

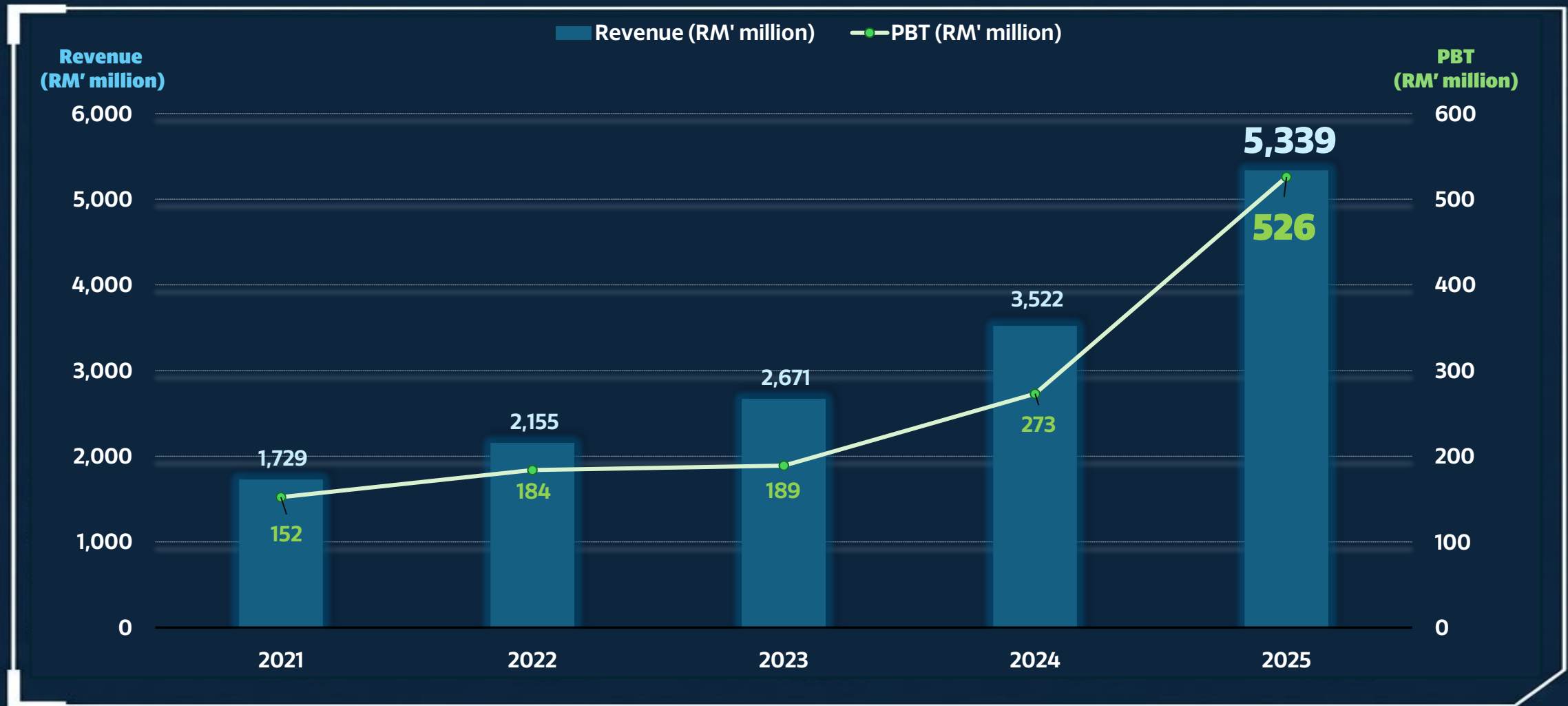


12th **Annual General Meeting**

Friday, 29 May 2026



Group's Revenue & PBT FY2021–FY2025



Balance Sheet Ratios

Ratio	2021	2022	2023	2024	2025
Average ROE	17%	19%	19%	22%	44%
Average ROCE	16%	21%	20%	24%	>100%
Dividend Per Share	5.25 sen	5.50 sen	6.00 sen	8.50 sen	50.50 sen
Payout Ratio	60%	53%	53%	59%	184%
Net Gearing	0.20x	Net Cash	0.56x	Net Cash	Net Cash

Outstanding Order Book

26% - In-house

9% - Singapore
Precast

1% - India

64% - Data Centre

RM 8.2 BILLION

Total Outstanding Order Book
(as of 31 March 2026)



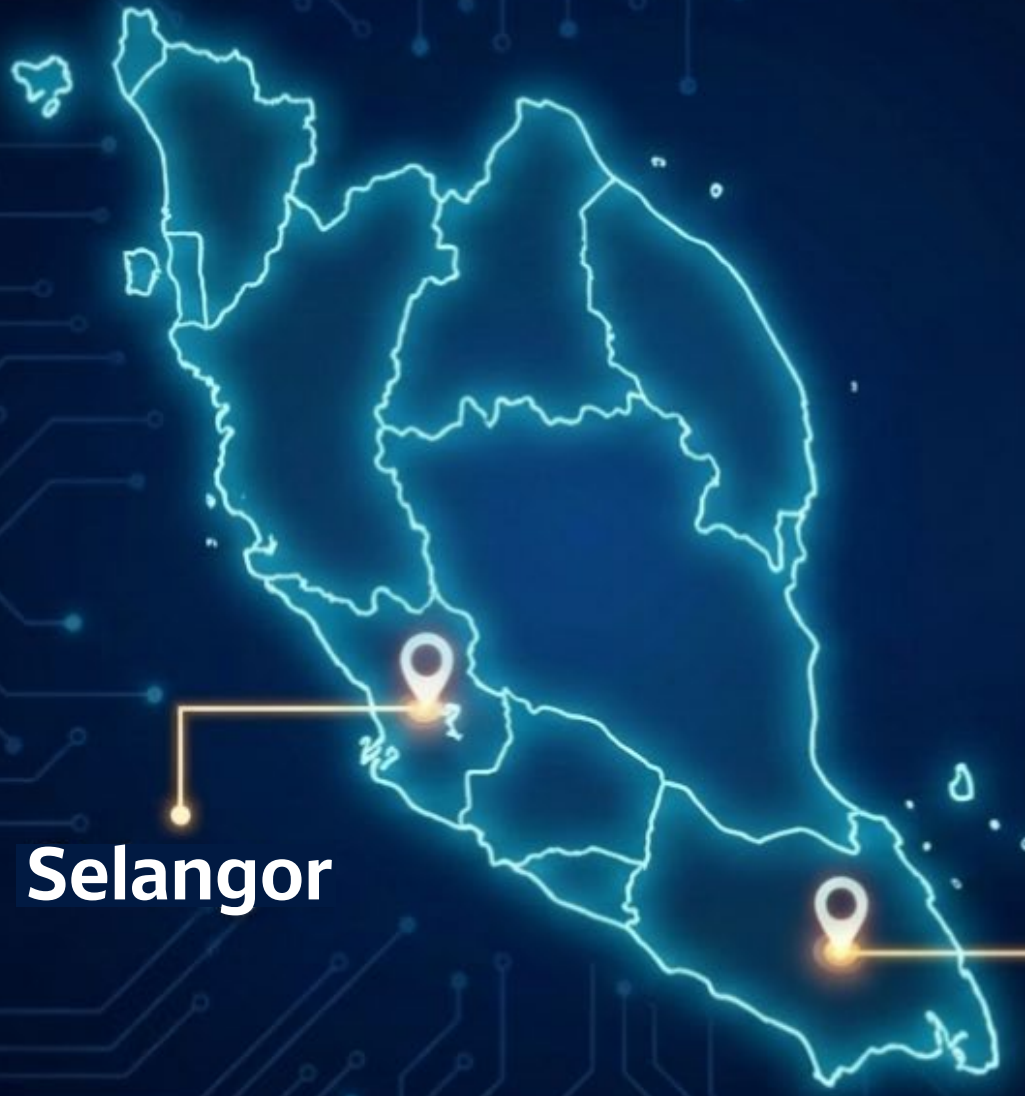
ADVANCED TECHNOLOGY FACILITIES

10

ACTIVE DATA CENTRE PROJECTS

IT Load:

Completed 180MW,
On-going Contruction 270MW



Selangor

Johor



RTS Transport-Oriented Development

Contract value: RM1.36 billion



Sunway Square

Contract value: RM1.36 billion



Woodlands N2C19A

HDB Build-To-Order (BTO) Units



Solar Farm in Kapar - Corporate Green Power Program (CGPP)

Capacity: 11.8MWac

Capturing the Next Wave of Opportunities



Advanced Technology Facilities

Digital infrastructure demand continues to surge as Malaysia evolves into a regional digital hub that creates a strong pipeline of opportunities.



Sustaining Momentum

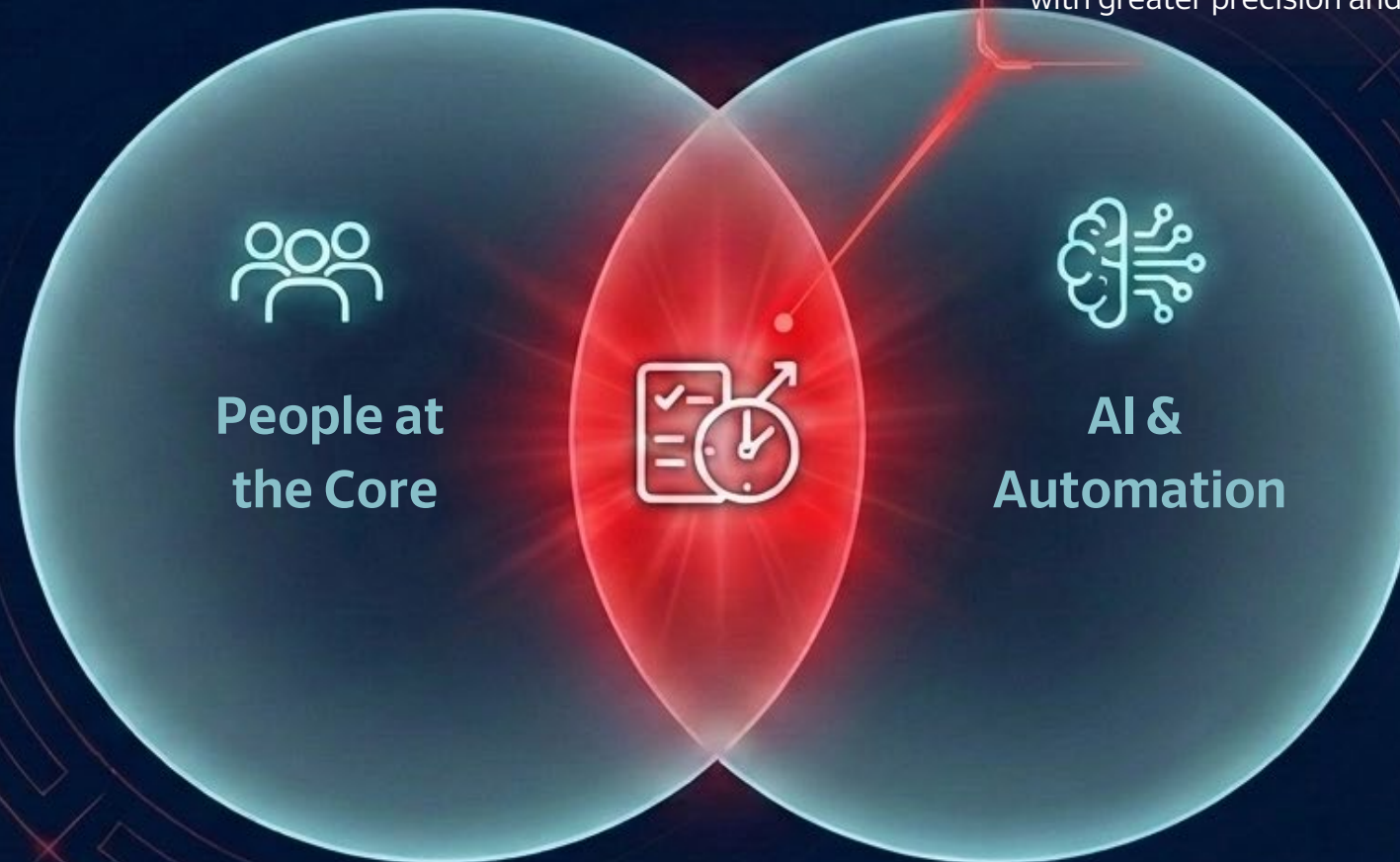


Investment Opportunities

Remain disciplined and deliberate in identifying the right investment opportunities, as part of our strategy to build long-term, recurring income assets.



Empowering Talent Through AI & Automation



Enhanced Productivity

Combining technical expertise with digital capability to improve productivity, coordination and deliver with greater precision and consistency.

Optimising Capital Allocation

Contractor-Financing Models

Open to various project financing scheme



Strong Balance Sheet

Key strategic advantage

Recurring Income Assets

Maintaining long-term value creation

Progressing on Our Sustainability Journey

Financial Materiality

Leveraging ESG to mitigate risks and capitalize on opportunities for business growth and value creation

Impact Materiality

Driving positive environmental and social impact in line with our sustainability values, while supporting action on climate change, pollution, and human rights.

Our ESG Focus Areas



Environmental

Enabling sustainable construction practices



Social

Investing in fair, safe and inclusive workforce



Governance

Ensuring compliance embracing transparency

Progressing on Our Sustainability Journey

Our Strategic Thrust

Striving in low carbon economy

Encouraging inclusive growth

Guaranteeing safety

Respecting ethical principles

MSCI

AA

Maintained an AA rating for the three consecutive year.

Leader among 213 construction & engineering companies.

Included MSCI Malaysia Small Cap Index

FTSE4Good

Improved to a

4- star rating

Included in FTSE4Good Bursa Malaysia Mid 70 Index



Adopted **IFRS S1 and S2**





THANK YOU