SIK CHEONG BERHAD

Registration No. 202301023959 (1517882-K)
(Incorporated in Malaysia under the Companies Act 2016)

A N N U A L   R E P O R T

2026

CONTENTS

ABOUT SIK CHEONG

CORPORATE OVERVIEW

Sik Cheong Berhad ("Sik Cheong" or the "Company") was listed on the ACE Market of Bursa Malaysia Securities Berhad on 13 August 2024. Sik Cheong is principally engaged in the repackaging, marketing, and distribution of refined, bleached and deodorised ("RBD") palm olein oil products. We serve both commercial and retail segments, with our customer base comprising retailers, wholesalers, restaurants, hotels, catering operators, and food manufacturers.

Our main production facility ("Factory No. 11"), located in Ampang, Selangor, is equipped with semi-automated and automated production lines, enabling us to operate efficiently and meet a wide range of customer requirements. In addition, a nearby shoplot houses our dedicated lamp oil labelling line for the labelling and storage of lamp oil products.

In September 2025, Sik Cheong successfully obtained the Certificate of Completion and Compliance ("CCC") for new facility ("Factory No. 9") which was developed part of our capacity expansion initiatives. The completion of Factory No. 9 enhances our operational capabilities and provide additional to support future growth, operational efficiency and improved logistics within our production operations.

Our principal market is Malaysia, where the majority of our products are sold and distributed to customers in Kuala Lumpur and Selangor. We also serve customers in other states, including Negeri Sembilan, Johor, the Federal Territory of Putrajaya, Pahang, Perak, Sarawak, Melaka, and Terengganu.

VISION

To become the major RBD palm olein oil supplier in Malaysia, which is trusted nationwide.

MISSION

To provide a satisfactory experience to our customers by giving full commitment to product quality and customer service.

ABOUT SIK CHEONG (CONT'D)

OUR PRODUCTS AND BANDS

RBD PALM OLEIN COOKING OIL

Sawit Emas is a versatile cooking oil made from high-quality RBD palm olein. Cholesterol- and trans fat-free, it has been trusted for over 30 years as a healthier, practical choice for everyday cooking and deep frying.

Vitamas is a premium cooking oil made from high-grade, pure palm olein. Cholesterol- and trans fat-free, and rich in Vitamin E and antioxidants, it is an ideal choice for health-conscious consumers.

Unbranded Product is cooking oil supplied in intermediate bulk containers, primarily to licensed food manufacturers approved by the Malaysian Palm Oil Board.

ABOUT SIK CHEONG
(CONT'D)

OUR PRODUCTS AND BRANDS

RBD PALM OLEIN LAMP OIL

Pingat Emas is a high-quality, smoke-free RBD palm olein lamp oil, widely used in Malaysia for religious and cultural ceremonies.

QUALITY AND SAFETY STANDARDS

HALAL Certified

HACCP (MS 1480: 2019) Food Safety Certification

ISO 22000: 2018 Food Safety Management Systems Certification

MeSTI Secure Food Certification Scheme

KEY MILESTONES

1967

- Sik Cheong (the partnership business) was registered in June 1967

1987

- "Sawit Emas" brand was introduced

1992

- Sik Cheong Trading Sdn Bhd (now known as Sik Cheong Edible Oil Sdn Bhd ("SCEO")) was founded in April 1992

1997

- SCEO commenced delivery of RBD palm olein oil products

2001

- "Vitamas" brand was introduced

2006

- Sik Cheong (the partnership business) began to gradually transfer its RBD palm olein oil product repackaging, marketing, and distribution business to SCEO and ceased its sundry goods retail and wholesale business

2007

- Cooking Oil Stabilisation Scheme ("COSS") programme introduced by the Government in June 2007
- Obtained quota under the COSS programme to supply subsidised RBD palm olein cooking oil in 1kg polybags

2009

- Obtained first Halal certificate issued by the Halal Industry Development Corporation for "Minyak Sawit" in February 2009

2015

- Obtained MeSTI certification in October 2015

2016

- Obtained Halal certificate issued by Jabatan Agama Islam Selangor for "Minyak Sawit" in March 2016

2019

- Sin Cheong Sales & Marketing Sdn Bhd ("SCSM") was founded in October 2019

2021

- Mekanisme Kawalan Harga Minyak Masak ("MKHMM") programme introduced by the Government in August 2021
- Obtained quota under the MKHMM programme to repackage, distribute, and market RBD palm olein cooking oil
- Renewed Halal certificate issued by Jabatan Agama Islam Selangor for "Minyak Masak Bertapis" in December 2021

2024

- Obtained HACCP (MS 1480:2019) Food Safety certification
- Obtained ISO 22000:2018 Food Safety Management System certification
- Listed on the ACE Market of Bursa Malaysia Securities Berhad on 13 August 2024

2025

- Obtained CCC of new operation Factory No 9

CORPORATE INFORMATION

BOARD OF DIRECTORS

Abdul Razak bin Dato' Haji Ipap
Independent Non-Executive Chairman

Wong Hin Loong
Executive Director

Keh Siew Hoon
Independent Non-Executive Director

Wong Hing Ngiap
Managing Director

Thong Kooi Pin
Independent Non-Executive Director

Kok Yi Ling
Independent Non-Executive Director

Audit and Risk Management Committee

Chairman	**Thong Kooi Pin**
Members	**Keh Siew Hoon** **Kok Yi Ling**

Nomination Committee

Chairman	**Keh Siew Hoon**
Members	**Thong Kooi Pin** **Kok Yi Ling**

Remuneration Committee

Chairman	**Kok Yi Ling**
Members	**Thong Kooi Pin** **Keh Siew Hoon**

Company Secretaries

Joanne Toh Joo Ann
(LS 0008574)
SSM PC No. 202008001119

Kooi Ee Lin
(MAICSA 7066158)
SSM PC No. 201908001822

Registered Office

Level 5, Guoco Tower
6, Jalan Damanlela
Damansara City, Bukit Damansara
50490 Kuala Lumpur
Wilayah Persekutuan Kuala Lumpur
Tel : (603) 7890 2833
Email : mysecretaryteam@incorp.asia

Head Office

No. 11, Jalan 6/14
Kampung Tasik Tambahan
68000 Ampang
Selangor Darul Ehsan
Tel : (603) 4292 1211
Email : info@sikcheong.com.my

Sponsor

TA Securities Holdings Berhad
(197301001467 (14948-M))
32nd Floor, Menara TA One
22, Jalan P. Ramlee
50250 Kuala Lumpur
Wilayah Persekutuan Kuala Lumpur
Tel : (603) 2072 1277

Auditors

Morison LC PLT
(LLP0032572-LCA & AF 002469)
Level 11-01, Uptown No. 3
Jalan SS 21/39, Damansara Utama
47400 Petaling Jaya
Selangor Darul Ehsan
Tel : (603) 7491 4419

Company Website

https://www.sikcheong.com.my

Share Registrar

Tricor Investor & Issuing House Services Sdn Bhd
(197101000970 (11324-H))
Unit 32-01, Level 32, Tower A
Vertical Business Suite
Avenue 3, Bangsar South
No. 8, Jalan Kerinchi
59200 Kuala Lumpur
Wilayah Persekutuan Kuala Lumpur
Tel : (603) 2783 9299
Email : is.enquiry@vistra.com

Principal Banker

Public Bank Berhad

Stock Exchange Listing

ACE Market of Bursa Malaysia Securities Berhad
Stock Name : SCB
Stock Code : 0316

CORPORATE STRUCTURE

SIK CHEONG BERHAD
(Registration No. 202301023959 (1517882-K))

SIK CHEONG EDIBLE OIL SDN BHD
(Registration No. 199201006466 (237970-U))

SIN CHEONG SALES & MARKETING SDN BHD
(Registration No. 201901036225 (1345555-M))

5-YEAR FINANCIAL HIGHLIGHTS

RM'000	2022[1]	2023[1]	2024[1]	2025	2026
Revenue	59,742	78,236	79,583	90,056	**93,198**
Gross profit	7,991	11,985	12,731	11,355	**11,683**
Earnings before interest, taxes, depreciation and amortisation (EBITDA)	5,024	8,645	8,544	3,404	**6,181**
Profit before tax	4,261	8,005	7,938	2,420	**5,144**
Profit attributable to owners of the Company	3,263	6,029	6,329	1,089	**3,807**
Gross profit margin (%)	13.38	15.32	16.00	12.61	**12.54**
Basic and diluted earnings per share (sen)[2]	1.23	2.27	2.38	0.41	**1.43**
Total assets	21,821	24,546	31,823	46,896	**50,689**
Total liabilities	1,866	4,582	5,530	2,827	**2,814**
Total equity	19,955	19,964	26,293	44,069	**47,875**
Current ratio (times)	11.80	4.76	3.30	11.33	**12.28**
Gearing ratio (times)	–	–	–	–	**–**

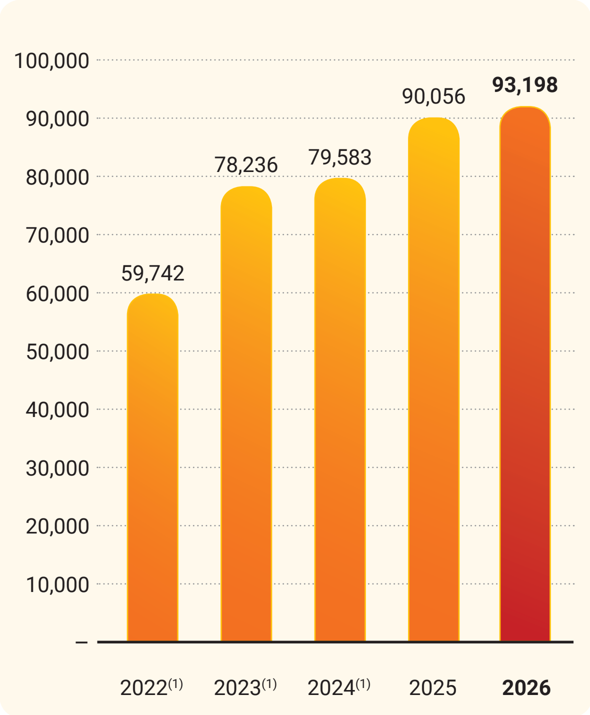
Notes:

(1) Sik Cheong Berhad was incorporated in Malaysia on 23 June 2023 and converted to a public limited company on 20 December 2023. On 20 May 2024, our Company completed the acquisition of the entire equity interest in Sik Cheong Edible Oil Sdn Bhd ("SCEO") and Sin Cheong Sales & Marketing Sdn Bhd ("SCSM"), which became its wholly owned subsidiaries. Accordingly, the financial information for the financial years ended 2022 to 2024 is presented as if the merger had been effected at the beginning of the earliest comparative period presented.

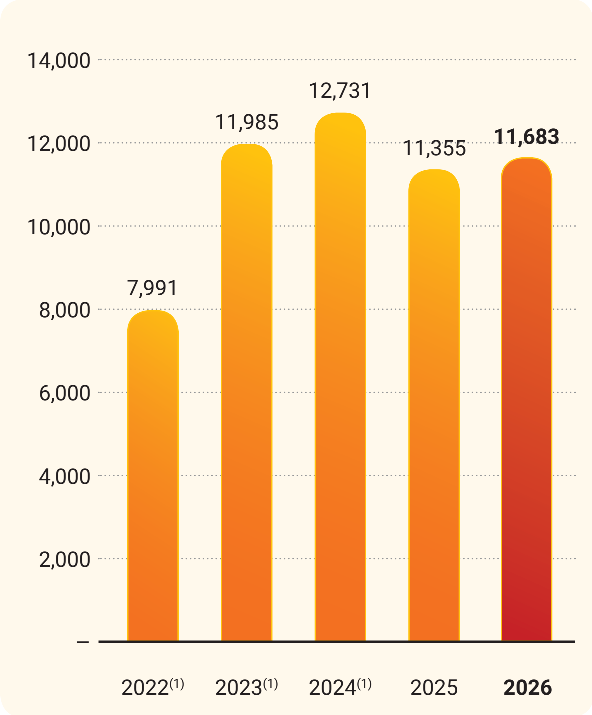
(2) Computed based on the profit attributable to owners of the Company and the enlarged issued share capital of 266,000,000 ordinary shares as at 31 March 2026.

5-YEAR FINANCIAL HIGHLIGHTS (CONT'D)

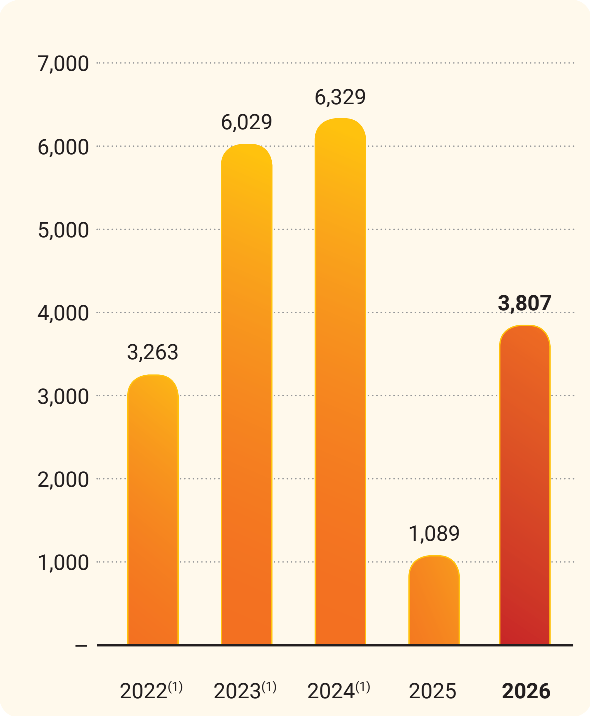
REVENUE
(RM'000)



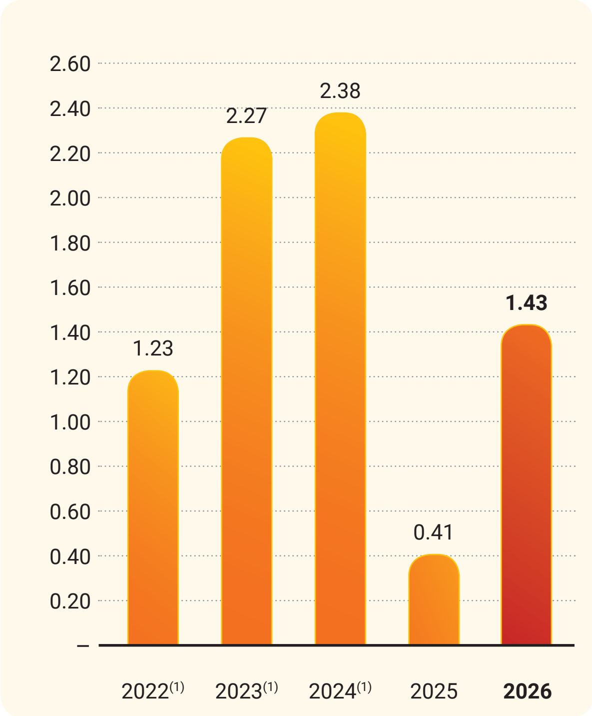
GROSS PROFIT
(RM'000)



PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY
(RM'000)



BASIC AND DILUTED EARNINGS PER SHARE
(sen)



CHAIRMAN'S MESSAGE

Dear Shareholders,

On behalf of the Board of Directors of Sik Cheong Berhad ("Sik Cheong" or the "Company") and its subsidiary companies (collectively referred to as the "Group") ("Board"), I am pleased to present our annual report and audited financial statement of the Group for the financial year ended 31 March 2026 ("FY2026").

OUR SECOND YEAR IN REVIEW

FY2026 marked a pivotal year for Sik Cheong, as a key of the completion of rebuilding works for our new packaging facility, located within a three-storey factory unit adjacent to our main packaging facility in Ampang, Selangor. This new facility construction began in August 2024 and was completed in September 2025 is primarily intended for the repackaging, marketing, and distribution of high oleic soybean oil as part of our strategy to broaden our product range. This expansion is continuously to reach beyond our current distribution routes in Selangor and Kuala Lumpur to neighbouring states, including Perak, Negeri Sembilan, Melaka, Pahang and Johor.

Our core business performed strongly with the Group's underlying financial position strengthened by higher earning as well as strong balance sheet and cash position.

FINANCIAL HIGHLIGHTS

In FY2026, the Group recorded revenue of approximately RM93.2 million, representing a 3.5% increase from approximately RM90.1 million in financial year 2025 ("FY2025"). This growth was primarily driven by higher sales of non-subsidised refined, bleached, and deodorised ("RBD") palm olein oil products, particularly our renowned SAWIT EMAS and VITAMAS brand, supported by sustained demand and repeat orders from long-standing customers.

Gross profit improved by 2.9% from approximately RM11.4 million in FY2025 to approximately RM11.7 million in FY2026, due to lower raw material and packaging costs. The Group's profitability was further improved by higher other operating income and lower selling and distribution costs.

Consequently, profit after tax further improved by 249.6% to approximately RM3.8 million which mainly due to the absence of one-off listing expenses amounting to approximately RM2.3 million incurred in the previous financial year.

UPHOLDING GOOD CORPORATE GOVERNANCE

The Group maintains strong corporate governance to continue build sustainable and trusted business. Through an established governance framework that is aligned with regulatory requirements and best practices, our Board and management remain committed to upholding high standards of integrity, accountability, and transparency to safeguard the interest of various stakeholders.

DIVIDEND

In respect of FY2026, the Board has proposed a final single tier dividend of 0.30 sen per ordinary share, which is subject to the approval by the shareholders at the forthcoming Annual General Meeting. This proposal reflecting our confidence in the Group's current financial position and cash flow requirements while reflecting our future growth.

CHAIRMAN'S MESSAGE (CONT'D)

COMMITMENT TO SUSTAINABILITY

Sustainability remains our cornerstone of our business strategy. As we grow and expand, our initiatives – including minimise waste, conserve energy, and promote responsible repackaging and distribution. Sustainability will continue to guide our strategic planning and operational decisions as we pursue long-term value creation for all stakeholders.

The Group places strong emphasis on employee well-being, professional development, and workplace safety, while fostering meaningful engagement with the communities in which we operate. We recognise that our employees and stakeholders are integral to our long-term success, and we remain committed to creating a safe, inclusive, and supportive environment that promotes sustainable growth and shared value.

Please refer to Sustainability Statement section of this Report for further details on our progress and initiatives.

LOOKING AHEAD

As we move into the financial year 2027 ("FY2027"), with the completion of our new packaging facility, we optimistic that the industry's positive outlook, supported by our focused strategies, will drive the Group's expansion in the years to come. The demand for RBD palm olein oil in Malaysia is expected to remain strong, underpinned by continued consumer consumption and rising demand from the hotel, restaurant, and catering sectors.

We also plan to expand our market presence by extending our reach to neighbouring states, including the East Cost and Northern of Malaysia including Terengganu, Kelantan, Kedah and Perlis to broaden our customer base and increase our share market. This strategic move will support our long-term growth objectives.

Despite external challenges, including shifting trade policies, heightened tariff pressures, global uncertainties, and escalating geopolitical tensions, our Group remains resilient. Supported by a fully local supply chain and customer base, we are better insulated from global disruptions. To manage rising costs and increasing market competition, we will maintain discipline in controlling costs while strengthening operational efficiencies to support margin growth. We are committed to executing our strategic initiatives to drive sustainable growth and deliver long-term value for our shareholders.

APPRECIATION

On behalf of the Board, I extend my sincere appreciation to our management team and staff for their hard work, dedication, and commitment, which were instrumental to Sik Cheong's growth journey. I would also like to thank my fellow Board members for their invaluable guidance and insights throughout this pivotal stage of our corporate journey.

I also wish to extend my sincere gratitude to our shareholders, business partners, and customers for their confidence in Sik Cheong. With your continued support, we look forward to achieving new milestones and sharing more successes in the years ahead.

Abdul Razak bin Dato' Haji Ipap
Independent Non-Executive Chairman

MANAGEMENT DISCUSSION AND ANALYSIS

This Management Discussion and Analysis provides an overview of the Group's operational and financial performance for the financial year ended 31 March 2026 ("FY2026"). It should be read in conjunction with the Audited Financial Statements for FY2026 and the accompanying notes for the same period.

BUSINESS OVERVIEW

The Group is primarily involved in the repackaging, marketing, and distribution of refined, bleached, and deodorised ("RBD") palm olein oil products.

Our core product is RBD palm olein cooking oil, marketed under our in-house brands of "Sawit Emas" and "Vitamas", and also supplied as unbranded products. These products are distributed for both household and commercial use.

Our RBD palm olein cooking oil is distributed to three key customer segments:

- retailers, who sell directly to end consumers;
- wholesalers, who supply products to hotels, restaurants, catering operators, food manufacturers, and retailers; and
- hotels, restaurants, catering operators, and food manufacturers, who use our products in their daily operations.

In addition, we market and distribute RBD palm olein lamp oil under our in-house brand of "Pingat Emas". This product is widely used in oil lamps, primarily for religious, cultural, and festive purposes in Malaysia.

We also source and supply third-party branded products, such as margarine, in response to customer demand. These products are distributed across the retail, wholesale, hospitality, and food manufacturing sectors. Our current margarine offerings include the brands of "Adela", "Pelangi", and "Bunga Emas".

The following diagram provides an overview of our Group's business model.

Business Activities	Products	Customer Segments	Market
Repackaging, marketing, and distribution of RBD palm olein oil products	• Cooking oil (subsidised and non-subsidised) • Lamp oil	• Cooking oil - Retailers - Wholesalers - Hotel, restaurant, and catering operators - Food manufacturers • Lamp Oil - Retailers	Malaysia
Trading of third-party products	• Complementary products (e.g. margarine)	- Retailers - Wholesalers - Hotel, restaurant, and catering operators - Food manufacturers	Malaysia

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

OPERATIONAL REVIEW

During the FY2026, we made steady progress in expanding our operational capacity and enhancing our delivery capabilities to support of our strategic growth objectives.

Expansion of Operational Capacity

Construction of our new packaging facility ("Factory No. 9") was completed in September 2025. Located adjacent to our existing main packaging facilities ("Factory No. 11") in Ampang, Selangor, Factory No. 9 currently comprises a three-storey facility with a total built-up area of approximately 18,041 square feet and is currently utilised by the Group to support its packaging and repackaging operation.

The new facility is intended mainly to support the repackaging, marketing, and distribution of high oleic soybean oil, in line with our strategy to diversify and expand our product range. The total investment for the redevelopment of Factory No. 9, including the purchase of machinery and equipment, is estimated at RM7.18 million and will be fully funded by proceeds from our initial public offering. Construction was completed according to the schedule, with operation target to commence in the second quarter of 2027.

The total built-up area of the Factory No.9 and Factory No.11 for our packaging operations is approximately 38,524 square feet. Based on the intended machinery setup, Factory No.9 is expected to deliver a repackaging capacity of 9,470 metric tonnes per annum.

Enhancement of Delivery Capabilities

Funded by proceeds from our initial public offering, we acquired three additional delivery trucks during the year to enhance our distribution capabilities. This investment is expected to improve delivery efficiency and service reliability, enabling more timely fulfilment of customer orders. It also supports our strategic aim of widening our geographic reach beyond Selangor and Kuala Lumpur to neighbouring states such as Perak, Negeri Sembilan, Melaka, and Pahang. These efforts are intended to strengthen our distribution network and better position the Group to serve a broader customer base in Peninsular Malaysia.

With the completion of Factory No. 9 in September 2025 and enhanced delivery capabilities, the Group is well positioned to achieve greater operational efficiency and expand its market reach.

PRINCIPAL MARKETS

The Group's revenue is entirely generated from the Malaysian market, with the majority of its products sold to customers in Kuala Lumpur and Selangor. For FY2026, sales from Kuala Lumpur and Selangor accounted for 97.8% of the Group's total revenue. The remaining customer base is located in other states and federal territory, including Negeri Sembilan, Johor, the Federal Territory of Putrajaya, Pahang, Perak, and Melaka.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

BUSINESS STRATEGIES AND FUTURE PLANS

Outlined below are the Group's key business strategies and plans for future growth:

Expanding Geographical Reach to Drive Sales Growth

As part of our sales expansion strategy, we have successfully expanded to our geographical reach to other states in Malaysia, specifically Perak, Negeri Sembilan, Melaka, and Pahang, due to their strategic proximity to our operations at Factory No. 11. This targeted expansion presents an opportunity to broaden our customer base beyond our current core markets of Kuala Lumpur and Selangor. To support this effort, we plan to implement promotional activities, strengthen our sales and logistics capabilities, and engage existing customers with operations in these states.

FINANCIAL REVIEW

Financial Performance

	FY2026 RM'000	FY2025 RM'000	Variance %
Revenue	93,198	90,056	3.5
Gross profit	11,683	11,355	2.9
Profit before tax	5,144	2,420	112.6
Profit after tax	3,807	1,089	249.6
Gross profit margin (%)	12.5	12.6	(0.1)

Revenue

The Group's revenue increased by 3.5% from approximately RM90.1 million in the financial year ended 31 March 2025 ("FY2025") to approximately RM93.2 million in FY2026, primarily driven by higher sales of non-subsidised RBD palm olein oil products. This includes approximately RM78.5 million in sales of the Group's renowned SAWIT EMAS and VITAMAS brand in FY2026. This growth was largely supported by repeat orders from existing customers, underscoring the Group's strong customer relationships and consistent service quality.

Gross Profit

Gross profit increased by 2.9% from approximately RM11.4 million in FY2025 to approximately RM11.6 million in FY2026, mainly due to lower raw material and packing costs. The average price of RBD palm olein (CP6 grade) decreased from RM4.69 to RM4.56 per kg.

Profits and Income Tax Expense

Profit before tax increased by 112.6% from approximately RM2.4 million in FY2025 to approximately RM5.1 million in FY2026, mainly due to: (i) higher gross profit as stated above; (ii) an increase of approximately RM0.6 million in other operating income, primarily arising from a higher gain from the disposal of fixed assets, which rose from approximately RM21,239 in FY2025 to RM400,632 in FY2026; and (iii) a decrease of approximately RM2.0 million in administrative expenses, mainly due to the absence of one-off listing expenses amounting to approximately RM2.3 million.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

FINANCIAL REVIEW (CONT'D)

Financial Performance (Cont'd)

Profits and Income Tax Expense (Cont'd)

Income tax expense increased by 0.5% to approximately RM1.3 million in FY2026, primarily attributable to recognition of deferred taxation for the Group.

As a result, profit after tax increased by 249.6% from approximately RM1.1 million in FY2025 to approximately RM3.8 million in FY2026.

Financial Position

	As at 31 Mar 2026 RM'000	As at 31 Mar 2025 RM'000	Variance %
Total assets	50,689	46,896	8.1
- Non-current assets	20,512	17,128	19.8
- Current assets	30,177	29,768	1.4
Total liabilities	2,814	2,827	13
- Non-current liabilities	356	199	78.9
- Current liabilities	2,458	2,628	(6.5)
Total Equity	47,875	44,069	8.6
Current Ratio (times)	12.3	11.3	

Total Assets

Non-current assets increased by 19.8% to approximately RM20.5 million, mainly due to an increase of approximately RM3.4 million in the Group's property, plant, and equipment. This was attributable to construction work completed for Factory No. 9 amounting to approximately RM3.7 million and the purchase of motor vehicles for operational use amounting to approximately RM0.4 million. This increase was partially offset by a decrease of approximately RM0.07 million in right-of-use assets following the expiry of a hostel lease contract, as well as depreciation charges of approximately RM1.0 million recorded during the year.

Current assets rose by 1.4% to approximately RM30.2 million, mainly due to an increase of approximately RM0.4 million in trade receivables, largely attributable to higher sales made to customers toward the end of FY2026.

Total Liabilities

Non-current liabilities increased by 78.9% to approximately RM0.3 million, primarily due to an increase of approximately RM0.2 million in deferred tax liabilities following the correction of tax treatment for an item of property, plant, and equipment.

Current liabilities decreased by 6.5% to approximately RM0.17 million, mainly due to: (i) a decrease of approximately RM0.5 million in other payables, primarily attributable to a lower retention sum payable to a contractor following the settlement of amounts due to construction of Factory No.9; and (ii) a decrease of approximately RM0.1 million in tax liabilities, mainly attributable to Sik Cheong Edible Oil Sdn Bhd, due to lower chargeable income following the decline in profit before tax, primarily resulting from higher operating costs. The decrease was partially offset by an increase of approximately RM0.4 million in trade payables, in line with the increase in inventories.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

FINANCIAL REVIEW (CONT'D)

Liquidity and Capital Resources

The Group maintained a stable cash and cash equivalents position in FY2026 primarily due to stronger operating cash generation.

This increase was partially offset by capital expenditure of approximately RM4.4 million, comprising the approximately RM3.7 million costs incurred on the ongoing construction work in progress for Factory No. 9 and the purchase of motor vehicles and tools and equipment for operational use amounting to approximately RM0.7 million.

As at 31 March 2026, the Group maintained a strong financial position, with cash and cash equivalents of approximately RM19.8 million and a current ratio of 12.28 times. Additionally, the Group had no bank borrowings as at the financial year end. This solid liquidity position, supported financial flexibility to meet working capital requirements and pursue planned expansion.

Dividend

The directors proposed a final single tier dividend of 0.30 sen per ordinary share amounting to RM798,000 in respect of the financial year ended 31 March 2026. The proposed final dividend is subject to the approval by the shareholders at the forthcoming Annual General Meeting of the Company and has not been included as liability in the financial statements. Upon approval by the shareholders, the dividend payment will be accounted for in equity as an appropriation of retained earnings during the financial year ending 31 March 2027.

Utilisation of Initial Public Offering Proceeds

As at 30 June 2026, approximately RM17.68 million of the initial public offering proceeds had been utilised. The breakdown of the utilisation is set out below:

Details of utilisation of proceeds	Gross proceeds	Actual utilisation	Reallocation	Balance of initial public offering proceeds unutilised	Estimated timeframe for utilisation from the listing
	RM'000	RM'000	RM'000	RM'000	
Expansion of the packaging facility	7,180	(7,040)	–	140	Within 24 months[2]
Purchase of new delivery trucks	890	(727)	(163)[1]	–	Fully utilised
Working capital	5,950	(6,522)	572[1]	–	Fully utilised
Estimated listing expenses	3,800	(3,391)	(409)[1]	–	Fully utilised
Total	**17,820**	**(17,680)**	**–**	**140**	

Notes:

(1) As the actual listing expenses and the cost of purchasing new delivery trucks were lower than originally allocated, the excess funds have been reallocated to the Group's working capital.

(2) The Board had on 25 February 2026 resolved to extend the timeframe for utilising the remaining IPO proceeds for the purpose of expansion of the packaging facility to 24 months from the Company's listing on the ACE Market of Bursa Malaysia Securities Berhad on 13 August 2024 (instead of 18 months) for full utilisation of the remaining proceeds.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

PRINCIPAL RISKS AND RISK MANAGEMENT

The Group is exposed to a range of risks that may affect its business operations, financial performance, and strategic objectives. The key risks and corresponding mitigating measures are summarised below.

Exposure to Price Volatility of Raw Materials

Our Group is exposed to price fluctuations in RBD palm olein oil products, which are closely linked to the prices of crude palm oil ("CPO"), our primary raw material. As a major global commodity, CPO prices are subject to volatility driven by factors such as global supply and demand dynamics, adverse weather conditions (including flooding and drought), macroeconomic conditions, inflationary pressures, and changes in relevant policies and regulations. Any significant increase in the price of RBD palm olein oil may lead to a corresponding rise in our cost of sales. Furthermore, we may not be able to fully pass on these increased costs to customers through higher selling prices, which could adversely affect our financial performance. To manage this risk, we closely monitor market trends and raw material costs, and may adjust our procurement strategies or selling prices, where feasible, to minimise the impact of price fluctuations on our margins.

Risk Relating to the Supply of RBD Palm Olein Oil

Our Group currently sources RBD palm olein oil from multiple suppliers in Malaysia. The consistent availability of this raw material in adequate quantities and at commercially acceptable prices is critical to sustaining our gross profit margins and fulfilling customer orders in a timely manner. Any disruption in supply or significant increase in procurement costs may adversely impact our business operations and financial performance. To manage this risk, we maintain relationships with multiple suppliers to reduce reliance on any single source. While this strategy provides a degree of flexibility, our ability to secure sufficient quantities at favourable prices remains subject to prevailing market conditions and the production capacity of our suppliers.

Licensing and Regulatory Compliance Risk

Our Group's business, which primarily involves the repackaging, marketing, and distribution of RBD palm olein oil products, is subject to licensing requirements under the Control of Supplies Regulations 1961 and the Malaysian Palm Oil Board (Licensing) Regulations 2005. Any delay or failure in obtaining or renewing these licences may result in operational disruptions and impact our ability to conduct business. To manage this risk, we have established a compliance monitoring system and assigned dedicated personnel to oversee licence renewals and regulatory requirements. We also maintain engagement with the relevant authorities to stay updated on regulatory developments.

Risk Relating to the Cooking Oil Stabilisation Scheme ("COSS") Allocation and Registration

Our Group currently holds a quota to supply up to 700 metric tonnes of subsidised RBD palm olein cooking oil per month under the COSS. The scheme has no specified expiry, and we may continue selling under the scheme for as long as it remains in effect. However, our financial performance may be impacted if our registration status is revoked, our allocated quota is reduced, or the COSS is discontinued. The Ministry of Domestic Trade and Cost of Living ("KPDN"), which administers the scheme, may implement such changes at any time and without prior notice. In the event of discontinuation of the COSS, we will continue to repack, market, and distribute non-subsidised RBD palm olein oil in polybags, with sales conducted at prevailing market prices.

Credit Risk

Our Group is exposed to credit risk arising from trade receivables, as we generally extend credit terms of 30 days from the invoice date to our customers. The varying creditworthiness of customers exposes the Group to the risk of non-payment or delayed payment, which may adversely affect our cash flows, financial position, and overall financial performance. To manage this risk, we have implemented credit risk management policies that include conducting background checks on new customers and imposing cash terms for initial transactions. Credit terms are granted only to existing customers with satisfactory payment history and good credit standing. We also regularly monitor and review trade receivables to identify and address potential credit risks promptly.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

OUTLOOK AND PROSPECTS

The Council of Palm Oil Producing Countries ("CPOPC") is confident that the demand for palm oil and its products in 2026 will remain and strong. CPOPC projects that palm oil demand in 2026 is expected to remain firm from traditional markets such as India, China, and the European Union ("EU").

CPOPC expects demand from Egypt, Nigeria Bangladesh, Pakistan and Philippines markets to strengthen further in 2026, supporting overall global demand rebalancing. Nevertheless, downside risks remain, including slower-than-expected global growth stemming from renewed trade tensions, policy uncertainty, or weaker macroeconomic conditions in major economies, which could adversely affect aggregate demand.

CPOPC projects Malaysia's production to range between 19.6 and 20.0 million tonnes in 2026. The outlook is underpinned by stable weather conditions, improved labour availability, higher replanting rates supporting longer-term productivity, and stronger disease management. Key downside risks include monsoon-related flooding, temporary output losses from replanting activities, Ganoderma spread, and constraints arising from land-use caps.

The outlook for the palm oil industry in 2026 is cautiously optimistic but risk-aware, shaped by firm global demand, modest production recovery and continued policy as well as weather uncertainties. Global supply is expected to expand moderately, led by Indonesia and Malaysia, as productivity gains offset lingering constraints from aging plantations, replanting cycles, and climate variability. In addition, biodiesel and renewable energy mandates particularly in Indonesia which continue to absorb a significant share of output and tighten export availability. Prices are therefore expected to remain firm, though volatile, reflecting a structurally supported market with sensitivity to weather shocks and policy shifts rather than surplus-driven weakness. Taken together, 2026 is likely to represent a year of managed balance rather than rapid growth.

(Source: Annual Report Market & Outlook 2026, CPOPC)

Looking ahead, Malaysian Palm Oil Council ("MPOC") projected global palm oil production is expected to remain flat, in contrast with the average growth recorded over the past decade. Both Malaysia and Indonesia are projected to register marginal declines in output.

Malaysia's production is forecast to fall from 20.3 million tonnes in 2025 to 19.7 million tonnes in 2026. Indonesia's production is also expected to decline, from 49.3 million tonnes in 2025 to 48.7 million tonnes in 2026, partly due to production uncertainty surrounding oil palm land seizure by the government. Weather conditions in 2025 were largely favourable, with minimal drought across Malaysia and Indonesia.

(Source: Annual Report & Outlook 2026, MPOC)

While CPOPC and MPOC present differing expectations regarding palm oil outlook in 2026, both organisations anticipate that global demand for palm oil will remain resilient, supported by sustained consumption in traditional markets and continued growth in emerging economies. In light of these uncertainties, the Group will continue to remain optimistic to closely monitor market developments and adjust our strategies to pursue sustainable growth opportunities.

PROFILE OF DIRECTORS

ABDUL RAZAK BIN DATO' HAJI IPAP

Independent Non-Executive Chairman

Nationality	Aged	Gender
Malaysian	66	Male

En. Abdul Razak bin Dato' Haji Ipap is the Independent Non-Executive Chairman of the Company and was appointed to the Board on 26 December 2023.

He graduated with a Bachelor of Science in Agribusiness from Universiti Pertanian Malaysia (now known as Universiti Putra Malaysia) in October 1988.

He is also a Non-Independent Non-Executive Director of UCrest Berhad, a company listed on the ACE Market of Bursa Malaysia Securities Berhad. He is also a Director of Yayasan Al- Jenderami, a public company limited by guarantee. He also serves as a director in several private limited companies. Save as disclosed, he does not hold any directorships in other public companies and listed issuers.

With nearly 38 years of experience, he brings extensive experience in business development, operations management, logistics, marketing, entrepreneurship and corporate governance across various sectors including infrastructure, logistics, telecommunications and information technology.

He has no family relationships with any other Directors and/or major shareholders of the Company.

He has no conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries, other than that which has been disclosed to the Board of Directors (if any).

He has not been convicted of any offences (other than traffic offences) within the past five years and has not been subject to any public sanctions or penalties imposed by the relevant regulatory bodies during the financial year under review.

He attended all six Board meetings held during the financial year ended 31 March 2026.

PROFILE OF DIRECTORS (CONT'D)

WONG HING NGIAP

Managing Director

Nationality	Aged	Gender
Malaysian	55	Male

Mr Wong Hing Ngiap is one of the co-founders of the Group and Managing Director of the Company. He was appointed to the Board on 23 June 2023. He is responsible for overseeing the Group's strategic business planning and development. He also manages the Group's overall operations to ensure effective strategic resource planning and management.

He attended Sekolah Menengah Kebangsaan Hulu Kelang and obtained his Sijil Pelajaran Malaysia in 1989.

He began his career in January 1990 by joining his family business, Sik Cheong (the partnership business), which was involved in the retail and wholesale of sundry goods, including the wholesale of edible oils. He was responsible for managing the repackaging, marketing, and distribution of RBD palm olein oil products.

In April 1992, he co-founded Sik Cheong Trading Sdn Bhd (now known as Sik Cheong Edible Oil Sdn Bhd ("SCEO")) with Wong Hin Loong, which commenced delivery operations for RBD palm olein oil products in 1997 and subsequently took over the repackaging, marketing, and distribution operations of RBD palm olein oil from the partnership business in 2006. In October 2019, he co-founded Sin Cheong Sales & Marketing Sdn Bhd ("SCSM") with Wong Hin Loong to facilitate the distribution of lamp oil and the trading of third-party products.

Through these ventures, he brings decades of experience and has established a strong track record in business operations, product distribution, and strategic management in the edible oil sector.

In addition to his responsibilities within the Group, he serves as a director in several private limited companies. He does not hold any directorships in other public companies and listed issuers.

He is the brother of Mr Wong Hin Loong, who is the Executive Director and a major shareholder of the Company, and the spouse of Ms Choo Wai Yeen, who is a member of the Group's key senior management. He is also a director and shareholder of Thrive Carrier Sdn Bhd, a major shareholder of the Company. Save as disclosed above, he has no family relationships with any other Directors, key senior management, and/or major shareholders of the Company.

Save for the related party transactions as set out in the Additional Compliance Information section of this Annual Report, he has not entered into any transaction, whether directly or indirectly, which has a conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries.

He has not been convicted of any offences (other than traffic offences) within the past five years and has not been subject to any public sanctions or penalties imposed by the relevant regulatory bodies during the financial year.

He attended all six Board meetings held during the financial year ended 31 March 2026.

PROFILE OF DIRECTORS (CONT'D)

WONG HIN LOONG

Executive Director

Nationality	Aged	Gender
Malaysian	67	Male

Mr Wong Hin Loong is one of the co-founders of the Group and Executive Director of the Company. He was appointed to the Board on 23 June 2023. He is responsible for overseeing the Group's supply chain management, including the identification and evaluation of suppliers, and the negotiation of supply contracts and pricing for RBD palm olein oil.

He attended Sekolah Menengah Jenis Kebangsaan Confucian from 1972 to 1973, during which he completed Form 2 of his secondary education.

He began his career in January 1974 by joining his family business, Sik Cheong (the partnership business), which was involved in the retail and wholesale of sundry goods, including the wholesale of edible oils. He was admitted as a partner in Sik Cheong (the partnership business) in December 1980, where he was primarily responsible for overseeing supply chain management.

In March 1984, he co-founded Sik Cheong Supermarket, a partnership business engaged in the retail and wholesale of sundry goods, where he oversaw supply chain management until its cessation in April 1989. In 1987, he commenced repackaging, marketing, and distributing RBD palm olein oil products through Sik Cheong (the partnership business).

In April 1992, he co-founded Sik Cheong Trading Sdn Bhd (now known as SCEO) with Wong Hing Ngiap, which commenced delivery operations for RBD palm olein oil products in 1997 and subsequently took over the repackaging, marketing, and distribution operations of RBD palm olein oil from the partnership business in 2006. In October 2019, he co-founded SCSM with Wong Hing Ngiap to facilitate the distribution of lamp oil and the trading of third-party products.

Through these ventures, he brings decades of experience and has established a strong track record in retail and wholesale trade, supply chain management, and the distribution of edible oil.

In addition to his responsibilities within the Group, he serves as a director in several private limited companies. He does not hold any directorships in other public companies and listed issuers.

He is the brother of Mr Wong Hing Ngiap, who is the Managing Director and a major shareholder of the Company, and the brother-in-law of Ms Choo Wai Yeen, who is a member of the Group's key senior management. He is also a director and shareholder of Thrive Carrier Sdn Bhd, a major shareholder of the Company. Save as disclosed above, he has no family relationships with any other Directors, key senior management and/or major shareholders of the Company.

Save for the related party transactions as set out in the Additional Compliance Information section of this Annual Report, he has not entered into any transaction, whether directly or indirectly, which has a conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries.

He has not been convicted of any offences (other than traffic offences) within the past five years and has not been subject to any public sanctions or penalties imposed by the relevant regulatory bodies during the financial year.

He attended all six Board meetings held during the financial year ended 31 March 2026.

PROFILE OF DIRECTORS (CONT'D)

THONG KOOI PIN

Independent Non-Executive Director

Nationality	Aged	Gender
Malaysian	54	Male

Mr Thong Kooi Pin is an Independent Non-Executive Director of the Company and was appointed to the Board on 26 December 2023. He is currently the Chairman of the Audit and Risk Management Committee and also a member of the Remuneration Committee and Nomination Committee.

He graduated with a professional degree from the ACCA (Association of Chartered Certified Accountant) in 1998 and was admitted as a member of the Malaysian Institute of Accountants as a Chartered Accountant in year 2000. He further obtained his Master's degree in Business Administration majoring in Finance from Universiti Putra Malaysia in year 2005.

He currently holds the position of Senior Financial Controller at Key ASIC Berhad, a company listed on the Main Market of Bursa Securities, where he oversees the group's financial accounts, treasury, and corporate finance functions.

With more than 30 years of experience, he brings extensive expertise in financial management, financial planning and analysis, treasury operations, accounting and internal audit, particularly within the public listed company environment across various industries.

He also serves as a director of several private limited companies. He does not hold any directorships in other public companies and listed issuers.

He has no family relationships with any other Directors and/or major shareholders of the Company.

He has no conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries, other than that which has been disclosed to the Board of Directors (if any).

He has not been convicted of any offences (other than traffic offences) within the past five years and has not been subject to any public sanctions or penalties imposed by the relevant regulatory bodies during the financial year under review.

He attended all six Board meetings held during the financial year ended 31 March 2026.

PROFILE OF DIRECTORS (CONT'D)

KEH SIEW HOON

Independent Non-Executive Director

Nationality	Aged	Gender
Malaysian	55	Female

Ms Keh Siew Hoon is an Independent Non-Executive Director of the Company and was appointed to the Board on 26 December 2023. She is the Chairperson of the Nomination Committee and also a member of the Audit and Risk Management Committee and the Remuneration Committee.

She graduated with a Bachelor of Laws from the University of Wales in July 1993. In April 1996, she received her Certificate in Legal Practice. In November 1998, she was called to the Malaysian Bar. In December 2008, she graduated with a Master of Business Administration from the International Islamic University Malaysia.

She currently serves as Partner at Messrs Kamarudin, Wee & Co. and is in charge of overseeing and managing the overall operations of the firm focusing on conveyancing, corporate, and commercial matters.

With nearly 29 years of experience, she brings extensive expertise in legal practice, corporate and commercial law, along with valuable insights into legal risk management and corporate governance.

She does not hold any directorships in other public companies and listed issuers.

She has no family relationships with any other Directors and/or major shareholders of the Company.

She has no conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries, other than that which has been disclosed to the Board of Directors (if any).

She has not been convicted of any offences (other than traffic offences) within the past five years and has not been subject to any public sanctions or penalties imposed by the relevant regulatory bodies during the financial year under review.

She attended five out of the six Board meetings held during the financial year ended 31 March 2026.

PROFILE OF DIRECTORS (CONT'D)

KOK YI LING

Independent Non-Executive Director

Nationality	Aged	Gender
Malaysian	48	Female

Ms Kok Yi Ling is an Independent Non-Executive Director of the Company and was appointed to the Board on 26 December 2023. She is the Chairperson of the Remuneration Committee and also a member of the Audit and Risk Management Committee and the Nomination Committee.

She graduated with a Bachelor's degree in Accounting and Finance from the London School of Economics, United Kingdom, in July 2001.

She currently serves as an Executive Director of Bina Warehouse Sdn Bhd and is responsible for sales and operational matters as well as the growth of the company.

With nearly 24 years of experience, she brings extensive expertise in business development, sales and marketing strategy, retail operations, procurement, inventory management and financial oversight, particularly within the consumer goods and retail distribution sectors.

She does not hold any directorships in other public companies and listed issuers.

She has no family relationships with any other Directors and/or major shareholders of the Company.

She has no conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries, other than that which has been disclosed to the Board of Directors (if any).

She has not been convicted of any offences (other than traffic offences) within the past five years and has not been subject to any public sanctions or penalties imposed by the relevant regulatory bodies during the financial year under review.

She attended five out of the six Board meetings held during the financial year ended 31 March 2026.

PROFILE OF KEY SENIOR MANAGEMENT

CHOO WAI YEEN

Chief Operating Officer

Nationality	Aged	Gender
Malaysian	55	Female

Ms Choo Wai Yeen was appointed as the Chief Operating Officer of the Group on 1 August 2023. She is responsible for managing the Group's day-to-day operations, including procurement, repackaging, quality management, warehousing, and the delivery of RBD palm olein oil products. Prior to that, she held various positions in SCEO and SCSM since 2006 whereby she oversaw the day-to-day operations of both SCEO and SCSM.

She holds a Master of Business Administration from City University, Kuala Lumpur, obtained in 2024 under the Accreditation of Prior Experiential Learning ("APEL") programme moderated by the Malaysian Qualifications Agency. She also holds a Diploma in Computer Studies from The National Centre for Information Technology, United Kingdom, completed in 1991 through Regent School of Economics (Stamford), Kuala Lumpur.

With 36 years of experience, she brings extensive expertise in project planning, operational processes, business administration, quality management, and procurement, mainly in the repackaging of the RBD palm olein oil business.

She does not hold any directorships in public companies or listed corporations.

Ms Choo Wai Yeen is the spouse of Mr Wong Hing Ngiap, who is the Managing Director and a major shareholder of the Company. She is also the sister-in-law of Mr Wong Hin Loong, who is the Executive Director and a major shareholder of the Company, as well as the sister-in-law of Mr Woi Chee Keong, who is a member of the Group's key senior management.

Save as disclosed above, she does not have any family relationship with any director, key senior management and/or major shareholder of the Company.

She has no conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries, other than that which has been disclosed to the Board of Directors (if any).

She has not been convicted of any offences (other than traffic offences) within the past five years and has not been subject to any public sanctions or penalties imposed by the relevant regulatory bodies during the financial year.

PROFILE OF KEY SENIOR MANAGEMENT (CONT'D)

KARTIKA HAZNI BINTI ISKANDAR

Financial Controller

Nationality	Aged	Gender
Malaysian	43	Female

Ms Kartika Iskandar was appointed as the Financial Controller of the Group on 8 November 2024. She is responsible for overseeing the Group's finance and accounting functions and managing matters related to Environmental, Social, and Governance ("ESG") compliance. On 12 August 2024, she joined SCEO as Group Finance Manager and was promoted to Financial Controller of the Group in November 2024.

She holds a Master of Science in International Accounting from Universiti Utara Malaysia in 2024 and a Bachelor of Accountancy from Universiti Putra Malaysia in 2006. She is a Chartered Accountant with the Malaysian Institute of Accountants and an Associate Member of Certified Practising Accountant ("CPA") Australia.

With 20 years of experience, she brings extensive experience in accounting, financial planning and management, payroll, Initial Exchange Offering ("IEO") and audit across diverse industries, including healthcare, customer relationship management ("CRM") software and services, and media.

She does not hold any directorships in public companies or listed corporations.

She has no family relationships with any Director, key senior management, and/or major shareholder of the Company.

She has no conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries, other than that which has been disclosed to the Board of Directors (if any).

She has not been convicted of any offences (other than traffic offences) within the past five years and has not been subject to any public sanctions or penalties imposed by the relevant regulatory bodies during the financial year.

PROFILE OF KEY SENIOR MANAGEMENT (CONT'D)

WOI CHEE KEONG

Head of Operations

Nationality	Aged	Gender
Malaysian	43	Male

Mr Woi Chee Keong was appointed as the Head of Operations of the Group on 1 July 2024. He is responsible for overseeing the daily operations of the main packaging facility, including managing production planning, manpower scheduling, and monitoring operational costs. He joined SCEO in April 2022 as Safety and Operations Manager and was promoted to Factory Manager in April 2023, where he managed the production planning, supervised operations, quality, and health, safety and environment teams, coordinated delivery schedules, and ensured machinery and equipment maintenance and safety. In July 2024, he was promoted to Head of Operations of the Group.

He holds a Diploma in Electrical and Electronic Engineering from the Institute Teknologi Pertama in 2003.

With over 20 years of technical and operational experience, his expertise includes equipment installation and maintenance, team supervision, and daily operations management in production, quality, and safety, spanning the water filtration, beverage equipment, dental equipment, and RBD palm olein oil repackaging sectors.

He does not hold any directorships in public companies or listed corporations.

Mr Woi Chee Keong is the brother-in-law of Ms Choo Wai Yeen, who is a member of the Group's key senior management and the spouse of Mr Wong Hing Ngiap, who is the Managing Director and a major shareholder of the Company.

Save as disclosed above, he does not have any family relationship with any director, key senior management and/or major shareholder of the Company.

He has no conflict of interest or potential conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries, other than that which has been disclosed to the Board of Directors (if any).

He has not been convicted of any offences (other than traffic offences) within the past five years and has not been subject to any public sanctions or penalties imposed by the relevant regulatory bodies during the financial year.

SUSTAINABILITY STATEMENT

INTRODUCTION

This is the second sustainability statement of Sik Cheong Berhad ("Sik Cheong" or the "Company") and its subsidiary companies (collectively referred to as the "Group") covering the financial period from 1 April 2025 to 31 March 2026, unless otherwise noted. The Group aim to create value for its stakeholders and ensure long-term sustainability. To achieve this purpose, Sik Cheong has implemented processes that prioritise sustainability throughout the Group's business activities. Sik Cheong's Sustainability Statement provides information on the Group's Environmental, Social, and Governance ("ESG") commitment. This Statement outlines the Group's efforts to integrate sustainability into its operations while still prioritising stakeholder interests and corporate success.

This Group's Sustainability Statement ("the Statement") outlines Sik Cheong's approach to sustainable growth and management of ESG risks and opportunities, taking into account the influence of the Group business activities on the ESG facets to its business operations, taking into account the interests of the stakeholders and the potential for the Group's development.

ABOUT THIS STATEMENT

Sik Cheong is pleased to present the Group's Sustainability Statement for the financial year ended 31 March 2026 ("FY2026").

This Statement demonstrates the Group's commitment to integrating sustainable practices across its operations, and outlines our efforts, progress, and future aspirations in embedding ESG considerations into our overall business strategy. It encompasses the Group's business activities and operations, with a focus on key matters that impact our long-term value creation and stakeholder interests.

As a listed company on the ACE Market of Bursa Malaysia Securities Berhad ("Bursa Securities"), the Group remains dedicated to driving sustainable growth, safeguarding the environment, contributing positively to society, and maintaining strong governance across all aspects of our operations.

Moving forward, the Group aims to progressively strengthen and enhance its sustainability-related disclosures as its sustainability governance framework and reporting practices continue to evolve.

OVERVIEW AND SCOPE OF SUSTAINABILITY AT SIK CHEONG

The Statement reflects the Group's commitment to embedding sustainability into its business strategy and operations. The scope of this Statement has been determined based on the Group's organisational structure, operational control, and material sustainability impacts, ensuring that disclosures remain relevant, transparent and aligned with regulatory expectations and stakeholder interests.

SUSTAINABILITY FRAMEWORK

This Statement has been prepared in accordance with Bursa Securities' ACE Market Listing Requirements ("AMLR"), with the guidance of Bursa Securities' Sustainability Reporting Guide (3rd Edition) and International Financial Reporting Standards ("IFRS").

REPORTING SCOPE & BOUNDARIES

This Statement covers the Group's primary operations in Malaysia. The boundary of this Statement is in the areas beyond financial reporting and includes non-financial performance, risks, opportunities and outcomes attributable to or associated with our key stakeholders.

ASSURANCE

This Sustainability Statement has not been subjected to an assurance process.

SUSTAINABILITY STATEMENT (CONT'D)

LIMITATIONS

While Sik Cheong has made all efforts to collect and present accurate, relevant and meaningful qualitative and quantitative data sourced from official company sources and records, the Group acknowledges that there are existing gaps in data availability for certain indicators. The Group is currently working on a more comprehensive data gathering and tracking mechanism to enhance its reporting in future editions of the Annual Report.

SUSTAINABILITY GOVERNANCE

The Group has put in place a sustainability governance structure to ensure cohesive implementation of its sustainability strategies and initiatives across the Group. The Sustainability Working Group was formed to assist the Board in fulfilling its responsibilities outlined in the charter pertaining to sustainability considerations and related matters.

The roles of each team in the Sustainability Governance Structure as follows:

Board of Directors	• The Audit and Risk Management Committee ("ARMC"), which supports the Board, is in charge of evaluating sustainability reporting, monitoring regulatory compliance, and examining risks connected to sustainability. • Conduct the final review and approval on sustainability matters relating to the Group.
Key Senior Management	• The Key Senior Management consist of the Managing Director and Chief Operating Officer oversee the implementation of sustainability measures at Sik Cheong. • Drives and monitors the implementation of the Group's sustainability strategies, direction and agenda. • Approves sustainability strategies and framework.
Sustainability Working Group ("SWG")	• SWG comprising the head from each department including Finance, Operations, Human Resources and Business Development. • Evaluates overall sustainability risks and opportunities and develops the sustainability strategies with agenda for implementation. • Monitors implementation of sustainability programs to ensure compliance from all departments at operational level. • Resolves critical or major sustainability issues that may impact the Group. • Periodically reviews the progress of sustainability implementation and reports to the Key Senior Management. • Reports to the Key Senior Management of any unresolved critical sustainability issues.

SUSTAINABILITY STATEMENT
(CONT'D)

MATERIAL SUSTAINABILITY MATTERS AND STAKEHOLDER ENGAGEMENT

Material sustainability matters were identified to prioritise subjects that would be of utmost concern and have an impact to the Group and our stakeholders. The table below provides an overview of the key materiality matters to the Group and their groupings under the 3 main sustainability pillars, namely, ESG.

Pillar	Material Sustainability Matters
Environment	Waste Management Co2 Emission Utilities
Social	Labour Practices and Standards Community Engagement
Governance	Business Ethics and Corporate Governance and Procurement Management

The Group is committed to engaging in constructive and meaningful dialogue with its stakeholders. Effective bilateral dialogue with our stakeholders helps us build trust, gain insights into the most pressing issues affecting our ESG matters, and allows us to share our perspective on key issues to help them understand the Group's journey more clearly. Throughout the course of the year, the Group engaged with a diverse group of stakeholders comprising employees, customers, shareholders, suppliers and government agencies. Their views on a wide range of topics have influenced our sustainability strategy in several key areas.

STAKEHOLDERS ENGAGEMENT

The table below presents salient issues of interest for each stakeholder group and our means of engagement with them during FY2026 to address those issues:

Stakeholder Group	Engagement Methodology	Addressing Their Interest
Customers	Customer evaluation form survey	Annually
	Agreement with customers	Regular
Vendors	Regular survey form to conform to our ISO standard and production capabilities	Annually
	Vendor relationship management	Regular
Governance & Regulators	Regulatory compliance	Ad-hoc
	Awareness on anti-bribery and corruption	Annually
	Director training program	Annually
Employees	Employee performance appraisal	Annually
	Supporting Employees' Physical and Mental Health Issues	Regular
	Training and Education	Regular

SUSTAINABILITY STATEMENT (CONT'D)

MATERIALITY ASSESSMENT PROCESS

Sik Cheong's success relies on its capability to understand and respond to the dynamic sustainability landscape and the related issues that may influence future strategic decisions. The Group continuously assesses its materiality matters to reflect the priorities of the Group and its stakeholders. In FY2026, Sik Cheong worked with an external organisation to refresh and reevaluate our ESG issues and materiality matters. The Group reviews its materiality sustainability matters to ensure they are in line with the current sustainability regulatory requirements, reporting expectations and industry developments. Sik Cheong is committed to providing accurate and objective information, as well as timely disclosure of material information pertaining to our sustainability performance to all stakeholders. The materiality assessment process overview are as follows:

IDENTIFICATION OF MATERIALITY MATTERS

Determine material sustainability matters based on their relevance to the business and stakeholders in addition to analysing global trends and peer's benchmark.

STAKEHOLDER ENGAGEMENT

Engage with both internal and external stakeholders via a survey to ranked identified materiality matters in terms of its importance to the business and stakeholders.

ANALYSIS OF INPUTS

Collate and analyse survey reponses from stakeholders to understand their priorities pertaining to materiality matters.

MATRIX GENERATION

Generate a materiality matrix based on the responses, which visualises the relative importance of materiality matters.

VERIFICATION OF MATERIALITY MATRIX

The Sustainability Working Group and the Board review and approve the materiality matrix.

SUSTAINABILITY STATEMENT
(CONT'D)

MATERIALITY ASSESSMENT PROCESS (CONT'D)

IDENTIFICATION OF SUSTAINABILITY MATTERS

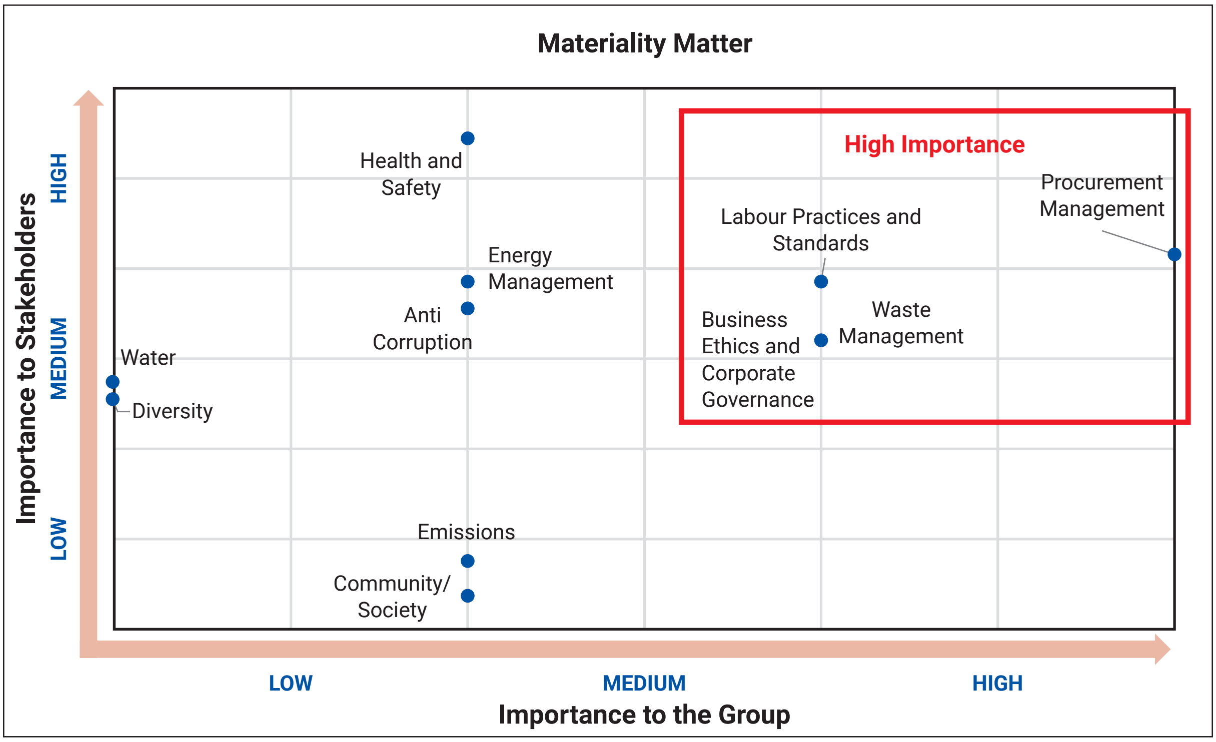
The process began with identifying the sustainability issues concerning Sik Cheong and its stakeholders. The Group identifies significant sustainability challenges by assessing the operational environment and developing trends in its business, as well as doing extensive research across several sources. The sources used include Bursa Securities' Sustainability Reporting Guide.

The Group reviewed materiality factors and sustainability to address current and future risks and opportunities in our markets. The Group also gathered stakeholder perspectives to ensure their needs are considered.

The Group's approach to monitoring, managing and reporting on various concerns involves focusing on the sustainability risk and opportunities connected with each materiality factors. By identifying the Group's top priorities, the Group is able to optimize its time, resources and investment.

PRIOTISATION OF SUSTAINABILITY MATTERS (MATERIALITY ASSESSMENT)

The Group has identified key sustainability matters that impact its sustainability areas or significantly influence the assessment and decision of stakeholders. Pursuant to the stakeholders' engagement as mentioned above together with management reviews and assessments of the context, materiality assessment has been undertaken to identify and prioritise sustainability matters affecting the Group's sustainability goals. Accordingly, the material sustainability initiatives undertaken by the Group are as illustrated in the diagram below:



SUSTAINABILITY STATEMENT (CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER

E ENVIRONMENTAL: WASTE MANAGEMENT

During the financial year under review, the Group continued to practise responsible waste management in its operations. Our operational activities generate non-scheduled (municipal) waste, mainly used carton boxes and plastic bags. To minimise environmental impact, waste is segregated by types and recyclable materials are sent to licensed recycling companies.

To reduce packaging waste, the Group continues to purchase used carton boxes from customers at a lower cost compared to purchasing new boxes. Carton boxes that remain in good condition are reused in our repacking operations, while those that are no longer suitable for reuse are sold to licensed scrap collectors for recycling. Through this practice, the Group aims to extend the useful life of packaging materials and reduce reliance on new packaging. During the year, the Group also encouraged customers to return used carton boxes for reuse and recycling through engagement initiatives conducted by the Company representatives via social media platform.

In addition, certain plastic packaging materials received from suppliers during the delivery of packaging materials are collected and sold to selected suppliers for recycling. The recovered plastic materials are processed by recycling partners and reused as raw materials in the production of new plastic products.

During FY2026, the Group reviewed the appointment of scrap collectors engaged in our operations to ensure that they remain properly registered and compliant with regulatory requirements, including registration with the Companies Commission of Malaysia.

The Group also recovered a total of 32,270 kg of recyclable packaging waste, comprising carton boxes and plastic materials. The Group will continue to strengthen its waste management initiatives by improving recycling and reuse practices and exploring opportunities to further minimise waste generated from its operations.

Packaging Waste Recovered Through Recycling

Financial Recovery from Recyclable Materials	FY2025	FY2026
Carton boxes and Plastic materials recycled **(KG)**	21,230	32,270
Recycling proceeds from carton boxes and plastic materials **(RM) (A)**	13,922	17,761
Purchase of carton boxes and plastic materials **(RM) (B)**	2,977,983	3,272,845
Cost Recovery Ratio **(%) (A/B)**	0.47	0.54

In our repackaging operations, semi-automated and automated packaging lines are used to pack refined, bleached and deodorised ("RBD") palm olein into polybags, bottles, jerry cans and tin cans. These systems are equipped with sensors that automatically stop filling once the required level is reached, helping to prevent overfilling, minimise product spillage and reduce packaging material loss.

During FY2026, the Group recovered 32,270 kg of recyclable packaging waste, compared to 21,230 kg in FY2025. This increase reflects the Group's continued efforts to strengthen its recycling and reuse initiatives for packaging materials generated from its operations.

SUSTAINABILITY STATEMENT
(CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

E

ENVIRONMENTAL: WASTE MANAGEMENT (CONT'D)

Packaging Waste Recovered Through Recycling (Cont'd)

The Group also achieved a Cost Recovery Ratio of 0.54% in FY2026 (FY2025: 0.47%), representing the proportion of packaging material costs recovered through the sale of recyclable carton boxes and plastic materials. While the ratio is influenced by both packaging material costs and prevailing recyclable material market prices, it provides an indication of the financial value recovered from the Group's recycling initiatives.

Moving forward, the Group will continue to strengthen its waste management practices by increasing the reuse of carton box, reducing plastic packaging usage where practicable and exploring opportunities to engage additional recycling partners for materials that are more difficult to recycle. These initiatives support the Group's ongoing efforts to improve resource efficiency and promote responsible waste management across its operations.

E

ENVIRONMENTAL: EMISSIONS

The following data represent our Group's Scope 1 greenhouse gas ("GHG") emissions arising from diesel and petrol consumption for past three financial years:

Scope 1 GHG Emissions from Fuel Consumption	FY2024	FY2025	FY2026
Diesel & Petrol Consumption (litres)	74,538	63,141	18,741
Total Scope 1 emission (tCO_2e)	185	207	62

The Group monitors its Scope 1 GHG emissions arising from fuel consumption in its operations.

In FY2026, the Group recorded total fuel consumption of 18,741 litres, resulting in total Scope 1 emissions of 62 tCO_2e, compared with 63,141 litres of fuel consumption and 207 tCO_2e emissions in FY2025. The significant reduction was mainly attributable to the changes in the Group's procurement and logistics arrangements. During FY2026, suppliers increasingly delivered raw materials directly to the Group's operational facilities, reducing the need for the Group to utilise its own tanker lorries to collect raw materials. Consequently, fuel consumption and the associated Scope 1 emissions decreased during FY2026.

The Group will continue to monitor its fuel consumption and identify opportunities to improve operational efficiency and reduce greenhouse gas emissions through effective fleet and logistics management.

E

ENVIRONMENTAL: OPERATIONAL EFFICIENCY

The Group supports Malaysia's transition towards a low-carbon economy by promoting responsible energy management and improving energy efficiency across its operations. The Group monitors electricity consumption within its operational facilities and implements measures to optimise energy usage, including regular equipment maintenance and the adoption of energy-efficient solutions such as LED lighting. These initiatives aim to improve operational efficiency and reduce the environmental impact associated with energy consumption.

SUSTAINABILITY STATEMENT (CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

E ENVIRONMENTAL: OPERATIONAL EFFICIENCY (CONT'D)

The following data represent our energy consumption for past three financial years:

	FY2024	FY2025	FY2026
Total Electricity consumption **(kWh)**	127,163	144,052	160,699
Operational area **(sq ft)**	20,484.83	20,484.83	38,525.83
Energy intensity **(kWh/sq ft)**	6.21	7.03	4.17

During FY2026, the Group recorded total electricity consumption of 160,699 kWh, compared with 144,052 kWh in FY2025 and 127,163 kWh in FY2024. During the financial year under review, the Group expanded its operational facilities, increasing the total operational area from 20,484.83 sq ft to 38,525.83 sq ft. As a result, although total electricity consumption increased to support the expanded operations, the Group's energy intensity improved from 7.03 kWh/sq ft in FY2025 to 4.17 kWh/sq ft in FY2026, reflecting more efficient electricity utilisation across a larger operational footprint.

The Group continues to strengthen its energy management practices and explore opportunities to improve energy efficiency and reduce environmental impact through the adoption of renewable energy solutions. During the fourth quarter of FY2026, the Group conducted a technical and structural feasibility assessment for the proposed rooftop solar photovoltaic ("PV") installation at Factory No. 9 and 11 to evaluate the suitability of the facilities for solar deployment.

Following the assessment, the Group plans to proceed with the installation of the Solar PV system at Factory No. 9 and 11 in the first quarter of FY2027. The Group expects to commence tracking solar energy generation from the second quarter of FY2027 to monitor the contribution of renewable energy towards its overall energy management initiatives.

Moving forward, the Group will continue to enhance its energy management practices and progressively strengthen its sustainability reporting in line with Bursa Securities' evolving Sustainability Reporting requirements.

S SOCIAL: LABOUR PRACTICES AND STANDARDS

Maintain a safe and conducive workplace

During the year under review, the Group continued to maintain a safe and conducive working environment for all employees. The Group complies with the requirements of the Occupational Safety and Health Act 1994 ("OSHA 1994") and the relevant regulations enforced by the Department of Occupational Safety and Health ("DOSH").

The Group continues to implement established occupational safety and health practices aimed at preventing workplace accidents, injuries and occupational illnesses. These include conducting periodic risk assessments, maintaining safe work procedures, ensuring machinery and equipment are properly maintained, and providing appropriate personal protective equipment (PPE) to employees.

Safety briefings and awareness programmes are conducted regularly to reinforce employees' understanding of workplace hazards and safe working practices. Competent personnel are appointed to oversee occupational safety and health matters and to monitor compliance with internal procedures and regulatory requirements.

Workplace incidents are recorded and reviewed in accordance with statutory requirements, with appropriate corrective actions implemented where necessary. The Group remains committed to continuously strengthening its workplace safety practices and fostering a strong safety culture across its operations.

SUSTAINABILITY STATEMENT (CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

S

SOCIAL: LABOUR PRACTICES AND STANDARDS (CONT'D)

Maintain a safe and conducive workplace (Cont'd)

As part of its continuous improvement efforts, the Group conducted a year-end reassessment of hazard identification, risk assessment and risk control (HIRARC) and update the workplace risk register where necessary. Compliance with the OSHA 1994 and relevant DOSH requirements will also be reviewed periodically to ensure continued regulatory adherence. In addition, the Group will assess the effectiveness of employee health and wellness initiatives, including participation trends in exercise programmes and related indicators such as absenteeism and health-related claims, to support the overall well-being of our workforce.

Diversity and inclusion

The Group is committed to cultivating a diverse and inclusive workforce that reflects the communities in which it operates. The Group upholds a strict policy of non-discrimination across all aspects of employment, including recruitment, training, promotion, and remuneration, regardless of gender, age, ethnicity, religion, or background.

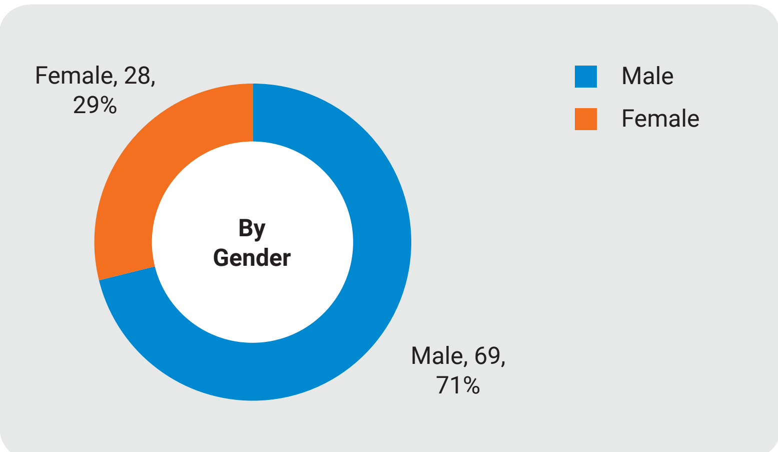
The Group strives to create a respectful and supportive work environment where every employee feels valued and heard. Its hiring practices emphasise meritocracy, ensuring equal opportunities for all qualified candidates while improving the recruitment process.

The Group adopts a market benchmarking approach to ensure remuneration remains competitive and equitable. The Group conducts structured and annual reviews on salary bands and job grading to maintain fair and competitive compensation practices.

In FY2027, the Group plans to enhance our Employee Good Attendance Programme by implementing a structured attendance reward programme.

Workforce Diversity

In FY2026, the Group had total of 97 employees. Below is breakdown:



Gender	Headcount	%
Male	69	71%
Female	28	29%
TOTAL	**97**	**100%**

SUSTAINABILITY STATEMENT (CONT'D)

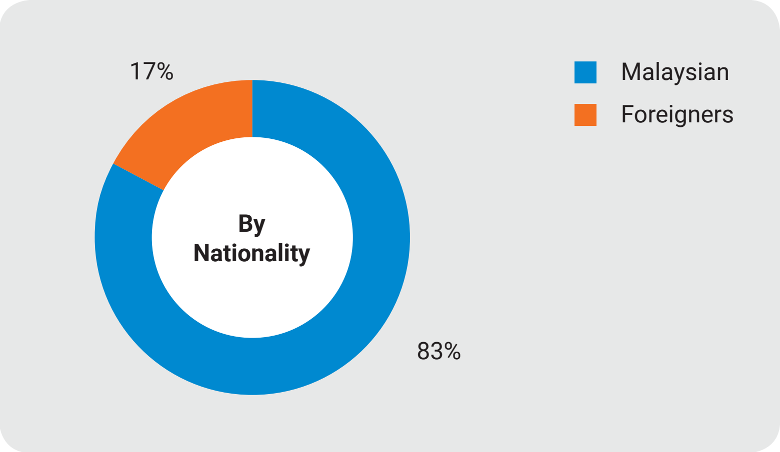
MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

S

SOCIAL: LABOUR PRACTICES AND STANDARDS (CONT'D)

Workforce by Nationality

The Group values a workforce from diverse nationality backgrounds. The breakdown below reflects the nationality across our operations.



Gender	Malaysian	Foreigners	Total
Male	53	16	69
Female	28	0	28
TOTAL	**81**	**16**	**97**

Promoting personal development

<u>Training and up skilling</u>

The Group is dedicated to the continuous development of its employees, recognising that investing in talent is essential to sustaining long-term business success. The Group provides structured learning and development programmes designed to enhance employees' technical competencies, leadership capabilities, and personal effectiveness.

Training initiatives include on-the-job learning, workshops, and external courses to ensure our workforce remains competitive and adaptable in a rapidly evolving business environment. Employees are encouraged to take ownership of their career progression through active participation in development programmes.

Training programs participated during FY2026 include:

1. Product Checking Point (In-House Training)
2. Fire Safety & Evacuation Drill
3. Halal Competency Training
4. MSPO MS2530:2022 Awareness Training
5. Preventing Slips, Trips, and Falls
6. Basic Occupational First Aid, CPR & AED Training Course
7. Fire Safety & Evacuation Drill
8. MSPO Awareness Training (In-House Training)

SUSTAINABILITY STATEMENT (CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

S SOCIAL: LABOUR PRACTICES AND STANDARDS (CONT'D)

Promoting personal development (Cont'd)

Training programs participated during FY2026 include: (Cont'd)

9. Personal Protective Equipment (PPE) Safety
10. Mandatory Accreditation Programme
11. Fire Safety Awareness
12. Workplace Housekeeping & Safety
13. Effective Business Communication and Interpersonal Skills
14. Food Safety Basic Awareness Training
15. Toolbox Hand Safety (In-House Training)
16. Toolbox First Aid (In-House Training)
17. Kursus Latihan Pengendalian Makanan
18. Toolbox Electrical Safety (In-House Training)
19. Toolbox Proper Lifting Techniques (In-House Training)
20. Food Safety Programme
21. SQL Payroll System - Managing Payroll System
22. Certificate in Warehouse Management
23. Induction Training (HRA, Halal, ISO, Safety Policy, MSPO Awareness)
24. Future Ready with Artificial Intelligence
25. Future Ready with Power BI
26. Certification in Supply Chain Management
27. Strategic Tax Management: Planning, Compliance & Reporting
28. Income Tax/ PCB Calculations, EPF Act 1991, SOCSO 1969 & EIS Rules 2026
29. Induction Training (HRA, Halal, ISO, Safety Policy, MSPO Awareness

<u>Performance Appraisal</u>

Performance appraisals are conducted bi-annually, where employees are assessed against clearly defined Key Performance Indicators (KPIs), job responsibilities, and behavioural competencies. This process enables a fair and objective evaluation of employee performance.

The appraisal framework incorporates two-way communication between employees and their superior, providing an opportunity for constructive feedback, goal setting, and career development discussions. Employees are encouraged to actively participate in the process to better understand expectations and identify areas for improvement.

Outcomes from the performance appraisal process are linked to key human resource decisions, including remuneration adjustments, promotions, training needs, and succession planning. High-performing employees are recognised and rewarded accordingly, while development plans are implemented to support those requiring further improvement. Enhancements are made to ensure the system remains relevant, transparent, and aligned with best practices and regulatory expectations.

SUSTAINABILITY STATEMENT (CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

S

SOCIAL: LABOUR PRACTICES AND STANDARDS (CONT'D)

Promoting personal development (Cont'd)

Community Engagement

The Group is deeply committed to fostering meaningful connections with the communities where it operates. This commitment is reflected in initiatives such as encouraging employee volunteerism, and supporting programs that generate positive impact. Through these efforts, the Group aims to drive sustainable growth and contribute to lasting, beneficial outcomes.

During FY2026, the Group's CSR activities included:

A visit to Yayasan Sunbeam where the Group donated the products.

SUSTAINABILITY STATEMENT (CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

S SOCIAL: LABOUR PRACTICES AND STANDARDS (CONT'D)

Promoting personal development (Cont'd)

Community Engagement (Cont'd)

Collaboration of Program Kayuhan, Penanaman Pokok & Kibaran Jalur Gemilang with Majlis Perbandaran Ampang Jaya (MPAJ)

SUSTAINABILITY STATEMENT (CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

S SOCIAL: LABOUR PRACTICES AND STANDARDS (CONT'D)

Promoting personal development (Cont'd)

Community Engagement (Cont'd)

Eco Clean River at Sg Tekala, Semenyih

Charity for Homeless in Kuala Lumpur City Area

SUSTAINABILITY STATEMENT (CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

S

SOCIAL: LABOUR PRACTICES AND STANDARDS (CONT'D)

Promoting personal development (Cont'd)

Community Engagement (Cont'd)

Sponsor for Sekolah Kebangsaan Taman Muda for Program Memasak Juadah Iftar

These initiatives reflect the Group's unwavering commitment to meaningful stakeholder engagement and belief in the vital role businesses play in advancing sustainable and inclusive communities. As the Group moves forward, the Group will continue to strengthen strategic partnerships with organisations and individuals who share its values and commitment to creating long-term social value, fostering community resilience, and delivering lasting positive impact for the communities the Group serve.

SUSTAINABILITY STATEMENT (CONT'D)

MANAGEMENT SUSTAINABILITY ACTIVITIES FOR MATERIALITY MATTER (CONT'D)

G GOVERNANCE: BUSINESS ETHICS AND CORPORATE GOVERNANCE

The Group's governance is built on the principles of integrity, accountability and transparency. Guided by the Company's Anti-Bribery and Anti-Corruption Policy ("ABC Policy"), Whistleblowing Policy, and Code of Conduct and Ethics, the Group upholds clear expectations for behaviour across the organization and enforce a zero tolerance policy against corruption, bribery and misconduct. Robust policies, strict regulatory compliance and active oversight by the Board and its committees ensure that decisions are made responsibly, protecting stakeholder interests while fostering sustainable long-term growth.

During the financial year ended 31 March 2026, Sik Cheong recorded zero incidents of regulatory non-compliance, with no summonses, penalties, or notices of violation received. This achievement reflects the effectiveness of the Group's internal controls, governance practices, and proactive approach to identifying and managing regulatory obligations.

Beyond compliance with applicable laws and regulations, Sik Cheong fosters a strong culture of ethics and integrity through the implementation of key governance policies, including the ABC Policy. These policies establish clear expectations for ethical conduct and support employees in making responsible decisions in the course of their duties.

The ABC Policy reinforces the Group's zero-tolerance stance towards bribery and corruption, while the Whistleblowing Policy provides a secure and transparent channel for reporting concerns without fear of retaliation. The Gift and Hospitality Policy further guides employees in managing situations that may give rise to actual or perceived conflicts of interest.

Collectively, these policies form an integral part of Sik Cheong's governance framework, promoting accountability, transparency, and ethical behaviour across all levels of the organisation while supporting sustainable and responsible business practices.

Procurement Management

Sik Cheong recognises the strategic importance of maintaining a strong network with local supplier to ensure that we obtain the best raw materials and services to meet industry standards. Our procurement strategy is designed to enhance operational agility by leveraging reliable local suppliers while maintaining access to competitive supply options where appropriate.

With the Group's procurement policy, we aim to continue to optimize local suppliers overall to verify their ability to meet our quality standards and fulfill our requirements consistently. We continue to strengthen our procurement practices by formalising our supplier onboarding and evaluation processes through the adoption of a documented procurement policy.

The Group also plan to incorporate sustainability criteria into future supplier assessments, encouraging responsible sourcing and greater transparency throughout our supply chain. Additionally, the Group will continue engaging local suppliers where possible to support the local economy and reduce environmental impact associated with long-distance sourcing.

SUSTAINABILITY STATEMENT (CONT'D)

CONCLUSION

As the Group continues its journey, it will strengthen its waste management practices by expanding reuse and recycling initiatives and exploring opportunities to reduce packaging waste where practicable. These efforts reflect the Group's commitment to minimising its environmental footprint, supporting sustainable business practices and creating long-term value for its stakeholders.

The Group also continues to strengthen its occupational safety and health ("OSH") practices in line with evolving regulatory requirements and industry best practices, recognising that the well-being of its employees is fundamental to sustaining operational excellence and creating long-term value for its stakeholders.

By monitoring greenhouse gas emissions, optimising fuel and electricity consumption, and advancing renewable energy initiatives, the Group continues to strengthen its climate-related efforts while supporting operational resilience. Moving forward, the Group will continue to enhance its environmental performance, expand initiatives that contribute to emissions reduction and energy efficiency, and strengthen its sustainability disclosures in line with Bursa Securities' Sustainability Reporting requirements and Malaysia's transition towards a low-carbon economy.

The Group remains committed to maintaining a safe, healthy and conducive workplace by strengthening its occupational safety and health practices and fostering a proactive safety culture across its operations. Through continuous risk assessments, regulatory compliance, employee awareness and health and wellness initiatives, the Group aims to safeguard the well-being of its workforce while supporting sustainable business performance. The Group will continue to enhance its OSH framework in line with evolving regulatory requirements and industry best practices, recognising that the safety, health and well-being of its employees are fundamental to its long-term resilience and sustainable growth.

The Group will continue to strengthen its talent development initiatives, enhance employee capabilities and promote a culture of continuous learning, recognising that its people are a key drivers of sustainable growth and organisational resilience. The Group remains committed to nurturing a capable, engaged and future-ready workforce through continuous investment in employee development and performance enhancement. By providing structured learning opportunities, fostering open communication and implementing a transparent performance management framework, the Group aims to empower its employees to achieve their full potential while contributing to the Group's long-term success.

The Group is committed to upholding strong governance practices anchored on integrity, accountability and transparency. Through robust policies, effective internal controls and active oversight, the Group continues to promote ethical decision-making, responsible business conduct and compliance with applicable laws and regulations. The Group's continued focus on anti-bribery and anti-corruption measures, whistleblowing mechanisms and ethical standards reinforces its commitment to maintaining a culture of integrity across the organisation. The Group will also continue to enhance our governance framework by strengthening compliance practices, improving supplier management processes and progressively integrating sustainability considerations into our procurement approach. By promoting responsible sourcing, supporting local suppliers and fostering greater supply chain transparency, the Group aims to create long-term value for our stakeholders while building a resilient and sustainable business founded on trust and responsible practices.

SIK CHEONG BERHAD

BMLR Transition Period

Date & Time: 2026-07-30_16:24:01

Ace Market | Group 3 | FYE 31/03/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Waste Management	Bursa C10(a) Total waste generated	KG	-	32,270	-	No assurance
Operational Efficiency	Bursa C4(a) Total energy consumption	kWh	-	160,699	-	No assurance
GHG Emissions from Fuel Consumption	Bursa C11(a) Scope 1 emissions in tonnes of CO2e	tCO2e	-	62	-	No assurance
Anti Bribery and Anti Corruption Plicy	Bursa C1(c) Confirmed incidents of corruption and action taken	Number	-	0	-	No assurance
Training and Upskilling	Bursa C6(a) Total hours of training by employee category (Management)	Hours	-	117	-	No assurance
Training and Upskilling	Bursa C6(a) Total hours of training by employee category (Executive)	Hours	-	428	-	No assurance
Training and Upskilling	Bursa C6(a) Total hours of training by employee category (Non- Executive)	Hours	-	622	-	No assurance
Training and Upskilling	Bursa C6(a) Total hours of training by employee category (General workers)	Hours	-	194	-	No assurance
Diversity & Inclusion	Bursa C3(a) Percentage of employees by gender- (Male)	Percentage	-	71	-	No assurance
Diversity & Inclusion	Bursa C3(b) Percentage of directors by gender- (Female)	Percentage	-	29	-	No assurance
Diversity & Inclusion	Bursa C3(b) Percentage of directors by gender and age group- (Male)	Percentage	-	66.67	-	No assurance
Diversity & Inclusion	Bursa C3(b) Percentage of directors by gender and age group- (Female)	Percentage	-	33.33	-	No assurance

This report was generated on the Bursa Malaysia CSI Platform on 2026-07-30_16:24:01

SIK CHEONG BERHAD
BMLR Transition Period

Date & Time: 2026-07-30_16:24:01
Ace Market | Group 3 | FYE 31/03/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Diversity & Inclusion	Bursa C3(b) Percentage of directors by age (Between 30-50)	Percentage	-	16.67	-	No assurance
Diversity & Inclusion	Bursa C3(b) Percentage of directors by age (Above 50)	Percentage	-	83.33	-	No assurance
Procurement Management	Bursa C7(a) Proportion of spending on local suppliers	Percentage	-	100	-	No assurance

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board of Directors of Sik Cheong Berhad ("Company") and its subsidiaries (collectively referred to as the "Group") recognises the importance of corporate governance and is committed to ensure that the principles and best practices in corporate governance as set out in the Malaysian Code on Corporate Governance ("MCCG") are observed and practised throughout the Group. This is to ensure that the affairs of the Group are conducted with integrity and professionalism, in compliance with the relevant law, regulatory requirements and rules, and ethically with the objective of safeguarding the shareholders' interest and ultimately enhancing the shareholders' value.

The Group's corporate governance framework is set based on the following guidelines:

- the principles and recommendations of the MCCG issued by the Securities Commission Malaysia;

- the corporate governance requirements of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") ("Listing Requirements");

- Corporate Governance Guide and the Corporate Disclosure Guide issued by Bursa Securities.

This Corporate Governance Overview Statement ("Statement") which is prepared in compliance with Rule 15.25(1) of the Listing Requirements, provides an overview of the Company's application of the Principles set out in the MCCG. The Board approved this Statement on 16 July 2026 and believes that it has in all material aspects complied with the principles and recommendations outlined in the MCCG. However, if alternatives have been adopted, it will be disclosed accordingly. The details on how the Company has applied, or departed from, each Practice as set out in the MCCG are disclosed in the Corporate Governance Report, which is available for viewing on the Company's website at www.sikcheong.com.my as well as via the announcement on the website of Bursa Securities.

A. BOARD LEADERSHIP AND EFFECTIVENESS

I. Board Responsibilities

1. Board of Directors

The Group is led by an effective and experienced Board, with members from diverse backgrounds and specialisations possessing a wide range of expertise in areas such as finance, corporate affairs, accounting, legal and marketing. Collectively, they bring a broad range of skills, experience and knowledge which gives added strength to the leadership in managing and directing the Group's operations. There is a clear division of functions between the Board and the Management of the Company ("Management") to ensure that no single individual or group dominates the decision-making process.

The Board Charter clearly set out the composition and balance, roles and responsibilities, operation and processes of the Board and ensures that all Board members acting on behalf of the Company are aware of their duties and responsibilities as Board members.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

1. Board of Directors (Cont'd)

The responsibilities and duties of the Board are amongst others, the following:

i. Overseeing and evaluating the conduct and sustainability of the businesses of the Group;
ii. Reviewing and adopting the overall strategic direction, business plans, and annual budgets of the Group, including major capital commitments and ensuring that such strategic plans support long-term value creation and includes strategies on economic, environmental and social considerations underpinning sustainability;
iii. Establishing key performance indicators and succession plans;
iv. Reviewing and approving new ventures, major acquisitions and disposals of undertakings and properties;
v. Identifying and understanding the principal risks of the Company's business and ensuring the implementation of appropriate internal control systems and mitigation measures to manage these risks;
vi. Reviewing the adequacy and integrity of the Group's internal control systems and management information systems;
vii. Overseeing the development and implementation of the shareholder communications policy for the Company;
viii. Ensuring the Group's core values, vision and mission and shareholders' interests are met;
ix. Ensuring all significant systems and procedures are in place for the Group to run effectively, efficiently and meet all legal and contractual requirements;
x. Ensuring that the Group has appropriate corporate governance in place including standards of ethical behaviour and promoting a culture of corporate responsibility;
xi. Supervising and assessing the performance of the senior management to determine whether the business is being properly managed and ensure that appropriate measures are in place against which the senior management's performance can be assessed;
xii. To review, challenge and decide on management's proposals for the Group and to monitor its implementation by management;
xiii. Monitor compliance with established policies and procedures;
xiv. Comply with environment, safety and health legislation by understanding the operations being carried out by employees and the hazards and risks associated with such operations;
xv. Ensure the senior management has the necessary skills and experience and there are measures in place to provide for the orderly succession of Board and senior management; and
xvi. To ensure the integrity of the Company's financial and non-financial reporting.

The Board will also be involved in deliberation and decision-making process to ensure the direction and control of the Group's businesses and resources are in good hands.

The Board monitors progress of Group's strategies and performance, ensures key management continuity with proper succession plan and reviews internal control and risk management system.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

1. Board of Directors (Cont'd)

The Board's key activities for the financial year ended 31 March 2026 ("FY2026") comprised the following:

- Review and approve all quarterly results;
- Review and approve the Audited Financial Statements for the financial year ended 31 March 2025 ("FY2025");
- Review and approve the 2025 Annual Report and Corporate Governance Report;
- Review and approve the financial budget for FY2026;
- Review and approve the Approve Authority Matrix;
- Review and approve the proposed remuneration packages of Managing Director, Executive Director and Key Senior Management;
- Accept the reports of the Audit and Risk Management, Nomination and/or Remuneration Committees and to note the minutes of the Board Committees meetings on a quarterly basis;
- Review the risk management framework of the Group and update on management of major business risks by the Group;
- Recommend the re-appointment of the Group's external auditors for shareholders' approval at Annual General Meeting ("AGM");
- Review and approve the audit and non-audit fees of the Group's external auditors for the FY2025 and FY2026; and
- Review and deliberate the reports received from Sustainability Working Group.

To assist in the discharge of its responsibilities, the Board has established the following Board Committees to perform certain of its functions and to provide recommendations and advice:

(i) Nomination Committee ("NC")
(ii) Remuneration Committee ("RC")
(iii) Audit and Risk Management Committee ("ARMC")

Each Board Committee operates within their approved Terms of Reference set by the Board which are periodically reviewed. The Board appoints the chairman and members of each Board Committee.

The chairman of the respective Board Committees will report to the Board on the outcome of any discussions held at the Board Committee meeting and make recommendations thereon to the Board. Ultimate responsibility for the final decision on all matters, however, lies with the Board.

The profile of each Director is presented on pages 19 to 24 of this Annual Report.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

2. Separation of Positions of Chairman of the Board ("Chairman") and Chief Executive Officer

The Board recognises the importance of having a clear division of power and responsibilities between the roles of the Chairman and the Managing Director (i.e., the chief executive of the Group) to ensure that there is equilibrium of power and authority in managing and directing the Group. The role of the Chairman of the Board and the Managing Director are distinct and separate to engender accountability and facilitate a clear division of responsibilities to ensure there is a balance of power and authority in the Group.

The Independent Non-Executive Chairman of the Board, Encik Abdul Razak bin Dato' Haji Ipap, is primarily responsible for the effective and efficient conduct of the Board. He leads the Board with a focus on governance and compliance and acts as a facilitator at Board meetings.

The Board delegates the Managing Director, Mr Wong Hing Ngiap, and the Management, to oversee the day-to-day management of the Group's business operations and implementation of policies and strategies adopted by the Board to achieve the Group's objective of creating long term value for its shareholders.

The Board is of the view that the Chairman of the Board should not be involved in any Board Committees. This is to uphold effective checks and balances as well as to preserve the objectivity and independence of Board Committee(s). Therefore, the Chairman of the Board is not a member of any of the Board Committees which is in line with best practices outlined in the MCCG.

3. Supply of and Access to Information

All Directors have full and unrestricted access to all information pertaining to the Group's businesses and affairs in a timely manner which enables them to discharge their duties effectively.

Procedures have been established for timely dissemination of Board and Board Committees papers to all Directors and members of the Board Committees in advance of the scheduled meetings. Based on the Board Charter, the Directors receive notices of meetings, typically at least five (5) working days prior to the date of the meeting. Upon conclusion of each meeting, the Company Secretaries of the Company ("Company Secretaries") will prepare the minutes of meeting and circulate them in a timely manner.

Generally, the Board papers circulated would include minutes of the previous meeting, quarterly and annual financial statements, corporate developments, minutes of Board Committees' meetings, acquisition and disposal proposals, related party transactions and/or recurrent related party transactions, updates on new or changes in Listing Requirements from Bursa Securities and list of directors' circular resolutions passed.

Management and external advisers are invited to attend the Board and/or Board Committee meetings to provide additional insights and professional views, advice and explanations on specific items on the meeting agenda.

The external auditors would brief the Board members on the financial reporting standards that would affect the Group's financial statements during the period. As and when necessary, the Board may obtain independent professional advice, at the Group's expense, in the furtherance of their duties.

Technology is effectively used in the Board and Board Committees' meetings. The agenda and meeting materials are sent electronically to the Directors. Where the Directors are in remote areas or overseas, they are encouraged to participate in meetings via audio or video conferencing.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

4. Commitment of the Board

The Board would meet at least four (4) times a year, by scheduling meetings based on the Group's operational requirements and prevailing circumstances, the Board ensures that the governance responsibilities are carried out effectively and in timely manner. Additional meetings are convened where necessary to deal with urgent and important matters that require the attention of the Board.

All pertinent issues discussed in Board meetings are properly recorded by the Company Secretaries.

A total of six (6) Board meetings were held during the FY2026. The following outlines the attendance of each Director at the FY2026 Board meetings:

Directors	Number of Board meetings attended	Percentage of attendance (%)
En Abdul Razak bin Dato' Haji Ipap	6/6	100%
Mr Wong Hing Ngiap	6/6	100%
Mr Wong Hin Loong	6/6	100%
Mr Thong Kooi Pin	6/6	100%
Ms Keh Siew Hoon	5/6	83.33%
Ms Kok Yi Ling	5/6	83.33%

All the Directors complied with the minimum attendance requirement of 50% for the Board meetings conducted during the FY2026, as stated under Rule 15.05 of the Listing Requirements.

The Board is satisfied with the level of time commitment given by each Director towards fulfilling their roles and responsibilities as evidenced by the satisfactory attendance record.

It is the Directors' duty to notify the Chairman of the Board before accepting any new directorship notwithstanding that the Listing Requirements allows a Director to sit on the Board of a maximum of five (5) listed issuers. Such notification is expected to include an indication of time that will be spent on the new appointment. At present, all Directors of the Company have complied with the Listing Requirements where they do not sit on the board of more than five (5) listed issuers.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

5. Continuous Development of the Board

The Board acknowledges the importance of constantly updating itself on the industry's directions and developments. The Board is provided with the opportunity for training in areas such as new laws and regulations, financial reporting, risk management and investor relations in order to equip themselves with the knowledge to effectively discharge their duties.

The external training programmes, seminar and/or conferences attended by the Directors during the FY2026 were as follows:

Directors	List of training/ seminar/ conference/ workshops attended
Encik Abdul Razak bin Dato' Haji Ipap	• Mandatory Accreditation Programme ("MAP") (Part II)
Mr Wong Hing Ngiap	• MAP (Part II)
Mr Wong Hin Loong	• MAP (Part II)
Mr Thong Kooi Pin	• MAP (Part II)
Ms Keh Siew Hoon	• MAP (Part II) • E- invoice For Law • Termination of Misconduct • Stamp Duty and Real Property Gains Tax Development: Seize the Opportunity to Earn More Legal Fees • Briefing Session on Stamp Duty Updates on the Self-Assessment System for Legal Practitioners
Ms Kok Yi Ling	• MAP (Part II)

The Board (via the NC) continuously evaluate and determine the training needs of the Directors to build their knowledge so that they can be up-to-date with the development of the Group interest and industry that may affect their roles and responsibilities.

6. Board Committees

<u>**NC**</u>

The NC oversees matters related to the nomination of new Directors, annually reviews the required mix of skills, experience and other requisite qualities of Directors as well as the annual assessment of the effectiveness of the Board as a whole, its Committees and the contribution of each individual Director as well as identifies candidates to fill board vacancies, and nominating them for approval by the Board.

The NC evaluates the suitability of potential candidates before recommending them for appointment to the Board. In making these recommendations, the NC assess candidates based on criteria such as their competence, independence, professionalism, character, integrity, time and commitment, any conflict of interest. The NC also considers diversity in skills, knowledge, expertise, age, cultural background and gender to ensure a balanced and effective Board composition. In addition, the candidate must meet the fit and proper criteria outlined in the Directors' Fit and Proper Policy. In the case of candidates for the position of Independent Director, the NC shall also evaluate their ability to discharge such responsibilities/ functions as expected from an Independent Director.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

6. Board Committees (Cont'd)

NC (Cont'd)

The NC comprises three (3) members, all of whom are Independent Non-Executive Directors. The composition of the NC is as follows:

NC Members	Designation
Ms Keh Siew Hoon	Chairperson
Mr Thong Kooi Pin	Member
Ms Kok Yi Ling	Member

The main activities carried out by the NC during FY2026 are as follows:

- Reviewed and recommended the adoption of evaluation forms for Board, Board Committees, individuals Director and independence of Independent Directors, to the Board for approval;
- Reviewed and assessed the mix of skills, experience and core competencies of the Board in respect of FY2025;
- Reviewed and assessed the contribution of each Director as well as his/her character, experience, competence, integrity and time commitment and effectiveness of the Board as a whole in respect of FY2025;
- Reviewed the level of independence of the Independent Directors in respect of FY2025;
- Reviewed the term of office and assessed the Board Committees to determine whether the Board Committees and their members have carried out their duties in accordance with their Terms of Reference in respect of FY2025;
- Reviewed the performance evaluations of the Managing Director, Executive Director and Key Senior Management;
- Reviewed the tenure of Directors and reviewed the fit and proper assessment of the Directors who are subject to retirement by rotation at the Second AGM;
- Reviewed and recommended the re-election of Directors, who are subject to retirement by rotation at the Second AGM in accordance with the Company's Constitution for the Board's further recommendation to the shareholders for approval; and
- Assessed the training needs and recommended suitable training programme for the continuous development of the Directors.

In May 2026, the following activities were carried out by the NC:-

- Reviewed and assessed the effectiveness of the Board as a whole (including the mix of skills, experience and core competencies of the Board), Board Committees and contributions of each individual Director as well as his/her character, experience, competence, integrity and time commitment, and independence of Independent Directors in respect of FY2026 and made appropriate recommendation to the Board;
- Reviewed the tenure of Directors and reviewed the fit and proper assessment of the Directors who are subject to retirement by rotation at the forthcoming AGM;
- Reviewed and recommended the re-election of Directors, who are subject to retirement by rotation at the forthcoming AGM in accordance with the Company's Constitution for the Board's further recommendation to the shareholders for approval; and
- Assessed the training needs and recommended suitable training programme for the continuous development of the Directors.

The NC's Terms of Reference can be found on the Group's website at www.sikcheong.com.my.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

6. Board Committees (Cont'd)

RC

The RC is responsible for recommending the remuneration principles and the framework for members of the Board and Senior Management to the Board.

The RC comprises three (3) members, all of whom are Independent Non-Executive Directors. The composition of the RC is as follows:

RC Members	Designation
Ms Kok Yi Ling	Chairperson
Mr Thong Kooi Pin	Member
Ms Keh Siew Hoon	Member

Below is a summary of the key activities undertaken by the RC in the discharge of its duties during FY2026:-

(a) Reviewed and recommended the remuneration packages of the Managing Director, Executive Director and Key Senior Management to the Board for approval; and
(b) Reviewed and recommended the Directors' fees payable to the Independent Non-Executive Directors of the Company to the Board for further recommendation to the shareholders for approval at the Second AGM.

The RC's Terms of Reference can be found on the Company's website at www.sikcheong.com.my.

ARMC

The ARMC assists in providing oversight on the Group's financial reporting, disclosure, regulatory compliance and monitoring of internal control processes within the Group. Besides that, the ARMC reviews the quarterly financial results and audited financial statements, internal and external audit reports as well as related party transactions.

The ARMC comprises three (3) members, all of whom are Independent Non-Executive Directors. The composition of the ARMC is as follows:

ARMC Members	Designation
Mr Thong Kooi Pin	Chairman
Ms Keh Siew Hoon	Member
Ms Kok Yi Ling	Member

The description of the activities carried out by the ARMC during the FY2026 is set out in the ARMC report on pages 65 to 69 of this Annual Report.

The ARMC's Terms of Reference can be found on the Company's website at www.sikcheong.com.my.

CORPORATE GOVERNANCE OVERVIEW STATEMENT
(CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

7. Board Charter

The Board Charter provides clarity on Board practices in upholding corporate governance and serves as a reference point for Board activities, which include the following key areas:

- Composition and balance of the Board, including size and composition, nomination and appointments, re-election, independence, tenure of Independent Director, evaluation of the performance of the Directors, the Board as a whole and its Committees;
- Board's roles and responsibilities, including accountability and audit;
- Responsibilities of the Chairman and the Managing Director, Role of Non-Executive Directors, Role of Independent Directors;
- Board committees and Company Secretaries;
- Board governance processes, including meetings, voting, Directors' training, Directors' remuneration, access to information and independent advice, investor relations and shareholder communication;
- Authorities of the Board; and
- Confidentiality and Disclosure of Interest.

8. Code of Conduct and Ethics and the Anti-Bribery & Corruption Policy

The Board has established and adopted the Code of Conduct and Ethics. The Code of Conduct and Ethics sets out the underlying values, commitment, dedication, diligence and professionalism contributing towards the social and environmental growth of the surroundings in which the Group operates.

The Anti-Bribery and Anti-Corruption Policy applies to all employees (whether temporary, contractual, or permanent), Directors, and Business Partners of the Group. They are expected to carry out their duties with the utmost integrity, grounded on sound moral and ethical principles.

The Board will review the Anti-Bribery and Anti-Corruption Policy periodically to ensure its effectiveness and consistency with the governing legislation and regulatory requirements.

The Code of Conduct and Ethics and Anti-Bribery & Corruption Policy can be found on the Company's website at www.sikcheong.com.my.

9. Whistleblowing Policy and Procedures

The Board has formalised a formal Whistleblowing Policy, with the aim to provide an avenue for raising concerns related to a possible breach of business conduct, non-compliance with laws and regulatory requirements as well as other malpractices in good faith and in confidence, without fear of reprisals, concerns about possible improprieties.

The policy is a specific means by which stakeholders can exercise their responsibility to report or disclose through established channels, their legitimate concerns without fear regarding any unethical conduct, illegal acts or failure to comply with the Company's policies and regulatory requirements responsibly and sensibly.

The Whistleblowing Policy can be found on the Company's website at www.sikcheong.com.my.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

I. Board Responsibilities (Cont'd)

10. Sustainability

Sustainability is one of the strategic pillars for Sik Cheong and is integral to the Group's long-term business success. The Group's sustainability performance is considered fundamental to our business success and sustainability is in fact embedded in our day-to-day operations. Central to our approach is a strong emphasis on growing our business responsibly, taking into account our environment and social impact on the community and our employees. With policies mentioned above, the Group will be able to work towards better results and improve on sustainability.

11. Company Secretaries

The Board is satisfied with the performance and support provided by the Company Secretaries. As professional Company Secretaries, they provide valuable and relevant advice to the Directors on compliance and maintaining good corporate governance within the Group.

All Directors have unrestricted access to the advice and services of the Company Secretaries to enable them to discharge their duties effectively. The Company Secretaries are qualified to act in accordance with the requirements of the Companies Act, 2016.

The Board is regularly updated and kept informed by the Company Secretaries on the latest developments in the legislation and regulatory framework issued by the regulatory authorities.

The Company Secretaries ensure that all Board and Board Committee meetings are properly convened and that proper and accurate records of proceedings and, deliberations are minuted and resolutions passed are documented and statutory registers are properly maintained at the registered office of the Company.

The Company Secretaries consistently keep themselves abreast of the regulatory alterations and developments in corporate governance through active participation in relevant conferences and training programs.

II. Board Composition

1. Composition and Diversity

The Directors are of the opinion that the current Board size and composition is adequate for facilitating effective decision making given the scope and nature of the Group's businesses and operations. The Board maintains an appropriate balance of expertise, skills and attributes among the Directors which is reflected in the diversity of backgrounds and competencies of the Directors. Such competencies include finance, accounting, legal, digital and other relevant industry knowledge, entrepreneurial and management experience and familiarity with regulatory requirements and risk management.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

II. Board Composition (Cont'd)

1. Composition and Diversity (Cont'd)

The Board consists of six (6) members, comprising of one (1) Independent Non-Executive Chairman, one (1) Managing Director, one (1) Executive Director and three (3) Independent Non-Executive Directors, wherein majority of the Board comprises Independent Directors. The composition of the Board ensures that the Independent Non-Executive Directors will be able to exercise independent judgment on the affairs of the Group. The existing composition of the Board is as set out below:

Directors	Designation
En Abdul Razak bin Dato' Haji Ipap	Independent Non-Executive Chairman
Mr Wong Hing Ngiap	Managing Director
Mr Wong Hin Loong	Executive Director
Mr Thong Kooi Pin	Independent Non-Executive Director
Ms Keh Siew Hoon	Independent Non-Executive Director
Ms Kok Yi Ling	Independent Non-Executive Director

The Board of Directors' profile can be found on pages 19 to 24 of this Annual Report.

2. Independency of Independent Directors

The Independent Directors play a crucial role in corporate accountability and provide unbiased views and impartiality to the Board's deliberations and decision-making process. In addition, the Independent Directors ensure that matters and issues brought to the Board are given due consideration, fully discussed and examined, taking into account the interest of all stakeholders. The NC and Board assess the independence of Independent Non-Executive Directors annually.

All four (4) Independent Non-Executive Directors fulfil the criteria of independence as defined in the Listing Requirements.

As recommended in Principle A of MCCG, the tenure of an independent director should not exceed cumulative term limit of nine (9) years. Upon completion of the nine (9) years, an independent director may continue to serve on the board as a non-independent director. If the board intends to retain an independent director beyond nine (9) years, it should provide justification and seek annual shareholders' approval through a two-tier voting process. As of the date of this statement, none of the Independent Directors has served for a cumulative period exceeding nine (9) years.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

II. Board Composition (Cont'd)

3. Gender Diversity

While the Board acknowledges the need to promote gender diversity within its composition and endeavours to increase female participation in the Board, it has decided not to set any specific targets as the Board believes that it is more important to have the right mix and skills for such positions. Nonetheless, the Board shall, whenever possible, comprise at least 30% women Directors to bring in a diversity of perspectives during the deliberation process.

The Board had adopted the Diversity Policy which sets out the Group's approach to diversity on the Board and Senior Management. The Board together with the NC will assess and evaluate current diversity levels, identify and analyse gaps and criteria for new board appointments, and thereafter recommend the strategies, objectives, targets and practical goals against an indicative time frame in order to maintain an appropriate range and balance of skills, experience and background on the Board. The Group will evaluate the suitability of candidates as a new Board member based on the candidates' competency, skills, character, time commitment, knowledge, experience and other qualities in meeting the needs of the Group, and also take into consideration the concept of diversity including but not limited to gender, age and ethnicity. Equal opportunity is given and the Group does not practice discrimination of any form, whether based on age, gender, race and religion, throughout the organisation.

With the current composition of two (2) female Directors which represents 33% of female representation on the board, the Board is of the opinion that its members have the necessary knowledge, experience, diverse range of skills and competence to enable them to discharge their duties and responsibilities effectively. The NC will continue to take steps to ensure suitable female candidates are sought as part of its recruitment exercise.

4. Chairman of the NC

The NC is led by Ms Keh Siew Hoon, the Independent Non-Executive Director, who directs the NC for succession planning, appointment of Board members and Senior Management by conducting annual review of board effectiveness and skill assessments. This provides the NC with relevant information on the Group's needs, allowing it to source for suitable candidates when the need arises.

5. Re-election of Directors

In accordance with Clause 76(3) of the Company's Constitution, one-third (1/3) of the Directors for the time being, shall retire from office at the conclusion of the AGM in every year provided always that all Directors shall retire from office once at least in each three (3) years. A retiring director shall be eligible for re-election at the AGM.

The Directors who are seeking re-election are subject to assessment by the NC.

The NC had conducted the assessment on Wong Hing Ngiap and Keh Siew Hoon (collectively, "Retiring Directors"), the Directors standing for re-election at the forthcoming AGM and agreed that they met the criteria of character, experience, integrity, competence and time to effectively discharge their respective roles as Directors. The NC had also conducted the fit and proper assessment on the Retiring Directors and was satisfied with the outcome of the assessments. The Retiring Directors had provided the fit and proper declarations in accordance with the Directors' Fit and Proper Policy of the Company.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

II. Board Composition (Cont'd)

5. Re-election of Directors (Cont'd)

The Board concurred with the findings of the NC, recommends and supports the re-election of the Retiring Directors, who are seeking for re-election pursuant to Clause 76(3) of the Company's Constitution at the forthcoming AGM for shareholders' approval.

A statement that the Board is satisfied with the performance evaluation of the Retiring Directors, hence endorsing the recommendation of the NC for the Retiring Directors to be considered for re-election pursuant to the Company's Constitution at the forthcoming AGM, is disclosed in the Statement Accompanying the Notice of AGM enclosed in the Company's Annual Report.

The details of the Retiring Directors were disclosed in the Profile of Directors in the Company's Annual Report including their age, gender, directorships in other public companies and listed issuers, qualification, working experience, expertise, any position in Board Committee, any conviction of offence in the past 5 years and any conflict of interest with the Company. The shareholdings of the Retiring Directors were also disclosed under the Analysis of Shareholdings in the Company's Annual Report.

6. Annual Evaluation

The NC is responsible for evaluating the performance and effectiveness of the entire Board, the Board Committees and individual Directors on a yearly basis. The evaluation process is led by the NC's Chairperson and supported by the Company Secretaries via questionnaires. The NC reviews the outcome of the evaluation and recommends to the Board on areas for continuous improvement and also for them to form the basis of recommending relevant Directors for re-election at the AGM.

The NC adopts Evaluation Forms for the Board, Board Committees, individuals Director and independence of Independent Directors. The Evaluation Forms enable the NC and the Board to assess and determine the effectiveness of the Board, its Committees and each individual Director on an annual basis.

The annual evaluation comprises a combination of self-assessments for the Board, Board Committees and the independence of Independent Directors and peer-assessments for the performance of the individual Directors and members of the ARMC. The assessment criteria used in the assessment of effectiveness of the Board and individual Directors includes mix of skills, knowledge, Board diversity, size and experience of the Board, quality of Board meetings, Board functionality, corporate governance, sustainability and core competencies and contribution, calibre and personality of each Director. The Board Committees were assessed based on their composition, roles and responsibilities, scope and knowledge, frequency and length of meetings, supply of sufficient and timely information to the Board and also overall effectiveness and efficiency in discharging their function.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

III. Remuneration

The objectives of the Company's Remuneration Policy are to provide fair and competitive remuneration to its Directors in order for the Group to attract and retain Directors of calibre to run the Group successfully. The responsibilities for developing the Remuneration Policy, determining the remuneration packages of Directors, Managing Director and senior management, lies with the RC. Nevertheless, it is ultimately the responsibility of the Board to determine the remuneration of Directors and senior management. The Director concerned shall abstain from deliberation and voting on decision in respect of his/her individual remuneration.

Based on the Remuneration Policy, the remuneration packages for the Executive Directors comprises a fixed component (i.e. salary, allowance and etc.) and a variable component (i.e. bonus, benefit-in kind-and etc.) which are determined based on individual performance, responsibilities, skills and experience and the Group's overall financial performance and growth for each financial year.

The level of remuneration of Non-Executive Directors reflects their experience and level of responsibility undertaken by them and time commitment required to fulfil their role. Non-Executive Directors will receive a fixed fee, with additional fees if they are members of Board Committees.

The Remuneration Policy can be found on the Company's website at www.sikcheong.com.my.

The details of the Directors' remuneration of the Group and the Company for FY2026 are as follows:

(a) Group level

Directors	Directors' Fees (RM'000)	Directors' Remuneration				Grand Total (RM'000)
		Salary (RM'000)	Bonus (RM'000)	Benefits in Kind (RM'000)	Other emoluments (RM'000)	
Group						
Executive Directors						
Wong Hing Ngiap	–	329,710	74,600	3,390	107,524	515,224
Wong Hin Loong	–	355,065	76,100	2,399	110,624	544,188
Non-Executive Directors						
Abdul Razak bin Dato' Haji Ipap	48,000	–	–	–	–	48,000
Thong Kooi Pin	48,000	–	–	–	–	48,000
Keh Siew Hoon	36,000	–	–	–	–	36,000
Kok Yi Ling	36,000	–	–	–	–	36,000
Total	**168,000**	**684,775**	**150,700**	**5,789**	**218,148**	**1,227,412**

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

A. BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

III. Remuneration (Cont'd)

The details of the Directors' remuneration of the Group and the Company for FY2026 are as follows: (Cont'd)

(b) Company level

Directors	Directors' Fees (RM'000)	Directors' Remuneration				Grand Total (RM'000)
		Salary (RM'000)	Bonus (RM'000)	Benefits in Kind (RM'000)	Other emoluments (RM'000)	
Company						
Executive Directors						
Wong Hing Ngiap	–	329,710	74,600	3,390	107,524	515,224
Wong Hin Loong	–	355,065	76,100	2,399	110,624	544,188
Non-Executive Directors						
Abdul Razak bin Dato' Haji Ipap	48,000	–	–	–	–	48,000
Thong Kooi Pin	48,000	–	–	–	–	48,000
Keh Siew Hoon	36,000	–	–	–	–	36,000
Kok Yi Ling	36,000	–	–	–	–	36,000
Total	**168,000**	**684,775**	**150,700**	**5,789**	**218,148**	**1,227,412**

B. EFFECTIVE AUDIT AND RISK MANAGEMENT

I. ARMC

The current ARMC consists of three (3) members, all of whom are Independent Non-Executive Directors. The ARMC Chairman is Mr Thong Kooi Pin, a qualified Chartered Accountant, who is a member of both the Malaysian Institute of Accountants ("MIA"), as well as a Fellow of the Association of Chartered Certified Accountants ("ACCA").

The Chairman of the ARMC is not the Chairman of the Board, ensuring that the independence and objectivity on the Board's review of the ARMC's findings and recommendation remains intact.

The ARMC has a policy that requires a former partner of the external audit firm and/or the affiliate firm (including those providing advisory services, tax consulting and etc) of the Company to observe a cooling-off period of at least three years before being eligible to be appointed as a member of the ARMC.

Further details of the ARMC (including ARMC composition) and its activities are included in the ARMC Report in this Annual Report.

CORPORATE GOVERNANCE OVERVIEW STATEMENT
(CONT'D)

B. EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

II. External Auditors

The Board has established a transparent relationship with the external auditors of the Group, Messrs Morison LC PLT ("External Auditors") through the ARMC, which has been accorded the authority to communicate directly with the External Auditors. The External Auditors have also regularly briefed the ARMC on any changes to the Malaysian Financial Reporting Standards and other related regulatory requirements that affect the Group's financial statements during the year.

The ARMC has established External Auditor Assessment Policy ("Policy") to assess the suitability, objectivity, independence and capabilities of the External Auditors to safeguard the quality and reliability of audited financial statements. The purpose of this Policy is to detail the responsibilities of the ARMC regarding the External Auditors of the Company, as laid down in the Terms of Reference of the ARMC, being:

a) the establishment of policies and procedures for the selection, appointment and re-appointment of the External Auditors;
b) the assessment of the suitability, objectivity and independence of the External Auditors; and
c) the establishment of policies and procedures for the provision of non-audit services by the External Auditors.

The Policy can be found on the Company's website at www.sikcheong.com.my.

The ARMC conducts annual review of the suitability, objectivity, independence and capabilities of External Auditors of the Company and the effectiveness of the external audit process of External Auditors. The ARMC meets with External Auditors at least twice a year to discuss audit plan, findings and financial statements.

The External Auditors have confirmed to the ARMC that they are, and have been, independent throughout the conduct of the audit engagement in accordance with the independence criteria set out by the Malaysian Institute of Accountants.

The ARMC had on 25 May 2026 conducted an assessment on the External Auditors as well as the external audit process of External Auditors. Based on the assessment, the ARMC was satisfied with the suitability, objectivity, independence and capabilities of the External Auditors of the Company as well as the effectiveness of the external audit process of the External Auditors and recommended the same to the Board. The Board, based on the ARMC's recommendation, would be tabling the re-appointment of Messrs Morison LC PLT as the External Auditors of the Company at the forthcoming AGM.

For the FY2026, fees paid to the External Auditors, Messrs Morison LC PLT by both the Company and the Group are stated in the table below:-

Nature of Services	Company (RM'000)	Group (RM'000)
Audit	52	95
Non-Audit: Review of the Statement on Risk Management and Internal Control	5	5

The roles and responsibilities of the ARMC are set out in its Terms of Reference, which can be found on the Company's website at www.sikcheong.com.my.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

B. EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

III. Risk Management and Internal Control Framework

In recognising the importance of risk management and internal controls, the Board has delegated its responsibility for reviewing the effectiveness of the Group's systems of internal control to the ARMC. This covers all material controls including financial, operational, compliance and risk management systems. The ARMC is further supported by a number of sources of internal assurance within the Group in order to determine the adequacy and effectiveness of the existing risk controls.

The ARMC oversees the risk management of the Group and advises the Board on areas of high risk faced by the Group and the adequacy of compliance and control throughout the organisation. The ARMC also reviews the action plan implemented and makes relevant recommendations to the Board to manage residual risks. The Group has established a formal risk management framework to oversee the risks management of the Company and engaged an external consultant to assist the Company in identifying, assessing and managing the risks in areas that are applicable to the Company's business and to ensure that the risk management process in place and functioning effectively

The internal audit function of the Group has been outsourced to Vaersa Advisory Sdn Bhd ("Vaersa Advisory" or "Internal Auditors"). The Engagement Director is Mr Quincy Gan, who has diverse professional experience in internal audit, risk management and corporate governance advisory. He is an Associate member of Association of Chartered Certified Accountants and a member of the Institute of Internal Auditors Malaysia ("IIA").

The Internal Auditors reports directly to the ARMC and would make reference to the Group's policies and procedures, established practices, listing requirements and recommended industry practices whenever required. Vaersa Advisory is free from any relationships or conflicts of interest with the Group that could impair their objectivity and independency of the internal audit function.

The Board has established the ARMC as part of its governance structure. Further information may be found in the Statement on Risk Management and Internal Control on pages 70 to 74 of this Annual Report.

C. INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

I. Communication with stakeholders

All information is made available to the shareholders and investors through the Annual Report; the various disclosures and announcements made to Bursa Securities and the Company's website at www.sikcheong.com.my.

The Company will continuously enhance the disclosures on its website for broader and more effective dissemination of information to its stakeholders from time to time. The announcement of the quarterly financial results is also made via Bursa LINK in a timely manner as required under the Listing Requirements to ensure equal and fair access to information by the investing public.

Through timely official public announcements and meetings, the Company seeks to understand shareholders' concerns and expectations in order to plan, formalise and realign corporate direction in achieving the performance and common goals expected by shareholders, the Board members and the management.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

C. INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (CONT'D)

II. Leverage on Information Technology

An official "Investor Relations" ("IR") section is incorporated in the Company's website. It provides relevant information, including the Company's announcements, Company policies and corporate structure on a timely basis.

III. Conduct of General Meetings

The AGM is the principal forum for dialogue with shareholders, allowing shareholders to review the Group's performance via the Annual Report. The stakeholders are given the opportunity to raise question or to seek for clarification on relevant information relating to the Company.

The Company convened its Second AGM on 18 September 2025. The notice of the Second AGM was circulated to the shareholders on 31 July 2025, being more than twenty-eight (28) days prior to the meeting. This allowed shareholders sufficient time to prepare for attendance or to appoint proxy(ies) to attend and vote on their behalf as well as to peruse the Company's Annual Report. The notice included details of the resolutions tabled for approval, together with clear explanations and relevant background information, reports and recommendations to assist shareholders in making their decisions.

The Second AGM was conducted as a physical meeting to provide shareholders with the opportunity to actively participate in the meeting and interact face-to-face with the Board. All Directors of the Company and the Chairman/Chairperson of the Board Committees demonstrated their commitments by attending the Second AGM to address questions from shareholders, pursuant to Practice 13.2 of the MCCG. Additionally, the External Auditors also present to offer their professional and independent insights on any concerns raised by shareholders.

During the Second AGM, the shareholders were given the opportunity to raise questions, make suggestions or provide comments. All the questions raised were addressed by the Board and Management.

In compliance with the Listing Requirements, the Company had implemented poll voting for all resolutions set out in the Notice of Second AGM to be voted via electronic means using RPV facilities as well as to expedite verification and counting of votes. An independent scrutineer was appointed to verify and validate the poll results. All resolutions tabled at the Second AGM were duly passed, and the results of the meeting, together with the verified poll outcomes, were announced to Bursa Securities on the same day.

Following the Second AGM, the minutes of the meeting were published on the Company's website at www.sikcheong.com.my no later than 30 business days from the AGM upon confirmation by the Board.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

The Board of Directors ("the Board") of Sik Cheong Berhad ("Sik Cheong" or "the Company") and its subsidiaries (the "Group") is pleased to present the Audit and Risk Management Committee ("ARMC") Report for the financial year ended 31 March 2026 ("FY2026"), adhering to Rule 15.15 of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") ("Listing Requirements") and the best practices of the Malaysian Code on Corporate Governance ("MCCG").

The primary objective of the ARMC of the Company is to establish a documented, formal and transparent procedure to assist the Board in fulfilling its fiduciary responsibilities relating to corporate accounting, financial reporting practices, system of risk management and internal control, the audit process and the process of monitoring compliance with laws and regulations.

1. COMPOSITION OF THE ARMC

The ARMC comprises the following three (3) members of the Board, all of whom are Independent Non-Executive Directors:-

Designation	Name	Directorship
Chairman	Thong Kooi Pin	Independent Non-Executive Director
Member	Keh Siew Hoon	Independent Non-Executive Director
Member	Kok Yi Ling	Independent Non-Executive Director

Mr Thong Kooi Pin is a qualified Chartered Accountant, who is a member of the Malaysian Institute of Accountants ("MIA"), as well as a Fellow of Association of Chartered Certified Accountants ("ACCA"). Therefore, the ARMC is in compliance with Rule 15.09 and Rule 15.10 of the Listing Requirements.

The Board assesses the composition and performance of the ARMC and its members through an annual Board Committee effectiveness assessment. Based on the assessment conducted for the FY2026, the Board was of the view that the present composition of the ARMC is appropriate. The Board was also satisfied that the ARMC and its members discharged their functions, duties and responsibilities in accordance with the ARMC's Terms of Reference.

2. MEETINGS AND ATTENDANCE

A total of six (6) ARMC meetings were held during the FY2026. The composition and the attendance record of the ARMC members are as follows:-

Name and Designation of the Members of ARMC	Number of Attendance
Thong Kooi Pin Chairman, Independent Non-Executive Director	6/6
Keh Siew Hoon Member, Independent Non-Executive Director	5/6
Kok Yi Ling Member, Independent Non-Executive Director	5/6

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (CONT'D)

3. TERMS OF REFERENCE

The Terms of Reference of ARMC is available for reference on the Company's website at www.sikcheong.com.my.

4. INDEPENDENCE AND COMPETENCY OF THE ARMC

The Company recognises the need to uphold independence of its External Auditors and that no possible conflict of interest whatsoever should arise. Currently, none of the members of the Board nor the ARMC of the Company were former key audit partners of the External Auditors appointed by the Group.

All members of the ARMC had undertaken the relevant training programmes to keep themselves abreast of the latest development in accounting and auditing standards, statutory laws, regulations and best practices to enable them to effectively discharge their duties.

5. SUMMARY OF ACTIVITIES OF THE ARMC

During the financial year under review, the ARMC carried out its duties and responsibilities in accordance with its Terms of Reference. The ARMC has discharged its duties as set out below:-

Financial Results

- Reviewed and recommended to the Board for approval, the quarterly and statutory financial results of the Group, including related announcements to ensure adherence to the Listing Requirements, the relevant laws, regulations and applicable accounting standards as well as highlighted significant issues and any accounting adjustments to the Board;

- Reviewed the Audited Financial Statements ("AFS") for the financial year ended 31 March 2025 ("FY2025") of the Group, ensuring that it complies with applicable accounting standards prior to recommending it to the Board for approval; and

- Monitored the integrity of the financial statements of the Group and assessed whether the financial report represents a true and fair view of the Group performance and ensured compliance with the regulatory requirements.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (CONT'D)

5. SUMMARY OF ACTIVITIES OF THE ARMC (CONT'D)

External Audit

- The External Auditors attended three (3) ARMC meetings held in FY2026;
- Reviewed and accepted the Audit Planning Memorandum for the FY2026 presented by the External Auditors, covering details such as audit approach, areas of audit emphasis, audit timeline and recommended the same for the Board's notation;
- Reviewed and accepted the Progress Report and Final Report for the FY2025 presented by the External Auditors and deliberated on matters such as status of the audit, audit findings and areas of concern and recommended the same for the Board's notation;
- Conducted one (1) private session with the External Auditors without the presence of the Executive Directors and Management team to discuss any issues of concern, if any, arising from their audit;
- Discussed with the External Auditors the significant accounting and auditing issues, impact of new or proposed changes in accounting standards and regulatory requirements applicable to the Group;
- Reviewed the independence, objectivity and effectiveness of the External Auditors in meeting their responsibilities, including their provision of non-audit services and corresponding fees; and
- Reviewed and recommended the re-appointment of External Auditors and audit fees to the Board for approval.

The ARMC was satisfied that the re-appointment of Messrs Morison LC PLT would neither create any conflict of interest nor impair the independence, suitability and performance of Messrs Morison LC PLT and thus, recommended to the Board to seek shareholders' approval for the re-appointment of Messrs Morison LC PLT as the External Auditors at the forthcoming Annual General Meeting.

Internal Audit

- The Internal Auditors attended four (4) ARMC meetings held in FY2026;
- Reviewed and accepted the Internal Audit Reports on reviews of Production/ Operations Management, Inventory Management, Procurement and Supplier Evaluation and Sales, Marketing and Business Development Management presented by the Internal Auditors, including internal audit findings and recommendations on the areas of concern highlighted by the Internal Auditors and the respective Management's responses thereto and recommended the same for the Board's notation;
- Reviewed and accepted the follow-up Internal Audit Reports on reviews of Financial Management, Production & Operation Management and Inventory Management presented by the Internal Auditors and recommended the same for the Board's notation;
- Reviewed the effectiveness and efficiency of the internal controls system in place and risk factors affecting the Group as well as the action plans taken by Management to resolve the issues;

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT
(CONT'D)

5. SUMMARY OF ACTIVITIES OF THE ARMC (CONT'D)

Internal Audit (Cont'd)

- Assisted the Board in identifying the principal risk, review and assess the effectiveness of the risk management framework and internal control system based on the reports and recommendations from the Internal Auditors;

- Conducted one (1) private session with the Internal Auditors without the presence of the Executive Directors and Management team to discuss any issues of concern arising from their audit; and

- Reviewed the adequacy of the scope, function, competency, experience and resources of the Internal Auditors.

Recurrent Related Party Transactions ("RRPTs"), Related Party Transactions and Conflict of Interest

- Reviewed the RRPTs within the Group on a quarterly basis and was satisfied that the RRPTs are in compliance with the Listing Requirements and recommended the same for the Board's notation;

- Reviewed any conflict of interest situation that arose, persisted or might arise within the Group including any transaction, procedure or course of conduct that raises questions on management integrity and the measures taken to resolve, eliminate, or mitigate such conflicts, if any; and

- Reviewed the conflict of interest or potential conflict of interest disclosure report. There was no conflict of interest or potential conflict of interest situation reported during FY2026 other than the interests of Directors in the RRPTs within the Group.

Other Matters

- Reviewed the Corporate Governance Report, Corporate Governance Overview Statement, Statement on Risk Management and Internal Control, Audit and Risk Management Committee Report as well as Sustainability Statement before recommending to the Board for approval and inclusion in the Company's Annual Report for FY2025.

6. RRPTs AND RELATED PARTY TRANSACTIONS

The ARMC was satisfied that the processes that the Group has in place for identifying, evaluating, approving, reporting and monitoring of RRPTs and/or Related Party Transactions were adequate to ensure all the transactions have been made at arm's length basis and not prejudicial to the interest of the Group or its minority shareholders and will be tracked and reported in a timely manner.

7. SUMMARY OF THE ACTIVITIES OF THE INTERNAL AUDIT FUNCTION

The internal audit function of the Group has been outsourced to Vaersa Advisory Sdn Bhd ("Vaersa Advisory"). The Engagement Director is Mr Quincy Gan, who has diverse professional experience in internal audit, risk management and corporate governance advisory. He is an Associate member of the ACCA and a member of the Institute of Internal Auditors Malaysia (IIA).

Vaersa Advisory serves as the Group's Internal Auditor and reports directly to the ARMC. The Internal Auditors would make reference to the Group's policies and procedures, established practices, listing requirements and recommended industry practices whenever required. Vaersa Advisory is free from any relationships or conflicts of interest which could impair their objectivity and independency of the internal audit function.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (CONT'D)

7. SUMMARY OF THE ACTIVITIES OF THE INTERNAL AUDIT FUNCTION (CONT'D)

During the financial year under review, the following activities were carried out by the internal audit function:-

(a) Conducted internal audit reviews based on the reviewed and approved Internal Audit Plans, details of which as follows:

Auditable Processes	Coverage
Inventory Management	• Policies and Procedures for Inventory Management and Stock Impairment. • Stock Level Monitoring and Inventory Aging Control. • Physical Stock Count and Stock Arrangement. • Raw Material Receipt and Issuance Control. • Inventory Shipping and Delivery Control. • Inventory Return Inwards and Outwards Control. • Warehouse Access and Safety Control.
Procurement and Supplier Evaluation	• Procurement Standard Operating Procedures. • Pre-qualification Assessment of New Suppliers and Sub-Contractors. • Periodic Assessment of Existing Suppliers and Sub-Contractors. • Purchase Processing. • Outstanding Purchase Orders. • Cancelled Purchase Orders. • Purchase Returns.
Sales, Marketing and Business Development Management Review	• Sales and Marketing Standard Operating Procedures • Business Plan and Marketing Plan. • Sales Forecast and Tracking. • Sales and Marketing Meeting. • Sales Processing. • Customer Feedback and Complaint.

(b) Issued Internal Audit Reports incorporating audit recommendations and Management's responses in relation to the audit findings on the areas of improvement in the systems and controls of the Group to the ARMC and Management; and

(c) Presented internal audit reports to the ARMC for review and consideration.

Notwithstanding the above, although a number of internal control deficiencies were identified during the internal audit reviews, none of the weaknesses have resulted in any material losses, contingencies or uncertainties that would require a separate disclosure in this Annual Report.

The total costs incurred by the Company in respect of the outsourced internal audit function of the Group and the internal audit services for FY2026 was RM33,000.

The details of the internal audit functions of the Group are set out in the Statement on Risk Management and Internal Control on pages 70 to 74 in this Annual Report.

This ARMC Report was approved by the Board on 16 July 2026.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

The Board of Directors of Sik Cheong Berhad ("the Board") is pleased to present its Statement on Risk Management and Internal Control (the "Statement") for the financial year ended 31 March 2026 ("FY2026"). The Statement has been prepared in accordance with Rule 15.26(b) of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") ("Listing Requirements"), Statement on Risk Management and Internal Control (SORMIC): Guidelines for Directors of Listed Companies 2025 ("SORMIC Guide 2025"), issued by the Institute of Internal Auditors Malaysia ("IIAM") and the Malaysian Code on Corporate Governance. It outlines the nature and scope of the risk management and internal control systems of Sik Cheong Berhad and its subsidiaries (collectively referred to as "the Group") during the financial year under review.

BOARD'S RESPONSIBILITY

The Board acknowledges its overall responsibility for maintaining a sound system of risk management and internal control, and for reviewing its adequacy and effectiveness to safeguard shareholders' investments, the Group's assets, and the interests of other stakeholders, including customers, employees and regulators.

The Board is assisted by the Audit and Risk Management Committee ("ARMC") in reviewing the effectiveness of the risk management and internal control systems. The responsibility for the day-to-day implementation of these systems is delegated to management, which ensures that appropriate procedures and control frameworks are in place. Risk matters are identified and addressed by management and reported to the ARMC as part of the Group's risk oversight process.

The Board and ARMC have received assurance from the Managing Director and Financial Controller that the Group's risk management and internal control systems are operating adequately and effectively, in all material respects, for the financial year under review and up to the date of this Statement.

The Board recognises that due to inherent limitations, such systems are designed to manage, rather than eliminate, the risk of failure to achieve the Group's business objectives. Accordingly, they can only provide reasonable, and not absolute, assurance against material misstatement, fraud or loss.

An ongoing process has been established to identify, evaluate, monitor and manage significant risks faced by the Group. This process is regularly reviewed by the ARMC and the Board, and is enhanced in response to changes in the business or regulatory environment.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

RISK MANAGEMENT FRAMEWORK

The Group has established a structured risk management framework to identify, evaluate, monitor, and manage key risks that may affect its ability to achieve strategic and operational objectives. This framework is integrated within the Group's management and operational processes, serving as a foundation for informed decision-making at all levels of the organisation.

The Board, through the ARMC, oversees the implementation of the Group's risk management framework and ensures that key risks are identified, evaluated, and managed in line with the Group's strategic direction. The ARMC reviews and advises the Board on risk matters to ensure that the Group's risk management practices remain effective. Management is responsible for identifying and evaluating risks relevant to the business and for designing and implementing appropriate internal controls to manage those risks.

Key features of the Group's risk management framework include:

(i) Risk Identification and Assessment

Risks are identified across all key business units and functions through periodic assessments, focusing on strategic, operational, compliance, and financial risks. These assessments are conducted at least annually or as and when significant changes arise in the business or regulatory environment.

(ii) Risk Evaluation

Identified risks are assessed based on their likelihood of occurrence and potential impact and are prioritised accordingly. This allows the Group to focus its resources on managing the most significant risks that may affect the achievement of its business objectives.

(iii) Risk Mitigation and Control

Action plans are developed and implemented to manage significant risks. Controls are reviewed and enhanced where necessary to ensure their ongoing effectiveness.

(iv) Risk Monitoring and Reporting

Significant risk matters and mitigation measures are monitored and reported to the ARMC on a yearly basis. This ensures that risk responses remain relevant and effective in managing key risks.

(v) Roles and Responsibilities

Management plays a key role in day-to-day risk management, while the ARMC reviews and advises the Board on risk matters. Internal audit provides independent assurance on the effectiveness of the risk management and internal control processes.

The risk management framework is subject to regular review and enhancement to ensure it remains aligned with the Group's strategic direction, regulatory developments, and changes in the business environment.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

INTERNAL AUDIT FUNCTION

In line with the Malaysian Code on Corporate Governance's guidance on risk management and internal controls, the Group has appointed Vaersa Advisory Sdn Bhd ("Vaersa"), an independent consulting firm, to review the adequacy and integrity of its internal control system. Vaersa serves as the Group's outsourced internal auditor and reports directly to the ARMC on a quarterly basis.

Vaersa's scope of work includes reviewing critical business processes, identifying control gaps, assessing the effectiveness of existing controls, and recommending improvements. These activities provide reasonable assurance that the Group's internal control system remains sound and operates effectively.

Internal audit reviews are conducted with reference to the Committee of Sponsoring Organisations of the Treadway Commission (COSO) Internal Control – Integrated Framework. Each review is undertaken by a team of 3 to 4 auditors, depending on the scope of the engagement. Internal audit reports and follow-up status updates are presented to the ARMC during its quarterly meetings.

The internal auditors are free from any relationships or conflicts of interest that could impair their objectivity and the independence of the internal audit function. They also do not hold any direct operational responsibilities or authority over the activities they audit. The ARMC is of the opinion that the internal audit function is effective and operates with an appropriate degree of independence.

The internal audit reviews conducted during FY2026 were as follows:

Audit Period	Reporting Month	Entity	Audited Areas
January 2025 to June 2025	August 2025	Sik Cheong Berhad	Inventory Management
	November 2025	Sik Cheong Berhad	Procurement and Supplier Evaluation
July 2025 to December 2025	February 2026	Sik Cheong Berhad	Sales, Marketing and Business Development Management

Based on the internal audit reviews conducted, none of the weaknesses noted have resulted in material losses, contingencies, or uncertainties that require separate disclosure in this Annual Report.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

KEY ELEMENTS OF THE GROUP'S INTERNAL CONTROL SYSTEM

The Board recognises that while a sound system of internal control can reduce risks, it cannot eliminate the possibility of poor judgment in decision-making, human error, deliberate circumvention of controls, management override of controls, or unforeseen circumstances.

To ensure effective oversight, the Group's key senior management receives and reviews regular reports on key financial data, performance indicators, and regulatory matters. This process ensures that issues requiring the Board's attention are promptly highlighted for review, deliberation, and decision-making. The Board then approves appropriate responses or amendments to the Group's policies as necessary.

In addition, internal control matters are reviewed regularly, and the Board is updated on any significant control gaps for timely action. Operational issues and significant fluctuations or exceptions are also highlighted during Board meetings and addressed as appropriate.

The key elements of the Group's internal control system include:

(i) Clearly defined organisational structure with established lines of responsibility, authority, and accountability.
(ii) Formalised and documented policies and procedures for key business processes, with ongoing review and continuous improvement.
(iii) Quarterly Board meetings and periodic management meetings are held to review financial and operational performance.
(iv) Training and development are provided to employees, as needed, to enhance knowledge and competency.
(v) Regular preparation of management accounts and reports for monitoring actual performance.
(vi) Board oversight at a strategic level in monitoring the performance of all subsidiary companies within the Group.
(vii) The internal audit function conducts quarterly audits to assess the adequacy of the internal control system and monitor the effectiveness of operational and financial procedures. It also reviews and assesses key risks faced by the Group and reports directly to the ARMC.
(viii) Regular internal audit visits are made to monitor compliance with policies and procedures, and to assess the integrity of financial and non-financial information.
(ix) Follow-up visits by internal auditors to ensure proper implementation of agreed action plans by the respective process owners.
(x) Implementation of an Anti-Bribery and Corruption Policy and a Whistleblowing Policy in compliance with the Listing Requirements on anti-corruption measures.

The Board remains committed to maintaining and continuously enhancing the Group's internal control system to safeguard stakeholders' interests and support the achievement of corporate objectives. The effectiveness of these controls, together with the Group's risk management framework, is subject to regular review by the Board and independent assurance by the external auditors.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

REVIEW OF THE STATEMENT BY EXTERNAL AUDITORS

Pursuant to Rule 15.23 of the Listing Requirements, the external auditors have conducted a limited assurance engagement to review this Statement for inclusion in the Annual Report of the Group for FY2026. The review was conducted in accordance with the Malaysian Approved Standard on Assurance Engagements, ISAE 3000 (Revised): *Assurance Engagements Other Than Audits or Reviews of Historical Financial Information*, and Audit and Assurance Practice Guide 3 ("AAPG 3"): *Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control Included in the Annual Report* issued by the Malaysian Institute of Accountants.

AAPG 3 does not require the external auditors to consider whether this Statement covers all risks and controls, or to form an opinion on the adequacy and effectiveness of the Group's risk management and internal control systems.

Based on the procedures performed, the external auditors have reported to the Board that nothing has come to their attention that causes them to believe that this Statement, intended to be included in the Annual Report, is inconsistent with their understanding of the process adopted by the Board in reviewing the adequacy and integrity of the systems of risk management and internal control of the Group.

CONCLUSION

The Board is of the view that the Group's risk management and internal control systems in place during the financial year under review, up to the date of approval of this Statement, were adequate and effective in safeguarding shareholders' investments, the Group's assets, and the interests of customers, regulators and employees.

The Board further confirms that there were no material losses incurred by the Group during FY2026 as a result of weaknesses in the Group's risk management and internal control systems. The Board remains committed to continuously assessing and strengthening the adequacy and effectiveness of the Group's risk management and internal control systems, as and when necessary.

This Statement was approved by the Board on 16 July 2026.

ADDITIONAL COMPLIANCE INFORMATION

1. MATERIAL CONTRACTS INVOLVING INTEREST OF DIRECTORS AND/OR MAJOR SHAREHOLDERS

Neither the Company nor its subsidiaries have entered into any contract which are or may be material (not being contracts entered into in the ordinary course of business) involving the Directors' and Major Shareholders' interests, either still subsisting at the end of the financial year ended 31 March 2026 ("FY2026") or if not then subsisting, entered into since the end of the previous financial year.

2. RECURRENT RELATED PARTY TRANSACTION ("RRPT") OF A REVENUE OR TRADING NATURE

Save as disclosed below, there were no other RRPT of revenue or trading nature transacted by the Group during FY2026 that involved the interest of the Directors and/or major shareholders of the Company and/or person connected with them:

Related parties	Transacting company within the Group	Interested persons and nature of relationship	Nature of transaction	Total amount transacted for FY2026
Thrive Properties Sdn. Bhd. ("Thrive Properties")	Sik Cheong Edible Oil Sdn. Bhd. ("SCEO")	Wong Hing Ngiap and Wong Hin Loong are both the Executive Directors, promoters and major shareholders of the Company as well as directors of SCEO. Wong Hing Ngiap and Wong Hin Loong are also the directors and shareholders of Thrive Carrier Sdn. Bhd., a major shareholder of the Company. Wong Hing Ngiap and Wong Hin Loong are both the directors and shareholders of Thrive Properties. Wong Cheng Li, a daughter to Wong Hin Loong is also a shareholder of Thrive Properties.	Rental expenses paid to Thrive Properties for unit No. 35-2C, Jalan 6/10, Kampung Tasek Tambahan, 68000 Ampang, Selangor which is used as hostel to accomodate SCEO's workers.	RM8,400.00

ADDITIONAL COMPLIANCE INFORMATION (CONT'D)

2. RECURRENT RELATED PARTY TRANSACTION ("RRPT") OF A REVENUE OR TRADING NATURE (CONT'D)

Related parties	Transacting company within the Group	Interested persons and nature of relationship	Nature of transaction	Total amount transacted for FY2026
Thrive Properties	Sin Cheong Sales & Marketing Sdn. Bhd. ("SCSM")	Wong Hing Ngiap and Wong Hin Loong both are the Executive Directors, promoters and major shareholders of the Company as well as directors of SCSM. Wong Hing Ngiap and Wong Hin Loong are also the directors and shareholders of Thrive Carrier Sdn. Bhd., a major shareholder of the Company. Wong Hing Ngiap and Wong Hin Loong are both the directors and shareholders of Thrive Properties. Wong Cheng Li, a daughter to Wong Hin Loong is also a shareholder of Thrive Properties.	Rental expenses paid to Thrive Properties for unit No. 33G, Jalan 6/10, Kampung Tasek Tambahan, 68000 Ampang, Selangor, which is used for lamp oil labeling line and storage facilities for SCSM's operations.	RM30,000.00

The Company did not seek any shareholders' mandate in respect of RRPT of a revenue or trading nature and will not be seeking any shareholders' mandate for RRPT at the forthcoming Third Annual General Meeting.

ADDITIONAL COMPLIANCE INFORMATION (CONT'D)

3. UTILISATION OF PROCEEDS RAISED FROM CORPORATE EXERCISE

As at 30 June 2026, the Group have utilised approximately RM17.68 million from the total gross proceeds of RM17.82 million raised from the initial public offering ("IPO") for the Company's listing on the ACE Market of Bursa Malaysia Securities Berhad on 13 August 2024 ("Listing"). The details of the IPO proceeds are set out as follows:

Details of utilisation of proceeds	Gross proceeds RM'000	Actual utilisation RM'000	Reallocation RM'000	Balance of IPO proceeds unutilised RM'000	Estimated timeframe for utilisation from the Listing
Expansion of the packaging facility	7,180	(7,040)	–	140	Within 24 months [(2)]
Purchase of new delivery trucks	890	(727)	(163) [(1)]	–	Fully utilised
Working capital	5,950	(6,522)	572 [(1)]	–	Fully utilised
Estimated listing expenses	3,800	(3,391)	(409) [(1)]	–	Fully utilised
Total	**17,820**	**(17,680)**	**–**	**140**	

Note:
(1) As the actual listing expenses and the cost of purchasing new delivery trucks were lower than originally allocated, the excess funds have been reallocated to the Group's working capital.

(2) The Board had on 25 February 2026 resolved to extend the timeframe for utilising the remaining IPO proceeds for the purpose of expansion of the packaging facility to 24 months from the Listing (instead of 18 months) for full utilisation of the remaining proceeds.

4. AUDIT AND NON-AUDIT FEES

For FY2026, the amount of audit and non-audit fees paid/payable by the Company and the Group to the External Auditors and/or its affiliated corporations are as follows: -

Nature of Services	Company (RM'000)	Group (RM'000)
Audit	52	95
Non-Audit: Review of the Statement on Risk Management and Internal Control	5	5

5. EMPLOYEE SHARE SCHEME

The Company did not establish any Employees Share Scheme.

STATEMENT OF DIRECTORS' RESPONSIBILITY

The Board of Directors of the Company ("Board") are responsible to ensure that the financial statements are prepared in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2026 and of the financial performance and the cash flows of the Group and of the Company for the financial year then ended. The Directors are also responsible for keeping proper accounting records, safeguarding the assets of the Company and taking reasonable steps to prevent and enable detection of fraud and other irregularities.

In preparing the financial statements, the Directors have taken the necessary steps and actions as follows:

(i) selecting suitable accounting policies and then applying them consistently. This is done through discussion with the current reporting auditor if there is any changes in the accounting standard that may affect the way of the financial statement is presented;

(ii) stating whether applicable accounting standards have been followed;

(iii) making judgments and estimates that are reasonable and prudent; and

(iv) preparing the financial statements on a going concern basis, having made reasonable enquiries and assessment on the resources of the Company on its ability to continue further business in foreseeable future.

FINANCIAL STATEMENTS

06

FINANCIAL STATEMENTS

DIRECTORS' REPORT

The directors of **SIK CHEONG BERHAD** have pleasure in submitting their report and the audited financial statements of the Group and of the Company for the financial year ended 31 March 2026.

PRINCIPAL ACTIVITIES

The principal activity of the Company is that of investment holding.

The information on the name of subsidiary companies, place of incorporation and operation, principal activities and proportion of ownership interest and voting power held by the Company in each subsidiary company is as disclosed in Note 14 to the financial statements.

RESULTS OF OPERATIONS

The results of operations of the Group and of the Company for the financial year are as follows:

	The Group RM	**The Company RM**
Profit before tax	5,144,435	3,861,154
Income tax expense	(1,337,823)	(219,682)
Profit for the financial year attributable to owners of the Company	3,806,612	3,641,472

In the opinion of the directors, the results of operations of the Group and of the Company during the financial year have not been substantially affected by any item, transaction or event of a material and unusual nature.

DIVIDENDS

The directors proposed a final single tier dividend of 0.30 sen per ordinary share amounting to RM798,000 in respect of the current financial year ended 31 March 2026. The proposed final dividend is subject to the approval by the shareholders at the forthcoming Annual General Meeting of the Company and has not been included as liability in the financial statements. Upon approval by the shareholders, the dividend payment will be accounted for in equity as an appropriation of retained earnings during the financial year ending 31 March 2027.

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

ISSUE OF SHARES AND DEBENTURES

The Company has not issued any new shares or debentures during the financial year.

DIRECTORS' REPORT (CONT'D)

SHARE OPTIONS

No options have been granted by the Company to any parties during the financial year to take up unissued shares of the Company.

No shares have been issued during the financial year by virtue of the exercise of any option to take up unissued shares of the Company. As at the end of the financial year, there were no unissued shares of the Company under options.

OTHER STATUTORY INFORMATION

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps:

(a) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts, and had satisfied themselves that there were no known bad debts to be written off and that adequate allowance had been made for doubtful debts; and

(b) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the value of current assets as shown in the accounting records of the Group and of the Company had been written down to an amount which the current assets might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances:

(a) which would require the writing off of bad debts or render the amount of doubtful debts in the financial statements inadequate to any substantial extent; or

(b) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or

(c) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; or

(d) not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

At the date of this report, there does not exist:

(a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; and

(b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability has become enforceable, or is likely to become enforceable, within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

In the opinion of the directors, no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of operations of the Group and of the Company in the financial year in which this report is made.

DIRECTORS' REPORT
(CONT'D)

DIRECTORS

The directors of the Company in office during the financial year and during the period from the end of the financial year to the date of this report are:

Wong Hing Ngiap *
Wong Hin Loong *
Abdul Razak bin Dato' Haji Ipap
Keh Siew Hoon
Kok Yi Ling
Thong Kooi Pin

* Being the directors of the subsidiary companies in office during the financial year and during the period from the end of the financial year to the date of this report.

The directors of the subsidiary companies in office during the financial year and during the period from the end of the financial year to the date of this report which have not been disclosed above are:

Choo Wai Yeen
Wong Cheng Jian

DIRECTORS' INTERESTS

According to the Register of Directors' Shareholding required to be kept by the Company under Section 59 of the Companies Act, 2016 in Malaysia, the interests of directors in office at the end of the financial year in the shares of the Company during the financial year are as follows:

	Number of ordinary shares			
	As at 01.04.2025	**Bought**	**Sold**	**As at 31.03.2026**
Shares in the Company				
Direct Interests				
Wong Hing Ngiap	87,960,000	–	(53,200,000)	34,760,000
Wong Hin Loong	87,960,000	–	(53,200,000)	34,760,000
Keh Siew Hoon	400,000	–	–	400,000
Kok Yi Ling	50,000	–	–	50,000
Thong Kooi Pin	100,000	–	–	100,000
Shares in the Company				
Indirect Interests				
Wong Hing Ngiap *	2,040,000	106,450,000	–	108,490,000
Wong Hin Loong *	2,040,000	106,400,000	–	108,440,000

* Deemed interest by virtue shareholdings of Thrive Carrier Sdn. Bhd., and their family members.

By virtue of their interests in the shares of the Company, Mr. Wong Hing Ngiap and Mr. Wong Hin Loong are also deemed to have an interest in the shares of the subsidiary companies to the extent that the Company has an interest.

DIRECTORS' REPORT
(CONT'D)

DIRECTORS' BENEFITS

Since the end of the previous financial year, none of the directors of the Company has received or become entitled to receive a benefit (other than the benefit included in the aggregate amount of emoluments received or due and receivable by the directors or the fixed salary of full-time employees of the Company as disclosed below) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, other than as disclosed in Note 8 to the financial statements.

The details of the directors' remuneration of the Group and of the Company for the financial year are as follows:

	The Group RM	The Company RM
Executive directors:		
Salaries, bonus and other emoluments	883,474	883,474
Defined contribution plan	167,864	167,864
Social security contributions	2,285	2,285
Benefits-in-kind	5,789	5,789
	1,059,412	1,059,412
Non-executive directors:		
Directors' fees	168,000	168,000
	1,227,412	1,227,412

During and at the end of the financial year, no arrangement subsisted to which the Company was a party whereby directors of the Company might acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

INDEMNITY AND INSURANCE FOR DIRECTORS, OFFICERS AND AUDITORS

The Company maintains directors' and officers' liability insurance for purposes of Section 289 of the Companies Act, 2016 in Malaysia throughout the financial year, which provides appropriate insurance cover for the directors and officers of the Company. The amount of insurance premium paid during the financial year amounted to RM3,087.

There was no indemnity given to or insurance effected for the auditors of the Company in accordance with Section 289 of the Companies Act, 2016 in Malaysia.

DIRECTORS' REPORT
(CONT'D)

AUDITORS' REMUNERATION

The amount paid or payable as remuneration of the auditors of the Group and of the Company for the financial year ended 31 March 2026 are as follows:

	The Group RM	The Company RM
Auditors' remuneration:		
Statutory audit	95,000	52,000
Non-audit services	5,000	5,000
	100,000	57,000

AUDITORS

The auditors, Morison LC PLT, have indicated their willingness to continue in office.

Signed on behalf of the Board, as approved by the Board
in accordance with a resolution of the directors,

WONG HING NGIAP

WONG HIN LOONG

Kuala Lumpur
16 July 2026

STATEMENT BY DIRECTORS

The directors of **SIK CHEONG BERHAD** state that, in their opinion, the accompanying financial statements are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2026 and of their financial performance and their cash flows for the financial year then ended.

Signed on behalf of the Board, as approved by the Board
in accordance with a resolution of the directors,

WONG HING NGIAP

WONG HIN LOONG

Kuala Lumpur
16 July 2026

STATUTORY DECLARATION

BY THE OFFICER PRIMARILY RESPONSIBLE FOR THE FINANCIAL MANAGEMENT OF THE COMPANY

I, **KARTIKA HAZNI BINTI ISKANDAR**, the officer primarily responsible for the financial management of **SIK CHEONG BERHAD**, do solemnly and sincerely declare that the accompanying financial statements are, in my opinion, correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

KARTIKA HAZNI BINTI ISKANDAR
(MIA: 34751)

Subscribed and solemnly declared by the abovenamed **KARTIKA HAZNI BINTI ISKANDAR** at **KUALA LUMPUR** on 16th day of July 2026.

Before me,

ZAINUL ABIDIN BIN AHMAD
(No. W790)
COMMISSIONER FOR OATHS

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SIK CHEONG BERHAD (INCORPORATED IN MALAYSIA)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of **SIK CHEONG BERHAD**, which comprise the statements of financial position as at 31 March 2026 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 91 to 136.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 March 2026, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

INDEPENDENT AUDITORS' REPORT (CONT'D)

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How the matter was addressed in the audit
Revenue from sale of goods Refer to Notes 3 and 5 to the financial statements for the Group's disclosure on material accounting policy information on revenue recognition and related disclosures. The Group's revenue is primarily derived from the repackaging, marketing, and distribution of refined, bleached and deodorised ("RBD") palm olein oil products, as well as the trading of other oil products. For the financial year ended 31 March 2026, the Group recorded revenue of RM93,197,519, which represent the most significant item in the Group's financial statements. We determined revenue recognition as a key audit matter due to the large volume of manually processed sales transactions, which increases the inherent risk that revenue recorded may not be accurate or may not have occurred. This risk is further elevated by the materiality of revenue relative to the Group's financial statements.	Our audit procedures, amongst others, included the following: 1. Obtained an understanding on the design and implementation of relevant controls pertaining to the recording of sales transactions. Performed procedures to evaluate the design and implementation and operating effectiveness of the relevant controls. 2. Understood the terms and conditions of sales transactions to identify events that lead to the transfer of control of finished goods to customers and ascertained whether the revenue recognition conforms with the requirements of MFRS 15 Revenue from Contracts with Customers. 3. Performed procedures to corroborate the occurrence of revenue recognised by testing selection of invoices and the corresponding proof of delivery to determine if revenue is recorded when control of goods had been transferred to customers. 4. Performed procedures to corroborate the accuracy of revenue recognised by tracing selection of invoices to collections received and agreed the sales amounts.

We have determined that there are no key audit matters in the audit of the separate financial statements of the Company to communicate in our auditors' report.

INDEPENDENT AUDITORS' REPORT
(CONT'D)

Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITORS' REPORT (CONT'D)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

INDEPENDENT AUDITORS' REPORT (CONT'D)

Other Matter

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act, 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

MORISON LC PLT (AF 002469)
202206000028 (LLP0032572-LCA)
Chartered Accountants

KHOO TIEN SHING
03806/12/2027 J
Chartered Accountant

Petaling Jaya
16 July 2026

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

		The Group		The Company	
		2026	2025	2026	2025
	Note	RM	RM	RM	RM
Revenue	5	93,197,519	90,056,439	5,780,000	640,000
Cost of sales		(81,514,226)	(78,701,767)	–	–
Gross profit		11,683,293	11,354,672	5,780,000	640,000
Other operating income		1,328,856	731,173	457,736	290,087
Selling and distribution costs		(520,935)	(542,794)	–	–
Administrative expenses		(7,348,228)	(9,109,307)	(2,371,813)	(3,604,474)
Reversal of impairment losses/(Impairment losses) on trade receivables		3,600	(9,600)	–	–
Profit/(Loss) from operations		5,146,586	2,424,144	3,865,923	(2,674,387)
Finance costs	6	(2,151)	(4,183)	(4,769)	(4,513)
Profit/(Loss) before tax	7	5,144,435	2,419,961	3,861,154	(2,678,900)
Income tax expense	9	(1,337,823)	(1,330,673)	(219,682)	(3)
Profit/(Loss) for the financial year, representing total comprehensive income/(loss) for the financial year		3,806,612	1,089,288	3,641,472	(2,678,903)
Profit/(Loss) for the financial year, representing total comprehensive income/(loss) attributable to:					
Owners of the Company		3,806,612	1,089,288	3,641,472	(2,678,903)

		The Group	
	Note	2026	2025
Earnings per ordinary share attributable to owners of the Company (sen):			
Basic	10	1.43	0.41
Diluted	10	1.43	0.41

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF FINANCIAL POSITION

AS AT 31 MARCH 2026

	Note	The Group 2026 RM	The Group 2025 RM	The Company 2026 RM	The Company 2025 RM
ASSETS					
Non-Current Assets					
Property, plant and equipment	11	20,281,879	16,870,515	32,597	11,623
Right-of-use assets	12	33,249	57,297	74,783	130,870
Investment properties	13	197,000	200,000	–	–
Investment in subsidiary companies	14	–	–	19,959,990	19,959,990
Total Non-Current Assets		20,512,128	17,127,812	20,067,370	20,102,483
Current Assets					
Inventories	15	1,515,124	1,509,508	–	–
Trade receivables	16	7,681,700	7,322,036	–	–
Other receivables, deposits and prepayments	17	1,114,105	1,104,467	57,741	14,000
Tax recoverable		44,785	51,806	–	–
Cash and cash equivalents	18	19,821,608	19,780,352	17,865,361	14,153,870
Total Current Assets		30,177,322	29,768,169	17,923,102	14,167,870
Total Assets		50,689,450	46,895,981	37,990,472	34,270,353

STATEMENTS OF FINANCIAL POSITION
(CONT'D)

	Note	The Group 2026 RM	The Group 2025 RM	The Company 2026 RM	The Company 2025 RM
EQUITY AND LIABILITIES					
Capital and Reserves					
Share capital	19	36,646,599	36,646,599	36,646,599	36,646,599
Merger deficit	20	(19,539,990)	(19,539,990)	–	–
Retained earnings/ (Accumulated losses)		30,768,729	26,962,117	927,557	(2,713,915)
Total Equity		47,875,338	44,068,726	37,574,156	33,932,684
Non-Current Liabilities					
Lease liabilities	21	5,596	18,956	19,817	77,544
Deferred tax liabilities	22	350,155	180,500	–	–
Total Non-Current Liabilities		355,751	199,456	19,817	77,544
Current Liabilities					
Trade payables	23	1,300,116	940,354	–	–
Other payables	24	1,103,803	1,467,347	335,160	204,894
Lease liabilities	21	28,121	41,413	57,727	55,231
Tax liabilities		26,321	178,685	3,612	–
Total Current Liabilities		2,458,361	2,627,799	396,499	260,125
Total Liabilities		2,814,112	2,827,255	416,316	337,669
Total Equity and Liabilities		50,689,450	46,895,981	37,990,472	34,270,353

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

		The Group				
	Note	Share capital RM	Invested equity RM	Merger deficit RM	Distributable reserve - Retained earnings RM	Total equity RM
As at 1 April 2024		100	420,000	–	25,872,829	26,292,929
Profit for the financial year, representing total comprehensive income for the financial year		–	–	–	1,089,288	1,089,288
Effect of restructuring exercise	19	19,959,990	(420,000)	(19,539,990)	–	–
Issuance of shares	19	17,820,000	–	–	–	17,820,000
Shares issuance expenses	19	(1,133,491)	–	–	–	(1,133,491)
As at 31 March 2025		36,646,599	–	(19,539,990)	26,962,117	44,068,726
As at 1 April 2025		36,646,599	–	(19,539,990)	26,962,117	44,068,726
Profit for the financial year, representing total comprehensive income for the financial year		–	–	–	3,806,612	3,806,612
As at 31 March 2026		36,646,599	–	(19,539,990)	30,768,729	47,875,338

STATEMENTS OF CHANGES IN EQUITY
(CONT'D)

	Note	The Company Share capital RM	Retained earning/ (Accumulated losses) RM	Total equity RM
As at 1 April 2024		100	(35,012)	(34,912)
Loss for the financial year, representing total comprehensive loss for the financial year		–	(2,678,903)	(2,678,903)
Effect of restructuring exercise	19	19,959,990	–	19,959,990
Issuance of shares	19	17,820,000	–	17,820,000
Shares issuance expenses	19	(1,133,491)	–	(1,133,491)
As at 31 March 2025		36,646,599	(2,713,915)	33,932,684
As at 1 April 2025		36,646,599	(2,713,915)	33,932,684
Profit for the financial year, representing total comprehensive income for the financial year		–	3,641,472	3,641,472
As at 31 March 2026		36,646,599	927,557	37,574,156

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
CASH FLOWS FROM/ (USED IN) OPERATING ACTIVITES				
Profit/(Loss) before tax	5,144,435	2,419,961	3,861,154	(2,678,900)
Adjustments for:				
Depreciation of property, plant and equipment	989,087	928,463	5,070	691
Amortisation of right-of use assets	42,390	48,414	56,087	37,392
Depreciation of investment properties	3,000	3,000	–	–
Interest expense	2,151	4,183	4,769	4,513
Property, plant and equipment written off	1,992	1,777	–	–
Bad debts written off	–	3,662	–	–
Dividend income	–	–	(2,900,000)	–
(Reversal of impairment losses)/Impairment losses on trade receivables	(3,600)	9,600	–	–
Gain on disposal of property, plant and equipment	(400,632)	(21,239)	–	–
Gain on termination of lease contract	–	(562)	–	–
Interest income	(622,965)	(421,103)	(457,711)	(290,087)
Operating Profit/(Loss) Before Working Capital Changes	5,155,858	2,976,156	569,369	(2,926,391)
(Increase)/Decrease in:				
Inventories	(5,616)	(303,396)	–	–
Trade receivables	(356,064)	(1,279,887)	–	–
Other receivables, deposits and prepayments	(9,638)	1,850,242	(43,741)	1,257,419
Increase/(Decrease) in:				
Trade payables	359,762	155,619	–	–
Other payables	(363,544)	861,896	130,266	202,394
Cash Generated From/ (Used In) Operations	4,780,758	4,260,630	655,894	(1,466,578)
Tax paid	(1,332,384)	(1,569,898)	(216,070)	(3)
Tax refunded	18,873	93,578	–	–
Net Cash From/(Used In) Operating Activities	3,467,247	2,784,310	439,824	(1,466,581)

STATEMENTS OF CASH FLOWS (CONT'D)

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
CASH FLOWS (USED IN)/ FROM INVESTING ACTIVITIES				
Proceeds from disposal of property, plant and equipment	404,701	23,000	–	–
Interest received	622,965	421,103	457,711	290,087
Dividend received	–	–	2,900,000	–
Additions to property, plant and equipment (Note 11)	(4,406,512)	(6,922,917)	(26,044)	(12,314)
Net Cash (Used In)/From Investing Activities	(3,378,846)	(6,478,814)	3,331,667	277,773
CASH FLOWS (USED IN)/ FROM FINANCING ACTIVITIES				
Decrease in amount owing to a related party	–	–	–	(1,386,368)
Issuance of shares	–	17,820,000	–	17,820,000
Shares issuance expenses	–	(1,133,491)	–	(1,133,491)
Interest paid	(2,151)	(4,183)	(4,769)	(4,513)
Repayment of lease liabilities	(44,994)	(48,217)	(55,231)	(35,487)
Net Cash (Used In)/From Financing Activities	(47,145)	16,634,109	(60,000)	15,260,141
NET INCREASE IN CASH AND CASH EQUIVALENTS	41,256	12,939,605	3,711,491	14,071,333
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR	19,780,352	6,840,747	14,153,870	82,537
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	19,821,608	19,780,352	17,865,361	14,153,870

The accompanying notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

1. GENERAL INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and listed on the ACE Market of Bursa Malaysia Securities Berhad.

The principal activity of the Company is that of investment holding.

The information on the name of subsidiary companies, place of incorporation and operation, principal activities and proportion of ownership interest and voting power held by the Company in each subsidiary company is as disclosed in Note 14.

The registered office of the Company is located at Level 5, Guoco Tower, 6 Jalan Damanlela, Damansara City, Bukit Damansara, 50490 Kuala Lumpur.

The principal place of business of the Company is located at No. 11, Jalan 6/14, Kampung Tasik Tambahan, 68000 Ampang, Selangor Darul Ehsan.

The financial statements of the Group and of the Company have been authorised by the Board of Directors for issuance on 16 July 2026.

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards ("IFRSs") and the requirements of the Companies Act, 2016 in Malaysia.

Adoption of amendments to MFRSs

During the financial year, the Group and the Company has adopted the following amendments to MFRSs issued by the Malaysian Accounting Standards Board ("MASB") that are effective for the financial period beginning on or after 1 April 2025 as follows:

Amendments to MFRS 121	Lack of Exchangeability

The adoption of these amendments to MFRSs did not result in significant changes in the accounting policies of the Group and the Company and have no significant effect on the financial statements of the Group and the Company.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS (CONT'D)

New MFRSs and amendments to MFRSs in issue but not yet effective

At the date of authorisation for issue of these financial statements, the new MFRSs and amendments to MFRSs which were in issue but are not yet effective and not early adopted by the Group and the Company are as listed below:

Amendments to MFRS 9 and MFRS 7	Amendments to the Classification and Measurement of Financial Instruments [1]
Amendments to MFRS 9 and MFRS 7	Contracts Referencing Nature-dependent Electricity [1]
Amendments to MFRSs	Annual Improvements to MFRS Accounting Standards-Volume 11 [1]
MFRS 18	Presentation and Disclosure in Financial Statements [2]
MFRS 19	Subsidiaries without Public Accountability: Disclosures [2]
Amendments to MFRS 19	Subsidiaries without Public Accountability: Disclosures [2]
Amendments to MFRS 121	Translation to a Hyperinflationary Presentation Currency [2]
Amendments to MFRS 10 and MFRS 128	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture [3]

1 Effective for annual periods beginning on or after 1 January 2026.
2 Effective for annual periods beginning on or after 1 January 2027.
3 Effective deferred to a date to be determined and announced by MASB.

The directors anticipate that the abovementioned new MFRSs and amendments to MFRSs will be adopted in the annual financial statements of the Group and the Company when they become effective, if applicable. The adoption of these new MFRSs and amendments to MFRSs may not have an impact on the financial statements of the Group and the Company in the period of initial application except as further discussed below:

MFRS 18 Presentation and Disclosure in Financial Statements

MFRS 18 *Presentation and Disclosure in Financial Statements* sets out overall requirements for the presentation and disclosure in the financial statements, and will replace MFRS 101 *Presentation of Financial Statements* upon its adoption. The International Accounting Standard Board ("IASB") did not reconsider all aspects of MFRS 101 when developing MFRS 18, but instead focused on the statement of profit or loss. The IASB retained some paragraphs from MFRS 101 in MFRS 18 and moved some paragraphs from MFRS 101 to MFRS 108 *Basis of Preparation of Financial Statements* and MFRS 7 *Financial Instruments: Disclosures*.

MFRS 18 aims to improve financial reporting by:

- requiring an entity to classify income and expenses included in the statement of profit or loss into five categories, namely operating, investing, financing, income taxes and discontinued operations;
- requiring an entity to present two new defined subtotals in the statement of profit or loss, including "operating profit or loss" and "profit or loss before financing and income taxes";
- requiring an entity to disclose management-defined performance measure; and
- adding new principles for aggregation and disaggregation of items.

An entity is required to apply MFRS 18 for annual periods beginning on or after 1 January 2027, with earlier application permitted. MFRS 18 requires retrospective application with specific transition provisions.

NOTES TO THE FINANCIAL STATEMENTS
(CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION

Basis of Accounting

The financial statements of the Group and of the Company have been prepared under the historical cost convention, unless otherwise indicated in the material accounting policies stated below.

Functional and Presentation Currency

These financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional currency. All financial information is presented in RM and has been rounded to the nearest RM except when otherwise stated.

Basis of Consolidation - Merger Method

The Group account for its business combinations using merger method of accounting.

A business combination involving entities under common control is a business combination in which all the combining entities or business are ultimately controlled by the same party or parties both before and after the business combination, and that control is not transitory. The acquisition of the combining entities resulted in a business involving common control since the management of all the entities which took part in the acquisition were controlled by common directors and under common shareholders before and immediately after the acquisition, and accordingly the accounting treatment is outside the scope of MFRS 3.

Under the merger method of accounting, the results of the subsidiary companies are presented as if the merger had been effected throughout the current period. The assets and liabilities combined are accounted for based on the carrying amounts from the perspective of the common control shareholders at the date of transfer. The cost of investment in the Company's books is recorded at the nominal value of the shares received. The difference between the carrying value of the investment and the nominal value of the shares of the subsidiary companies is treated as a merger deficit or merger reserve as applicable.

Investment in Subsidiary Companies

Investment in unquoted shares of subsidiary companies, which is eliminated on consolidation, is stated in the Company's financial statements at cost less impairment losses.

Revenue and Other Income Recognition

(i) Sale of goods

The Group repackages, markets and distributes refined, bleached and deodorised ("RBD") palm olein oil products and trades other oil products. Revenue from sale of goods is recognised at a point in time when control of the goods has been transferred to the customers, generally on the delivery of goods. Revenue is measured at the fair value of the consideration received or receivable, net of discounts, rebates, returns and taxes collected on behalf of the government.

(ii) Service fees

Service fees from the provision of management services is recognised over time and on an accrual basis, by reference to the agreements entered into between the Company and its subsidiary companies.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Revenue and Other Income Recognition (Cont'd)

(iii) Rental income

Rental income is accounted for on a straight-line basis over the lease terms.

(iv) Dividend income

Dividend income is recognised when the right to receive payment is established.

Government Grants

Government grants which relate to an expense item is recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate and are deducted in reporting the related expense.

Employee Benefits

Short term employee benefits

Short term employee benefit obligations in respect of wages, salaries, social security contributions, annual bonuses, paid annual leave, sick leave and non-monetary benefits are recognised as an expense in the financial year where the employees have rendered their services to the Group and the Company.

Defined contribution plan

The Group and the Company make contributions to the Employees Provident Fund ("EPF") and contributions are charged to profit or loss. Once the contributions have been paid, there are no further payment obligations. The contribution made to EPF is a defined contribution plan.

Property, Plant and Equipment

Recognition and measurement

Property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Capital work-in-progress consists of expenditure incurred on construction of property, plant and equipment which are not ready for use. Upon completion of construction, the cost will be reclassified to the respective property, plant and equipment and depreciated according to the depreciation policy of the Group.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Property, Plant and Equipment (Cont'd)

Depreciation

Except for capital work-in-progress, property, plant and equipment are depreciated on a straight-line basis by allocating their depreciable amounts over their estimated useful lives. The principal annual depreciation rates are as follows:

Leasehold lands	99 years
Leasehold buildings	2%
Furniture and fittings	20%
Motor vehicles	20%
Office equipment	10% - 20%
Plant and machinery	20%
Renovation and signboards	20%
Computers	20%
Tool and equipment	20%

Leases

The Group and the Company present right-of-use assets in Note 12 and lease liabilities as separate lines in Note 21.

Lessee accounting

The Group and the Company recognise a right-of-use asset and a lease liability at the lease commencement date. Right-of-use assets are initially measured at cost less any accumulated depreciation and accumulated impairment losses, and adjusted for any remeasurement of the lease liabilities. Depreciation is computed on a straight-line basis over the lease period.

Lessor accounting

The Group and the Company recognise lease payments received from rental under operating leases as income on a straight-line basis over the lease term as part of other operating income.

Short term leases and leases of low value assets

The Group has elected not to recognise right-of-use assets and lease liabilities for short term leases that have a lease term of 12 months or less and leases of low value assets. The Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Low value assets are those assets valued at less than RM15,000 each when purchased new.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Investment Properties

Recognition and measurement

Investment properties are measured at cost less accumulated depreciation and any impairment losses.

Depreciation

Investment properties are depreciated on a straight-line basis to write down the cost of each asset to their residual values over their estimated useful lives. The principal annual depreciation rates are:

Leasehold land	99 years
Buildings	2%

Inventories

Inventories are stated at the lower of cost and net realisable value.

Inventories comprise cost of purchase and other costs incurred in bringing it to their present location and condition are determined on a first-in-first-out basis.

Financial Instruments

Financial assets and financial liabilities are recognised in the statements of financial position when the Group and the Company become a party to the contractual provisions of the instrument.

Except for the trade receivables that do not contain a significant financing component or for which the Group and the Company have applied the practical expedient, the financial instruments are recognised initially at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial asset and financial liability. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under MFRS 15.

Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification of financial assets

Financial assets that meet the following conditions are measured at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Financial Instruments (Cont'd)

Financial assets (Cont'd)

Classification of financial assets (Cont'd)

Financial assets that meet the following conditions are measured at fair value through other comprehensive income ("FVTOCI"):

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are measured at fair value through profit or loss ("FVTPL").

Despite the foregoing, the Group and the Company may make the following irrevocable election/designation at initial recognition of a financial asset:

- the Group and the Company may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if certain criteria are met; and
- the Group and the Company may irrevocably designate a debt investment that meets the amortised cost or FVTOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

(i) Amortised cost and effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period.

For financial assets other than purchased or originated credit impaired financial assets (i.e. assets that are credit impaired on initial recognition), the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest income is recognised using the effective interest method for debt instruments measured at amortised cost and at FVTOCI. For financial assets other than purchased or originated credit impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit impaired.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Financial Instruments (Cont'd)

Financial assets (Cont'd)

Classification of financial assets (Cont'd)

(ii) Financial assets designated at FVTOCI

The Group and the Company may make an irrevocable election (on an instrument by instrument basis) to designate investments in equity instruments as at FVTOCI. Designation at FVTOCI is not permitted if the equity investment is held for trading or if it is contingent consideration recognised by an acquirer in a business combination.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling it in the near term; or
- it is part of a portfolio of identified financial instruments that the Group and the Company manages together and has evidence of a recent actual pattern of short term profit taking; or
- it is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

Investments in equity instruments at FVTOCI are initially measured at fair value plus transaction costs.

Subsequently, they are measured at fair value, with gains and losses from changes in fair value recognised in other comprehensive income and accumulated in the fair value adjustment reserve within equity. Upon disposal, the cumulative gains or losses previously recognised in other comprehensive income are transferred to retained earnings. Dividends on these investments in equity instruments are recognised in profit or loss in accordance with MFRS 9, unless the dividends clearly represent a recovery of part of the cost of the investment.

(iii) Financial assets at FVTPL

Unless the Group and the Company designate investments in equity instruments as FVTOCI, all other equity investments are designated as FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss to the extent they are not part of a designated hedging relationship.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Financial Instruments (Cont'd)

Financial liabilities

All financial liabilities are measured subsequently at amortised cost using the effective interest method.

However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, and financial guarantee contracts issued by the Group and the Company, are measured in accordance with the specific accounting policies set out below.

(i) Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading, including derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument) or financial liabilities designated into this category upon initial recognition.

Subsequent to initial recognition, financial liabilities at fair value through profit or loss are measured at fair value with the gain or loss recognised in profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in MFRS 9 *Financial Instruments* are satisfied.

(ii) Financial liabilities measured at amortised cost

Financial liabilities that are not (i) contingent consideration of an acquirer in a business combination, (ii) held-for-trading, or (iii) designated as at FVTPL, are initially recognised at fair value and subsequently are measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

<u>Derecognition of financial liabilities</u>

The Group and the Company derecognise financial liabilities when, and only when, the Group and the Company's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Impairment of Non-Financial Assets

The carrying amounts of non-financial assets (except for inventories) are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, the Group and the Company make an estimate of the asset's recoverable amount.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of non-financial assets or cash-generating units ("CGUs").

The recoverable amount of an asset or a CGU is the higher of its fair value less costs of disposal and its value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. In determining the fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used.

Where the carrying amount of an asset exceed its recoverable amount, the carrying amount of asset is reduced to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.

Impairment losses are recognised in profit or loss, except for assets that were previously revalued with the revaluation surplus recognised in other comprehensive income. In the latter case, the impairment is recognised in other comprehensive income up to the amount of any previous revaluation.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. An impairment loss is reversed only if there has been a change in the estimates used to determine the assets recoverable amount since the last impairment loss was recognised. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

Impairment of Financial Assets

Financial assets measured at amortised cost will be subject to the impairment requirement in MFRS 9 which is related to the accounting for expected credit losses on the financial assets. Expected credit loss is the weighted average of credit losses with the respective risks of a default occurring as the weight.

For trade receivables, the Group applies the simplified approach permitted by MFRS 9 to measure the loss allowance at an amount equal to lifetime expected credit losses.

The Group measures the loss allowance for trade receivables at an amount equal to lifetime expected credit losses ("ECL"). The ECL on trade receivables are estimated using the "Probability of Default" approach by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which debtors operate and an assessment of both the current as well as the forecast conditions at the reporting date.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Impairment of Financial Assets (Cont'd)

The Group and the Company measure loss allowance at an amount equal to lifetime expected credit loss, except for the following, which are measured as 12-month expected credit losses:

- debt securities that are determined to have low credit risk at the reporting date; and
- other debt securities and bank balances for which credit risk (i.e. risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating expected credit loss, the Group and the Company consider reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's and the Company's historical experience and informed credit assessment and including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due.

The Group considers a financial asset to be in default when:

- the borrower is unable to pay its credit obligations to the Group in full, without taking into account any credit enhancements held by the Group; or
- the contractual payment of the financial asset is more than 90 days past due unless the Group have reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

The maximum period considered when estimating expected credit losses is the maximum contractual period over which the Group are exposed to credit risk.

Expected credit losses are a probability-weighted estimate of credit losses (i.e. the present value of all cash shortfalls) over the expected life of the financial instrument. A cash shortfall is the difference between the cash flows that are due to an entity in accordance with the contract and the cash flows that the entity expects to receive.

Expected credit losses are discounted at the effective interest rate of the financial assets.

At each reporting date, the Group assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired include observable data about the following events:

- significant financial difficulty of the issuer or the debtor; or
- a breach of contract, such as a default of past due event; or
- the lender(s) of the debtor, for economic or contractual reasons relating to the debtor's financial difficulty, having granted to the debtor a concession(s) that the lender(s) would not otherwise consider; or
- it is becoming probable that the debtor will enter bankruptcy or other financial reorganisation.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

Impairment of Financial Assets (Cont'd)

The amount of expected credit losses (or reversal) shall be recognised in profit or loss, as an impairment gain or loss.

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or source of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedure for recovery of amounts due.

Statements of Cash Flows

The Group and the Company adopt the indirect method in the preparation of the statements of cash flows. Cash and cash equivalents comprise of cash in hand and bank balances, deposits with licensed banks and other short-term, highly liquid investments, highly liquid investments with maturities of three months or less from the date of acquisition and are readily convertible to cash with insignificant risk of changes in value.

4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Directors have used estimates and assumptions in measuring the reported amounts of assets and liabilities at the end of the reporting period and the reported amounts of expenses during the reporting period. Judgements and assumptions are applied in the measurement, and hence, the actual results may not coincide with the reported amounts.

(a) Critical judgements in applying the Group's and the Company's accounting policies

In the process of applying the Group's and the Company's accounting policies, which are described in Note 3 above, the directors are of the opinion that there are no instances of application of judgements that are expected to have significant effect on the amounts recognised in the financial statements.

(b) Key sources of estimation uncertainty

The directors believe that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next reporting period.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

5. REVENUE

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Revenue from contracts with customers:				
Sale of goods	93,197,519	90,056,439	–	–
Service fees	–	–	2,880,000	640,000
	93,197,519	90,056,439	2,880,000	640,000
Revenue from other sources:				
Dividend income	–	–	2,900,000	–
	93,197,519	90,056,439	5,780,000	640,000
Timing of revenue recognition:				
At a point in time	93,197,519	90,056,439	–	–
Over time	–	–	2,880,000	640,000
	93,197,519	90,056,439	2,880,000	640,000

6. FINANCE COSTS

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Interest expenses on lease liabilities	2,151	4,183	4,769	4,513

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

7. PROFIT/(LOSS) BEFORE TAX

Profit/(Loss) before tax is determined after charging/(crediting), amongst other, the following items:

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Auditors' remuneration:				
Statutory audit	95,000	90,000	52,000	50,000
Non-audit services	5,000	5,000	5,000	5,000
Staff costs (Note 8)	5,779,558	5,541,814	1,715,899	1,068,098
Listing expenses	–	2,258,165	–	2,258,165
Depreciation of property, plant and equipment	989,087	928,463	5,070	691
Amortisation of right-of-use assets	42,390	48,414	56,087	37,392
Depreciation of investment properties	3,000	3,000	–	–
Impairment loss on trade receivables	–	9,600	–	–
Bad debts written off	–	3,662	–	–
Property, plant and equipment written off	1,992	1,777	–	–
Rental expenses relating to short-term lease	–	1,200	–	–
Gain on termination of lease contract	–	(562)	–	–
Gain on disposal of property, plant and equipment	(400,632)	(21,239)	–	–
Rental income	(257,712)	(243,374)	–	–
Interest income	(622,965)	(421,103)	(457,711)	(290,087)
Government subsidies	(5,335,362)	(5,181,028)	–	–
Reversal of impairment loss on trade receivables	(3,600)	–	–	–

Government subsidies which are recognised in cost of sales represent subsidies received and receivable from the Government by a subsidiary company under the Cooking Oil Price Stabilisation Scheme ("COSS") and Program Mekanisme Kawalan Harga Minyak Masak ("MKHMM").

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

8. STAFF COSTS

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Directors' fees	168,000	140,000	168,000	140,000
Salaries, bonus and other emoluments	4,748,553	4,532,527	1,291,753	753,174
Defined contribution plan	610,808	588,292	229,242	147,005
Social security contributions	60,298	54,331	5,071	2,697
Other employee benefits	180,487	161,555	12,509	18,559
Benefits-in-kind	11,412	65,109	9,324	6,663
	5,779,558	5,541,814	1,715,899	1,068,098

Included in staff costs is the aggregate amount of remuneration received and receivable by the directors and key management personnel of the Group and of the Company as shown below:

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Directors				
Executive directors:				
Salaries, bonus and other emoluments	883,474	812,696	883,474	536,696
Defined contribution plan	167,864	158,126	167,864	105,686
Social security contributions	2,285	2,094	2,285	1,460
Other employee benefits	–	17,422	–	17,422
Benefits-in-kind	5,789	58,663	5,789	6,370
	1,059,412	1,049,001	1,059,412	667,634
Non-executive directors:				
Directors' fees	168,000	140,000	168,000	140,000
	1,227,412	1,189,001	1,227,412	807,634
Key management personnel ^				
Salaries, bonus and other emoluments	530,621	676,159	373,246	216,478
Defined contribution plan	81,491	104,486	61,378	41,319
Social security contributions	4,511	4,259	2,785	1,237
Other employee benefits	12,509	1,137	12,509	1,137
Benefits-in-kind	5,623	6,446	3,535	293
	634,755	792,487	453,453	260,464

^ Key management personnel include director of a subsidiary company

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

9. INCOME TAX EXPENSE

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Estimated tax payable:				
Current financial year	1,153,937	1,323,720	219,682	–
Underprovision in prior years	14,231	70,004	–	3
	1,168,168	1,393,724	219,682	3
Deferred tax (Note 22):				
Current financial year	149,164	(67,062)	–	–
Underprovision in prior years	20,491	4,011	–	–
	169,655	(63,051)	–	–
	1,337,823	1,330,673	219,682	3

A reconciliation of income tax expense applicable to profit/(loss) before tax at the statutory tax rate to the income tax expense at the effective income tax rate of the Group and of the Company are as follows:

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Profit/(Loss) before tax	5,144,435	2,419,961	3,861,154	(2,678,900)
Taxation at statutory tax rate of 24% (2025: 24%)	1,234,664	580,790	926,677	(642,936)
Tax effects of:				
Non-deductible expenses	215,983	729,472	98,856	642,936
Non-taxable income	(147,546)	(53,604)	(805,851)	–
Underprovision in prior years:				
Estimated tax payable	14,231	70,004	–	3
Deferred tax	20,491	4,011	–	–
	1,337,823	1,330,673	219,682	3

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

10. EARNINGS PER ORDINARY SHARE

Basic

Basic earnings per ordinary share are based on the profit for the financial year attributable to owners of the Company and the weighted average number of ordinary shares outstanding during the financial year, calculated as follows:

	The Group	
	2026	**2025**
Profit for the financial year attributable to owners of the Company (RM)	3,806,612	1,089,288
Weighted average number of ordinary shares (unit)	266,000,000	266,000,000
Basic earnings per ordinary share (sen)	1.43	0.41

Diluted

Diluted earnings per ordinary share equals basic earnings per ordinary share because there are no potentially dilutive instruments in existence at the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

11. PROPERTY, PLANT AND EQUIPMENT

The Group	Leasehold lands and buildings RM	Furniture and fittings RM	Motor vehicles RM	Office equipment RM	Plant and machinery RM	Renovation and signboards RM	Computers RM	Tools and equipment RM	Capital work-in-progress RM	Total RM
Cost										
At 1 April 2025	13,184,135	417,453	3,519,114	385,195	2,094,602	432,920	133,692	341,336	2,972,652	23,481,099
Additions	–	8,513	436,595	64,160	29,000	9,000	42,237	142,570	3,674,437	4,406,512
Disposals	–	–	(907,857)	–	(85,000)	–	–	–	–	(992,857)
Write offs	–	–	–	(5,335)	–	–	–	–	–	(5,335)
Transfer	5,083,073	–	–	–	477,516	–	–	–	(5,560,589)	–
At 31 March 2026	18,267,208	425,966	3,047,852	444,020	2,516,118	441,920	175,929	483,906	1,086,500	26,889,419
Accumulated depreciation										
At 1 April 2025	756,776	285,466	2,635,763	287,493	1,948,553	326,888	85,334	284,311	–	6,610,584
Charge for the financial year	266,152	42,103	471,226	19,195	102,217	38,315	22,071	27,808	–	989,087
Disposals	–	–	(903,789)	–	(84,999)	–	–	–	–	(988,788)
Write offs	–	–	–	(3,343)	–	–	–	–	–	(3,343)
At 31 March 2026	1,022,928	327,569	2,203,200	303,345	1,965,771	365,203	107,405	312,119	–	6,607,540
Carrying amount										
At 31 March 2026	17,244,280	98,397	844,652	140,675	550,347	76,717	68,524	171,787	1,086,500	20,281,879

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	Leasehold lands and buildings RM	Furniture and fittings RM	Motor vehicles RM	Office equipment RM	Plant and machinery RM	Renovation and signboards RM	Computers RM	Tools and equipment RM	Capital work-in-progress RM	Total RM
Cost										
At 1 April 2024	13,028,569	420,391	3,275,629	388,866	2,066,352	420,410	121,009	421,951	37,730	20,180,907
Additions	155,566	–	296,485	2,966	35,000	12,510	14,190	21,278	2,934,922	3,472,917
Disposal	–	–	(53,000)	–	–	–	–	–	–	(53,000)
Write offs	–	(2,938)	–	(6,637)	(6,750)	–	(1,507)	(101,893)	–	(119,725)
At 31 March 2025	13,184,135	417,453	3,519,114	385,195	2,094,602	432,920	133,692	341,336	2,972,652	23,481,099
Accumulated depreciation										
At 1 April 2024	541,649	246,301	2,195,385	270,919	1,884,767	286,916	69,113	356,258	–	5,851,308
Charge for the financial year	215,127	42,072	491,617	21,778	70,485	39,972	17,483	29,929	–	928,463
Disposal	–	–	(51,239)	–	–	–	–	–	–	(51,239)
Write offs	–	(2,907)	–	(5,204)	(6,699)	–	(1,262)	(101,876)	–	(117,948)
At 31 March 2025	756,776	285,466	2,635,763	287,493	1,948,553	326,888	85,334	284,311	–	6,610,584
Carrying amount										
At 31 March 2025	12,427,359	131,987	883,351	97,702	146,049	106,032	48,358	57,025	2,972,652	16,870,515

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

11. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Company	Signboard RM	Computer RM	Furniture & fittings RM	Total RM
Cost				
At 1 April 2024	–	–	–	–
Additions	7,800	4,514	–	12,314
At 31 March 2025/1 April 2025	7,800	4,514	–	12,314
Additions	–	18,624	7,420	26,044
At 31 March 2026	7,800	23,138	7,420	38,358
Accumulated depreciation				
At 1 April 2024	–	–	–	–
Charge for the financial year	390	301	–	691
At 31 March 2025/1 April 2025	390	301	–	691
Charge for the financial year	1,560	3,386	124	5,070
At 31 March 2026	1,950	3,687	124	5,761
Carrying amount				
At 31 March 2025	7,410	4,213	–	11,623
At 31 March 2026	5,850	19,451	7,296	32,597

The aggregate additional costs for property, plant and equipment of the Group and of the Company acquired during the financial year were through the following:

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Aggregate additional costs	4,406,512	3,472,917	26,044	12,314
Cash paid in respect of prior year acquisition	–	3,450,000	–	–
Cash payments	4,406,512	6,922,917	26,044	12,314

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

12. RIGHT-OF-USE ASSETS

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Buildings				
Cost				
At 1 April	218,216	258,479	168,262	–
Additions	18,342	–	–	168,262
Termination of lease contract	–	(40,263)	–	–
At 31 March	236,558	218,216	168,262	168,262
Accumulated amortisation				
At 1 April	160,919	126,107	37,392	–
Charge for the financial year	42,390	48,414	56,087	37,392
Termination of lease contract	–	(13,602)	–	–
At 31 March	203,309	160,919	93,479	37,392
Carrying amount				
At 31 March	33,249	57,297	74,783	130,870

13. INVESTMENT PROPERTIES

	The Group	
	2026 RM	2025 RM
Leasehold land and buildings		
Cost		
At 1 April/31 March	246,000	246,000
Accumulated depreciation		
At 1 April	46,000	43,000
Charge for the financial year	3,000	3,000
At 31 March	49,000	46,000
Carrying amount		
At 31 March	197,000	200,000
Fair value of investment properties	397,500	330,206

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

13. INVESTMENT PROPERTIES (CONT'D)

(a) Fair value basis of investment properties

Investment properties are stated at cost. The fair value of the investment properties of the Group were estimated by the directors based on the latest transacted prices in the market of properties with similar conditions and location. The fair value of investment properties falls under Level 2 of the fair value hierarchy.

There are no transfers between levels of the fair value hierarchy during the financial year.

(b) Income and expenses recognised in profit or loss

The following are recognised in profit or loss in respect of investment properties:

	The Group	
	2026 RM	2025 RM
Rental income	29,107	25,830
Direct operating expenses	2,002	2,277

14. INVESTMENT IN SUBSIDIARY COMPANIES

	The Company	
	2026 RM	2025 RM
Unquoted shares - at cost:		
At beginning of the financial year	19,959,990	–
Additions during the financial year	–	19,959,990
At end of the financial year	19,959,990	19,959,990

Details of the subsidiary companies are as follows:

Name	Place of incorporation and operation	Proportion of ownership interest and voting power 2026 %	Proportion of ownership interest and voting power 2025 %	Principal activities
Sik Cheong Edible Oil Sdn. Bhd. ("SCEO")	Malaysia	100	100	Repackaging, marketing and distribution of edible oil and other food products.
Sin Cheong Sales & Marketing Sdn. Bhd. ("SCSM")	Malaysia	100	100	Distribution of lamp oil and other trading products.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

15. INVENTORIES

	The Group 2026 RM	2025 RM
At cost:		
Packing materials	381,216	232,611
Raw materials	651,855	726,717
Finished goods	482,053	550,180
	1,515,124	1,509,508
Recognised in profit or loss:		
Inventories recognised as cost of sales	86,849,588	83,882,795

16. TRADE RECEIVABLES

	The Group 2026 RM	2025 RM
Trade receivables	7,687,700	7,331,636
Less: Allowance for impairment	(6,000)	(9,600)
Net	7,681,700	7,322,036

Trade receivables are recognised at their original invoice amounts which represent their fair values on initial recognition. The credit period granted to customers of the Group ranges from 7 days to 90 days (2025: 7 days to 60 days).

Impairment for trade receivables is recognised based on the simplified approach using the lifetime expected credit losses. The expected credit losses of the trade receivables are estimated using a roll rate method which incorporates the Group's historical credit loss experience, prevailing general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

16. TRADE RECEIVABLES (CONT'D)

The analysis of trade receivables at the end of the reporting period are as follows:

	Gross trade receivables RM	Loss allowance RM	Net balance RM
The Group			
2026			
Neither past due nor impaired	5,487,144	–	5,487,144
Past due but not impaired:			
Less than 30 days	1,598,991	–	1,598,991
31 to 60 days	339,739	–	339,739
61 to 90 days	209,857	–	209,857
More than 90 days	45,969	–	45,969
	2,194,556	–	2,194,556
Past due and impaired:			
More than 90 days	6,000	(6,000)	–
	7,687,700	(6,000)	7,681,700
2025			
Neither past due nor impaired	5,132,992	–	5,132,992
Past due but not impaired:			
Less than 30 days	1,774,254	–	1,774,254
31 to 60 days	319,677	–	319,677
61 to 90 days	62	–	62
More than 90 days	95,051	–	95,051
	2,189,044	–	2,189,044
Past due and impaired:			
More than 90 days	9,600	(9,600)	–
	7,331,636	(9,600)	7,322,036

NOTES TO THE FINANCIAL STATEMENTS
(CONT'D)

16. TRADE RECEIVABLES (CONT'D)

The loss allowance recognised as at 31 March 2026 is RMNil (2025: RM9,600). The remaining amount not impaired are deemed recoverable because there has not been a significant change in credit quality. These customers are creditworthy with good payment records whom there is no history of default.

The movement of allowance for impairment during the financial year is as follows:

	The Group	
	2026 RM	2025 RM
At beginning of the financial year	9,600	–
Loss allowance recognised	–	9,600
Reversal of impairment loss	(3,600)	–
At end of the financial year	6,000	9,600

17. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Other receivables	896,703	1,040,237	–	–
Deposits	175,463	55,733	57,741	14,000
Prepayments	41,939	8,497	–	–
	1,114,105	1,104,467	57,741	14,000

Included in other receivables of the Group is an amount of RM839,990 (2025: RM1,013,421) receivable from Kementerian Perdagangan Dalam Negeri dan Kos Sara Hidup (Ministry of Domestic Trade and Cost of Living) in relation to the COSS and MKHMM.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

18. CASH AND CASH EQUIVALENTS

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
At amortised cost:				
Cash and bank balances	1,348,540	1,922,503	63,877	914,997
At fair value through profit or loss:				
Cash management fund	18,473,068	17,857,849	17,801,484	13,238,873
	19,821,608	19,780,352	17,865,361	14,153,870

Cash management fund represents investments in fixed income funds issued by licensed fund management company in Malaysia. The funds allow redemption within one business day and are highly liquid money market instruments, which are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

The cash management fund of the Group and of the Company earned interest at 3.31% (2025: 2.36%) per annum.

19. SHARE CAPITAL

		The Group and the Company			
		2026		2025	
	Note	Number of shares Units	Amount RM	Number of shares Units	Amount RM
Issued and fully paid with no par value:					
Ordinary shares					
At beginning of year		266,000,000	36,646,599	100	100
Issuance of new shares:					
Effect of group restructuring exercise	(a)	–	–	199,999,900	19,959,990
Public issue	(b)	–	–	66,000,000	17,820,000
Shares issuance expenses	(c)	–	–	–	(1,133,491)
At end of year		266,000,000	36,646,599	266,000,000	36,646,599

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

19. SHARE CAPITAL (CONT'D)

(a) On 6 December 2023, the Company has entered into two conditional share sale agreements to acquire the entire equity interests in SCEO and SCSM.

The conditional share sale agreements were executed for:

(i) the acquisition by the Company of the entire equity interests in SCEO for a purchase consideration of RM19,449,982 which was satisfied via the issuance of 194,889,600 new ordinary shares of the Company at an issue price of RM0.0998 per ordinary share.

(ii) the acquisition by the Company of the entire equity interests in SCSM for a purchase consideration of RM510,008 which was satisfied via the issuance of 5,110,300 new ordinary shares of the Company at an issue price of RM0.0998 per ordinary share.

The acquisitions of the above companies were completed on 20 May 2024 and accordingly, SCEO and SCSM became wholly owned subsidiary companies of the Company.

(b) On 13 August 2024, the Company increased its issued ordinary share capital by way of issuance of 66,000,000 new ordinary shares at an issue price of RM0.27 each for total cash consideration of RM17,820,000 pursuant to the Initial Public Offering ("IPO") of the Company on the ACE Market of Bursa Malaysia Securities Berhad.

(c) The share issuance expenses comprise professional fees, brokerage fees, underwriting fees, placement fees, regulatory fees and other expenses incurred in connection with the issuance of new shares during the IPO.

Subsequent to financial year end, the directors proposed a final single tier dividend of 0.30 sen per ordinary share amounting to RM798,000 in respect of the current financial year ended 31 March 2026. The proposed final dividend is subject to the approval by the shareholders at the forthcoming Annual General Meeting of the Company and has not been included as liability in the financial statements. Upon approval by the shareholders, the dividend payment will be accounted for in equity as an appropriation of retained earnings during the financial year ending 31 March 2027.

20. MERGER DEFICIT

The merger deficit arose from the business combination of the Company and its subsidiary companies which was accounted for under the merger method of accounting principles. Under the merger method of accounting principles, the difference between the carrying value of the investment and the nominal value of the shares of subsidiary companies will be reflected within equity as merger deficit.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

21. LEASE LIABILITIES

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
At 1 April	60,369	135,809	132,775	–
Additions	18,342	–	–	168,262
Termination of lease contract	–	(27,223)	–	–
Interest expense	2,151	4,183	4,769	4,513
Payments of interest expense	(2,151)	(4,183)	(4,769)	(4,513)
Payments of principal	(44,994)	(48,217)	(55,231)	(35,487)
At 31 March	33,717	60,369	77,544	132,775
Presented as:				
Current	28,121	41,413	57,727	55,231
Non-current	5,596	18,956	19,817	77,544
	33,717	60,369	77,544	132,775

The maturity analysis of lease liabilities at the end of the financial year:

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Within one year	28,800	43,200	60,000	60,000
More than one year and less than two years	5,656	19,200	20,000	60,000
More than two years and less than five years	–	–	–	20,000
	34,456	62,400	80,000	140,000
Less: Future finance charges	(739)	(2,031)	(2,456)	(7,225)
Present value of lease liabilities	33,717	60,369	77,544	132,775

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

21. LEASE LIABILITIES (CONT'D)

The Group and the Company leased buildings from few parties under non-cancellable leases. The tenure of these leases range between 2 to 3 years (2025: 2 to 3 years), with option to renew upon expiry.

The interest rates of the Group and of the Company for the lease liabilities at the reporting date is 4.43% (2025: 3.68% to 4.43%) per annum.

Cash outflows for leases as a lessee are as follows:

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Included in the net cash from operating activities:				
Payment relating to short-term leases	–	1,200	–	–
Included in the net cash used in financing activities:				
Payment of lease liabilities	44,994	48,217	55,231	35,487
Interest paid in relation to lease liabilities	2,151	4,183	4,769	4,513
Total cash outflows for leases	47,145	52,400	60,000	40,000

22. DEFERRED TAX LIABILITIES

	The Group	
	2026 RM	2025 RM
At 1 April	180,500	243,551
Recognised in profit or loss (Note 9)	169,655	(63,051)
At 31 March	350,155	180,500

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

22. DEFERRED TAX LIABILITIES (CONT'D)

Deferred tax provided in the financial statements are in respect of the tax effects of the following:

Deferred tax asset

	The Group Lease liabilities 2026 RM	 2025 RM
At 1 April	14,488	27,633
Recognised in profit or loss	(6,601)	(13,145)
At 31 March (before offsetting)	7,887	14,488
Offsetting	(7,887)	(14,488)
At 31 March (after offsetting)	–	–

Deferred tax liabilities

		The Group	
	Accelerated capital allowances RM	Right-of-use assets RM	Total RM
2026			
At 1 April 2025	181,235	13,753	194,988
Recognised in profit or loss	168,827	(5,773)	163,054
At 31 March 2026 (before offsetting)	350,062	7,980	358,042
Offsetting	93	(7,980)	(7,887)
At 31 March 2026 (after offsetting)	350,155	–	350,155
2025			
At 1 April 2024	244,215	26,969	271,184
Recognised in profit or loss	(62,980)	(13,216)	(76,196)
At 31 March 2025 (before offsetting)	181,235	13,753	194,988
Offsetting	(735)	(13,753)	(14,488)
At 31 March 2025 (after offsetting)	180,500	–	180,500

23. TRADE PAYABLES

The normal trade credit terms granted to the Group is 30 days (2025: 30 days) depending on the terms of the contract.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

24. OTHER PAYABLES

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Other payables	162,335	135,316	49,235	4,466
Accruals	763,961	575,117	285,925	200,428
Deposits received	53,757	51,491	–	–
Retention sum	123,750	705,423	–	–
	1,103,803	1,467,347	335,160	204,894

At the end of the financial year, the Group has a retention sum owing to contractor in relation to the ongoing construction of property, plant and equipment, amounting to RM123,750 (2025: RM705,423). The retention sum will be repaid in the next 12 months and thus has been classified as current liabilities.

25. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the liabilities of the Group and of the Company arising from financing activities, including both cash and non-cash changes:

The Group	At 1 April RM	Financing cash flows (i) RM	Non-cash changes (ii) RM	At 31 March RM
2026				
Lease liabilities	60,369	(44,994)	18,342	33,717
2025				
Lease liabilities	135,809	(48,217)	(27,223)	60,369
The Company				
2026				
Lease liabilities	132,775	(55,231)	–	77,544
2025				
Amount owing to a related party	1,386,368	(1,386,368)	–	–
Lease liabilities	–	(35,487)	168,262	132,775
	1,386,368	(1,421,855)	168,262	132,775

(i) The financing cash flows represent the net amount of proceeds or repayments of amount owing to a related party and lease liabilities in the statements of cash flows.

(ii) Non-cash changes include additions to lease liabilities and termination of lease contract.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

26. RELATED PARTY DISCLOSURES

(a) Identify related parties

For the purposes of these financial statements, parties are considered to be related to the Group and to the Company if the Group and the Company have the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and the Company and the party are subject to common control. Related parties may be individuals or other entities.

Related parties also include key management personnel defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group and of the Company either directly or indirectly. The key management personnel comprise the directors and management personnel of the Group and of the Company, having authority and responsibility for planning, directing and controlling the activities of the Group and of the Company directly or indirectly.

(b) Significant related party transactions and balances

Related party transactions have been entered into in the normal course of business under negotiated terms. In addition to the related party balances disclosed elsewhere in the financial statements, the significant related party transactions of the Group and of the Company are as follows:

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Transactions with a related party				
Rental paid and payable	(38,400)	(38,400)	–	–
Transactions with subsidiary companies				
Dividend income	–	–	2,900,000	–
Service fees received and receivable	–	–	2,880,000	640,000
Rental paid and payable	–	–	(60,000)	(40,000)
Transactions with Directors				
Rental paid and payable	–	(4,400)	–	–

(c) Compensation of key management personnel

The payment for key management personnel compensation during the financial year is disclosed in Note 8.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

27. FINANCIAL INSTRUMENTS

Categories of financial instruments

The following table analyses the financial assets and liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

	The Group		The Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Financial assets				
At amortised cost:				
Trade receivables	7,681,700	7,322,036	–	–
Other receivables and deposits	1,072,166	1,095,970	57,741	14,000
Cash and bank balances	1,348,540	1,922,503	63,877	914,997
At fair value through profit or loss:				
Cash management fund	18,473,068	17,857,849	17,801,484	13,238,873
Financial liabilities				
At amortised cost:				
Trade payables	1,300,116	940,354	–	–
Other payables	1,103,803	1,467,347	335,160	204,894
Lease liabilities	33,717	60,369	77,544	132,775

Financial risk management objectives and policies

The Group's financial risk management policy is to ensure that adequate financial resources are available for the development of the Group's operations whilst managing its financial risks, including credit risk, liquidity risk and market risk. The Group operates within clearly defined guidelines that are approved by the Board and the Group's policy is not to engage in speculative transactions.

The following section provides details regarding the Group's and the Company's exposure to the above-mentioned financial risk and the objectives, policies and processes for the management of this risk.

(i) Credit risk

Credit risk is the risk of financial loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group and the Company are exposed to the credit risk arises primarily from trade and other receivables. For cash and bank balances, mainly from cash management fund, the Group and the Company minimise credit risk by dealing exclusively with high credit rating financial institutions.

The Group's and the Company's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group and the Company trade only with recognised and creditworthy third parties. In addition, receivables balances are monitored on an on-going basis with the result that the Group's and the Company's exposure to bad debt is not significant.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

27. FINANCIAL INSTRUMENTS (CONT'D)

Financial risk management objectives and policies (Cont'd)

(i) Credit risk (Cont'd)

Trade receivables

At the end of the reporting period, the maximum exposure to credit risk arising from trade receivables is represented by the carrying amount in the statements of financial position.

The carrying amount of trade receivables is not secured by any collateral or supported by any other credit enhancements. In determining the recoverability of these receivables, the Group considers any change in the credit quality of the receivables from the date the credit was initially granted up to the reporting date. The Group has adopted a policy of dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults.

At the end of the reporting period, the Group has no significant concentration of credit risk that may arise from exposure to a single debtor or a group of debtors.

The Group applies the simplified approach to providing for impairment losses prescribed by MFRS 9, which permits the use of the lifetime expected credit loss provision for all trade receivables. To measure the impairment losses, trade receivables have been grouped based on the days past due.

Other receivables and other financial assets

For other receivables and other financial assets, the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties. As at the reporting date, the Group's and the Company's maximum exposure to credit risk arising from other receivables and other financial assets is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

The Group and the Company consider the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group and the Company compare the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. They consider available reasonable and supportive forward-looking information.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due from the credit term in making a contractual payment.

At the end of the reporting period, the Group and the Company consider the other receivables and other financial assets as low credit risk did not recognise any loss allowance for impairment for other receivables and other financial assets.

(ii) Liquidity risk

Liquidity risk refers to the risk that the Group and the Company will encounter difficulty in meeting their financial obligations as they fall due. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

The Group's and the Company's funding requirements and liquidity risk are managed with the objective of meeting business obligations on a timely basis. The Group and the Company finance their liquidity through internally generated cash flows and minimises liquidity risk by maintaining adequate reserves.

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

27. FINANCIAL INSTRUMENTS (CONT'D)

Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and the Company's non-derivative financial liabilities at the end of the reporting date based on contractual undiscounted repayment of obligations.

The Group	Contractual interest rate %	On demand or within 1 year RM	1 to 2 years RM	2 to 5 years RM	Total contractual cash flows RM	Total carrying amount RM
2026						
Non-interest bearing:						
Trade payables	–	1,300,116	–	–	1,300,116	1,300,116
Other payables	–	1,103,803	–	–	1,103,803	1,103,803
Interest bearing:						
Lease liabilities	4.43	28,800	5,656	–	34,456	33,717
		2,432,719	5,656	–	2,438,375	2,437,636
2025						
Non-interest bearing:						
Trade payables	–	940,354	–	–	940,354	940,354
Other payables	–	1,467,347	–	–	1,467,347	1,467,347
Interest bearing:						
Lease liabilities	3.68 - 4.43	43,200	19,200	–	62,400	60,369
		2,450,901	19,200	–	2,470,101	2,468,070

27. FINANCIAL INSTRUMENTS (CONT'D)

Financial risk management objectives and policies (Cont'd)

(ii) Liquidity risk (Cont'd)

Analysis of financial instruments by remaining contractual maturities (Cont'd)

The table below summarises the maturity profile of the Group's and the Company's non-derivative financial liabilities at the end of the reporting date based on contractual undiscounted repayment of obligations. (Cont'd)

The Company	Contractual interest rate %	On demand or within 1 year RM	1 to 2 years RM	2 to 5 years RM	Total contractual cash flows RM	Total carrying amount RM
2026						
Non-interest bearing:						
Other payables	–	335,160	–	–	335,160	335,160
Interest bearing:						
Lease liabilities	4.43	60,000	20,000	–	80,000	77,544
		395,160	20,000	–	415,160	412,704
2025						
Non-interest bearing:						
Other payables	–	204,894	–	–	204,894	204,894
Interest bearing:						
Lease liabilities	4.43	60,000	60,000	20,000	140,000	132,775
		264,894	60,000	20,000	344,894	337,669

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

27. FINANCIAL INSTRUMENTS (CONT'D)

Financial risk management objectives and policies (Cont'd)

(iii) Market risk

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates.

The Group's and the Company's investments in cash management fund are not exposed to significant risk of change in their fair values as they are not affected by changes in interest rates. Hence, any changes in interest rate in the near term are not expected to have a significant impact on the Group's and the Company's financial performance. Accordingly, no sensitivity analysis is presented.

Fair value of financial instruments

The carrying amounts of short-term receivables and payables, cash and bank balances and fixed deposits with licensed bank approximate their fair values due to the relatively short maturity period of these financial instruments and insignificant impact of discounting.

The financial instruments carried at fair value, are categorised into Levels 1 to 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirely, which are described as follows:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

27. FINANCIAL INSTRUMENTS (CONT'D)

Fair value of financial instruments (Cont'd)

The table analyses the financial instruments measured at fair value at the reporting date, by the level in the fair value hierarchy:

The Group	Fair value of financial instruments carried at fair value Level 2 RM	Carrying amount RM
2026		
Financial asset		
Cash management fund	18,473,068	18,473,068
2025		
Financial asset		
Cash management fund	17,857,849	17,857,849
The Company		
2026		
Financial asset		
Cash management fund	17,801,484	17,801,484
2025		
Financial asset		
Cash management fund	13,238,873	13,238,873

28. CAPITAL MANAGEMENT

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

There were no changes in the Group's approach to capital management during the financial year.

The Group is not subjected to any externally imposed capital requirements.

NOTES TO THE FINANCIAL STATEMENTS
(CONT'D)

29. CAPITAL COMMITMENTS

At the end of the financial year, the Group has capital commitment in respect of the construction of property, plant and equipment as follows:

	The Group	
	2026	**2025**
	RM	**RM**
Approved and contracted for:		
Property, plant and equipment	121,400	2,291,456

30. SEGMENT INFORMATION

Segmental information is primarily presented in respect of the Group's business segment which is based on the Group's management and internal reporting structure.

(a) Business segment

The principal activities of the Group are in a single industry segment of repacking, marketing and distribution of RBD palm olein oil products. The other segments are investment holding and trading of third-party products which is not of a sufficient size to be reported separately.

Management monitors the operating results of the Group as a whole for the purpose of making decisions about resource allocation and performance assessment. Accordingly, no segment information about Group's revenue, profit or loss, assets and liabilities are reported separately.

(b) Geographical segment

In determining the geographical segments of the Group, segment revenue is based on the geographical location of customers. Segment assets and segment capital expenditure are based on geographical location of assets. The geographical location of customers and assets are within Malaysia. As such, segmental reporting by geographical segment is deemed not necessary.

(c) Major customers

There is no significant concentration of revenue from any major customer as the revenue generated by the Group for the repackaging, marketing and distribution of RBD palm olein oil and other food products and the distribution of lamp oil and other trading products are from many customers.

DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

Pursuant to Rule 9.25A of the ACE Market Listing Requirements, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

(A) Group Total Income and Total Assets

		Group	
Total Income	**Remarks**	**2026 (RM)**	**2025 (RM)**
Revenue		93,197,519	90,056,439
Interest income		622,965	421,103
Total		**93,820,484**	**90,477,542**
Total Assets		**50,689,450**	**46,895,981**

(B) Business Activities

		Group	
Shariah Non-Compliant Activities	**Remarks**	**2026 (RM)**	**2025 (RM)**
Interest income		13,156	–
Insurance income		9,423	8,683
Other Shariah non-compliant activities (please specify under the remarks column)	Revenue from the sale of lamp oil	3,347,788	3,337,552
Total		**3,370,367**	**3,346,234**

DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING (CONT'D)

(C) Component of Financial Position

(i) Cash Component

Islamic Account/Instruments	Remarks	Group 2026 (RM)	Group 2025 (RM)
Cash at bank (exclude cash in hand)		1,270,219	1,897,752
Investment in cash funds	Al Amin	18,473,068	17,857,849
Total		**19,743,287**	**19,755,601**
Conventional Account/Instruments			
Cash at bank (exclude cash in hand)		1,347,478	1,921,172
Investment in cash funds		18,473,068	17,857,849
Total		**19,820,546**	**19,779,021**

(ii) Debt Component

Islamic Financing	Remarks	Group 2026 (RM)	Group 2025 (RM)
Current		–	–
Non-Current		–	–
Total		**–**	**–**
Conventional Borrowing			
Current		–	–
Non-Current		–	–
Total		**–**	**–**

LIST OF PROPERTIES
AS AT 31 MARCH 2026

Description and address	Tenure and Existing use	Land Area	Estimated Age of Building	Date of Acquisition	NBV as at 31 March 2026 RM
Single-storey - semi-detached factory **located at No. 9, Jalan 6/14, Kampung Tasik Tambahan, 68000 Ampang, Selangor**	Tenure Leasehold for 99 years, ending on 28 January 2091 Existing use To be used for processing facility, to keep and supply edible oil as well as to be used as a management office	Land size Approximately 11,250 sq. ft Built-up area Approximately 18,040 sq. ft	34 years	10 October 2025	6,522,703
2-storey semi-detached factory with mezzanine floor **located at No. 11, Jalan 6/14, Kampung Tasik Tambahan, 68000 Ampang, Selangor**	Tenure Leasehold for 99 years, ending on 28 January 2091 Existing use Management office, packaging facility, distribution and storage of the RBD palm olein cooking oil supplies and products	Land size Approximately 18,067 sq. ft Built-up area Approximately 20,483.89 sq. ft	34 years	16 May 2024	10,516,807
First floor (front portion) of four (4) storey shophouse **located at No. 31-1A, Jalan 6/10, Kampung Tasik Tambahan, 68000 Ampang, Selangor**	Tenure Leasehold for 99 years, ending on 28 January 2091 Existing use Staff accommodation	Built-up area Approximately 657 sq.ft	17 years	29 December 2009	53,654

LIST OF PROPERTIES
(CONT'D)

Description and address	Tenure and Existing use	Land Area	Estimated Age of Building	Date of Acquisition	NBV as at 31 March 2026 RM
Ground floor (front portion) of four (4) storey shophouse **located at No. 31G, Jalan 6/10, Kampung Tasik Tambahan, 68000 Ampang, Selangor**	Tenure Leasehold for 99 years, ending on 28 January 2091 Existing use Investment property	Built-up area Approximately 657 sq.ft	17 years	29 December 2009	197,000
One (1) unit of apartment (under parcel number 100, Level 3, Building No A17) located at No 52-2D (Block A2) Jalan 6/9, Kampung Tasik Tambahan, 68000 Ampang, Selangor	Tenure Leasehold for 99 years, ending on 28 January 2091 Existing use Staff Accommodation	Master land size Approximately 1,650 sq. ft Built-up area Approximately 664.994 sq. ft	24 years	31 May 2024	151,116

ANALYSIS OF SHAREHOLDINGS

AS AT 3 JULY 2026

Total Number of Issued Shares	:	266,000,000 Ordinary Shares
Class of Shares	:	Ordinary Shares
Voting Rights	:	One vote per ordinary share

DISTRIBUTION OF SHAREHOLDINGS

(As per Record of Depositors)

Size of Holdings	No. of Shareholders	%	No. of Shares Held	% (*)
1 - 99	0	0.000	0	0.000
100 – 1,000	160	9.329	76,700	0.028
1,001 – 10,000	726	42.332	4,336,900	1.630
10,001 – 100,000	662	38.600	25,653,800	9.644
100,001 – 13,299,999 (*)	164	9.562	60,012,600	22.561
13,300,000 and above (**)	3	0.174	175,920,000	66.135
Total	**1,715**	**100.000**	**266,000,000**	**100.000**

(*) *Less than 5% of issued shares.*
(**) *5% and above of issued shares.*

SUBSTANTIAL SHAREHOLDERS

(As per Register of Substantial Shareholders)

No.	Name of Shareholders	Direct Interest No. of Shares	% (*)	Indirect Interest No. of Shares	% (*)
1.	THRIVE CARRIER SDN. BHD.	106,400,000	40.000	–	–
2.	WONG HING NGIAP	34,760,000	13.067	108,440,000 (1)(3)	40.767
3.	WONG HIN LOONG	34,760,000	13.067	108,440,000 (2)(3)	40.767

DIRECTORS' SHAREHOLDINGS

(As per Register of Directors' Shareholdings)

No.	Name of Directors	Direct Interest No. of Shares	% (*)	Indirect Interest No. of Shares	% (*)
1.	ABDUL RAZAK BIN DATO' HAJI IPAP	–	–	–	–
2.	WONG HING NGIAP	34,760,000	13.067	108,490,000 (1)(3)(4)	40.786
3.	WONG HIN LOONG	34,760,000	13.067	108,440,000 (2)(3)	40.767
4.	THONG KOOI PIN	100,000	0.037	–	–
5.	KEH SIEW HOON	400,000	0.150	–	–
6.	KOK YI LING	50,000	0.018	–	–

Note:

(*) *Based on the issued share capital of 266,000,000 Shares.*
(1) *Deemed interested by virtue of the interest of his spouse, Choo Wai Yeen pursuant to Section 8 of the Companies Act 2016.*
(2) *Deemed interested by virtue of the interest of his son, Wong Cheng Jian pursuant to Section 8 of the Companies Act 2016.*
(3) *Deemed interested through shares held in Thrive Carrier Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016.*
(4) *Indirect interest pursuant to the Companies Act 2016 by virtue of the shares held by his daughter, Jendy Wong Zhen Ti.*

ANALYSIS OF SHAREHOLDINGS
(CONT'D)

LIST OF TOP 30 HOLDERS AS AT 3 JULY 2026

NO.	NAME	HOLDINGS	% [*]
1.	THRIVE CARRIER SDN. BHD.	106,400,000	40.000
2.	WONG HIN LOONG	34,760,000	13.067
3.	WONG HING NGIAP	34,760,000	13.067
4.	CHOO WING SING	3,025,400	1.137
5.	TAY HOCK SOON	2,186,400	0.821
6.	TAN KIM SEANG	2,150,000	0.808
7.	CHOO WAI YEEN	2,040,000	0.766
8.	WONG CHENG JIAN	2,040,000	0.766
9.	MOOMOO NOMINEES (TEMPATAN) SDN. BHD. - PLEDGED SECURITIES ACCOUNT FOR LEE CHEK FU	1,332,000	0.500
10.	ZAINI BIN ZAINAL	1,320,700	0.496
11.	MAYBANK NOMINEES (TEMPATAN) SDN BHD - KUEK FOOK HAI	1,215,000	0.456
12.	KOK CHIN KUEI	1,100,000	0.413
13.	TANG CHYE LEE	1,100,000	0.413
14.	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN. BHD. - PLEDGED SECURITIES ACCOUNT FOR LIM HENG CHUAN (ML00233)	950,000	0.357
15.	LOW BAK CHUAN	950,000	0.357
16.	TEOH CHEW SENG	950,000	0.357
17.	KOR KIM CHEONG	900,000	0.338
18.	MAYBANK NOMINEES (TEMPATAN) SDN BHD - PLEDGED SECURITIES ACCOUNT FOR YONG YAW CHOONG	900,000	0.338
19.	TAN YIK BOR	860,000	0.323
20.	YONG SIEW NGEE	843,400	0.317
21.	KENANGA NOMINEES (TEMPATAN) SDN BHD - RAKUTEN TRADE SDN BHD FOR AZNI JAYA BIN MANSOR	760,400	0.285
22.	NG KIAN WAN	738,900	0.277
23.	YAP SHANG RONG	700,000	0.263
24.	MAYBANK NOMINEES (TEMPATAN) SDN BHD - WAN TIMUN	647,300	0.243
25.	SAIFUZZARIR BIN JURIJ	639,900	0.240
26.	WU TAT SOO	561,000	0.210
27.	LOO CHAU CHANG	560,700	0.210
28.	YEO WEE MENG	550,000	0.206
29.	NOOR HADI BIN MISKUN	505,800	0.190
30.	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN. BHD. - PLEDGED SECURITIES ACCOUNT FOR NG GEOK WAH (BBRKLANG-CL)	500,000	0.187
	TOTAL	**205,946,900**	**77.423**

Note:

[*] *Based on the issued share capital of 266,000,000 Shares.*

NOTICE OF THIRD ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Third Annual General Meeting ("3rd AGM") of Sik Cheong Berhad ("the Company") will be held at Indah Ballroom, Flamingo Hotel by the lake, Kuala Lumpur, 5, Tasik Ampang, Jalan Hulu Kelang, 68000 Ampang, Selangor Darul Ehsan on Friday, 18 September 2026 at 10.00 a.m. or at any adjournment thereof to transact the following businesses:

AGENDA

Ordinary Business

1.	To receive the Audited Financial Statements for the financial year ended 31 March 2026 together with the Directors' and the Auditors' Reports thereon.	[Please refer to Explanatory Note 1]
2.	To approve the payment of a Final Single Tier Dividend of 0.30 sen per ordinary share in respect of the financial year ended 31 March 2026.	**Ordinary Resolution 1**
3.	To approve the Director's fees of up to RM48,000 payable to Abdul Razak Bin Dato' Haji Ipap, the Independent Non-Executive Chairman, for the period from 19 September 2026 until the date of the next Annual General Meeting of the Company.	**Ordinary Resolution 2** [Please refer to Explanatory Note 2]
4.	To approve the Director's fees of up to RM48,000 payable to Thong Kooi Pin, the Independent Non-Executive Director, for the period from 19 September 2026 until the date of the next Annual General Meeting of the Company.	**Ordinary Resolution 3** [Please refer to Explanatory Note 2]
5.	To approve the Director's fees of up to RM36,000 payable to Keh Siew Hoon, the Independent Non-Executive Director, for the period from 19 September 2026 until the date of the next Annual General Meeting of the Company.	**Ordinary Resolution 4** [Please refer to Explanatory Note 2]
6.	To approve the Director's fees of up to RM36,000 payable to Kok Yi Ling, the Independent Non-Executive Director, for the period from 19 September 2026 until the date of the next Annual General Meeting of the Company.	**Ordinary Resolution 5** [Please refer to Explanatory Note 2]
7.	To re-elect Wong Hing Ngiap who is retiring pursuant to Clause 76(3) of the Constitution of the Company.	**Ordinary Resolution 6** [Please refer to Explanatory Note 3]
8.	To re-elect Keh Siew Hoon who is retiring pursuant to Clause 76(3) of the Constitution of the Company.	**Ordinary Resolution 7** [Please refer to Explanatory Note 3]
9.	To re-appoint Messrs Morison LC PLT as Auditors of the Company and to authorise the Directors to fix their remuneration.	**Ordinary Resolution 8** [Please refer to Explanatory Note 4]

NOTICE OF THIRD ANNUAL GENERAL MEETING (CONT'D)

Special Business

To consider and, if thought fit, to pass with or without modifications, the following Ordinary Resolution:

10. **AUTHORITY FOR THE DIRECTORS TO ALLOT AND ISSUE SHARES PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016** **Ordinary Resolution 9** [Please refer to Explanatory Note 5]

"THAT pursuant to Sections 75 and 76 of the Companies Act 2016 ("the Act"), the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") ("Listing Requirements") and the approval of the relevant regulatory authorities, where such approval is required, the Directors of the Company be and are hereby authorised to issue and allot shares in the capital of the Company, grant rights to subscribe for shares in the Company, convert any securities into shares in the Company, or allot shares under an agreement or option or offer ("New Shares") from time to time, at such price, to such persons and for such purposes and upon such terms and conditions as the Board of Directors of the Company ("Board") may in its absolute discretion deem fit, provided that the aggregate number of such New Shares to be issued, to be subscribed under any rights granted, to be issued upon the conversion of any securities, or to be issued and allotted under an agreement or option or offer, pursuant to this resolution, when aggregated with the total number of any such shares issued during the preceding 12 months does not exceed 10% of the total number of issued shares (excluding any treasury shares) of the Company for the time being ("General Mandate").

THAT such approval for the General Mandate shall continue to be in force until:

(i) the conclusion of the next Annual General Meeting of the Company ("AGM") held after the approval was given;

(ii) the expiration of the period within which the next AGM is required to be held pursuant to the relevant provisions of the Act after the approval was given; or

(iii) revoked or varied by a resolution passed by the shareholders of the Company in a general meeting,

whichever is the earlier;

THAT the Directors of the Company be and are hereby also empowered to obtain the approval from Bursa Securities for the listing and quotation for such New Shares on the ACE Market of Bursa Securities.

THAT the authority be and is hereby given to the Directors of the Company, to give effect to the General Mandate with full powers to assent to any conditions, modifications, variations and/or amendments as they may deem fit in the best interest of the Company and/or as may be imposed by the relevant authorities.

AND FURTHER THAT the Directors of the Company, be and are hereby authorised to implement, finalise, complete and take all necessary steps and to do all acts (including the execution of such documents as may be required), deeds and things in relation to the General Mandate."

11. To transact any other business of which due notice shall have been given in accordance with the Companies Act 2016 and the Constitution of the Company.

NOTICE OF THIRD ANNUAL GENERAL MEETING
(CONT'D)

NOTICE OF DIVIDEND ENTITLEMENT AND PAYMENT

NOTICE IS HEREBY GIVEN THAT, subject to the approval of the shareholders at the Third Annual General Meeting, a Final Single Tier Dividend of 0.30 sen per ordinary share in respect of the financial year ended 31 March 2026 shall be paid on 30 September 2026 to shareholders whose names appear in the Record of Depositors on 18 September 2026.

A depositor shall qualify for entitlement to the dividend only in respect of:

(a) shares transferred into the depositor's securities account before 4.30 p.m. on 18 September 2026 in respect of ordinary transfers; and
(b) shares bought on Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of Bursa Malaysia Securities Berhad.

By Order of the Board

JOANNE TOH JOO ANN
SSM PC No. 202008001119 (LS 0008574)

KOOI EE LIN
SSM PC No. 201908001822 (MAICSA 7066158)

Company Secretaries

Kuala Lumpur

Dated: 31 July 2026

NOTES:-

1. *For the purpose of determining the members who shall be entitled to participate in this General Meeting, the Company shall request Bursa Malaysia Depository Sdn. Bhd. to make available to the Company, the Record of Depositors as at 9 September 2026. Only a member whose name appears on this Record of Depositors shall be entitled to attend this General Meeting or appoint a proxy to attend, speak and vote (collectively, "participate") on his/her/its behalf.*

2. *A member entitled to participate at this General Meeting is entitled to appoint a proxy or attorney or, in the case of a corporation, to appoint a duly authorised representative to attend, participate, speak and vote in his/her place. A proxy may, but need not be a member of the Company.*

3. *A member of the Company who is entitled to attend and vote at a General Meeting of the Company may appoint not more than two (2) proxies to attend, participate, speak and vote instead of the member at the General Meeting.*

4. *Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act"), he/she may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.*

5. *Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee as defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.*

NOTICE OF THIRD ANNUAL GENERAL MEETING
(CONT'D)

NOTES:- (CONT'D)

6. *Where a member appoints more than one (1) proxy, the proportion of the member's shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.*

7. *The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the General Meeting or any adjourned General Meeting at which the person named in the appointment proposes to vote:-*

   (i) ***In hard copy form***
   In the case of an appointment made in hard copy form, the Proxy Form must be deposited with the Company's Share Registrar at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia, or alternatively, to be deposited in its drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia.

   (ii) ***By electronic form***
   The Proxy Form can be electronically lodged with the Company's Share Registrar via Vistra Share Registry and IPO (MY) Portal ("The Portal") at https://srmy.vistra.com. Please follow the procedures set out in the Administrative Guide for the 3rd AGM.

8. *Any authority pursuant to which such an appointment is made by a power of attorney must be deposited with the Company's Share Registrar at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia, or alternatively, to be deposited in its drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia not less than forty-eight (48) hours before the time appointed for holding the General Meeting or any adjourned General Meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.*

9. *For a corporate member who has appointed an authorised representative, please deposit the* ***ORIGINAL*** *certificate of appointment of authorised representative with the Company's Share Registrar at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8 Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia, or alternatively, to be deposited in its drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia. The certificate of appointment of authorised representative should be executed in the following manner:-*

   (i) *If the corporate member has a common seal, the certificate of appointment of authorised representative should be executed under seal in accordance with the constitution of the corporate member.*
   (ii) *If the corporate member does not have a common seal, the certificate of appointment of authorised representative should be affixed with the rubber stamp of the corporate member (if any) and executed by:-*

      (a) *at least two (2) authorised officers, one of whom shall be a director; or*
      (b) *any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.*

10. *Please ensure that ALL the particulars as required in the Proxy Form are completed, signed and dated accordingly.*

NOTICE OF THIRD ANNUAL GENERAL MEETING
(CONT'D)

NOTES:- (CONT'D)

11. *Last date and time for lodging the Proxy Form is Wednesday, 16 September 2026 at 10.00 a.m.*

12. *Please bring an **ORIGINAL** of the following identification papers (where applicable) and present it to the registration staff for verification:*

    (i) Identity card (NRIC) (Malaysian); or
    (ii) Police report (for loss of NRIC) / Temporary NRIC (Malaysian); or
    (iii) Passport (Foreigner).

13. *For a corporate member who has appointed a representative instead of a proxy to attend this General Meeting, please bring the **ORIGINAL** certificate of appointment of authorised representative executed in the manner as stated in the Proxy Form if it has not been deposited at the Company's Share Registrar.*

14. *Shareholders are advised to check the Company's website and announcements from time to time for any changes to the administration of the 3rd AGM.*

<u>Explanatory Notes on Ordinary Business and Special Business</u>

1. ***Agenda Item No. 1 – Audited Financial Statements for the Financial Year Ended 31 March 2026***

   The Audited Financial Statements are meant for discussion only as a formal approval from shareholders is not required pursuant to Section 340(1)(a) of the Act. Hence, this item on the Agenda is not put forward for voting by shareholders of the Company.

2. ***Ordinary Resolutions 2 to 5 – Ordinary Business***
   Payment of Directors' Fees

   Pursuant to Section 230(1) of the Act, the fees of the directors, and any benefits payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting.

   The proposed Ordinary Resolutions 2 to 5 are to facilitate the payment of Directors' fees to the Non-Executive Directors for the period from 19 September 2026 until the date of the next AGM of the Company.

   In the event the proposed amount is insufficient (e.g. due to new Director(s) is/are appointed after the 3rd AGM), approval for the payment of additional fees will be sought at the next AGM for the shortfall.

3. ***Ordinary Resolutions 6 and 7 – Ordinary Business***
   Re-election of Directors

   Pursuant to Clause 76(3) of the Constitution of the Company, Wong Hing Ngiap and Keh Siew Hoon ("Retiring Directors") shall retire from office at the conclusion of the 3rd AGM and, being eligible, have offered themselves for re-election as Directors at the 3rd AGM.

   The Board has through the Nomination Committee ("NC"), considered the assessments of the Retiring Directors and agreed that they met the criteria as prescribed by Rule 2.20A of the Listing Requirements on character, experience, integrity, competence and time to effectively discharge their roles as Directors. The NC was satisfied with the outcome of the fit and proper assessments conducted on the Retiring Directors. The NC and the Board had also conducted an annual assessment on the independence of Keh Siew Hoon, who is an Independent Non-Executive Director of the Company.

   Please refer to the Statement Accompanying the Notice of 3rd AGM for more information.

NOTICE OF THIRD ANNUAL GENERAL MEETING
(CONT'D)

__Explanatory Notes on Ordinary Business and Special Business__ (Cont'd)

4. ***Ordinary Resolution 8 – Ordinary Business***
Re-appointment of Auditors

The Board has through the Audit and Risk Management Committee ("ARMC"), considered the re-appointment of Messrs Morison LC PLT as Auditors of the Company. The factors considered by the ARMC in making the recommendation to the Board to table the resolution on re-appointment of Messrs Morison LC PLT at the 3rd AGM are disclosed in the Corporate Governance Overview Statement of the Annual Report 2026.

5. ***Ordinary Resolution 9 – Special Business***
Authority to Issue and Allot Shares

Ordinary Resolution 9, if passed, would empower the Directors to issue and allot up to a maximum of 10% of the total number of issued shares (excluding any treasury shares) of the Company for the time being for such purposes as the Directors consider would be in the best interest of the Company. This authority will, unless revoked or varied by the Company in a general meeting, expire at the conclusion of the next AGM or the expiration of the period within which the next AGM is required by law to be held, whichever is the earlier.

This General Mandate is to provide flexibility to the Company to issue new securities without the need to convene a separate general meeting to obtain its shareholders' approval so as to avoid incurring additional costs and time.

The purpose of the General Mandate, if passed, will enable the Directors to take swift action in case of a need to issue and allot New Shares of the Company for any possible fund raising activities including but not limited to further placement of shares for the purpose of funding current and/or future investment projects, working capital, repayment of bank borrowings, acquisitions and/or issuance of shares as settlement of purchase consideration, or other circumstances arise which involve grant of rights to subscribe for shares, conversion of any securities into shares, or allotment of shares under an agreement or option or offer, or such other application as the Directors may deem fit in the best interest of the Company.

As at the date of this Notice, the Company did not issue any shares pursuant to the General Mandate granted to the Directors at the 2nd AGM. Should there be a decision to issue New Shares after the General Mandate is sought, the Company will make an announcement of the actual purpose and utilisation of proceeds arising from such issuance of Shares.

STATEMENT ACCOMPANYING THE NOTICE OF THIRD ANNUAL GENERAL MEETING

(PURSUANT TO RULE 8.29(2) OF THE ACE MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD)

ELECTION/APPOINTMENT AS DIRECTORS

There are no individuals standing for election/appointment as Directors at the Third Annual General Meeting ("3rd AGM") of Sik Cheong Berhad ("the Company").

Wong Hing Ngiap and Keh Siew Hoon ("Retiring Directors") are standing for re-election as Directors of the Company and being eligible, have offered themselves for re-election at the 3rd AGM. Their profiles can be found on pages 20 and 23 of the Annual Report 2026. The details of their interest in the securities of the Company can be found on page 141 of the Annual Report 2026.

The Board of Directors of the Company ("Board") had via the Nomination Committee ("NC") assessed the Retiring Directors, and was satisfied that they have met the performance criteria as set out in the assessments in the discharge of their duties and responsibilities. The Retiring Directors met the criteria as prescribed by Rule 2.20A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("Listing Requirements") on character, experience, integrity, competence and time to effectively discharge their roles as Directors. The Retiring Directors have also met the relevant requirements under the fit and proper assessments, and the NC was satisfied with the outcome of the said assessments. The NC and the Board had also conducted an assessment on Keh Siew Hoon's independence and were satisfied that she has complied with the criteria prescribed by the Listing Requirements.

Save as disclosed below, both Retiring Directors, Wong Hing Ngiap and Keh Siew Hoon confirmed that they do not have any conflict of interest, potential conflict of interest or perceived conflict of interest, including interest in any business that is in competition with the Company or its subsidiaries:-

i. Wong Hing Ngiap is deemed interested in the following recurrent related party transactions ("RRPTs") of a revenue or trading nature:-

Related party	Transacting company within the Group	Interested persons and nature of relationship	Nature of transaction	Total amount transacted for the financial year ended 31 March 2026
Thrive Properties Sdn. Bhd. ("Thrive Properties")	Sik Cheong Edible Oil Sdn. Bhd. ("SCEO")	Wong Hing Ngiap and Wong Hin Loong are both the Executive Directors, promoters and major shareholders of the Company as well as directors of SCEO. Wong Hing Ngiap and Wong Hin Loong are also the directors and shareholders of Thrive Carrier Sdn. Bhd., a major shareholder of the Company. Wong Hing Ngiap and Wong Hin Loong are both the directors and shareholders of Thrive Properties. Wong Cheng Li, a daughter to Wong Hin Loong is also a shareholder of Thrive Properties.	Rental expenses paid to Thrive Properties for Unit No. 35-2C, Jalan 6/10, Kampung Tasek Tambahan, 68000 Ampang, Selangor, which is used as hostel to accommodate SCEO's workers.	RM8,400

STATEMENT ACCOMPANYING THE NOTICE OF THIRD ANNUAL GENERAL MEETING (CONT'D)

ELECTION/APPOINTMENT AS DIRECTORS (CONT'D)

i. Wong Hing Ngiap is deemed interested in the following recurrent related party transactions ("RRPTs") of a revenue or trading nature:- (Cont'd)

Related party	Transacting company within the Group	Interested persons and nature of relationship	Nature of transaction	Total amount transacted for the financial year ended 31 March 2026
Thrive Properties	Sin Cheong Sales & Marketing Sdn. Bhd. ("SCSM")	Wong Hing Ngiap and Wong Hin Loong are both the Executive Directors, promoters and major shareholders of the Company as well as directors of SCSM. Wong Hing Ngiap and Wong Hin Loong are also the directors and shareholders of Thrive Carrier Sdn. Bhd., a major shareholder of the Company. Wong Hing Ngiap and Wong Hin Loong are both the directors and shareholders of Thrive Properties. Wong Cheng Li, a daughter to Wong Hin Loong is also a shareholder of Thrive Properties.	Rental expenses paid to Thrive Properties for unit No. 33G, Jalan 6/10, Kampung Tasek Tambahan, 68000 Ampang, Selangor, which is used for lamp oil labelling line and storage facilities for SCSM's operations.	RM30,000

STATEMENT ACCOMPANYING THE NOTICE OF THIRD ANNUAL GENERAL MEETING (CONT'D)

ELECTION/APPOINTMENT AS DIRECTORS (CONT'D)

In addition to the above, the Board (save for the Retiring Directors, who have abstained from deliberation on discussions relating to their own re-election) supports and recommends the re-election of Wong Hing Ngiap and Keh Siew Hoon as Directors of the Company based on the following:-

1. **Wong Hing Ngiap**

   Wong Hing Ngiap was appointed as a Director of the Company on 23 June 2023.

   The Board, via the NC had assessed Wong Hing Ngiap, and was satisfied with his significant contribution to the Group since its inception, leveraging his background, skills and vast experience in the repackaging, marketing and distribution of refined, bleached and deodorised (RBD) palm olein oil and the Board believes that his continued commitment will remain valuable in supporting the Group's strategic direction and long-term success.

2. **Keh Siew Hoon**

   Keh Siew Hoon was appointed as an Independent Non-Executive Director of the Company on 26 December 2023.

   The Board, via the NC had assessed Keh Siew Hoon, and was satisfied that she would continue to provide her valuable contribution and views to the Group based on her background, skills and vast experience in legal practice, corporate and commercial law, along with valuable insights into legal risk management and corporate governance. The Board was also satisfied that she has exercised due care and fulfilled her responsibilities proficiently during her tenure as an Independent Non-Executive Director as well as the Chairperson of the Nomination Committee and as a member of Audit and Risk Management Committee and Remuneration Committee.

GENERAL MANDATE FOR ISSUE OF SECURITIES

Kindly refer to item 5 of the Explanatory Notes on Ordinary Business and Special Business on page 148 of the Annual Report 2026.

ADMINISTRATIVE GUIDE FOR THE THIRD ANNUAL GENERAL MEETING ("3RD AGM")

Day and Date :	Friday, 18 September 2026
Time :	10.00 a.m.
Venue :	Indah Ballroom, Flamingo Hotel by the lake, Kuala Lumpur, 5, Tasik Ampang, Jalan Hulu Kelang, 68000 Ampang, Selangor Darul Ehsan

1. REGISTRATION ON THE DAY OF THE 3RD AGM

Registration will start at 9.00 a.m. and will remain open until the conclusion of the 3rd AGM or such time may be determined by the Chairman of the meeting.

Please produce an ORIGINAL of the following identification papers (where applicable) and present it to the registration staff for verification:

(i) Identity Card (NRIC) (Malaysian); or
(ii) Police report (for loss of NRIC) / Temporary NRIC (Malaysian); or
(iii) Passport (Foreigner)

You will not be allowed to register on behalf of another person even with the original Identity card or Passport of that person.

Upon verification of your Identity card or Passport and signing of attendance list, you will be given the identification wristband with passcode for voting purposes before entering the meeting room. Please vacate the registration area immediately after registration to prevent congestion.

2. ELIGIBILITY TO ATTEND BASED ON THE RECORD OF DEPOSITORS

Only a member whose name appears on the Record of Depositors as at 9 September 2026 shall be entitled to attend or appoint proxy(ies) to attend, participate, speak and/or vote on his/her/its behalf at the 3rd AGM.

ADMINISTRATIVE GUIDE FOR THE THIRD ANNUAL GENERAL MEETING ("3RD AGM") (CONT'D)

3. CORPORATE MEMBER

Corporate members who wish to appoint corporate representatives instead of proxy(ies), must deposit their original certificate of appointment of authorised representative with the Company's Share Registrar at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8 Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia, or alternatively, in its drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia before the 3rd AGM or bring the original certificate of appointment of corporate representative to the 3rd AGM.

The certificate of appointment of authorised representative should be executed in the following manner: -

(i) If the corporate member has a common seal, the certificate of appointment of authorised representative should be executed under seal in accordance with the constitution of the corporate member.

(ii) If the corporate member does not have a common seal, the certificate of appointment of authorised representative should be affixed with the rubber stamp of the corporate member (if any) and executed by:-

(a) at least two (2) authorised officers, of whom one shall be a director; or

(b) any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.

Attorneys appointed by power of attorney are required to deposit their power of attorney with the Company's Share Registrar at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia, or alternatively, in its drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia not later than **Wednesday, 16 September 2026** at **10.00 a.m.** to attend and vote at the 3rd AGM. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.

4. APPOINTMENT OF PROXY

The appointment of proxy may be made in hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned AGM at which the person named in the appointment proposes to vote:

(a) **In hard copy form**

In case of an appointment made in hard copy form, the proxy form must be deposited at the Company's Share Registrar at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia, or alternatively, to be deposited in its drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia.

(b) **By electronic means**

The proxy appointment can be lodged electronically with the Share Registrar of the Company via Vistra Share Registry and IPO (MY) portal ("The Portal") at https://srmy.vistra.com not later than **Wednesday, 16 September 2026** at **10.00 a.m.** Please refer to the procedures below for electronic lodgement of proxy form via The Portal.

ADMINISTRATIVE GUIDE FOR THE THIRD ANNUAL GENERAL MEETING ("3RD AGM") (CONT'D)

5. ELECTRONIC LODGEMENT OF PROXY FORM

The procedures to lodge your proxy form electronically via The Portal are summarised below:-

Procedure	Action
(i) Steps for Individual Members	
Register as a User at The Portal	• Visit the website at https://srmy.vistra.com. • Click "**Register**" and select "**Individual Holder**" and complete the New User Registration Form. • For guidance, you may refer to the tutorial guide available on the homepage. • Once registration is completed, you will receive an email notification to verify your registered email address. • After verification, your registration will be reviewed and approved within one (1) working day. A confirmation email will be sent once approved. • Once you receive the confirmation, activate your account by creating your password. *If you are an existing user with The Portal or TIIH Online portal previously, you are not required to register again.*
Proceed with Submission of Proxy Form	• After the release of the Notice of Meeting by the Company, login with your email address and password. • Select the corporate event: "**SIK CHEONG BERHAD 3RD AGM**". • Navigate to the 3 dots at the end of the corporate event and choose • "**SUBMISSION OF PROXY FORM**". • Read and agree to the Terms and Conditions and confirm the Declaration. • Indicate the total number of shares assigned to your proxy(s) to vote on your behalf. • Appoint your proxy(ies) and insert the required details of your proxy(ies) or appoint the Chairman as your proxy. • Indicate your voting instructions – FOR or AGAINST or ABSTAIN. • Print the proxy form for your record.

ADMINISTRATIVE GUIDE FOR THE THIRD ANNUAL GENERAL MEETING ("3RD AGM") (CONT'D)

5. ELECTRONIC LODGEMENT OF PROXY FORM (CONT'D)

The procedures to lodge your proxy form electronically via The Portal are summarised below:- (Cont'd)

Procedure	Action
(ii) Steps for Corporate or Institutional Members	
Register as a User at The Portal	• Visit the website at https://srmy.vistra.com. • Click "**Register**" and select "**Representative of Corporate Holder**" and complete the New User Registration Form. • Complete the registration form with your personal details. • Once registration is completed, you will receive an email notification to verify your registered email address. • After verification, your registration will be reviewed and approval within two (2) working days. A confirmation email will be sent once approved. • Once you receive the confirmation, activate your account by creating your password. Note: The representative of a corporation or institutional shareholder must register as a user in accordance with the above steps before he/she can subscribe to this corporate holder electronic proxy submission. Please contact Tricor if you need clarifications on the user registration.
Proceed with Submission of Proxy Form	• Login to https://srmy.vistra.com with your email address and password. • Select the corporate event: "**SIK CHEONG BERHAD 3RD AGM**". • Navigate to the icon **">"** at the end of the corporate event. • Read and agree to the Terms and Conditions and confirm the Declaration. • Select the corporate holder's name. • Proceed to download the submission file. • Prepare the file for the appointment of proxy(ies) by inserting the required data. • Proceed to upload the duly completed proxy appointment file. • Select "**Confirm**" to complete your submission. • Print the confirmation report of your submission for your record.

Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.

ADMINISTRATIVE GUIDE FOR THE THIRD ANNUAL GENERAL MEETING ("3RD AGM") (CONT'D)

6. POLL VOTING

The voting at the 3rd AGM will be conducted by poll in accordance with Rule 8.29A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad. The Company has appointed Tricor Investor & Issuing House Services Sdn Bhd ("TIIH") as Poll Administrator to conduct the polling process. Independent Scrutineer would be appointed to verify the poll results.

7. NO RECORDING OR PHOTOGRAPHY

No recording or photography of the 3rd AGM proceedings is allowed without prior written permission of the Company.

8. NO DOOR GIFTS OR FOOD VOUCHERS

There will be no door gifts or vouchers provided to members, proxies and invited guests who attend the 3rd AGM.

9. ENQUIRY

If you have any enquiry on the above, please contact the following person-in charge during office hours on Mondays to Fridays from 9.00 a.m. to 5.30 p.m. (except on public holidays):

Tricor Investor & Issuing House Services Sdn. Bhd.

General No.	:	+603-2783 9299
Email	:	is.enquiry@vistra.com

SIK CHEONG BERHAD
Registration No. 202301023959 (1517882-K)
(Incorporated in Malaysia)

CDS Account No.

No. of Shares held

PROXY FORM

I/We ____ Tel: ____________________
[Full name in block, NRIC/Passport/Company No.]

of ____

____
[Full Address]

being member(s) of **SIK CHEONG BERHAD** ("the Company"), hereby appoint:

Full Name (in Block)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

and/or * (* delete as appropriate)

Full Name (in Block)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

or failing him/her, the Chairman of the general meeting as my/our proxy(ies) to vote for me/us and on my/our behalf at the Third Annual General Meeting ("3rd AGM") of the Company, which will be held at Indah Ballroom, Flamingo Hotel by the lake, Kuala Lumpur, 5, Tasik Ampang, Jalan Hulu Kelang, 68000 Ampang, Selangor Darul Ehsan on Friday, 18 September 2026 at 10.00 a.m. and at any adjournment thereof, and to vote as indicated below:-

Item	Agenda	Resolution	For	Against
Ordinary Business				
1	To approve the payment of a Final Single Tier Dividend of 0.30 sen per ordinary share in respect of the financial year ended 31 March 2026.	Ordinary Resolution 1		
2	To approve the Director's fees of up to RM48,000 payable to Abdul Razak Bin Dato' Haji Ipap, the Independent Non-Executive Chairman, for the period from 19 September 2026 until the date of the next Annual General Meeting of the Company.	Ordinary Resolution 2		
3	To approve the Director's fees of up to RM48,000 payable to Thong Kooi Pin, the Independent Non-Executive Director, for the period from 19 September 2026 until the date of the next Annual General Meeting of the Company.	Ordinary Resolution 3		
4	To approve the Director's fees of up to RM36,000 payable to Keh Siew Hoon, the Independent Non-Executive Director, for the period from 19 September 2026 until the date of the next Annual General Meeting of the Company.	Ordinary Resolution 4		
5	To approve the Director's fees of up to RM36,000 payable to Kok Yi Ling, the Independent Non-Executive Director, for the period from 19 September 2026 until the date of the next Annual General Meeting of the Company.	Ordinary Resolution 5		
6	To re-elect Wong Hing Ngiap who retires pursuant to Clause 76(3) of the Constitution of the Company.	Ordinary Resolution 6		
7	To re-elect Keh Siew Hoon who retires pursuant to Clause 76(3) of the Constitution of the Company.	Ordinary Resolution 7		
8	To re-appoint Messrs Morison LC PLT as Auditors of the Company and to authorise the Directors to fix their remuneration.	Ordinary Resolution 8		
Special Business				
9	To authorise Directors to issue and allot shares pursuant to Sections 75 and 76 of the Companies Act 2016.	Ordinary Resolution 9		

* *Please indicate with an "X" in the space provided whether you wish your votes to be cast for or against the resolutions. In the absence of specific direction, your proxy will vote or abstain as he/she thinks fit.*

Dated this ____________________ day of ____________________ 2026

____
* Signature of Shareholder/ Common Seal
Contact Details:

* Manner of execution:

(a) If you are an individual member, please sign where indicated.

(b) If you are a corporate member which has a common seal, this Proxy Form should be executed under seal in accordance with the constitution of your corporation.

(c) If you are a corporate member which does not have a common seal, this Proxy Form should be affixed with the rubber stamp of your company (if any) and executed by:

(i) at least two (2) authorised officers, of whom one shall be a director; or

(ii) any director and/or authorised officers in accordance with the laws of the country under which your corporation is incorporated.

NOTES:-

1. For the purpose of determining the members who shall be entitled to participate in this General Meeting, the Company shall request Bursa Malaysia Depository Sdn. Bhd. to make available to the Company, the Record of Depositors as at 9 September 2026. Only a member whose name appears on this Record of Depositors shall be entitled to attend this General Meeting or appoint a proxy to attend, speak and vote (collectively, "participate") on his/her/its behalf.

2. A member entitled to participate at this General Meeting is entitled to appoint a proxy or attorney, or in the case of a corporation, to appoint a duly authorised representative to attend, participate, speak and vote in his/her place. A proxy may, but need not be a member of the Company.

3. A member of the Company who is entitled to attend and vote at a General Meeting of the Company may appoint not more than two (2) proxies to attend, participate, speak and vote instead of the member at the General Meeting.

4. Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act"), he/she may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.

5. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee as defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.

6. Where a member appoints more than one (1) proxy, the proportion of the member's shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.

7. The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the General Meeting or any adjourned General Meeting at which the person named in the appointment proposes to vote:-

*(i) **<u>In hard copy form</u>***
In the case of an appointment made in hard copy form, the Proxy Form must be deposited with the Company's Share Registrar at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia, or alternatively, to be deposited in its drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia.

*(ii) **<u>By electronic form</u>***
The Proxy Form can be electronically lodged with the Company's Share Registrar via Vistra Share Registry and IPO (MY) Portal ("The Portal") at https://srmy.vistra.com. Please follow the procedures set out in the Administrative Guide for the 3rd AGM.

8. Any authority pursuant to which such an appointment is made by a power of attorney must be deposited with the Company's Share Registrar at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia, or alternatively, to be deposited in its drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia not less than forty-eight (48) hours before the time appointed for holding the General Meeting or any adjourned General Meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.

*9. For a corporate member who has appointed an authorised representative, please deposit the **ORIGINAL** certificate of appointment of authorised representative with the Company's Share Registrar at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8 Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia, or alternatively, to be deposited in its drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, W.P. Kuala Lumpur, Malaysia. The certificate of appointment of authorised representative should be executed in the following manner:-*

(i) If the corporate member has a common seal, the certificate of appointment of authorised representative should be executed under seal in accordance with the constitution of the corporate member.

(ii) If the corporate member does not have a common seal, the certificate of appointment of authorised representative should be affixed with the rubber stamp of the corporate member (if any) and executed by:-

(a) at least two (2) authorised officers, one of whom shall be a director; or

(b) any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.

10. Please ensure that ALL the particulars as required in the Proxy Form are completed, signed and dated accordingly.

11. Last date and time for lodging the Proxy Form is Wednesday, 16 September 2026 at 10.00 a.m.

*12. Please bring an **ORIGINAL** of the following identification papers (where applicable) and present it to the registration staff for verification:*

(i) Identity card (NRIC) (Malaysian); or

(ii) Police report (for loss of NRIC) / Temporary NRIC (Malaysian); or

(iii) Passport (Foreigner).

*13. For a corporate member who has appointed a representative instead of a proxy to attend this General Meeting, please bring the **ORIGINAL** certificate of appointment of authorised representative executed in the manner as stated in the Proxy Form if it has not been deposited at the Company's Share Registrar.*

14. Shareholders are advised to check the Company's website and announcements from time to time for any changes to the administration of the 3rd AGM.

Fold this flap for sealing

Then fold here

AFFIX
STAMP

The Share Registrar of

SIK CHEONG BERHAD
Registration No. 202301023959 (1517882-K)
Unit 32-01, Level 32, Tower A
Vertical Business Suite
Avenue 3, Bangsar South
No. 8, Jalan Kerinchi
59200 Kuala Lumpur
W.P. Kuala Lumpur, Malaysia

1st fold here

SIK CHEONG BERHAD
Registration No. 202301023959 (1517882-K)

No.11, Jalan 6/14, Kampung Tasik Tambahan, 68000 Ampang, Selangor, Malaysia.
Phone: 03 - 4292 1211 I 017 - 611 2322
www.sikcheong.com.my