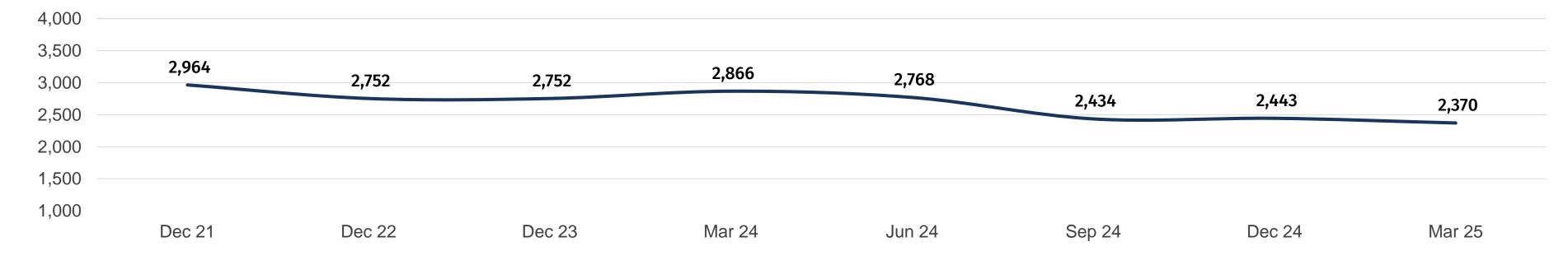
#### Source:

# **Potential Key Risks**



Potential Risk	Potenti	al Impact	Controls to Mitigate Risk
Fluctuation of material price	Steel bar priceBulk cemDec'22 RM2,752Dec'22 RDec'23 RM2,752Dec'23 RDec'24 RM2,443Dec'24 RMar'25 RM2,370Mar'25 R	M380 Dec'23 USD8,410 M380 Dec'24 USD8,915	<ul> <li>Bulk locked-in steel rebar in advanced at lower prices or when price is favorable</li> <li>Forward-looking steel rebar requirement (approximately 6 months in advanced)</li> <li>Managed to lock in at old price for most existing projects till completion</li> </ul>
Foreign currency fluctuation	Importation of solar panels, inve furnishing & façade components		<ul> <li>FOREX hedging in advance once design and bill of quantity is confirmed</li> <li>FOREX rates are fixed upfront at the contractual level</li> </ul>

## Monthly Average for Steel Bar (RM/MT)



level

