



BUILDING ON
OUR STRENGTHS

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CORPORATE INFORMATION

Board of Directors

Wee Ee Chao
Chairman and Managing Director

Esmond Choo Liong Gee
Senior Executive Director

Tang Wee Loke
Independent Director

Kuah Boon Wee
Independent Director

Andrew Suckling
Independent Director

David Yeow
Independent Director

Chng Seng Hong, Ronny
Non-Executive Director

Audit Committee

Kuah Boon Wee
Chairman

Tang Wee Loke

Chng Seng Hong, Ronny

David Yeow

Nominating Committee

Tang Wee Loke
Chairman

Esmond Choo Liong Gee

Andrew Suckling

Remuneration Committee

Andrew Suckling
Chairman

Tang Wee Loke

Kuah Boon Wee

Company Secretary

Goh Tse Hwee Josephine

Company Registration No.

200004464C

Registered Office

8 Anthony Road, #01-01
Singapore 229957
Tel : 6535 6868
Fax : 6532 6919

Registrar and Share Transfer Office

B.A.C.S. Private Limited
8 Robinson Road #03-00
ASO Building
Singapore 048544

Auditors

Deloitte & Touche LLP
*Public Accountants and
Chartered Accountants*

6 Shenton Way #33-00
OUE Downtown 2
Singapore 068809

*Partner in charge – Ho Kok Yong
Date of appointment – 24 April 2018*

Principal Bankers

DBS Bank Ltd

Oversea-Chinese Banking
Corporation Limited

Standard Chartered Bank

The Hongkong and Shanghai
Banking Corporation Limited

United Overseas Bank Limited

UOB-KAY HIAN HOLDINGS

UOB-Kay Hian is a regional financial services Group headquartered in Singapore. We are a widely-recognised brand in every country in which we have operations, a reputation built on our responsive and discreet service. In Singapore, we are the largest domestic broker based on the number of registered trading representatives employed. In addition to our broking agency services in equities, bonds, CFDs, DLCs, Robo, LFX and commodities, we provide high value added services in corporate advisory and fund raising, leveraging our wide network of corporate contacts and deep distribution capabilities to execute IPOs, secondary placements and other corporate finance and investment banking activities.

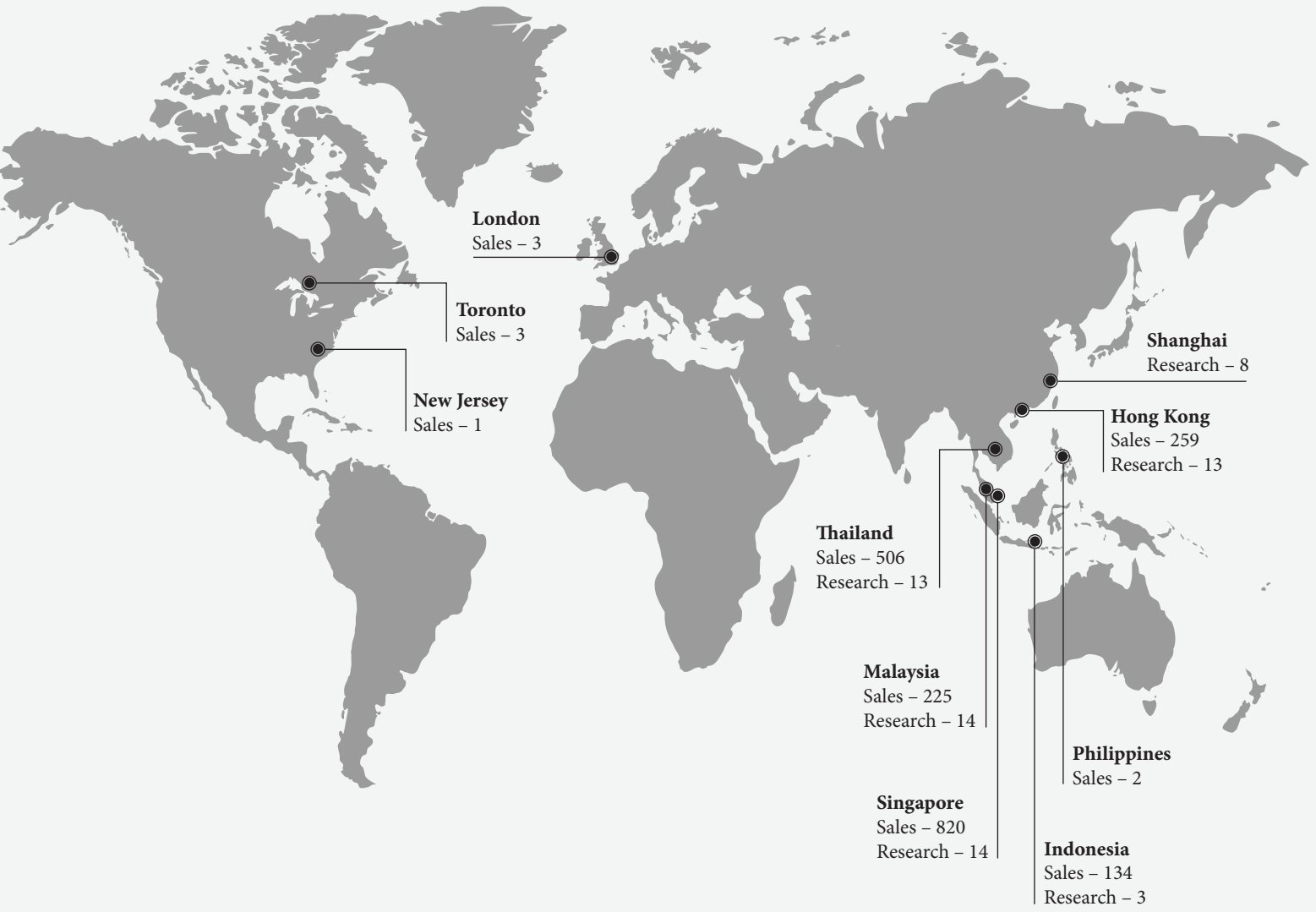
Our regional distribution footprint now spans regional financial centres in Singapore, Hong Kong, Thailand, Malaysia, Indonesia, London, New York and Toronto. In addition, we maintain a research office in Shanghai and an execution presence in the Philippines. We are therefore at the heart of regional economic activities and are well-placed to tap into the deep market knowledge necessary to respond swiftly to our clients.

The Group employs approximately 3,011 professional and support staff globally.

We have gained considerable scale and operational leverage from our synergistic acquisitions. Our defensive business model helps us better weather prevailing volatile trading conditions.

The demand from our institutional and accredited investor clients for incisive and timely equity research and ideas is made more urgent due to rapidly-changing global conditions. We therefore continue to invest heavily in our regional institutional sales and research resources, and in expanding our regional network.

OUR GLOBAL PRESENCE



OUR BUSINESS DIVISIONS

Acquisition Finance

We act as financiers and arrangers for principals acquiring strategic stakes in regional listed companies. Our key differentiator is our highly-responsive, innovative and discreet service.

Contract for Difference (CFD)

Our CFD products business offers a large inventory of shares traded on major exchanges. Our Direct Market Access platform provides clients with price transparency at a competitive cost. Our extensive inventory of available counters for covering short positions will soon be expanded to enable trading on global indices.

Corporate Advisory/Finance

We have a dedicated and experienced research team covering the Singapore, Malaysia, Thailand, Indonesia and Greater China markets. As a market leader in Singapore, we provide a full range of corporate finance services ranging from financial advisory and investment banking to underwriting and placement services in both primary and secondary listings.

Internet Trading

Our online customer base and transactions are growing on the back of increased internet trading activity across key global markets. In Singapore, our UTRADE internet platform is a market leader and is trusted and well-regarded for its content and ease of use.

Leveraged Foreign Exchange (LFX)

Our Leveraged Foreign Exchange business allows institutional and retail investors to access the deep liquidity of the global currency market at a competitive cost.

Margin Trading

Our margin trading business complements our sales and distribution capabilities. It is part of a suite of services that we provide as a one-stop service centre for our corporate and high net worth clientele.

Retail and Institutional Sales

UOB Kay Hian is the largest stockbroker in Singapore, with 820 retail and institutional sales personnel. In addition, we have 1,133 sales executives covering Thailand, Hong Kong, China, the Philippines, Malaysia, Indonesia, the UK, the US and Canada. Supported by our regional research coverage, we are able to provide regional sales distribution services that have both width and depth.

Wealth Management

We have a team of dedicated sales personnel providing wealth management services in Singapore and Hong Kong. Leveraging our knowledge of global markets, we are able to provide bespoke and differentiated advisory services that meet our clients' financial needs.

GROUP FINANCIAL HIGHLIGHTS

	Group For the Year Ended 31.12.2019 (S\$'000)	Group For the Year Ended 31.12.2018 (S\$'000)	Group For the Year Ended 31.12.2017 (S\$'000)	Group For the Year Ended 31.12.2016 (S\$'000)
Revenue & Foreign Exchange Gain	380,619	382,326	379,521	338,113
Profit from Operations	78,442	86,388	90,061	70,069
Profit Before Tax	78,442	86,388	90,061	70,069
Profit After Tax	69,282	75,796	77,524	58,112
Profit After Tax and Non-controlling Interests	69,186	74,832	76,249	56,620
Shareholders' Equity (excluding non-controlling interests)	1,505,332	1,450,593	1,386,335	1,358,997
Earnings Per Share	8.49 cents	9.35 cents	9.67 cents	7.28 cents
Gross Dividend Per Share ^(Note a)	4.20 cents	4.70 cents	4.80 cents	3.50 cents
Net Assets Per Share ^(Note b)	183.20 cents	179.93 cents	174.86 cents	173.46 cents
Percentage Return on Shareholders' Equity				
Profit Before Tax	5.31%	6.09%	6.56%	5.25%
Profit After Tax	4.69%	5.34%	5.65%	4.35%
Profit After Tax and Non-controlling Interests	4.68%	5.28%	5.55%	4.24%

Note

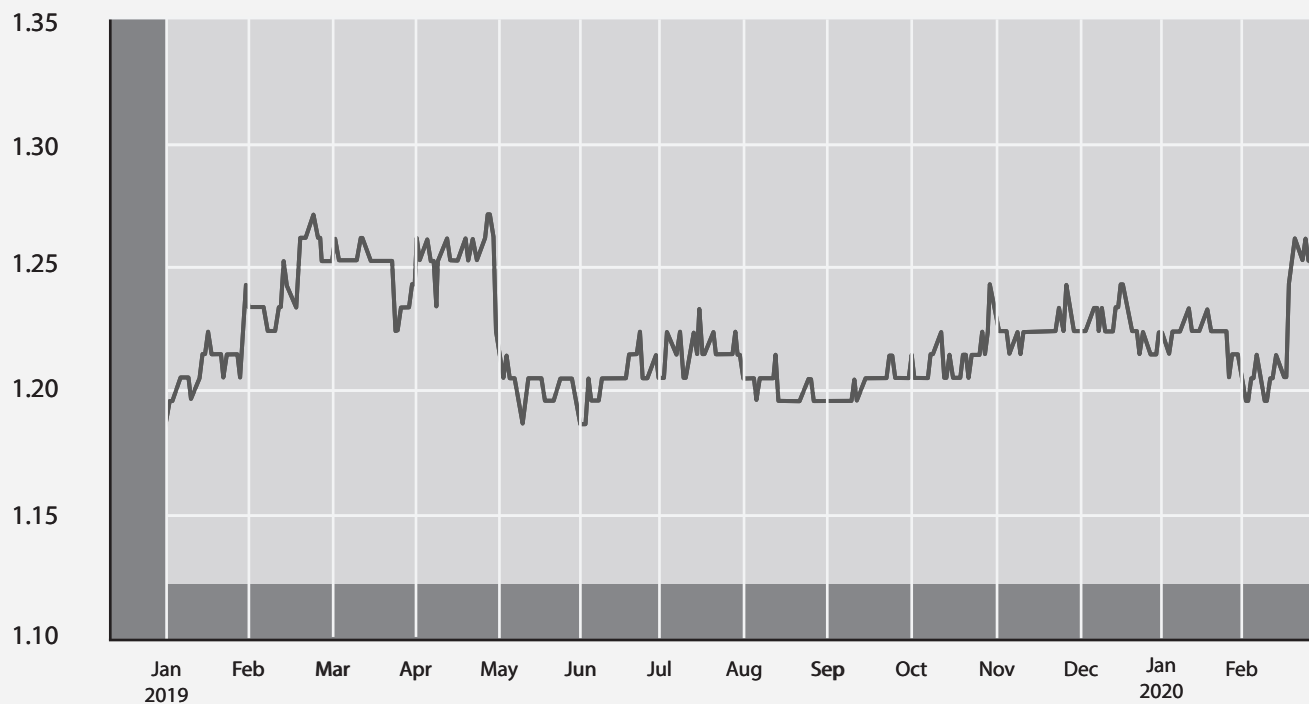
(a) 2019 dividend of 4.2 cents (2018 : dividend of 4.7 cents) is paid/payable on a one-tier tax exempt basis.

(b) Net asset value is derived after deducting 2.4 cents (2018: 2.3 cents) per share attributable to non-controlling interests.

UOB-KAY HIAN SHARE PRICE

From 2nd January 2019 to 28 February 2020

S\$



LAST CLOSE :S\$1.22
HIGH : S\$1.27
LOW : S\$1.18

CHAIRMAN'S STATEMENT

2019 OPERATING ENVIRONMENT

2019 was a challenging year for Asian markets, impacted primarily by the protracted Sino-US trade war and resulting in weaker trade figures.

Being an open economy, Singapore was affected by the Sino-US trade war. 2019 GDP growth was 0.7%, narrowly avoiding a recession, and marked a sharp drop from the robust 3.4% recorded in 2018.

The Hong Kong economy was damaged by political unrest that exacerbated the adverse effects of the ongoing trade war. Despite these negative factors the Hong Kong equities market was fairly resilient, assisted by foreign equity fund inflows arising from the increase in A-share weighting by the MSCI.

Thailand's 2019 GDP growth, as with the rest of the region, fell significantly to 2.4% from 4.1% (2018). Thailand was hurt by a sharp appreciation in its currency in 2019, which adversely affected exports and tourism.

Malaysia's GDP growth moderated in 2019. She benefitted from higher FDIs due to its competitive exchange rate, which cushioned her from the full impact of the trade war. The country's stock market fared less well due to significant equity outflows that reflected foreign fund investors' concerns over political uncertainties caused by the lack of clarity in leadership handover.

Indonesia's GDP growth in 2019 was relatively stable, assisted by its accommodating fiscal and monetary policies.

2019 OPERATING PERFORMANCE

Our group's 2019 operating revenue decreased by 0.6% to S\$372.7m (2018: S\$375.0m) while profit after tax declined by 8.6% to S\$69.3m (2018: S\$74.8m) due to a significant fall in the profitability of one of our operating units.

We have embarked on several initiatives on the acquisition front.

In our continued bid to add scale to our agency business, we acquired part of DBS Vickers' remisier business with a strong base of more than 100 remisiers. This has bolstered our retail business market share in Singapore.

To deepen our group's capabilities in wealth management, we have signed an agreement to purchase a wealth management business in Malaysia. The acquisition is expected to be completed in the current financial year and will enhance our competence in the wealth management space.

We foresee more M&A transactions in the future as our industry consolidates and we intend to continue to consider seriously such opportunities as they present themselves.

Our corporate advisory services in Hong Kong, Indonesia and Malaysia continue to grow, complementing our strong regional agency transaction franchise.

DIVIDEND

We are maintaining our policy of paying out 50% of distributable profits in dividends. Our Board of Directors has recommended a first and final tax-exempt (one-tier) dividend of S\$34,510,566, equal to 4.2 cents per share (2018: 4.7 cents per share).

As in the previous year, our shareholders can opt to receive their dividends in cash or in shares.

CURRENT YEAR PROSPECTS

The announcement of Phase One of the Sino-US trade agreement in December 2019 brought a sense of relief and renewed optimism to investors.

However, the global Covid-19 outbreak has significantly disrupted demand in the consumer, hospitality and transportation sectors, and also curtailed supply chain globally.

We expect that GDP numbers for 1H2020 will be negatively impacted. Whether this downturn will be a prolonged one will depend on how quickly the outbreak can be contained.

Hence, we are cautious about our group's business prospects for the current year.

APPRECIATION

In 1970, we became a member of the Stock Exchange of Malaysia and Singapore. We wish to dedicate this significant milestone to our shareholders and stakeholders in appreciation of their strong support throughout the last 50 years. We are extremely grateful for your faith in our management and we pledge to continue to serve you to the best of our ability.



WEE EE CHAO

Chairman and Managing Director

ECONOMIC REVIEW & OUTLOOK 2020

GREATER CHINA

Review of 2019

Economic growth slowed to 6.1% yoy in 2019, amid stiff economic headwinds from the Sino-US trade war and a slowing global economy. On a more positive note, 4Q19 real GDP growth stayed at 6.0% yoy, similar to that in 3Q19, raising hopes that growth should start stabilising in 1H20 as macro easing gains traction.

Consumer price inflation hit 4.5% yoy in Dec 19, bringing full-year inflation to 2.9% yoy. Hit by the African swine fever, pork prices surged 41.9% yoy in 2019, though underlying inflation remained manageable at 1.6%. Producer price inflation turned negative from July, as slowing growth led to poor pricing power.

Retail sales growth fell to 8.0% yoy compared to 9.0% in 2018, while Fixed Asset Investment growth slowed to 5.4% yoy, affected by lower capacity utilisation in the industrial sector and pressures on local government finances.

Bank credit grew 12.3% yoy, while total social financing was lower at 10.7% yoy. With the PBOC's push to support the real economy, Puhui loans grew 25% yoy. In addition, the PBOC reformed the interest rate setting mechanism in August, linking it to the Medium-term Lending Facility rate to better reflect market conditions. This led to a 16bp decline in funding cost, a trend we expect would continue into 2020.

Outlook for 2020

Mindful of the need to cap overall indebtedness, China is likely to pursue measured macro policy easing in 2020. Moreover, the conclusion of the Phase 1 Sino-US trade deal would help lower uncertainties on the external front. As such, real GDP growth should only see slight moderation to 5.8% yoy, and downside to the renminbi should be limited to 7.20 Rmb/US\$.

We expect a 50-100bp cut to RRR and another 5bp cut to the LPR to boost liquidity support for the real economy. While on the fiscal front, the government has promised further tax cuts, rather than relying on a big jump in government-led infrastructure projects. We expect the overall fiscal deficit to be maintained at the 2019 level of just below 3.0% of GDP.

Consumer price inflation which surged in 2019, should recede from 2Q20, as the high base effect for pork price kicks in. We forecast a 2.3% yoy rise in the CPI. Producer prices on the other hand should gradually move towards positive growth (0.8% yoy for the full year), as spare capacity falls on growth stabilisation.

FAI growth could hit 5-6% yoy, as the government looks to raise the special purpose bond quota. In addition, local governments have been easing house purchase restrictions, which should cushion the slowdown in new housing starts.

For the longer term, China is refocusing on her industrial policy to lay the groundworks for her 14th Five-Year Plan through to 2025. The government has set up a new fund for industrial upgrading. So far, investment in high-tech manufacturing rose 14.5% yoy in 10M19, while employment in scientific research and technology services has also grown 70.6% over the past five years. Such efforts help China maintain a reasonable level of growth in the face of a declining working population.

What are the risks? Systemic financial risk remains a pressing issue and bond defaults could remain high. Unless the global dollar cycle turns south, we expect China's financial risk to be containable.

Stock Market Outlook for 2019

In contrast to 2018, China put in a stellar performance in 2019, with the MSCI China Index rising 20.4%. Shanghai A-shares outperformed, rising 22.3% helped by rising funds inflow to China as the MSCI raised A-share weightings.

For the full year, only the energy sector in the MSCI China universe recorded negative returns at -4.7%. Consumer discretionary was the best performing sector, rising 51.4%. IT, healthcare, consumer staples and real estate also outperformed. Among the underperformers, industrials were the weakest, rising only 2.6%.

Stock Market Outlook for 2020

Since the start of 2020, the novel coronavirus (COVID-19) that emanated from Wuhan has spread across the globe, and is reminiscent of the 2003 SARS outbreak. Prompt containment efforts by various governments have so far helped limit the spread of the virus outside of China.

Nevertheless, given the disruption to Chinese manufacturing and the global supply chain, the impact on the global economy will be negative. Hence, equity markets could remain volatile until the spread of this contagion is brought under control.

For 2020, we still expect domestic thematic stocks to maintain their outperformance, supported by proactive monetary and fiscal easing. Consumption will be driven by lower-tier city growth, while the expected increase in special purpose bond quota and property policy relaxation will drive FAI growth.

With the MSCI China index now trading at 12.7x 12-month forward PE, we see risk of consolidation in the near term. But we expect the stock market to rebound by 2Q20 as policy easing gains traction. Our year-end index target is at 90.8.

INDONESIA

Review of 2019

Indonesia's GDP grew by 5.02% in 9M19 and is likely to hover around 5.0% for 2019. This represents a slowdown from 5.18% in 2018. The slowdown was driven by exports that contracted 1.2% yoy as coal prices declined.

Inflation came in at 2.72% as of Dec 19 and continued to remain low. As 2019 was an election year, the government continued to keep inflation in check.

In 2019, Bank Indonesia cut the benchmark rate 4 times from 6% in Jan 19 to 5.0% in Dec 19. The rupiah averaged Rp14,141/US\$ in 2019, appreciating by 2.0% from Rp14,426/US\$ in 2018. Indonesia's 2019 budget deficit was 2.2% of GDP.

Outlook for 2020

The Indonesian government is planning an Omnibus Law that will include a corporate tax reduction incentive aimed at encouraging investment. The plan is to reduce corporate tax from the current 25% to 22% in 2021-22 and 20% in 2023.

Historical evidence indicates that higher investment (at 32% of GDP) will boost job creation, which will in turn translate to higher household consumption (56% of GDP). Higher consumption and higher gross capital formation (investment) will cause GDP growth to accelerate to above 5.5%. In line with evidence, we foresee structural acceleration of Indonesia's GDP starting from 2020. After reducing the benchmark rate by 100bp, Bank Indonesia is projected to lower it by another 25bp in 2020.

E-commerce grew 104% yoy in Sep 19. Making up just 2.5% of total retail sales, e-commerce growth was not captured in the 2019 GDP numbers. E-commerce players will start disclosing their data only from 2020 onwards. Considering the segment's high growth rate, we see potential for GDP to rise from 5.0% in 2019 to at least 5.2% in 2020.

Stock Market Review for 2019

The JCI gave investors 8.71% in US dollar terms and 4.17% in rupiah terms during 2019. It underperformed the MSCI Asia Pacific Ex-Japan Index which gave a 20.67% return in 2019.

The top sector performance in 2019 came from JAKFIN (financial) with a 22.85% return. In second placed was JAKBIND with 21.2%, followed by JAKPROP with 19.68%. The worst performer was JAKCONS (consumer) at -14.3%, dragged by the steep declines at GGRM and HMSP.

Stock Market Outlook for 2020

The planned corporate tax reduction could structurally accelerate Indonesia's GDP growth. Historical evidence points to potential acceleration of over 20% growth in investment growth starting from 2020. The

higher investment will drive household consumption growth, resulting in GDP growth of above 5.5%. We are cautiously bullish in 2020, given the external risks, and assign a 7,100 Dec 20 JCI target.

We like interest rate-sensitive sectors. Financials should record EPS growth of more than 15%. Automobile is expected to see a recovery in auto demand and an improvement in the financial service division. Property is likely to see higher take-up rates. Consumption should benefit from job creation. Plantation names are set to rise on the back of the implementation of the B30 mandate and low CPO supply.

MALAYSIA

Review of 2019

Malaysia's GDP growth has moderated amid external (US-China trade tension) and domestic policy headwinds (e.g. snail-paced follow-through on mega infrastructure projects and holdup in securing foreign labour supplies).

In addressing the slowing domestic growth, Bank Negara Malaysia (BNM) joined the global bandwagon and cut the Overnight Policy Rate by 25bp to 3.00% in May 19. An expansionary Budget 2020 was also introduced in Oct 19 with a bigger budget deficit of 3.2% (from 3.0%).

On a positive note, Malaysia has been a clear winner of trade diversion (FDI approval rose 3.4% for 9M19) and firmer soft commodity prices. Crude oil prices ended the year at the higher end of the range, and CPO prices staged a huge rally to reach a three-year high.

The ringgit, which was whipsawed by the US-China trade tension, ended the year firmer at RM4.09/US\$ as the US and China agreed to a Phase One trade deal. The firmer ringgit was also consistent with the country's FDI approval trend and rising foreign reserves, which reached a five-year high of US\$103.6b as at 31 Dec 19 (vs US\$101.4b as at end-18).

Outlook for 2020

Malaysia is expected to deliver respectable economic growth in 2020 (UOB Global Economics and Market Research's forecast: 4.4% GDP growth), while inflation remains subdued and current account is sustained at a healthy level.

Stock Market Review for 2019

The FBMKLCI declined 4.8% in 2019 as sentiment remained weak throughout the year, which was widely attributed to domestic political uncertainty and poor policy implementation. Foreign investors remained significant net sellers of Malaysian equities (RM11.0b outflow) for the second successive year. Nevertheless, foreign fixed income flows returned to a six-year high inflow of RM8.8b.

Stock Market Outlook for 2020

The FBMKLCI is expected to deliver modest positive gains in 2020, led by high visibility for some earnings growth (the first year of growth in five years) and approved mega infrastructure projects reaching some level of activation by 2H20.

However, the market's upside is limited by uncertainties tied to domestic politics (with the power handover issue taking the spotlight) and FTSE Russell's upcoming review in Mar 20 of Malaysian Government Bonds' status in the World Government Bond Index.

We target an end-20 FBMKLCI of 1,650, implying a 2020F PE of 16.7x as we peg the market at +0.5SD above-historical mean PE multiple.

Prominent investment themes include CPO price recovery and trade diversion narrative, while we foresee selective opportunities in oil and gas (FPSO and decommissioning) and mega infrastructure development.

SINGAPORE

Review of 2019

Singapore's GDP grew 0.7% yoy in 2019 (advanced estimates), in line with the Ministry of Trade and Industry's earlier guidance of 0.5-1.0% and meaningfully lower than the 7.6% expansion recorded in 2018. We note that 2019 marked the slowest growth since the global financial crisis period when Singapore's economy stagnated at 0.1% yoy in 2009.

Importantly, Singapore's GDP grew 0.8% yoy in 4Q19, showing that growth accelerated into the year-end which UOB Global Economics and Market Research (GEMR) believes is a sign of the economy stabilising.

The good news in 4Q19 came from sustained growth in construction (+2.1% qoq) and services (+2.4% qoq), offset by the manufacturing sector which contracted 2.1% qoq. In addition, the Purchasing Managers' Index (PMI) data for Dec 19 showed manufacturing and electronic PMI rising to 50.1 (+0.3) and 49.9 (+0.2) respectively, thus marking the third consecutive month where both readings gained. Importantly the Singapore PMI edged above the 50.0 expansionary handle for the first time since Apr 19.

Outlook for 2020

UOB GEMR forecasts Singapore's 2020 GDP growth to expand by 1.5% yoy. In its view, this growth will be underpinned by further expansion in its construction and services clusters. Singapore's trade outlook remains hinged on US-China trade developments.

In terms of interest rates, UOB GEMR predicts a slight decline in 2019, with three-month Singapore Interbank Offered Rate expected to decline from 1.56% in Dec 19 to 1.45% in 1Q20 and stay stable at that level for the duration of the year.

Stock Market Review for 2019

In 2019, the FSSTI experienced a tale of two halves with 1H19 witnessing a gain of 8.2% while 2H19 saw a reversal with the index giving up more than half of those gains. As a result, the FSSTI's 5% gain for 2019 paled in comparison to other developed markets in Asia and globally – even the protest-hit Hang Seng Index bettered it by a few percentage points.

The outperformers in 2019 were a mixed bunch with the property-related sectors standing out with five out of the 10 best performing stocks being either property developers or REIT-related stocks. On a sector basis, the best performing sectors in 2019 were property (+24.7%), plantation (+24.6%) and REITs (+18.3%). A severe case of underperformance afflicted stocks that had material exposure to Hong Kong – four of the five worst performing stocks in 2019 were exposed to Hong Kong.

Stock Market Outlook for 2020

Since the start of 2020, the novel coronavirus (COVID-19) that emanated from Wuhan has spread across the globe, and is reminiscent of the 2003 SARS outbreak. Strong and early preventive actions by governments have curbed the spread of the contagion.

Nevertheless, the impact on the regional and global economies is expected to be negative. We expect global financial markets will not be spared and will remain volatile until the spread of this contagion is brought under control.

We expect the stock exchanges in which we operate in will be adversely affected as investors adopt a risk-off approach in the interim.

For 2020, we forecast a year-end target for the FSSTI of 3,370, based on a 5% discount to mid-cycle PE valuation of 14.8x and 10% discount to 1.5x 2020F P/B. While we believe that this is fair given our forecast of a mid-single-digit EPS growth of 4.3% yoy for 2020, our estimates could be subject to change, given the COVID-19 issue affecting Singapore economy.

We highlight that the two key sectors, telecoms and plantation, driving the yoy earnings growth in 2020, are coming off 2019 lows in which both sectors saw earnings declining 0.7% and 0.6% yoy respectively.

With the interest-rate cycle bottoming out, overlaid by subdued economic growth, and inflation likely to remain low, we believe investors will continue to seek dividend yields, and thus Singapore's REIT sector as well as banks should see meaningful funds inflow. We advocate an approximate 60:40 defensive/large-cap vs growth/small-cap strategy.

THAILAND

Review of 2019

Thailand's 2019 GDP grew 2.4%, vs 4.1% growth in 2018. In 1H19, the Thai economy expanded 2.6% yoy, driven by expansion in private consumption, private investment and government expenditure while exports in the goods and manufacturing sector had declined. In 2H19, the Thai economy continued to decelerate as export value continued to contract along with manufacturing-related production and private investment. This came as a consequence of the Sino-US trade wars and the baht seeing its steepest appreciation in six years.

Outlook for 2020

UOB Global Economics and Market Research (GEMR) forecasts GDP growth of 3.2% yoy for Thailand in 2020. The recovery of the Thai economy is expected due mainly to lower trade tension between the US and China which is positive for key exports such as commodity products. The growth in tourist arrivals will also underpin the services sector's growth.

Consumption remains weak, amid low agricultural product prices, high household debts and the lack of consumer confidence. Droughts would also be a key risk to both consumption and exports. Droughts in the central region would spell limitations in available plantation area and hence lower farm incomes. The low water levels in reservoirs of the eastern region will mostly impact the petrochemicals industry which could see shutdowns or lower utilisation rates on the limited water supply.

In the worst-case scenario, the combined effect of the COVID-19 epidemic, the drought in central and eastern Thailand, and the delay of the government budget could significantly impact our base-case estimate. We conservatively forecast a GDP growth of just 2% in the worst-case scenario.

The Bank of Thailand (BOT), at a meeting held on 5 Feb 20, cut its policy rate to a historical low of 1%. This move signals that the BOT will take appropriate measures to bolster economic growth and will act promptly to protect the downside of the economy. We expect the BOT to keep its policy rate unchanged even though there is room for further rate cuts.

Stock Market Review for 2019

The SET index slightly gained 1.02% in 2019. Despite global equities having generated impressive returns (25.79%) with easing in monetary policies and Sino-US trade tensions, Thai stocks were hit by a number of internal pressures such as: a) underperformance in economic growth rate; b) risks relating to government stability; c) baht appreciation; and d) one-time employee benefit expenses. The SET index failed to hit a record high and underperformed global equities by 24.77%.

The worst-performing sectors in 2019 were petrochemicals (-24.86%), construction (-22.00%), electronics (-14.26%) and banking (-13.83%). Foreign investors became net sellers of equities worth US\$1.44b, after selling US\$8.96b in 2018.

Stock Market Outlook for 2020

We are cautiously optimistic about the stock market for 1H20 due to: a) res-stocking in global trade and manufacturing, and b) re-balancing of investor portfolios to reduce safe-haven stocks. Instead, investors are likely to increase growth/risk assets and seek favourable risk/reward investment conditions (eg truce in US-China trade conflict).

Therefore, we expect supportive investment conditions in the first 4-6 months of the year despite overall domestic figures still being weak. Our 2020 target for the SET index is 1,700, derived from 15.5x forward PE and 6.9% EPS growth. Our investment themes are focused on beneficiaries of the global growth recovery such as energy and refinery stocks.

CORPORATE GOVERNANCE REPORT

This report describes UOB-Kay Hian Holdings Limited's corporate governance practices which are in essence in line with the principles and provisions in the Code of Corporate Governance 2018 (the Code). The Company is committed to maintaining a high standard of corporate governance, transparency and disclosure of material information.

The Board of directors is responsible for the corporate governance of the Company and its subsidiaries. The directors of the Company have a duty to act honestly, transparently, diligently, independently and in the best interests of all shareholders, in order to enhance shareholders' interests. The major processes by which the directors meet their duties are described in this report.

	Principles & Provisions
Board Of Directors	
The Board comprises 7 directors of which 2 are executive, 1 is non-executive and 4 are independent directors, with the majority of the Board being independent.	2.2, 2.3
On an ongoing basis, the Board examines its size and, with a view to determining the impact of the number upon effectiveness, decides on what it considers an appropriate size for the Board to facilitate effective decision making taking into account the scope and nature of the Group's operations.	2.4
Our chairman and managing director, Mr. Wee Ee Chao, is a highly regarded veteran in the stockbroking industry and has extensive experience managing this business. The Board considers that his dual role contributes significantly to the objective of managing the Company in a most effective and efficient manner, particularly given the size and nature of our business. Nevertheless, the overall structure and composition of our Board ensures that corporate governance aspects and shareholders' interests are fully addressed. In addition, the Audit, Remuneration and Nominating Committees are chaired by independent directors.	3.1

Independent/Non-Executive Directors

We have 4 independent directors, namely Mr. Tang Wee Loke, Mr. Kuah Boon Wee, Mr. Andrew Suckling and Mr. David Yeow. We are pleased to welcome Mr. David Yeow to join the Board as an independent director and as a member of the Audit Committee with effect from 2 January 2020. 2.1

Mr. Tang is the chairman of the Nominating Committee and a member of the Audit and Remuneration Committees. Mr. Kuah is the chairman of the Audit Committee and a member of the Remuneration Committee. Mr. Suckling is the chairman of the Remuneration Committee and a member of the Nominating Committee. Mr. Chng Seng Hong, Ronny is a non-executive director and a member of the Audit Committee.

For more information on the directors, please refer to the "Profile of Directors & Key Management Personnel" on pages 31 to 33.

The roles of our independent and non-executive directors are to review and provide input on:

- the business strategy and overall performance of the Board and key management to ensure that they are consistent with the objectives of the shareholders; and
- our overall corporate governance processes to ensure that the interests of the shareholders are adequately protected.

The independence of the independent directors has been thoroughly reviewed by the Nominating Committee and the Board. The Board is satisfied that the independent directors are considered independent as each of them has met all the conditions and criteria of independence under the Code and the listing rules. The independent directors also do not have any cross directorships with any of the Group companies. In addition, they do not receive any incentive compensation other than the fixed fees which are approved by shareholders at Annual General Meetings (AGM). The Board is assured that each of them is independent in character and judgement, objective and fully committed to their role as independent director.

CORPORATE GOVERNANCE REPORT *continued*

The independent directors meet and interact regularly without the presence of the other directors and management and provide feedback to the chairman after such meetings. 2.5

Though our chairman and managing director are the same person, we have not appointed a lead independent director as our chairman and managing director is complemented by a strong independent board that is able to engage the chairman and managing director on substantive business issues and corporate governance matters. 3.3

Chairman's Roles

The chairman's roles includes:

- leading the Board to ensure its effectiveness on all aspects of its role;
- ensuring effective communication with shareholders;
- encouraging constructive relations within the Board and between the Board and management;
- facilitating the effective contribution of independent/non-executive directors in particular; and
- promoting high standards of corporate governance.

The chairman ensures that Board meetings are held when necessary and sets the Board meeting agenda. The Board members are also provided with adequate and timely information for their review and consideration.

To facilitate effective management, certain functions are delegated by the Board to Board Committees, each with its own terms of reference. The Board is assisted by Audit, Remuneration and Nominating Committees. 1.4

The Board comprises directors who as a group provide core competencies such as business, legal, finance, management and strategic planning experience and industry knowledge. 2.4

The Board has not adopted a diversity policy although the Board pays close attention to the provisions of the Code.

The following is a summary of directors' attendance at meetings of Board and various Board Committees in the financial year 2019: 1.5, 11.3

Board members	Board	Audit Committee	Remuneration Committee	Nominating Committee	Annual General Meeting
Meetings held	4	4	1	1	1
	Meetings attended				
Mr. Wee Ee Chao	4	N.A.	N.A.	N.A.	1
Mr. Esmond Choo Liong Gee	4	4*	N.A.	1	1
Mr. Tang Wee Loke	4	4	1	1	1
Mr. Kuah Boon Wee	4	4	1	N.A.	1
Mr. Andrew Suckling	4	N.A.	1	1	1
Mr. Chng Seng Hong, Ronny	4	4	N.A.	N.A.	1

* Mr. Esmond Choo Liong Gee attended by invitation of the Audit Committee

Key information on the directors and their appointments on the various Board Committees and on key management personnel of the Group is given under the section "Profile of Directors & Key Management Personnel" on pages 31 to 33.

Fulfilling the responsibilities and duties of a director requires an individual's time and attention. Competing time commitments may be faced when a director holds multiple Board appointments which may interfere with his performance as a director. Directors are expected to ensure effective commitment and spend sufficient time carrying out their responsibilities. To ensure that directors have sufficient time and attention to devote to the Board, the Company has capped the directors' directorships in other listed companies to 5. 1.5, 4.5

The Board does not encourage the appointment of alternate directors and has not encountered any situation which requires such consideration.

Board Roles

The Board oversees the overall strategy, provides entrepreneurial leadership, sets strategic objectives, establishes a framework of prudent and effective controls, supervises the management, reviews management performance and reviews the affairs and financial position of the Company and the Group. Matters which are specifically reserved for the Board's decision include: 1.1, 1.2, 1.3

- quarterly or semi-annual and annual results announcements;
- financial statements;
- declaration of interim dividends and proposal of final dividends;
- convening of shareholders' meetings;
- interested person transactions; and
- major transactions such as material acquisition and disposal of assets, significant investments and funding & corporate guarantees.

The Board in its governance role fulfils the long term economic, moral, legal and social obligations towards their stakeholders and shareholders to create long term success and sustainability. Key stakeholders are shareholders, customers, employees, regulators and the community.

The Board through its various sub-committees which are in turn governed by their respective terms of reference ensures compliance with legislative and regulatory requirements.

To assist the Board in the discharge of its duties, management provides the Board with periodic accounts of the Company and the Group's performance, position and prospects. Directors receive Board papers in advance of Board and Board Committee meetings and have separate and independent access to the Company's senior management and the Company Secretary. There is a procedure where any director may, in the execution of his duties, seek independent professional advice. However, during the year no professional adviser was sought. 1.6, 1.7

To familiarise newly appointed directors with the Group's business and corporate governance practices, directors are provided with relevant materials of the Group's business which explain activities and how the Group's business is managed. 1.2

Upon appointment, each director is given a letter of appointment and is informed of his duties and obligations.

All directors are regularly updated with changes in the relevant laws and regulations to assist them in discharging their duties and responsibilities. Directors have opportunities for continuing education in various areas and are kept informed of relevant training courses or talks organised both internally or by external authorities or organisations.

Company Secretary's Roles

The key roles of the Company Secretary are to:

- be primarily responsible for administrative and reporting functions mandated by law;
- ensure Board procedures are followed;
- ensure effective communication between the Board, Board Committees, management and shareholders;
- advise the Board on governance matters; and
- attend all Board and committee meetings.

The appointment and removal of the Company Secretary must be approved by the Board. 1.7

Audit Committee (AC)

The AC comprises 4 members, namely Mr. Kuah Boon Wee (chairman), Mr. Tang Wee Loke, Mr. Chng Seng Hong, Ronny and Mr. David Yeow. Mr. Kuah, Mr. Tang and Mr. Yeow are independent directors and Mr. Chng is a non-executive director. Mr. Yeow was appointed as a member of the AC on 2 January 2020. All 4 members have related financial management expertise or experience. 10.2

The AC met a total of 4 times during the year. A senior executive director, the heads of internal audit, compliance, finance and the external auditors normally attend the meetings. 10.5

The key terms of reference of the AC are:

- to review the adequacy and effectiveness of the internal control and risk management systems; 10.1
- to review the audit plans and findings of the internal and external auditors;
- to review all announcements of financial results; and
- to review interested person transactions.

The AC:

- has full access to and co-operation from management as well as full discretion to invite any director (executive or non-executive) to attend its meetings;
- has been given reasonable resources to enable it to complete its functions properly; and
- has reviewed findings and evaluations of the system of internal controls with the internal and external auditors.

The AC, having reviewed the non-audit services provided by the external auditors, is satisfied that the nature and extent of such services will not prejudice the independence and objectivity of the external auditors. A sum of S\$85,300 was paid to the external auditors for non-audit services versus S\$650,656 for audit fees rendered during the year. The AC annually reviews the independence of the external auditors. 10.1

The Company has complied with rules 712, 715 and 716 of the Listing Manual of the SGX-ST (the Listing Manual) on the appointment of auditors.

The AC has established a whistle-blowing policy where staff may in confidence raise concerns about possible improprieties in matters of financial reporting, fraud or other matters. The AC is empowered to conduct or authorise investigations into any activity within its terms of reference and obtain independent advice where it deems necessary. 10.1

The external auditors during their quarterly or semi-annual meetings with the AC will update the members of the relevant changes to the accounting standards.

None of the members of the AC were at anytime a partner/director of the Company's existing audit firm. 10.3

Internal Control And Risk Management

The Board reviews on a regular basis the adequacy of the Company's risk management and internal control systems, including financial, operational, compliance and information technology controls. Based on the work carried out by the internal auditor, the review undertaken by the external auditors as part of their statutory audit and certain agreed upon procedures, and the existing management controls in place, the AC and the Board are of the opinion that there are adequate and effective internal controls and a risk management system in place to address risks relating to financial, operational, compliance, information technology controls and risk management systems matters. 9.1, 9.2

The system of internal controls is designed to manage rather than eliminate the risk of failure to achieve business objectives. It can only provide reasonable and not absolute assurance against material misstatement or loss, errors, poor judgement, fraud and other irregularities and other unforeseen events.

During the year, the AC, on behalf of the Board, has reviewed the adequacy and effectiveness of the Group's material internal controls. The processes used by the AC to review the adequacy and effectiveness of the system of internal control and risk management include:

- discussions with management on risks identified by internal audit;
- the audit processes;
- the review of internal and external audit plans; and
- the review of significant issues arising from internal and external audits.

The Board and AC have also received and reviewed the assurance from the managing director, the finance director, the internal audit manager and other key management personnel who are responsible, that the financial records have been properly maintained, the financial statements give a true and fair view of the Company's operations and finances and that effective risk management and internal control systems have been put in place. To manage the operations, financial and compliance risks, the Company has in place the following structures involving senior management:

- management oversight and control;
- risk recognition and assessment;
- control framework and segregation of duties;
- monitoring, communication and rectification; and
- audit and review.

Internal Audit

Internal audit performs continuous monitoring to ensure compliance with Group policies, internal controls and procedures designed to manage and safeguard the business and assets of the Group. The work of internal audit is focused on areas of greatest risk to the Group as determined through the audit planning process. The formal reports resulting from such reviews are provided to the AC and the chairman of the Board. The Company's external auditors, Deloitte & Touche LLP, contribute a further independent perspective on certain aspects of the internal financial control system arising from their work and annually report their findings to the AC.

CORPORATE GOVERNANCE REPORT *continued*

The internal auditor's line of functional reporting is to the AC. Administratively, the internal auditor reports to the chairman and managing director of the Company. 10.4

The AC is satisfied that the internal audit function is independent and adequately resourced to carry out its duties effectively and has appropriate standing within the Company. The internal audit department is staffed by suitably qualified and experienced persons. 10.4

The AC reviews, on a regular basis, the adequacy of the internal audit function and whether the internal audit function meets the Standards for the Professional Practice of Internal Auditing set by The Institute of Internal Auditors.

Remuneration Committee (RC)

The RC has 3 members, comprising independent directors, namely Mr. Andrew Suckling (chairman), Mr. Kuah Boon Wee and Mr. Tang Wee Loke. The RC has access to external consultants for expert advice on executive compensation, if necessary. No external consultant was deemed necessary to be engaged. 6.2, 6.4

The RC reviews all aspects of directors' and key management's remuneration. The key terms of reference of the RC are: 6.1

- to make recommendations to the Board with regard to the remuneration of directors and key management personnel and to ascertain that they are fairly remunerated; and
- to formulate the framework of remuneration for the directors and key management personnel.

The Group's remuneration policy is to provide compensation packages at market rates which reward successful performance and attract, retain and motivate directors and key management personnel. 7.1

The RC reviews the remuneration packages of the Company's executive directors and key management personnel, which are based on the performance of the Group and the individual, market conditions and remuneration levels within the industry.

There are no onerous termination clauses in the directors' and key management personnel's contracts of service.

When reviewing the structure of directors' fees, the RC considers their respective roles and responsibilities on the Board and in the Board Committees. All directors' fees are subject to the approval of the shareholders at the AGM. 7.2

The nature of our industry and its considerable dependence on market conditions requires the Board and management to have a remuneration structure which is flexible and addresses short term profitability as well as long term objectives. Focus on long term objectives is ensured through long term retention of key management and staff, and consistent business strategy. As such, we do not see the need for long term incentive plans, which may create inflexibility and impact short term profitability. 8.3

Contractual provisions for reclaiming incentives do not appear relevant and we will consider such policy when the need arises.

Disclosure on Directors' Remuneration

The remuneration of the directors of the Company for the financial year ended 31 December 2019 is as follows: 8.1, 8.2

Directors	Total Remuneration (S\$'000)	Fees (%)	Fixed Salary (%)	Variable Income (%)	Total (%)
Wee Ee Chao	2,982	–	16.30	83.70	100
Esmond Choo Liong Gee	1,325	–	29.46	70.54	100
Tang Wee Loke	58	100	–	–	100
Kuah Boon Wee	69	100	–	–	100
Andrew Suckling	48	100	–	–	100
Chng Seng Hong, Ronny	45	100	–	–	100

There are no benefits in kind, stock options, share-based incentives or other long-term incentives.

The Company does not disclose the remuneration of the top five key management personnel (who are not directors) within bands of S\$250,000 each as the breakdown components of each individual's remuneration are calibrated and interact dynamically by reference to the Company's business strategies and so is commercially sensitive the disclosure of which would be disadvantageous to its business interests, given the highly competitive human resource environment and for purposes of maintaining confidentiality of both staff remuneration and business strategic implementation matters. Specific disclosure is inappropriate and non disclosure does not compromise the ability of the Company to meet the code on good corporate governance as the RC, comprising independent directors, reviews the remuneration package of such key management personnel who are remunerated based on the performance of the Group to ensure that they are fairly remunerated.

The Company and its subsidiaries do not have any employee who is a substantial shareholder of the Company, or is an immediate family member of a director, the managing director or a substantial shareholder of the Company. 8.2

The Company does not have any employee share scheme. Employees may invest in our listed shares and benefit from our Scrip Dividend Scheme.

Nominating Committee (NC)

The NC has 3 members comprising 2 independent directors, namely Mr. Tang Wee Loke (chairman) and Mr. Andrew Suckling, and senior executive director Mr. Esmond Choo Liong Gee. 4.2

The key terms of reference of the NC are:

- to review and make recommendations to the Board on all board appointments and re-appointments and to consider the skills and experience required to ensure the Board has the appropriate balance of independent directors with the right expertise skills, attributes and ability. New directors may be appointed by a Board resolution following which they are subject to re-elections by the shareholders at the next AGM; 4.1, 4.3, 4.4
- to oversee the composition and balance of the Board and to ensure that they meet the requirements under the Code;
- to ascertain that the independent directors meet the criteria set out in the Code and the Listing Manual;
- to assess the effectiveness of the Board as a whole and its Board Committees and the contribution by the chairman and each director to the effectiveness of the Board; and
- to review training and professional development programmes for the Board.

CORPORATE GOVERNANCE REPORT *continued*

The NC, when making recommendations for new appointments to the Board, will consider the nominee's track record, experience, financial literacy, core competencies and ability to commit time and effort to carry out his duties and responsibilities effectively.

The NC is also tasked with developing, maintaining and reviewing relevant and appropriate recruitment, development and succession planning processes. The Board recognises that Board and key management personnel renewal is a continuing process and therefore periodically reviews the compositions of the Board and key management personnel to ensure that there are adequate succession plans in place, with the objective of maintaining strong leadership for long-term sustainability of the business.

There is a process for the NC to evaluate the performance of the Board and the Board committees. Objective performance criteria used to assess the performance of the Board include: 5.1, 5.2

- comparison with industry peers;
- return on assets; and
- return on equity.

The Board reviews the NC processes for assessing the effectiveness of the Board and the various Board Committees. No external facilitator has been engaged.

On an annual basis the directors will perform a self-evaluation by completing a director self-evaluation form which would be reviewed by the NC. Where necessary, the chairman will act on the results of the performance evaluation. When new directors need to be appointed or existing directors retired, the chairman will inform and consult the NC. The minutes of the various committee meetings are forwarded to the Board for their review.

Communication With Shareholders

The Board regards the AGM as an opportunity to communicate directly with shareholders and to encourage participative dialogue. The members of the Board will attend the AGM and are available to answer questions from the shareholders present. External auditors are also present to assist directors in addressing relevant queries by the shareholders. 11.1, 11.3

Separate resolutions are proposed for each issue at the AGM. Minutes of the AGM including a summary of the questions and answers raised at the AGM are available to shareholders upon request. The Company will publish the minutes of general meetings of shareholders on its website as soon as practicable. 11.2, 11.5

The Company treats all its shareholders fairly and equitably, and protects and facilitates the exercise of shareholders' rights.

The Company will continue to conduct voting by poll at the coming AGM for greater transparency in the voting process. Votes cast will be tallied and announced to shareholders at the meeting and the detailed polling results announced through SGXNet after the meeting.

To maintain transparency, the Company makes timely disclosures to the public via SGXNet and postings on the Company's website. Information on the Company's corporate financials and stock is available in the investor relations section of the Company's website. Where there is inadvertent disclosure made to a select group, the Company would make the same disclosure publicly to all others as promptly as possible.

In addition, shareholders and investors are able to contact the Company with questions or access information on the Company through our website at www.uobkayhian.com 12.1, 13.3

Engagement with Stakeholders

Other than our shareholders, our key stakeholders are our clients, regulators and employees. We have established channels of communication for clients to provide feedback to management on various client related issues and for employees to communicate with the management on important developments within the Company. There is regular engagement with regulators to keep abreast of and to provide feedback on regulatory developments.

For more information, please refer to page 23 of the Sustainability Report.

Dealings In Securities

The Group has adopted an internal code of best practices on securities transactions to provide guidance to its directors and officers in relation to dealings in the Company's securities. A system of reporting of securities dealings to the Company Secretary by directors has been established to effectively monitor the dealings of these parties in the securities of the Company. In addition, a circular is issued before the start of each moratorium period to remind officers to refrain from dealing in the Company's securities prior to the release of the Group's financial results. The officers of the Company are also discouraged from dealing in the Company's securities on a short-term basis.

Quarterly Reporting

The Singapore Exchange Regulation (SGX RegCo) announced that effective from 7 February 2020, it would apply a risk-based approach to quarterly reporting (QR) requirements only for companies associated with higher risks. With this change, the Company will adopt semi-annual reporting.

In accordance with the amended listing rule 1207, the Company and its officers should not deal in the Company's securities during the period commencing one month before the announcement of the Company's half year and full year financial statements.

Interested Person Transactions

The Company has established internal procedures to ensure that interested person transactions are undertaken on an arm's length basis, on normal commercial terms consistent with the Group's usual business practices and policies, and are not prejudicial to the interests of the Company and its non-controlling interests and on terms which are generally no more favourable to the interested persons as defined in Chapter 9 of the Listing Manual, than those extended to or received from unrelated third parties.

CORPORATE GOVERNANCE REPORT *continued*

Particulars of interested person transactions required to be disclosed under rule 907 of the Listing Manual are as follows:

Name of interested person	Nature of relationship	Aggregate value of all interested person transactions in FY2019 (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to rule 920)	Aggregate value of all interested person transactions conducted in FY2019 under shareholders' mandate pursuant to rule 920 (excluding transactions less than S\$100,000)
Peak Properties Pte Ltd	Company in which the chairman and managing director has an interest of 30% or more	S\$535,536 ⁽¹⁾	Not applicable
PT UOB Property	Subsidiary of our controlling shareholder, United Overseas Bank Limited	S\$608,136 ⁽²⁾	Not applicable

(1) Receipt of rent for lease of 7,438 square feet of office space at 8 Anthony Road #01-02 Singapore.

(2) Payment of rent for lease of 13,983 square feet of office space in Jakarta.

Material Contracts

Except as disclosed in the directors' statement and financial statements, no material contracts (including loans) of the Company or its subsidiaries involving the interests of the managing director or any director or controlling shareholder subsisted at the end of the financial year or have been entered into since the end of the previous financial year.

SUSTAINABILITY REPORT

STATEMENT OF THE BOARD

The Board recognises that sustainability is a key component of the UOB Kay Hian Group's long term business strategy. The Board is responsible and committed to building a sustainable business in the interests of its stakeholders.

SUSTAINABILITY GOVERNANCE

In today's investment climate, non tangible financial factors are becoming increasingly important to our stakeholders.

Stakeholders are beginning to look beyond economic and operational factors in evaluating management and corporate accountability. This Sustainability Report is based on economic, social and environmental issues that are material to the UOB Kay Hian Group of companies. Reports on our economic and operational matters are set out in pages 9 to 12 of our annual report.

SCOPE OF REPORT AND PERIOD OF REPORTING

This report focuses on the sustainability practices and strategy of the UOB Kay Hian Group of companies. It seeks to meet the interest of our stakeholders in the non-financial information of the Group and demonstrates our effort to report to Shareholders and other stakeholders the steps we are taking to achieve a more sustainable business model and contribute to a more sustainable environment.

FRAMEWORK

This report is prepared in accordance with the Global Reporting Initiative Standard: Core Option (GRI) and is also in alignment with SGX Sustainability guidelines. The GRI standard is chosen as it is a universally accepted standard for reporting.

ENGAGEMENT OF KEY STAKEHOLDERS

Key Stakeholders	Form of Engagement	Key Topics
Clients	Seminars, workshops, sales engagement, customer service hotline	Capital markets, corporate news, investment strategy and tools
Regulators	Dialogue and face to face meetings	Regulations, cyber security, corporate governance
Employees	Face to face meetings and discussions, corporate events	Performance, work efficiency, product related
Shareholders	Announcements, semi-annual reporting, General meetings	Performance, corporate governance

Trusted Financial Partner

As a provider of regulated financial services, we position ourselves as a trusted financial partner of our clients. To achieve this, we have identified the following key Environmental, Social and Governance ("ESG") factors necessary for the continuing success of our business:

SUSTAINABILITY REPORT

MATERIAL ENVIRONMENTAL, SOCIAL AND GOVERNANCE ('ESG') FACTORS

(a) Critical factors

(i) Clients

Our client base comprises financial institutions, fund management companies, corporations, high net worth and mass market retail clients. Each group of clients will have their own investment and trading strategies and will require different types of services and levels of engagement from us. As a trusted financial partner and responsible broker, we see ourselves having an important role sharing our knowledge and helping to develop the capital markets in the region. Over the years, the ease of access to information and technology have enabled our clients to rely less on trading representatives to make informed self directed investments. We are committed to educating the investment community and providing a robust platform and relevant investment/trading tools to help investors make better investment/trading decisions.

To achieve this, we have:

Trading tools

Regular seminars and workshops on trading tools, corporate and market updates on the major regional and global markets are conducted during the evening and weekends.

Education

Work with SGX in their various education programs for investors.

Presentations

Offer presentations by fund houses and listed companies while taking into consideration the diversified interests of our clients, ranging from those who are looking for more stable but better yield instruments to those who have the appetite for riskier technology stocks with potentially better capital gains.

Technology and Research

Invest heavily in technology and research to enable our increasingly tech savvy clients make better investment decisions.

Feedback

Engage our clients actively and solicit feedback on their various investment needs.

(ii) Integrity and Fair Dealing

We strive to develop a corporate culture which will give our clients the confidence that they are dealing with a financial institution where fair dealing is central to the corporate ethos. The confidence clients place in us and their trust in our ability to help them manage and safe-keep their assets is a core ingredient to the success of our business. To achieve this, we:

- (a) Inculcate a corporate culture where our trading representatives and staff apply the highest professional and ethical standards in dealing with our clients. Checks are in place to ensure there is no conflict of interest in handling of client orders;
- (b) Conduct reviews to ensure that our staff and trading representatives satisfy the 'fit and proper' criteria for the role they are engaged in;
- (c) Have procedures in place to ensure that investment products are screened by our product committee and proper client assessments where necessary are conducted;
- (d) Procedures are in place to ensure that there is no conflict of interest in the handling of market sensitive information;

- (e) We have an independent department to handle client complaints. We believe in instilling a culture of doing what is right and fair to the clients in the handling of complaints. Complaints are escalated to senior management; and
- (f) Client feedback and complaints are reviewed by management on a regular basis to enable the Company to improve its service level.

(iii) Human Capital

Our staff and trading representatives are our key assets. The UOB Kay Hian Group believes in an all inclusive work environment and we have a multi-cultural and multi-generational workforce. As a regional broker with footprints in the major regional markets, we recognise that we deal with clients and colleagues from diverse cultural backgrounds. In our dealing with our overseas clients and colleagues we are mindful of the need to be sensitive to the cultural diversity of the clientele of the different countries. We believe it is important that where possible, local talent across all levels are hired in our overseas offices.

We recognise the importance of having an appropriate human capital strategy in a very competitive environment to make sure that we are able to recruit and retain the right talent. We believe in nurturing our talent, managing employee performance, cultivating leadership skills and planning for succession.

We have in place a holistic and sustainable package to attract and incentivise the right talent. We recognise the need to help our colleagues build a meaningful career and provide a physically and professionally conducive environment to help our colleagues achieve their professional goals.

To achieve this:

- (a) We conduct regular reviews to ensure that our remuneration package is in line with the industry and commensurate with the job;
- (b) In addition to a basic salary, we offer a sustainable performance bonus based on the Company's as well as the employee's performance;
- (c) Identify and promote deserving staff with potential to develop their career in the organisation;
- (d) Regulatory, technical and soft skills training is conducted to help our staff keep abreast of the demands of their jobs; and
- (e) We are dedicated to principles of fair employment in our HR policies, abide by labour laws and are guided by the Tripartite guidelines.

In order to have a sustainable business, we recognise the importance of renewing and refreshing our talent pool and preparing staff with the potential to assume key management and leadership positions.

We recruit graduates and mid-career professionals looking for a career switch from within and outside the industry and groom them to take on various roles within the organisation.

We believe that the diverse talent we have can only be good for the overall talent development within the organisation.

Our multi-generational work force encompasses young millennials to industry veterans who have passed their statutory retirement age and who still have the ability to contribute to the Company and society. We believe a good blend of the young with fresh ideas and the experience of the veterans can only be good for the Company and help us to service our multi-generational client base better.

Our clientele includes millennials to those in the pioneer generation age groups. Some clients feel more comfortable having a trading representative to exchange ideas and to assist them in their investment decisions. Our trading representatives' varied age groups enables them to connect, appreciate and assist our clients according to their investment needs.

SUSTAINABILITY REPORT *continued*

We are committed to gender equality and equal opportunities. We hire and promote based on suitability and merit.

We believe that staff welfare is an important supplement to the remuneration package offered to our colleagues. In this respect, we provide health and dental care and organise company wide gatherings.

To ensure that we are working together as a team, we share the Company's vision and strategic developments with our colleagues.

As part of staff benefits and welfare, long serving staff and sales personnel are recognised with long service awards.

Our workforce which comprises the following remain stable:

AGE PROFILE	%
35 years and below	29.3
36-50	34.3
>50	36.4
Total	<u>100</u>

GENDER MIX	%
Male	41
Female	59
Total	<u>100</u>

(iv) Technology Risk

As a provider of stockbroking services, we are in possession of client sensitive information, we are mindful that we are exposed and vulnerable to cyber security-related threats prevalent in the digital era. Such threats if not properly addressed could potentially cause disruption to our services and leakage of sensitive information.

We cater to an increasingly technology savvy and sophisticated clientele, reliance on technology to service our clients will increase. We recognise that this will increase our risks and exposure to cyber security threats and it is thus important that we strike the correct balance between having a user friendly and accessible platform and at the same time ensuring that sufficient security checks and controls are in place to protect sensitive information.

To retain the confidence and trust of our clients, it is critical that we have a robust and reliable trading and back office system as any disruption can cause financial and reputational damage.

To address this, we conduct regular vulnerability assessments of our networks and systems to ensure that vulnerabilities identified are resolved timely. We continue to invest in security and surveillance systems and at the same time enhance our recovery capabilities in the event unlikely emergencies arise.

We regularly benchmark ourselves against the technology risk management guidelines issued by the regulators to ensure that we meet the standards expected.

(v) Governance and Regulatory Compliance

Our corporate governance report is set out in pages 13 to 22 of our annual report.

As a provider of financial services, we recognise the need for the regulators, in the various jurisdictions that we have a presence, to have strict rules and regulations governing how we conduct our business and how we deal with our client orders and their assets in order to ensure that our business is sustainable and the integrity of the financial systems of these countries are not compromised.

Our organisation structure, operating policies and procedures are designed to ensure that appropriate segregation of duties and controls are in place to meet the high standards set by the regulators. Independent audits and compliance checks are conducted on a regular basis to ensure that our systems and procedures adhere to and comply with the regulatory standards and requirements. The audit committees of the various countries review the audit reports of the internal audit departments to ensure remedial measures are taken to address regulatory and internal control lapses.

The regulators conduct regular meetings with industry participants on an industry wide basis and at the company level to help us keep abreast with regulatory changes and for us to provide feedback on the various laws and regulations. Such meetings are a useful platform to ensure that the rules and regulations, our business strategy and practices remain relevant in a fast changing environment where increasingly sophisticated technology provides both a wealth of opportunities and threats to our business.

As a major financial centre, we appreciate and understand the need of the regulators to combat anti-money laundering and the funding of terrorist activities. We have in place a robust Anti-Money Laundering Policy and framework. We also co-operate with the authorities in not dealing with potential clients who are in the Sanctions list. We have in place robust and appropriate due diligence and 'Know Your Customer' assessment procedures when accepting new accounts. These assessments are conducted using established data providers who are specialists in this area and through publicly available data.

Monitoring procedures are in place to report suspicious transactions to the relevant authorities.

We promote transparency and have a whistleblowing policy where investors and staff are encouraged to report any improper, illegal or criminal activities.

(b) **Important factors**

(i) Community and Social Responsibility

As responsible corporate citizens in countries which we operate, we recognise that we have obligations to the investing public and society at large.

We tie up with tertiary institutions by offering investment games and internships to their students in order for them to have a better understanding of how to invest and the business environment in which we operate.

We sponsor scholarships to deserving students in tertiary education to recognise their scholastic and all round achievements.

We donate to various charities and community projects.

(ii) Environmental Policies and Practices

We are committed to playing an active role in preserving our natural environment, reduce the depletion of our natural resources and the minimization of our carbon footprint. We constantly remind our employees to reduce paper, power consumption and water usage. Electronic devices, lighting and air conditioning in the office are where possible turned off after office hours.

We have invested in technology and modified our work practices to enable our colleagues to work from home. More than 50% of our colleagues are now able to work from home (should the need arise) thus reducing carbon footprint and contribute to a better quality of life.

Power and Water consumption (Singapore)

	2019	2018
Electricity consumption (million)	3.562 kWh	3.776 kWh
Water consumption (cu M)	12.5	14.1

SUSTAINABILITY REPORT *continued*

We have been committed towards a paper-less environment since the second half of 2016.

(a) Our shareholders

Since 2018, as part of our sustainability efforts, we are not sending CD roms or hard copy Annual Reports to shareholders as our Annual Reports will be available online from our Company's website.

(b) Our clients

Towards the end of 2016, we have started to implement the delivery of e-statements and e-contract notes to our clients, reducing the printing of physical statements and contracts, thus helping to promote a more sustainable environment and at the same time improving the timeliness of such reports to our clients.

(c) Our staff

(i) We have over the last 3 years ceased to provide printed trade reports to our trading representatives. Efficiency and reduction in carbon footprint waste have been achieved through the migration of such reports to an electronic platform.

(ii) Circulars, announcements and formal communication with colleagues are currently done through the office intranet and email.

(iii) Staff are constantly reminded to minimize printing of reports and are encouraged to recycle and reuse papers.

TARGETS FOR FY2020

Clients

We recognise that client engagement and education continue to be important factors in our business. To this end, we shall continue to organize seminars, workshops and presentations by fund houses and corporates to keep our clients abreast of developments in the capital markets and investment opportunities which are relevant to their needs.

Technology Risk

We continuously review and monitor our vulnerability to intruders and hackers and invest in relevant tools to mitigate cybersecurity risks. Several cybersecurity awareness online tests and mock exercises were conducted during the year to remind our colleagues to be mindful of the evolving tactics deployed by cyber criminals.

To ensure business continuity, we will continue to test our operational resilience and incident communication procedures to enhance our preparedness in the event of disruption due to factors beyond our control.

Human Capital

We recognize the contributions of our staff. A program to encourage our staff to bond with one another outside working hours was launched during the year. Staff were also encouraged to compliment and nominate colleagues whom they appreciate for a job well done or for going out of their way in attending to their requests, for awards and open recognition by the management.

Governance and Regulatory Compliance

This is an on-going process and we shall continue to engage with the regulators and how we can work towards better investor protection and to enhance the reputation of the financial markets in Singapore.

Community and Social Responsibility

We shall continue to offer scholarships to students in tertiary education and to engage in community work.

Environmental Policies

Efforts to increase the use of electronic communication with our clients and trading representatives are ongoing as we strive to further reduce our carbon footprint.

Over the past years, we managed to control and even reduce our power and water consumption. We believe that little progressive steps over time would ultimately make a positive impact on the environment.

General Standard Disclosures

GRI Reference	Disclosure title	Reference: Annual/Sustainability Report 2019
102-1	Name of the organisation	UOB-Kay Hian Holdings Limited
102-2	Activities, brands, products, and services	Please refer to “Corporate Information”
102-3	Location of headquarters	8 Anthony Road #01-01 Singapore 229957
102-4	Location of operations	Singapore, Hong Kong, Thailand, Malaysia, Indonesia, Philippines, Shanghai, London, New York and Toronto
102-5	Ownership and legal form	Public Limited company listed on the Singapore Exchange and regulated by the Monetary Authority of Singapore and the Singapore Exchange Limited
102-6	Markets served	Global
102-7	Scale of the organisation	Please refer to “Group Financial Highlights”
102-8	Information on employees and other workers	Please refer to “Human Capital” in this report
102-9	Supply chain	We work with reliable and reputable suppliers
102-10	Significant changes to the organisation and its supply chain	No changes
102-11	Precautionary Principle or approach	Please refer to “Critical factors” in the “Material Environment, Social and Governance Factors” section in this report
102-12	External initiatives	We apply GRI standards
102-13	Membership of associations	Member of Singapore Stock Exchange
102-14	Statement from senior decision-maker	Please refer to “Chairman’s Statement” in this Annual Report
102-16	Values, principles, standards, and norms of behaviour	Please refer to “Material, Environmental, Social and Governance Factors” in this report
102-18	Governance structure	Please refer to “Corporate Governance Report” in this Annual Report
102-40	List of stakeholder groups	Please refer to “Engagement of key stakeholders” in this report
102-41	Collective bargaining agreements	Yes
102-42	Identifying and selecting stakeholders	Please refer to “Engagement of key stakeholders” in this report
102-43	Approach to stakeholder engagement	Please refer to “Engagement of key stakeholders” in this report

SUSTAINABILITY REPORT *continued*

GRI Reference	Disclosure title	Reference: Annual/Sustainability Report 2019
102-44	Key topics and concerns raised	Please refer to “Engagement of key stakeholders” in this report
102-45	Entities included in the consolidated financial statements	Please refer to “Listing of companies in the Group” in this Annual Report
102-46	Defining report content and topic boundaries	Please refer to “Sustainability Governance” in this report
102-47	List of material topics	Please refer to “Material, Environmental, Social and Governance Factors” in this report
102-48	Restatements of information	No
102-49	Changes in reporting	No
102-50	Reporting period	1 January to 31 December 2019
102-51	Date of most recent report	31 December 2018
102-52	Reporting cycle	Annually
102-53	Contact point for questions regarding the report	cs@uobkayhian.com
102-54	Claims of reporting in accordance with the GRI Standards	UOBKH had chosen the “in accordance – core” option to focus on the matters most material to our stakeholders
102-55	GRI content index	This is the index
102-56	External assurance	No external assurance for this report

PROFILE OF DIRECTORS & KEY MANAGEMENT PERSONNEL

Directors of UOB-Kay Hian Holdings Limited

Mr. Wee Ee Chao – holds a Bachelor of Business Administration degree from American University (USA). He joined Kay Hian & Co (Pte) in 1981 as Managing Director and became Chairman of Kay Hian Holdings Limited in 1996. He has been closely involved in the management and growth of UOB Kay Hian over the last 38 years. In August 2000 when UOB-Kay Hian Holdings Limited was incorporated with the merger of Kay Hian Holdings Limited and UOB Securities (Pte) Ltd, Mr. Wee was appointed Chairman of UOB-Kay Hian Holdings Limited.

Besides his stockbroking involvement in UOB Kay Hian, Mr. Wee is also involved in investment and real estate development in the region. He serves on the Board of Haw Par Corporation Ltd and UOL Group Limited as a Non-Executive Director and is also a Director of Kheng Leong Co. Pte. Ltd. and Wee Investment Group. He was appointed Chairman of the Singapore Tourism Board from January 2002 to December 2004. He was also the First Vice-President of the Real Estate Developers' Association of Singapore ("REDAS") from 2005 to 2006 and continued to serve on the committee of REDAS from 2007 to 2010.

Mr. Esmond Choo Liong Gee – holds a Bachelor of Commerce (Honors) Degree and is a member of the Chartered Accountants Australia and New Zealand. He was first appointed an Executive Director of UOB Kay Hian Private Limited on 1 October 2001 and then as Executive Director of UOB-Kay Hian Holdings Limited on 31 May 2006. He was appointed Senior Executive Director on 1 January 2013. Mr. Choo is a member of the Group Executive Committee and various Group Committees. He is also the Chairman of UOB Kay Hian Securities (M) Sdn Bhd. He was appointed a member of the nominating committee on 1 May 2015.

He has proactively served in various industry committees and was the past Chairman of the Stockbrokers Association of Singapore from 2009 to 2012. In recognition of his contribution to the Securities and Futures industry, Mr. Choo was conferred the title IBF Distinguished Fellow in 2014.

Mr. Choo has accumulated substantial experience in the finance and insurance sectors since 1986.

Mr. Tang Wee Loke – holds a Bachelor of Business Administration degree. He began his career in Kay Hian & Co (Pte) as an Analyst in 1973 and became a Director in 1977. He was appointed Deputy Managing Director of Kay Hian James Capel Pte Ltd in 1990 and of UOB-Kay Hian Holdings Limited in 2000 following the merger of UOB Securities (Pte) Ltd and Kay Hian Holdings Limited.

He retired from his position as Deputy Managing Director in December 2007 and remained as an Executive Director of UOB-Kay Hian Holdings Limited until 31 December 2011. He was appointed Non-Executive Director from 1 January 2012 and has from 1 January 2015 become an Independent Director. He is Chairman of the Nominating Committee and was appointed a member of the Audit Committee and Remuneration Committee on 1 May 2015.

He was a committee member of the Stock Exchange of Singapore from 1986 to 1999. He served on the SGX board as an Independent Director from December 2002 to September 2007. He was the founder chairman of the Securities Association of Singapore, which represents the interest of securities trading members in Singapore.

Mr. Kuah Boon Wee – was appointed Independent Director of UOB-Kay Hian Holdings Limited, Chairman of Audit Committee and member of Remuneration Committee on 3 May 2016.

Mr. Kuah is the Group Chief Executive Officer of MTQ Corporation, an oil and gas engineering and subsea services company listed on the SGX. Prior to that, he had worked from 2004 to 2010 in PSA International and served as CEO of South East Asia and Singapore Terminals (from 2007 to 2010) and Group Chief Financial Officer (from 2004 to 2007).

He has a Bachelor of Engineering Degree (1st Class Honours) from Imperial College of Science and Technology, London and is also a Fellow of the Institute of Chartered Accountants of England and Wales.

Mr. Kuah serves as Vice-President of the Singapore Chinese Chamber of Commerce & Industry and is also Chairman of NTUC LearningHub. He has been on the board of The Hour Glass Limited since 1 April 2011 and is the lead Independent Director. He is a Council Member of the Singapore National Employers Federation.

Mr. Andrew Suckling – holds a Master of Arts (Honours) Degree from Oxford University and is a member of the Institute of Chartered Accountants in England and Wales. He was appointed as an Independent Director of UOB-Kay Hian Holdings Limited on 3 May 2016 and is Chairman of the Remuneration Committee and a member of the Nominating Committee.

Mr. Suckling has more than 28 years of experience in the finance industry, primarily working in investment banking. He is based in Singapore.

Mr. David Yeow – holds a Bachelor of Laws (Honours) degree from the National University of Singapore. He was appointed as an Independent Director of UOB-Kay Hian Holdings Limited and a member of the Audit Committee on 2 January 2020. Mr. Yeow is an Advocate and Solicitor of the Supreme Court of Singapore. He is a Senior Partner and (since 1999) also an executive committee member of Rajah & Tann Singapore LLP.

Mr. Yeow was previously also an Independent and Non-Executive Director of Noble Group Limited, a company then listed on the Official List of the Singapore Exchange Securities Trading Limited; and Bund Center Investment Limited, a company listed on the Official List of the Singapore Exchange Securities Trading Limited.

Mr. Chng Seng Hong, Ronny – was appointed a Non-Executive Director of UOB-Kay Hian Holdings Limited and a member of the Audit Committee on 1 June 2017.

Mr. Chng is the Managing Director, Head of Corporate Banking Overseas of United Overseas Bank Limited (“UOB”). He is responsible for the Group’s corporate banking business ex-Singapore. He joined UOB in 2008. Prior to his appointment on 1 January 2017, he was the Head of Group Investment Banking. Prior to this, he was the Head of Debt Capital Markets.

He holds a Master of Business and a Bachelor of Business (Financial Analysis) from Nanyang Technological University and has over 22 years’ experience in the financial industry.

Key Management Personnel of the Group

Singapore

Mr. Tan Chek Teck (Senior Executive Director) – holds a Bachelor of Commerce (Honors) degree from the University of Edinburgh. He trained and qualified as a chartered accountant in Edinburgh, Scotland with an international public accounting firm. He subsequently went on to join OUB Securities Pte Ltd in 1990 before it was integrated into UOB Kay Hian Private Limited in 2002.

Mr. Tan is part of the senior management team and is Head of Operations of the Group.

Mr. Lim Seng Bee (Senior Executive Director) – holds a Bachelor of Science degree from the Stern School of Business of New York University. He was appointed Executive Director of UOB Kay Hian Private Limited in June 2005 and Senior Executive Director on 1 January 2013. Mr. Lim is a member of the Group Executive Committee. In addition to being involved in the general management of the Singapore operations, he is also responsible for the management of the regional business in North Asia.

Prior to joining UOB Kay Hian (Hong Kong) Limited, he had extensive experience in managing the securities business in Hong Kong.

Mr. Wilhem Lee (Senior Executive Director) - holds a Bachelor of Business (Accountancy) degree and is a committee member of CPA Australia. He joined UOB Kay Hian Private Limited as part of senior management in 2019. He has over 30 years experience in the securities and investment banking industry spanning South East Asia and North Asia. Prior to joining UOB Kay Hian Private Limited, he held various senior and origination roles in renowned global banks including Head of Coverage - Investment Banking APAC, Head of M&A and Sectors APAC, as well as front line responsibility involving financing, advisory and capital markets.

He currently sits in various committees overseeing regional and structured credit, corporate finance and capital markets, in addition to the Hong Kong and Singapore management committees.

Mr. Kok Heng Loong (Executive Director) – holds a Bachelor of Business Administration degree from the National University of Singapore. He has been in the stockbroking industry since 1989 and joined UOB Kay Hian Private Limited in February 2012 as an Executive Director. He is involved in the general management and development of the retail business for the Group.

Ms. Oh Whee Mian (Executive Director) – holds a Bachelor of Accountancy (Honors) degree from Nanyang Technology University of Singapore. She joined UOB Kay Hian Private Limited in 2001 and was appointed Executive Director in 2013. She is involved in the general management of the Singapore office and overseeing the regional offices. Prior to joining UOB Kay Hian Private Limited, she was working for an established international public accounting firm.

Mr. Gary Tan Kheng Chye (Executive Director) – holds a Bachelor of Business Administration degree from Royal Melbourne Institute of Technology, Australia. He has been in the stockbroking industry since 1997 and was working for an established local bank backed brokerage before joining UOB Kay Hian Private Limited in February 2013 as an Executive Director. He is involved in general management focusing on overseeing the strategic planning and development of the Group’s technology platform and online trading business.

Mr. Julian Lee Khee Seong (Executive Director) – holds a Master of Science in Accounting and Finance from the London School of Economics and Political Science, United Kingdom.

Mr. Lee joined UOB Kay Hian Private Limited in 2003 and was appointed as an Executive Director in 2017.

He is responsible for the Group's financing services, credit risk management and structured finance transactions.

Prior to joining UOB Kay Hian Private Limited, he was working for a global banking group in Singapore.

Malaysia

Mr. David Lim Meng Hoe (Managing Director) – holds a Bachelor of Economics from Monash University and has over 36 years of experience in the stockbroking industry in Malaysia.

He joined UOB Kay Hian Private Limited in 2011 and was appointed Managing Director of the Group's Malaysian operations in 2012.

Hong Kong

Mr. Karman Hsu (Chief Executive Officer) – holds a degree in Economics and Commerce from the University of Melbourne, qualified as a Chartered Accountant with KPMG Peat Marwick in Australia and as a CPA with KPMG Peat Marwick in Hong Kong. He joined UOB Kay Hian (Hong Kong) Limited as its Chief Executive Officer in January 2012.

Mr. Hsu has more than 27 years of experience in the securities industry with various established financial institutions. Prior to joining the Group, he was Head of Corporate Finance with Cazenove Asia in 1996 and was made Partner at Cazenove & Co PLC in 2001. He was subsequently appointed as Managing Director of JP Morgan Cazenove and Head of Investment Banking for Asia of Cazenove Asia Limited. His last held position before joining the Group was Managing Director, Head of Equity Corporate Finance at Standard Chartered bank (HK) Ltd in 2009.

Mr. Mickey Lee Long Chin (Deputy Managing Director) – holds a Bachelor of Engineering degree from the National University of Singapore. He was appointed Deputy Managing Director of UOB Kay Hian (Hong Kong) Limited in 2006. He is involved in the general management of the Hong Kong operations. Mr. Lee has more than 32 years experience in the stockbroking industry in Hong Kong and Singapore. He is also a Director of The Hong Kong Association of Online Brokers Limited.

Thailand

Mr. Chaipat Narkmontanakum (Chief Executive Officer) – holds a Master Degree in Business Administration from University of La Verne, USA. He has more than 22 years of experience in the stockbroking industry in Thailand. He previously worked for Nava Securities, BNP Paribas Securities and DBS Vickers Securities.

Mr. Chaipat joined UOB Kay Hian Securities (Thailand) Public Company Limited as a Managing Director of Retail Sales in 2003 and was subsequently appointed Chief Executive Officer.

He oversees the Group's Thailand operations and is responsible for the strategic development and management of the equities and derivatives business.

DIRECTORS' STATEMENT

The directors present their statement together with the audited consolidated financial statements of the Group and statement of financial position and statement of changes in equity of the Company for the financial year ended 31 December 2019.

In the opinion of the directors, the consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company as set out on pages 41 to 114 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2019, and the financial performance, changes in equity and cash flows of the Group and changes in equity of the Company for the financial year then ended and at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts when they fall due.

1 DIRECTORS

The directors of the Company in office at the date of this statement are:

Wee Ee-chao
Tang Wee Loke
Esmond Choo Liong Gee
Kuah Boon Wee
Andrew Suckling
Chng Seng Hong
David Yeow (Appointed on 2 January 2020)

2 ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE BENEFITS BY MEANS OF THE ACQUISITION OF SHARES AND DEBENTURES

Neither at the end of the financial year nor at any time during the financial year did there subsist any arrangement whose object is to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures in the Company or any other body corporate.

3 DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

The directors of the Company holding office at the end of the financial year had no interests in the share capital and debentures of the Company and related corporations as recorded in the register of directors' shareholdings kept by the Company under Section 164 of the Singapore Companies Act, Chapter 50, except as follows:

Name of directors and company in which interests are held	Shareholdings registered in name of directors		Shareholdings in which directors are deemed to have an interest	
	At beginning of year	At end of year	At beginning of year	At end of year
<u>The Company</u> (Ordinary shares)				
Wee Ee-chao	–	–	225,544,497	242,278,390
Tang Wee Loke	35,695,836	37,203,208	2,507,622	2,613,515
Andrew Suckling	–	–	23,049	24,023

By virtue of Section 7 of the Singapore Companies Act, Chapter 50, Mr Wee Ee-chao is deemed to have an interest in all the related corporations of the Company.

There was no change in any of the above-mentioned directors' interests in the Company between the end of the financial year and 21 January 2020 except for Mr Wee Ee-chao, whose interest has increased to 242,758,390 shares.

4 SHARE OPTIONS

(a) *Options to take up unissued shares*

During the financial year, no options to take up unissued shares of the Company or any corporation in the Group were granted.

(b) *Options exercised*

During the financial year, there were no shares of the Company or any corporation in the Group issued by virtue of the exercise of an option to take up unissued shares.

(c) *Unissued shares under option*

At the end of the financial year, there were no unissued shares of the Company or any corporation in the Group under option.

5 AUDIT COMMITTEE

The Audit Committee of the Company, consisting all non-executive directors, is chaired by Mr Kuah Boon Wee, an independent director, and includes Mr Tang Wee Loke, an independent director, Mr David Yeow, an independent director, and Mr Chng Seng Hong. The Audit Committee has met four times since the last Annual General Meeting (“AGM”) and has reviewed the following, where relevant, with the executive directors and external and internal auditors of the Company:

- (a) the audit plans and results of the internal and external auditors’ examination and evaluation of the Group’s systems of internal accounting controls;
- (b) the Group’s financial and operating results and accounting policies;
- (c) the audit plans of the external auditors;
- (d) the financial statements of the Company and the consolidated financial statements of the Group before their submission to the directors of the Company and external auditor’s report on those financial statements;
- (e) the quarterly, half-yearly and annual announcements as well as the related press releases on the results and financial position of the Company and the Group;
- (f) the co-operation and assistance given by the management to the Group’s external auditors; and
- (g) the re-appointment of the external auditors of the Group.

The Audit Committee has full access to and has the co-operation of the management and has been given the resources required for it to discharge its function properly. It also has full discretion to invite any director and executive officer to attend its meetings. The external and internal auditors have unrestricted access to the Audit Committee.

The Audit Committee has recommended to the directors the nomination of Deloitte & Touche LLP for re-appointment as external auditors of the Group at the forthcoming AGM of the Company.

DIRECTORS' STATEMENT *continued*

6 AUDITORS

The auditors, Deloitte & Touche LLP, have expressed their willingness to accept re-appointment.

ON BEHALF OF THE DIRECTORS

A handwritten signature in black ink, appearing to be 'Wee Ee-chao', with a large, sweeping flourish extending to the right.

Wee Ee-chao

A handwritten signature in black ink, appearing to be 'Esmond Choo Liong Gee', with a large, circular flourish at the beginning and several horizontal strokes below.

Esmond Choo Liong Gee

Singapore
31 March 2020

INDEPENDENT AUDITOR'S REPORT

To The Members Of UOB-Kay Hian Holdings Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of UOB-Kay Hian Holdings Limited (the "Company") and its subsidiaries (the "Group"), which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 31 December 2019, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group and the statement of changes in equity of the Company for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 41 to 114.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 December 2019 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group and of the changes in equity of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters

How the scope of our audit responded to the matters

Trade receivables, trade payables and debts issued

(a) Allowance for impairment of trade receivables

Refer to Notes 3(ii)(b), 4(c)(iv)-(v) and 8 to the financial statements respectively.

Trade receivables, other than those designated as referenced assets in respect of certain debts issued by the Group, comprises customers' portfolio from two key business activities, i.e. stockbroking and money lending.

Trade receivables arising from money lending activities consist of larger loan financings that are monitored individually by management, and are secured by either marketable or non-marketable assets held by the Group as collaterals. The assessment of allowance for impairment is therefore based on application of judgement on the repayment abilities of the individual borrower, as well as the fair value of the collaterals and other relevant factors.

We have tested the design and implementation of related key controls to determine that appropriate oversight from management and credit committee had been exercised within the credit review and impairment processes.

We have performed credit assessment and assessed the specific allowance for individual impaired customers from credit lending activities, on a sample basis, by critically assessing the realisation of collateral and other possible sources of repayment.

We have evaluated the consistency of key assumptions applied by management in the valuation of non-marketable collaterals and subjected these collaterals to our testing, including understanding of the relevant industry trends and macroeconomic factors to assess the validity of the collateral valuations.

INDEPENDENT AUDITOR'S REPORT *continued*

To The Members Of UOB-Kay Hian Holdings Limited

Key audit matters

How the scope of our audit responded to the matters

(b) Valuation of Level 3 financial instruments designated as at fair value through profit or loss recognised in trade receivables, trade payables and debts issued

Refer to Notes 3(ii)(d), 4(c)(vii), 8, 19 and 22 to the financial statements respectively.

The Group has certain financial instruments designated as at fair value through profit or loss.

The valuation of financial instruments involves significant judgement in determining the appropriate valuation methodology to be used, and in estimating the underlying assumptions to be applied. In particular, the determination of Level 3 prices is considerably more subjective given the lack of availability of observable market-based data. The valuation is sensitive to these key assumptions, hence a small change in the assumptions can have a significant impact to the valuation.

We have tested the design and implementation of related key controls to determine that appropriate oversight from management and finance department had been exercised within the valuation processes, including regular review of valuations provided by external valuation experts, broker quotes or other pricing approach, used to measure the fair value of financial instruments.

We have tested the valuation of financial instruments on a sample basis and evaluated the appropriateness of the valuation methodologies used. We have involved our internal valuation specialist to assess the valuation methodologies, valuation assumptions and inputs used by management. The results of our internal valuation analyses are consistent with those of management's analyses.

We have considered the adequacy of the disclosures in the financial statements. In particular, the degree of subjectivity and key assumptions used in the estimates, which also include the relationship between the key unobservable inputs and fair value.

Goodwill impairment review

Refer to Notes 3(ii)(c) and 12 to the financial statements respectively.

The acquisitions of Merchant Partners Securities Public Company Limited, Country Group Securities Public Company Limited, and AEC Securities Public Company Limited in 2010, 2016 and 2018 respectively resulted in a carrying amount of goodwill of THB324.1 million (approximately \$14.6 million).

Under SFRS(I) 1-36 *Impairment of Assets*, the Group is required to test goodwill for impairment on an annual basis. This assessment of value-in-use requires the exercise of significant judgement about future market conditions, including growth rates and discount rates.

Our audit procedures focused on evaluating and challenging the key assumptions used by management in conducting the impairment review. These procedures included:

- challenging the cash flow forecasts used by management and the key assumptions of future market conditions, including growth rates and discount rates with comparison to recent performance, trend analysis and market expectations used in the value-in-use computation.
- involving our internal specialists in assessing the appropriateness of valuation model and key assumptions the management used in the estimation of the impairment for goodwill.

We have reviewed the carrying amounts of goodwill as at year end and assessed for potential impairment in value, which may require impairment losses to be recognised.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

INDEPENDENT AUDITOR'S REPORT *continued*

To The Members Of UOB-Kay Hian Holdings Limited

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

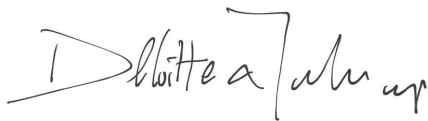
We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Mr Ho Kok Yong.



Public Accountants and
Chartered Accountants
Singapore

31 March 2020

STATEMENTS OF FINANCIAL POSITION

31 December 2019

	Note	The Group		The Company	
		31 December	31 December	31 December	31 December
		2019	2018	2019	2018
		\$	\$	\$	\$
ASSETS					
Current assets					
Cash and cash equivalents	6	449,152,901	663,754,191	1,512,682	184,548
Outstanding contracts receivable	7(a)	570,935,167	463,703,339	-	-
Trade and other receivables	8	2,311,657,098	1,994,905,373	-	-
Other financial assets, at fair value through profit or loss	9	70,903,489	35,765,754	-	-
Other current assets	10	48,250,209	48,123,435	168,027,926	70,679,015
Derivative financial instruments	11	21,691,721	40,922,276	-	-
Total current assets		3,472,590,585	3,247,174,368	169,540,608	70,863,563
Non-current assets					
Trade and other receivables	8	45,182,506	2,517,153	202,028	204,930
Goodwill	12	14,615,769	14,824,954	-	-
Other intangible assets	13	2,088,852	-	-	-
Subsidiaries	14	-	-	364,867,820	364,205,022
Right-of-use assets	15	17,935,317	-	-	-
Other financial assets, at fair value through profit or loss	9	1,336,853	1,303,979	-	-
Trading rights in Exchanges	16(a)	94,842	94,535	-	-
Memberships in Exchanges	16(b)	240,458	224,945	-	-
Property, plant and equipment	17	38,644,179	36,689,161	-	-
Deferred tax assets	18	1,477,774	1,051,174	-	-
Total non-current assets		121,616,550	56,705,901	365,069,848	364,409,952
Total assets		3,594,207,135	3,303,880,269	534,610,456	435,273,515
LIABILITIES					
Current liabilities					
Outstanding contracts payable	7(b)	546,675,381	446,965,057	-	-
Trade and other payables	19	350,102,454	162,727,407	137,490,654	50,576,480
Borrowings	20	829,460,383	977,251,955	400,000	400,000
Lease liabilities	21	5,481,503	-	-	-
Debts issued	22	292,385,644	197,504,251	-	-
Income tax payable		8,209,618	7,782,040	305,817	77,072
Derivative financial instruments	11	21,671,038	40,945,236	-	-
Total current liabilities		2,053,986,021	1,833,175,946	138,196,471	51,053,552
Non-current liabilities					
Lease liabilities	21	13,005,467	-	-	-
Deferred tax liabilities	18	2,193,349	1,345,799	-	-
Total non-current liabilities		15,198,816	1,345,799	-	-
Total liabilities		2,069,184,837	1,834,521,745	138,196,471	51,053,552

See accompanying notes to financial statements.

STATEMENTS OF FINANCIAL POSITION *continued*

31 December 2019

	Note	The Group		The Company	
		31 December	31 December	31 December	31 December
		2019	2018	2019	2018
		\$	\$	\$	\$
EQUITY					
Capital, reserves and non-controlling interests					
Share capital	23	201,500,384	184,265,474	201,500,384	184,265,474
Reserves	24	(14,537,931)	(20,822,114)	-	-
Retained earnings		1,318,369,068	1,287,149,707	194,913,601	199,954,489
Equity attributable to owners of the Company		1,505,331,521	1,450,593,067	396,413,985	384,219,963
Non-controlling interests		19,690,777	18,765,457	-	-
Total equity		1,525,022,298	1,469,358,524	396,413,985	384,219,963
Total liabilities and equity		3,594,207,135	3,303,880,269	534,610,456	435,273,515
Clients' trust/segregated accounts					
Bank balances:					
- with related parties		1,044,102,622	786,259,809	-	-
- with non-related banks		1,536,255,351	1,644,595,173	-	-
Margin with clearing house		71,553,315	51,004,740	-	-
Investment in government debt securities		31,031,259	19,675,831	-	-
Less: Amounts held in trust		(2,682,942,547)	(2,501,535,553)	-	-
		-	-	-	-

See accompanying notes to financial statements.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Year Ended 31 December 2019

	Note	The Group	
		2019 \$	2018 \$
Revenue	25	372,721,697	374,972,772
Net foreign exchange gain		7,897,101	7,353,472
Commission expense		(48,136,200)	(53,806,911)
Staff costs	26	(124,326,454)	(130,365,414)
Finance expense	27	(48,817,268)	(36,977,150)
Other operating expenses	28	(80,896,860)	(74,788,389)
Profit before income tax		78,442,016	86,388,380
Income tax expense	29	(9,160,447)	(10,591,967)
Profit for the year		69,281,569	75,796,413
Other comprehensive income:			
<i>Items that will not be reclassified subsequently to profit or loss</i>			
Actuarial (loss) gain on defined benefit plans	30,37	(100,124)	597,584
Income tax relating to component of other comprehensive income that will not be reclassified subsequently	29	25,031	(124,295)
		(75,093)	473,289
<i>Items that may be reclassified subsequently to profit or loss</i>			
Exchange differences on translation of foreign operations	30	7,470,060	10,432,434
Other comprehensive income for the year, net of tax	30	7,394,967	10,905,723
Total comprehensive income for the year		76,676,536	86,702,136
Profit attributable to:			
Owners of the Company		69,185,867	74,832,489
Non-controlling interests		95,702	963,924
		69,281,569	75,796,413
Total comprehensive income attributable to:			
Owners of the Company		75,257,885	85,183,551
Non-controlling interests		1,418,651	1,518,585
		76,676,536	86,702,136
Earnings per share			
Basic and diluted	31	8.49 cents	9.35 cents

See accompanying notes to financial statements.

STATEMENTS OF CHANGES IN EQUITY

Year Ended 31 December 2019

	Note	Share capital \$	Equity reserve [Note 24(d)] \$	Fair value reserve [Note 24(a)] \$
<u>The Group</u>				
Balance as at 1 January 2018		167,565,001	812,674	1,046,431
Impact of adopting SFRS(I) 9		-	-	(1,046,431)
Restated opening balance under SFRS(I) 9		167,565,001	812,674	-
Total comprehensive income for the year:				
Profit for the year		-	-	-
Other comprehensive income for the year		-	-	-
Total		-	-	-
Transactions with owners, recognised directly in equity:				
Transfer to statutory reserve		-	-	-
Final dividend for 2017 paid	32	16,700,473	-	-
Acquisition of additional interest in a subsidiary		-	630,479	-
Payment of dividend by a subsidiary		-	-	-
Balance as at 31 December 2018		184,265,474	1,443,153	-
Total comprehensive income for the year:				
Profit for the year		-	-	-
Other comprehensive income (loss) for the year		-	-	-
Total		-	-	-
Transactions with owners, recognised directly in equity:				
Transfer to statutory reserve		-	-	-
Final dividend for 2018 paid	32	17,234,910	-	-
Acquisition of additional interest in a subsidiary		-	134,738	-
Payment of dividend by a subsidiary		-	-	-
Balance as at 31 December 2019		201,500,384	1,577,891	-

See accompanying notes to financial statements.

Foreign currency translation reserves [Note 24(b)] \$	Statutory reserve [Note 24(c)] \$	Retained earnings \$	Equity attributable to owners of the Company \$	Non-controlling interests \$	Total \$
(34,105,971)	1,827,414	1,249,189,375	1,386,334,924	19,194,723	1,405,529,647
-	-	831,460	(214,971)	-	(214,971)
(34,105,971)	1,827,414	1,250,020,835	1,386,119,953	19,194,723	1,405,314,676
-	-	74,832,489	74,832,489	963,924	75,796,413
9,883,702	45,794	421,566	10,351,062	554,661	10,905,723
9,883,702	45,794	75,254,055	85,183,551	1,518,585	86,702,136
-	58,701	(58,701)	-	-	-
-	-	(38,066,482)	(21,366,009)	-	(21,366,009)
-	25,093	-	655,572	(1,711,556)	(1,055,984)
-	-	-	-	(236,295)	(236,295)
(24,222,269)	1,957,002	1,287,149,707	1,450,593,067	18,765,457	1,469,358,524
-	-	69,185,867	69,185,867	95,702	69,281,569
6,017,278	129,082	(74,342)	6,072,018	1,322,949	7,394,967
6,017,278	129,082	69,111,525	75,257,885	1,418,651	76,676,536
-	(1,387)	1,387	-	-	-
-	-	(37,893,551)	(20,658,641)	-	(20,658,641)
-	4,472	-	139,210	(299,646)	(160,436)
-	-	-	-	(193,685)	(193,685)
(18,204,991)	2,089,169	1,318,369,068	1,505,331,521	19,690,777	1,525,022,298

STATEMENTS OF CHANGES IN EQUITY *continued*

Year Ended 31 December 2019

	Note	Share capital \$	Retained earnings \$	Total \$
<u>The Company</u>				
Balance as at 1 January 2018		167,565,001	208,124,175	375,689,176
Profit for the year, representing total comprehensive income for the year		–	29,896,796	29,896,796
Final dividend for 2017 paid	32	16,700,473	(38,066,482)	(21,366,009)
Balance as at 31 December 2018		184,265,474	199,954,489	384,219,963
Profit for the year, representing total comprehensive income for the year		–	32,852,663	32,852,663
Final dividend for 2018 paid	32	17,234,910	(37,893,551)	(20,658,641)
Balance as at 31 December 2019		201,500,384	194,913,601	396,413,985

See accompanying notes to financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

Year Ended 31 December 2019

	Note	2019 \$	2018 \$
Operating activities			
Profit before income tax		78,442,016	86,388,380
Adjustments for:			
Depreciation of property, plant and equipment		10,211,824	9,017,498
Depreciation of right-of-use assets		4,081,771	–
Amortisation of other intangible assets		188,462	–
Net gain on disposal of property, plant and equipment		(15,684)	(494,680)
Impairment of goodwill		1,246,173	1,049,443
Dividend income		(1,237,180)	(109,447)
Allowance for trade receivables		81,493	98,845
Fair value loss on non-current financial assets at FVTPL		–	292,630
Interest expense	27	48,817,268	36,977,150
Exchange differences		3,811,694	2,062,372
Operating cash flows before movements in working capital		145,627,837	135,282,191
Changes in operating assets and liabilities:			
Other financial assets, at fair value through profit or loss		(34,957,763)	(3,799,076)
Trade, outstanding contracts and other receivables		(463,773,973)	90,400,630
Trade, outstanding contracts and other payables		288,649,681	(452,283,323)
Debts issued		95,455,597	38,436,999
Cash generated from (used in) operations		31,001,379	(191,962,579)
Interest paid	27	(48,477,669)	(36,977,150)
Income tax paid		(8,286,852)	(10,214,735)
Net cash used in operating activities		(25,763,142)	(239,154,464)
Investing activities			
Payments for property, plant and equipment	17	(11,968,268)	(4,359,941)
Payments for intangible assets acquired	13	(2,277,314)	–
Acquisition of business	38	–	(7,259,163)
Proceeds from disposal of property, plant and equipment		236,053	1,327,711
Dividends received from quoted/unquoted securities		1,237,180	109,447
Net cash used in investing activities		(12,772,349)	(10,181,946)
Financing activities			
Payment to non-controlling interests for additional interest in a subsidiary	14	(160,436)	(1,055,984)
Payment to non-controlling interests for dividend		(193,685)	(236,295)
Repayment of lease liabilities		(3,449,771)	–
Net (repayment) drawdown of short-term bank loans		(143,335,562)	313,978,686
Dividends paid	32	(20,658,641)	(21,366,009)
Net cash (used in) from financing activities		(167,798,095)	291,320,398
Effects of exchange rate changes on the balance of cash and cash equivalents held in foreign currencies		(3,811,694)	(2,062,372)
Net (decrease) increase in cash and cash equivalents		(210,145,280)	39,921,616
Cash and cash equivalents at beginning of the year		658,411,114	618,489,498
Cash and cash equivalents at end of the year	6	448,265,834	658,411,114

See accompanying notes to financial statements.

NOTES TO FINANCIAL STATEMENTS

31 December 2019

1 GENERAL

The Company (Registration No. 200004464C) is incorporated in Singapore with its principal place of business and registered office at 8 Anthony Road, #01-01, Singapore 229957. The Company is listed on the Singapore Exchange Securities Trading Limited. The financial statements are expressed in Singapore dollars.

The principal activity of the Company is that of investment holding. The principal activities of its subsidiaries are stockbroking, futures broking, structured lending, investment trading, margin financing, investment holding and provision of nominee and research services, which are disclosed in Note 36 to the financial statements.

The consolidated financial statements of the Group and statement of financial position and statement of changes in equity of the Company for the year ended 31 December 2019 were authorised for issue by the Board of Directors on 31 March 2020.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF ACCOUNTING - The financial statements have been prepared in accordance with the historical cost basis, except as disclosed in the accounting policies below, and are drawn up in accordance with the provisions of the Singapore Companies Act and Singapore Financial Reporting Standards (International) ("SFRS(I)s").

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability which market participants would take into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of SFRS(I) 2 *Share-based Payment*, leasing transactions that are within the scope of SFRS(I) 16 *Leases*, and measurements that have some similarities to fair value but are not fair value, such as value in use in SFRS(I) 1-36 *Impairment of Assets*.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

Adoption of new and revised standards - On 1 January 2019, the Group and the Company adopted all the new and revised SFRS(I) pronouncements that are relevant to its operations. The adoption of these new/revised SFRS(I) pronouncements does not result in changes to the Group's and the Company's accounting policies and has no material effect on the amounts reported for the current or prior years, except as discussed below.

SFRS(I) 16 Leases

SFRS(I) 16 introduces new or amended requirements with respect to lease accounting. It introduces significant changes to lessee accounting by removing the distinction between operating and finance lease and requiring the recognition of a right-of-use asset and a lease liability at commencement for all leases, except for short-term leases and leases of low value assets when such recognition exemptions are adopted. In contrast to lessee accounting, the requirements for lessor accounting have remained largely unchanged. The impact of the adoption of SFRS(I) 16 on the Group's consolidated financial statements is described below.

The date of initial application of SFRS(I) 16 for the Group is 1 January 2019.

The Group has applied SFRS(I) 16 using the cumulative catch-up approach which:

- requires the Group to recognise the cumulative effect of initially applying SFRS(I) 16 as an adjustment to the opening balance of retained earnings at the date of initial application; and
- does not permit restatement of comparatives, which continue to be presented under SFRS(I) 1-17 *Leases* and SFRS(I) INT 4 *Determining whether an Arrangement contains a Lease*.

(a) Impact of the new definition of a lease

The Group has made use of the practical expedient available on transition to SFRS(I) 16 not to reassess whether a contract is or contains a lease. Accordingly, the definition of a lease in accordance with SFRS(I) 1-17 and SFRS(I) INT 4 will continue to be applied to those leases entered or changed before 1 January 2019.

The change in definition of a lease mainly relates to the concept of control. SFRS(I) 16 determines whether a contract contains a lease on the basis of whether the customer has the right to control the use of an identified asset for a period of time in exchange for consideration. This is in contrast to the focus on 'risks and rewards' in SFRS(I) 1-17 and SFRS(I) INT 4.

The Group applies the definition of a lease and related guidance set out in SFRS(I) 16 to all lease contracts entered into or modified on or after 1 January 2019 (whether it is a lessor or a lessee in the lease contract). The new definition in SFRS(I) 16 does not significantly change the scope of contracts that meet the definition of a lease for the Group.

(b) Impact on lessee accounting

Former operating leases

SFRS(I) 16 changes how the Group accounts for leases previously classified as operating leases under SFRS(I) 1-17, which were off-balance-sheet.

Applying SFRS(I) 16, for all leases, the Group:

- a) Recognises right-of-use assets and lease liabilities in the statements of financial position, initially measured at the present value of the remaining lease payments, with the right-of-use asset adjusted by the amount of any prepaid or accrued lease payments in accordance with SFRS(I) 16:C8(b)(ii), except for the right-of-use asset for property leases which were measured on a retrospective basis as if the Standard had been applied since the commencement date;
- b) Recognises depreciation of right-of-use assets and interest on lease liabilities in the consolidated statement of profit or loss and other comprehensive income; and
- c) Presents the total amount of cash paid for both principal and interest within financing activities in the consolidated statement of cash flows.

Under SFRS(I) 16, right-of-use assets are tested for impairment in accordance with SFRS 1-36 *Impairment of Assets*.

For short-term leases (lease term of 12 months or less) and leases of low-value assets (which includes small items of office furniture and telephones), the Group has opted to recognise a lease expense on a straight-line basis as permitted by SFRS(I) 16. This expense is presented within other operating expenses in the consolidated statement of profit or loss and other comprehensive income.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

The Group has used the following practical expedients when applying the cumulative catch-up approach to leases previously classified as operating leases applying SFRS(I) 1-17.

- The Group has elected not to recognise right-of-use assets and lease liabilities to leases for which the lease term ends within 12 months of the date of initial application.
- The Group has excluded initial direct costs (if any) from the measurement of the right-of-use asset at the date of initial application.

The right-of-use assets and the lease liabilities are accounted for applying SFRS(I) 16 from 1 January 2019.

(c) Impact on lessor accounting

SFRS(I) 16 does not change substantially how a lessor accounts for leases. Under SFRS(I) 16, a lessor continues to classify leases as either finance leases or operating leases and account for those two types of leases differently.

However, SFRS(I) 16 has changed and expanded the disclosures required, in particular regarding how a lessor manages the risks arising from its residual interest in leased assets.

(d) Financial impact of initial application of SFRS(I) 16

The weighted average lessee's incremental borrowing rate applied to the lease liabilities recognised in the statement of financial position on 1 January 2019 is 3.75% per annum.

The following table shows the operating lease commitments disclosed applying SFRS(I) 1-17 at 31 December 2018, discounted using the incremental borrowing rate at the date of initial application and the lease liabilities recognised in the statement of financial position at the date of initial application.

	\$
Operating lease commitments at 31 December 2018	9,029,288
Less: Short-term leases and leases of low value assets	(3,945,543)
Less: Effect of discounting the above amounts	<u>(768,486)</u>
Lease liabilities recognised at 1 January 2019	<u>4,315,259</u>

Right-of-use assets were measured at the amount equal to the lease liabilities, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the statement of financial position immediately before the date of initial application, except for the right-of-use assets for property leases which were measured on a retrospective basis as if the Standard had been applied since the commencement date. Consequently, right-of-use assets of \$4.3 million were recognised on 1 January 2019.

BASIS OF CONSOLIDATION - The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Company reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Company has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Company considers all relevant facts and circumstances in assessing whether or not the Company's voting rights in an investee are sufficient to give it power, including:

- the size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Company, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

Changes in the Group's ownership interests in existing subsidiaries

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable SFRS(I)s). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under SFRS(I) 9, or when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

In the Company's separate financial statements, investments in subsidiaries are carried at cost less any impairment in net recoverable value that has been recognised in profit or loss.

BUSINESS COMBINATIONS - Acquisitions of subsidiaries and businesses are accounted for using the acquisition method. The consideration for each acquisition is measured at the aggregate of the acquisition date fair values of assets given, liabilities incurred by the Group to the former owners of the acquiree, and equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are recognised in profit or loss as incurred.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

Where applicable, the consideration for the acquisition includes any asset or liability resulting from a contingent consideration arrangement, measured at its acquisition-date fair value. Subsequent changes in such fair values are adjusted against the cost of acquisition where they qualify as measurement period adjustments (see below). The subsequent accounting for changes in the fair value of the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured at subsequent reporting dates at fair value, with changes in fair value recognised in profit or loss.

Where a business combination is achieved in stages, the Group's previously held interests in the acquired entity are remeasured to fair value at the acquisition date (i.e. the date the Group attains control) and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed of.

The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under the SFRS(I) are recognised at their fair value at the acquisition date, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with SFRS(I) 1-12 *Income Taxes* and SFRS(I) 1-19 *Employee Benefits* respectively;
- liabilities or equity instruments related to share-based payment transactions of the acquiree or the replacement of an acquiree's share-based payment awards transactions with share-based payment awards transactions of the acquirer in accordance with SFRS(I) 2 *Share-based Payment* at the acquisition date; and
- assets (or disposal groups) that are classified as held for sale in accordance with SFRS(I) 5 *Non-current Assets Held for Sale and Discontinued Operations* are measured in accordance with that Standard.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at fair value or, when applicable, on the basis specified in another SFRS(I).

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period (see below), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognised as of that date.

The measurement period is the period from the date of acquisition to the date the Group obtains complete information about facts and circumstances that existed as of the acquisition date and is subject to a maximum of one year from acquisition date.

FINANCIAL INSTRUMENTS - Financial assets and financial liabilities are recognised on the statement of financial position when the Group becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Financial assets

All financial assets are recognised and de-recognised on a trade date basis where the purchase or sale of financial assets is under a contract whose terms require delivery of assets within the time frame established by the market concerned.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification of financial assets

Debt instruments that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income (FVTOCI):

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are subsequently measured at fair value through profit or loss (FVTPL).

Despite the foregoing, the Group may make the following irrevocable election/designation at initial recognition of a financial asset:

- the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if certain criteria are met; and
- the Group may irrevocably designate a debt investment that meets the amortised cost or FVTOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

Amortised cost and effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period.

The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. On the other hand, the gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest income is recognised using the effective interest method for debt instruments measured subsequently at amortised cost and at FVTOCI. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired. For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset. If, in subsequent reporting periods, the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset.

Interest income is recognised in profit or loss and is included in Note 25 to the financial statements.

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Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI are measured at FVTPL. Specifically:

- Investments in equity instruments are classified as at FVTPL, unless the Group designates an equity investment that is neither held for trading nor a contingent consideration arising from a business combination as at FVTOCI on initial recognition.
- Debt instruments that do not meet the amortised cost criteria or the FVTOCI criteria are classified as at FVTPL. In addition, debt instruments that meet either the amortised cost criteria or the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

Financial assets at FVTPL are measured at fair value as at each reporting date, with any fair value gains or losses recognised in profit or loss to the extent they are not part of a designated hedging relationship. The net gain or loss recognised in profit or loss includes any dividend or interest earned on the financial asset and is included in Note 28 to the financial statements. Fair value is determined in the manner described in Note 4(c)(vii).

Foreign exchange gains and losses

The carrying amount of financial assets that are denominated in a foreign currency is determined in that foreign currency and translated at the spot rate as at each reporting date. These are recognised in the consolidated statement of profit or loss and other comprehensive income in the “Net foreign exchange gain” line item.

Impairment of financial assets

For trade receivables, the expected credit losses are estimated using a provision matrix based on the Group’s historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

The Group recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on the financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month (“12m”) ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition instead of on evidence of a financial asset being credit-impaired at the reporting date or an actual default occurring.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12m ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

Significant increase in credit risk

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- an actual or expected significant deterioration in the financial instrument’s external (if available) or internal credit rating;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor’s ability to meet its debt obligations;

- an actual or expected significant deterioration in the operating results of the debtor;
- significant increases in credit risk on other financial instruments of the same debtor; and
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, the Group assumes that the credit risk on a financial instrument has not increased significantly since initial recognition if the financial instrument is determined to have low credit risk at the reporting date. A financial instrument is determined to have low credit risk if i) the financial instrument has a low risk of default, ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

For loan commitments and financial guarantee contracts, the date that the Group becomes a party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing the financial instrument for impairment. In assessing whether there has been a significant increase in the credit risk since initial recognition of a loan commitment, the Group considers changes in the risk of a default occurring on the loan to which a loan commitment relates; for financial guarantee contracts, the Group considers the changes in the risk that the specified debtor will default on the contract.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

Definition of default

The Group considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that receivables that meet the following criterion are generally not recoverable:

- when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above analysis, the Group presumes that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- a) significant financial difficulty of the issuer or the borrower;
- b) a breach of contract, such as a default or past due event;
- c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- e) the disappearance of an active market for that financial asset because of financial difficulties.

Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

Measurement and recognition of expected credit losses

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above. As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date; for loan commitments and financial guarantee contracts, the exposure includes the amount drawn down as at the reporting date, together with any additional amounts expected to be drawn down in the future by default date determined based on historical trend, the Group's understanding of the specific future financing needs of the debtors, and other relevant forward-looking information.

For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the original effective interest rate.

For a financial guarantee contract, as the Group is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed, the expected loss allowance is the expected payments to reimburse the holder for a credit loss that it incurs less any amounts that the Group expects to receive from the holder, the debtor or any other party.

Where lifetime ECL is measured on a collective basis to cater for cases where evidence of significant increases in credit risk at the individual instrument level may not yet be available, the financial instruments are grouped on the following basis:

- Nature of financial instruments (i.e. the Group's trade and other receivables and amounts due from customers are each assessed as a separate group. Loans to related parties are assessed for expected credit losses on an individual basis);
- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

If the Group has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Group measures the loss allowance at an amount equal to 12m ECL at the current reporting date.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities and equity instruments

Classification as debt or equity

Debt and equity instruments issued by a Group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by a Group entity are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

Financial liabilities

All financial liabilities are subsequently measured at amortised cost using the effective interest method or at FVTPL.

However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, financial guarantee contracts issued by the Group, and commitments issued by the Group to provide a loan at below-market interest rate are measured in accordance with the specific accounting policies set out below.

Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is 1) contingent consideration of an acquirer in a business combination to which SFRS(I) 3 applies, 2) held for trading, or 3) it is designated as at FVTPL.

A financial liability is classified as held for trading if:

- it has been acquired principally for the purpose of repurchasing it in the near term;
- on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative, except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument.

A financial liability other than a financial liability held for trading or contingent consideration of an acquirer in a business combination may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise;
- the financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and SFRS(I) 9 permits the entire combined contract to be designated as at FVTPL.

Financial liabilities at FVTPL are stated at fair value with any gains or losses arising on changes in fair value recognised in profit or loss to the extent that they are not part of a designated hedging relationship. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liabilities.

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However, for financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. The remaining amount of change in the fair value of liability is recognised in profit or loss. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained earnings upon derecognition of the financial liability.

The principal category of financial liabilities designated as at FVTPL is the credit-linked notes issued by the Group. These credit-linked notes are designated as at fair value through profit or loss to better reflect the underlying intention of the Group to manage and evaluate its performance on a fair value basis.

Gains or losses on financial guarantee contracts and loan commitments issued by the Group that are designated by the Group as at fair value through profit or loss are recognised in profit or loss.

Fair value is determined in the manner described in Note 4(c)(vii).

Financial liabilities subsequently measured at amortised cost

Financial liabilities that are not 1) contingent consideration of an acquirer in a business combination, 2) held-for-trading, or 3) designated as at FVTPL, are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument.

Financial guarantee contracts issued by a Group entity are initially measured at their fair values and, if not designated as at FVTPL and do not arise from a transfer of a financial asset, are subsequently measured at the higher of:

- the amount of the loss allowance determined in accordance with SFRS(I) 9; and
- the amount initially recognised less, where appropriate, cumulative amount of income recognised in accordance with the revenue recognition policies.

The Company has issued corporate guarantees to banks for borrowings of its subsidiaries. These guarantees are financial guarantees as they require the Company to reimburse the banks if the subsidiaries fail to meet principal or interest payments when due in accordance with the terms of their borrowings.

Foreign exchange gains and losses

For financial liabilities that are denominated in a foreign currency and are measured at amortised cost as at each reporting date, the foreign exchange gains and losses are determined based on the amortised cost of the instruments. These foreign exchange gains and losses are recognised in the "Net foreign exchange gain" line item in the consolidated statement of profit or loss.

The fair value of financial liabilities denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of the reporting period. For financial liabilities that are measured as at FVTPL, the foreign exchange component forms part of the fair value gains or losses and is recognised in profit or loss for financial liabilities that are not part of a designated hedging relationship.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

Derivative financial instruments

The Group enters into a variety of derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risks, including foreign exchange forward contracts and interest rate swaps. Further details of derivative financial instruments are disclosed in Note 11 to the financial statements.

Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value as at each reporting date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

Embedded derivatives

Derivatives embedded in non-derivative host contracts that are not financial assets within the scope of SFRS(I) 9 (e.g. financial liabilities) are treated as separate derivatives when they meet the definition of a derivative, their risks and characteristics are not closely related to those of the host contracts and the host contracts are not measured at FVTPL. Derivatives embedded in hybrid contracts that contain financial asset hosts within the scope of SFRS(I) 9 are not separated. The entire hybrid contract is classified and subsequently measured as either amortised cost or FVTPL as appropriate. See above for the Group's policy on classification of financial assets.

Offsetting arrangements

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when the Group and the Company has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously. A right to set-off must be available today rather than being contingent on a future event and must be exercisable by any of the counterparties, both in the normal course of business and in the event of default, insolvency or bankruptcy.

LEASES (before 1 January 2019)

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

The Group as lessor

Rental income from operating lease is recognised on a straight-line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which use benefit derived from the leased asset is diminished. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease income.

The Group as lessee

Rentals payable under operating leases are charged to profit or loss on a straight-line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as liabilities. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

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LEASES (From 1 January 2019)

The Group as lessor

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

When the Group is an intermediate lessor, it accounts for the head lease and the sublease as two separate contracts. The sublease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

Amounts due from lessees under finance leases are recognised as receivables at the amount of the Group's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

When a contract includes lease and non-lease components, the Group applies SFRS(I) 15 to allocate the consideration under the contract to each component.

The Group as lessee

The Group assesses whether a contract is or contains a lease, at inception of the contract. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses the incremental borrowing rate specific to the lessee.

Lease payments included in the measurement of the lease liability comprise fixed lease payments (including in-substance fixed payments).

The lease liability is presented as a separate line in the statement of financial position.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Group remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- The lease term has changed or there is a significant event, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate; or
- a lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Whenever the Group incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognised and measured under SFRS(I) 1-37. To the extent that the costs relate to a right-of-use asset, the costs are included in the related right-of-use asset.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented as a separate line in the statement of financial position.

The Group applies SFRS(I) 1-36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss.

As a practical expedient, SFRS(I) 16 permits a lessee not to separate non-lease components, and instead account for any lease and associated non-lease components as a single arrangement. The Group has used this practical expedient. For a contracts that contain a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

PROPERTY, PLANT AND EQUIPMENT - Property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is charged so as to write off the cost or valuation of assets over their estimated useful lives, using the straight-line method, on the following bases:

Buildings	Over the terms of lease from 5% to 6 ² / ₃ %
Leasehold land	Over the terms of lease of 6 ² / ₃ %
Leasehold improvements	16 to 33 ¹ / ₃ %
Furniture, fittings and office equipment	20 to 33 ¹ / ₃ %
Computer equipment and software	20 to 33 ¹ / ₃ %
Communication equipment	20 to 33 ¹ / ₃ %
Motor vehicles	18 to 33 ¹ / ₃ %

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

The gain or loss arising on disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amounts of the asset and is recognised in profit or loss.

GOODWILL - Goodwill arising in a business combination is recognised as an asset at the date that control is acquired (the acquisition date). Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest (if any) in the entity over net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed.

If, after reassessment, the Group's interest in the fair value of the acquiree's identifiable net assets exceeds the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Goodwill is not amortised but is reviewed for impairment at least annually. For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.

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On disposal of a subsidiary or the relevant cash-generating unit, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

INTANGIBLE ASSETS

Intangible assets acquired separately

Customer portfolio database acquired separately are reported at cost less accumulated amortisation (where they have finite useful lives) and accumulated impairment losses. Customer portfolio database have a definite useful lives and are amortised on a straight-line basis over their estimated useful lives of 2 years. The estimated useful life and amortisation method are reviewed as at each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are identified and recognised separately from goodwill. The costs of such intangible assets are their fair values at the acquisition date. Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment loss, on the same basis as intangible assets acquired separately.

MEMBERSHIPS IN EXCHANGES - Memberships in The Stock Exchange of Thailand and Jakarta Stock Exchange are stated at cost less accumulated impairment losses. Where an indication of impairment exists, the carrying amount of the memberships are assessed and written down immediately to its recoverable amount.

TRADING RIGHTS IN EXCHANGES - Trading rights in The Stock Exchange of Hong Kong Limited, Hong Kong Futures Exchange and the Philippine Stock Exchange are stated at cost less accumulated impairment losses. Where an indication of impairment exists, the carrying amount of the trading rights is assessed and written down immediately to its recoverable amount.

IMPAIRMENT OF TANGIBLE AND INTANGIBLE ASSETS EXCLUDING GOODWILL - As at each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets, including memberships and trading rights in exchanges, property, plant and equipment and investments in subsidiaries, to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

SECURITIES BORROWED AND LENT - Securities borrowed and lent are accounted for as collateralised borrowings. The amounts of cash collaterals advanced for securities borrowed and cash collaterals received for securities lent are recorded in the statement of financial position under “Other current assets - Amounts deposited with lenders of securities” and “Trade and other payables - Cash collaterals held for securities lent to clients” respectively.

Market value of securities is determined by reference to the quoted prices of the respective Stock Exchanges at the close of business at the end of the reporting period.

PROVISIONS - Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

REVENUE RECOGNITION - Revenue is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Group recognises revenue when it transfers control of a product or service to a customer. Revenue is reduced for goods and services tax, rebates and discounts, and after eliminating sales within the Group. Revenue is recognised as follows:

Revenue from contracts with customers - at a point in time

Commission income

Commission income is recognised as earned on the date the contracts are entered into.

Fee income

Fee income from custodian, management, shares withdrawal and arrangement fees are recognised during the year in which the services are rendered.

Revenue from contracts with customers - over time

Advisory fees

Advisory fees are recognised over time, based on the various performance obligations stated in the individual contracts.

Other income

Interest income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.

Trading income

Trading income relates mainly to proprietary trading entered into by the Group and is recognised on a mark-to-market or realisation basis.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

Dividend income

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

BORROWING COSTS - Borrowing costs are recognised in profit or loss in the period in which they are incurred.

RETIREMENT BENEFIT COSTS - Payments to defined contribution retirement benefit plans are charged as an expense when employees have rendered the services entitling them to the contributions. Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund, are dealt with as payments to defined contribution plans where the Group's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

For defined benefit plans, the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at the end of each reporting period. Remeasurement, comprising actuarial gains and losses, is reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss. Past service cost is recognised in profit or loss in the period. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability. Defined benefit costs are categorised as follows:

- Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- Net interest expense or income; and
- Remeasurement.

Curtailment gains and losses are accounted for as past service costs.

EMPLOYEE LEAVE ENTITLEMENT - Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

INCOME TAX - Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the consolidated statement of profit or loss and other comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The Group's liability for current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted in countries where the Company and subsidiaries operate by the end of the reporting period.

Deferred tax is recognised on the differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised on taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised based on the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

Current and deferred tax are recognised as an expense or income in profit or loss, except when they relate to items credited or debited outside profit or loss (either in other comprehensive income or directly in equity), in which case the tax is also recognised outside profit or loss (either in other comprehensive income or directly in equity, respectively), or where they arise from the initial accounting for a business combination. In the case of a business combination, the tax effect is taken into account in calculating goodwill or determining the excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over cost.

FOREIGN CURRENCY TRANSACTIONS AND TRANSLATION - The individual financial statements of each Group entity are measured and presented in the currency of the primary economic environment in which the entity operates (its functional currency). The consolidated financial statements of the Group and the statement of financial position and the statement of changes in equity of the Company are presented in Singapore dollars, which is the functional currency of the Company and the presentation currency for the consolidated financial statements.

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency are recorded at the rate of exchange prevailing on the date of the transaction. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at the end of the reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the period. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income. For such non-monetary items, any exchange component of that gain or loss is also recognised in other comprehensive income.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations (including comparatives) are expressed in Singapore dollars using exchange rates prevailing at the end of the reporting period. Income and expense items (including comparatives) are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in a separate component of equity under the header of foreign currency translation reserve.

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, loss of joint control over a jointly controlled entity that includes a foreign operation, or loss of significant influence over an associate that includes a foreign operation), all of the accumulated exchange differences in respect of that operation attributable to the Group are reclassified to profit or loss. Any exchange differences that have previously been attributed to non-controlling interests are derecognised, but they are not reclassified to profit or loss.

In the case of a partial disposal (i.e. no loss of control) of a subsidiary that includes a foreign operation, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. of associates or jointly controlled entities that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

On consolidation, exchange differences arising from the translation of the net investment in foreign entities (including monetary items that, in substance, form part of the net investment in foreign entities), and of borrowings and other currency instruments designated as hedges of such investments, are recognised in other comprehensive income and accumulated in a separate component of equity under the header of foreign currency translation reserve.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

SEGMENT REPORTING - An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components.

The Group determines and presents operating segments based on information that is internally provided to the Managing Director ("MD") and the Board of Directors ("BOD"), who are the Group's chief operating decision makers. All operating segments' operating results are reviewed regularly by the Group's MD and BOD to make decision about resources to be allocated to the segment and assess its performance.

CASH AND CASH EQUIVALENTS IN THE STATEMENT OF CASH FLOWS - Cash and cash equivalents in the statement of cash flows comprise cash on hand and demand deposits, bank overdrafts, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 2 to the financial statements, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

(i) *Critical judgements in applying the Group's accounting policies*

Management is of the opinion that any instances of application of judgements are not expected to have a significant impact on the amounts recognised in the financial statements.

(ii) *Key sources of estimation uncertainty*

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

(a) Income taxes

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the capital allowances and deductibility of certain expenses during the estimation of the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred income tax provisions in the period in which such determination is made. Details of income taxes are provided in Notes 18 and 29 to the financial statements. The income tax expense for the year ended 31 December 2019 is \$9,160,447 (2018 : \$10,591,967). Deferred tax assets and deferred tax liabilities as at 31 December 2019 amounted to \$1,477,774 (31 December 2018 : \$1,051,174) and \$2,193,349 (31 December 2018 : \$1,345,799) respectively. Income tax payable as at 31 December 2019 is \$8,209,618 (31 December 2018 : \$7,782,040).

(b) Impairment of loans and receivables

Management reviews its loans and receivables for ECL at least quarterly. When measuring ECL, the Group uses reasonable and supportable forward-looking information, which is based on assumptions for the future movement of different economic drivers and how these drivers will affect each other. Loss given default is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, taking into account cash flows from collateral and integral credit enhancements. Probability of default constitutes a key input in measuring ECL. Probability of default is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions and expectations of future conditions. In determining these, management makes judgements as to whether there is observable data indicating that there has been a significant change in the ability of the debtor to repay amounts owing to the Group, or whether there have been significant changes with adverse effect in the economic or legal environment in which the debtor operates in.

As at 31 December 2019, the carrying amount of trade and other receivables is \$2,356,839,604 (31 December 2018 : \$1,997,422,526) net of allowance for impairment of \$7,415,319 (31 December 2018 : \$7,416,334).

Management makes judgements as to whether an impairment loss should be recorded in profit or loss. In determining this, management uses estimates based on historical loss experience for assets with similar credit risk characteristics. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between the estimated loss and actual loss experience.

(c) Impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units to which goodwill has been allocated. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate and growth rate in order to calculate present value. The carrying amount of goodwill at the end of the reporting period was \$14,615,769 (31 December 2018 : \$14,824,954) after an impairment loss of \$1,246,173 (31 December 2018 : \$1,049,443) was recognised during the year. Details of the impairment loss calculation are provided in Note 12 to the financial statements.

(d) Fair value measurements and valuation processes

Some of the Group's assets and liabilities are measured at fair value for financial reporting purposes. Management and finance department, in consultation with external experts, determine the appropriate valuation techniques and inputs for fair value measurements.

The Head of Finance reports to the Board of Directors of the Company every quarter to explain the cause of fluctuations in the fair value of the assets and liabilities. These valuations will be approved by the Board of Directors. Information about the valuation techniques and inputs used in determining the fair value of various assets and liabilities are disclosed in Note 4 to the financial statements.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

4 FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISKS MANAGEMENT

(a) Categories of financial instruments

The following table sets out the financial instruments as at the end of the reporting period:

	Note	The Group \$	The Company \$
At 31 December 2019			
Financial assets			
At fair value through profit or loss (FVTPL):			
Mandatorily measured at FVTPL	9	72,240,342	–
Designated as at FVTPL	8	343,263,628	–
At amortised cost (including cash and cash equivalents)		3,077,625,100	169,738,136
Derivative financial instruments	11	<u>21,691,721</u>	<u>–</u>
Financial liabilities			
At FVTPL:			
Designated as at FVTPL	19, 22	346,441,143	–
At amortised cost		1,672,182,719	137,890,654
Lease liabilities ⁽ⁱ⁾	21	18,486,970	–
Derivative financial instruments	11	<u>21,671,038</u>	<u>–</u>
At 31 December 2018			
Financial assets			
At fair value through profit or loss (FVTPL):			
Mandatorily measured at FVTPL	9	37,069,733	–
Designated as at FVTPL	8	216,261,306	–
At amortised cost (including cash and cash equivalents)		2,952,104,356	71,063,993
Derivative financial instruments	11	<u>40,922,276</u>	<u>–</u>
Financial liabilities			
At FVTPL:			
Designated as at FVTPL	19, 22	216,246,159	–
At amortised cost		1,568,202,511	50,976,480
Derivative financial instruments	11	<u>40,945,236</u>	<u>–</u>

⁽ⁱ⁾ Lease liabilities are a financial instrument, although they are outside the scope of certain parts of SFRS(I) 7/SFRS(I) 9. Lease liabilities are within scope for SFRS(I) 7 disclosure (except for disclosure of fair value) and within the scope of SFRS(I) 9 de-recognition.

(i) Trade and other receivables designated as at FVTPL

At the end of the reporting period, there are no significant concentrations of credit risk for trade and other receivables designated as at FVTPL.

The carrying amount reflected above represents the Group's maximum exposure to credit risk for such trade and other receivables.

As at 31 December 2019, the change in fair value attributable to changes in credit risk amounted to a positive of \$62,256,735 (31 December 2018 : a negative of \$1,525,928).

- (ii) Credit derivatives over trade and other receivables at fair value

There are no credit derivatives over trade and other receivables designated as at fair value.

- (iii) Financial liabilities designated as at FVTPL

As at 31 December 2019, the change in fair value attributable to changes in credit risk amounted to a positive of \$ 62,256,735 (31 December 2018 : a negative of \$1,525,928).

- (iv) Difference between carrying amount and maturity amount

The carrying amounts of financial liabilities designated as at FVTPL approximate their maturity amounts.

(b) Financial instruments subject to offsetting, enforceable master netting arrangements and similar agreements

The Group does not have any financial instruments which are subject to offsetting, enforceable master netting arrangements or similar netting agreements that are in scope of the offsetting disclosure.

The Company does not have any financial instruments which are subject to offsetting, enforceable master netting arrangements or similar netting agreements.

(c) Financial risk management policies and objectives

The Group's activities undertaken by its subsidiaries in each country of operations expose it to a range of financial risks. These include market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk.

The Group has a system of controls in place to manage these risks to an acceptable level without stifling its business. The management continually monitors the Group's risk management process to ensure that an appropriate balance between risk and control is achieved. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group uses financial instruments such as foreign currency borrowings, foreign exchange contracts and interest rate swaps to manage certain risk exposures.

Financial risk management of the Group is carried out by the Credit Committee and finance department of the Company and its respective subsidiaries. The Credit Committee approves the financial risk management policies of the Company and its subsidiaries. Management will review and approve inputs used in the valuation of these financial instruments carried at fair value. Internal audit undertakes both regular and ad-hoc reviews of risk management controls and procedures and these are reported to the Credit Committee.

There has been no change to the Group's exposure to these financial risks or the manner in which the Group manages and measures the risk. Market risks exposures are measured using sensitivity analysis indicated below.

(i) *Foreign exchange risk management*

Exposures to foreign currencies are monitored closely to ensure that there are no significant adverse financial effects to the Group from changes in the exchange rates. The Group manages significant net exposures in each of the foreign currencies through foreign currency borrowings and foreign exchange contracts.

The Group as a policy hedges all trade receivables and trade payables denominated in foreign currencies although it may from time to time have some short term exposures due to timing differences. The Group enters into forward foreign exchange contracts and foreign currencies borrowings to hedge its foreign currency risk.

NOTES TO FINANCIAL STATEMENTS *continued*

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The Group's exposure to foreign exchange risks arises from:

- dealing in securities denominated in foreign currencies;
- having assets and liabilities denominated in non-functional currencies;
- holding non-local currencies (primarily in United States dollar, Hong Kong dollar, Malaysian ringgit and Thai baht) for working capital purposes; and
- investments in foreign subsidiaries primarily in Hong Kong dollar and Thai baht, whose net assets are exposed to foreign exchange risk at the end of the reporting period.

At the end of the reporting period, the carrying amounts of monetary assets and monetary liabilities denominated in currencies other than the respective Group entities' functional currencies are as follows:

	Singapore dollar \$	United States dollar \$	Hong Kong dollar \$	Malaysian ringgit \$	Thai baht \$	Others* \$
At 31 December 2019						
Non-derivative financial assets						
Cash and cash equivalents	5,812,981	65,337,626	27,090,207	37,558,999	92,742,659	114,698,207
Outstanding contracts receivable	32,049,471	62,150,928	198,942,352	37,434,197	45,073,312	41,501,656
Trade and other receivables	10,174,972	959,647,604	763,738,345	46,367,514	90,625,084	174,607,827
Other financial assets, at fair value through profit or loss	-	3,642,222	11,521,763	15	17,390,357	4,367,034
Other current assets	97,130	8,536,215	11,761,418	3,065,961	6,585,088	4,262,296
	<u>48,134,554</u>	<u>1,099,314,595</u>	<u>1,013,054,085</u>	<u>124,426,686</u>	<u>252,416,500</u>	<u>339,437,020</u>
Non-derivative financial liabilities						
Outstanding contracts payable	31,082,710	68,385,111	225,888,547	35,740,672	47,906,176	31,566,639
Trade and other payables	135,089	44,708,712	19,289,968	8,331,449	68,556,370	97,310,224
Borrowings	-	390,896,357	388,770,669	13,164,000	-	35,342,289
Debts issued	-	214,125,399	-	-	-	78,260,246
	<u>31,217,799</u>	<u>718,115,579</u>	<u>633,949,184</u>	<u>57,236,121</u>	<u>116,462,546</u>	<u>242,479,398</u>
Net financial assets	16,916,755	381,199,016	379,104,901	67,190,565	135,953,954	96,957,622
Less: Net financial assets denominated in the respective entities' functional currencies	-	(704,118)	(573,321,178)	(103,386,224)	(128,663,663)	(36,172,251)
Intercompany balances	-	(180,178)	252,755,059	53,806,393	(812,135)	(2,711,555)
Currency forwards	-	16,398,428	80,904	-	(13,106,790)	(7,465,301)
Foreign currencies trust balances	-	(133,019,275)	(55,458,516)	(1,580,793)	(6,720,831)	(81,452,078)
Currency exposures	<u>16,916,755</u>	<u>263,693,873</u>	<u>3,161,170</u>	<u>16,029,941</u>	<u>(13,349,465)</u>	<u>(30,843,563)</u>

* The Group's exposures to other currencies include exposures to Indonesian Rupiah, Australian Dollar, Sterling Pound and others.

	Singapore dollar \$	United States dollar \$	Hong Kong dollar \$	Malaysian ringgit \$	Thai baht \$	Others*
At 31 December 2018						
Non-derivative financial assets						
Cash and cash equivalents	15,219,706	87,714,340	30,532,609	19,485,598	82,423,698	109,341,481
Outstanding contracts receivable	3,904,747	71,115,273	152,569,231	56,670,749	79,196,686	27,372,227
Trade and other receivables	22,891,498	604,355,271	776,107,797	30,039,328	102,614,708	149,700,458
Other financial assets, at fair value through profit or loss	-	198,083	5,510,784	21	11,500,593	1,164,514
Other current assets	28,934	585,636	9,219,290	3,191,127	6,073,113	7,619,964
	<u>42,044,885</u>	<u>763,968,603</u>	<u>973,939,711</u>	<u>109,386,823</u>	<u>281,808,798</u>	<u>295,198,644</u>
Non-derivative financial liabilities						
Outstanding contracts payable	20,364	70,135,489	153,360,622	49,824,619	80,512,970	27,038,120
Trade and other payables	1,773,015	14,483,202	39,810,198	6,625,123	36,996,041	4,314,352
Borrowings	9,405,737	471,007,582	444,048,818	78,391	-	52,311,427
Debts issued	-	111,870,909	-	-	-	85,633,342
	<u>11,199,116</u>	<u>667,497,182</u>	<u>637,219,638</u>	<u>56,528,133</u>	<u>117,509,011</u>	<u>169,297,241</u>
Net financial assets	30,845,769	96,471,421	336,720,073	52,858,690	164,299,787	125,901,403
Less: Net financial assets denominated in the respective entities' functional currencies	-	(967,822)	(332,073,742)	(99,292,160)	(124,268,554)	(14,869,866)
Intercompany balances	-	(151,070)	5,764,289	50,465,768	2,188,418	(10,906,958)
Currency forwards	(87,776)	(1,335,074)	2,550,482	706,577	-	1,139,750
Foreign currencies trust balances	-	(3,189,437)	(2,995,343)	(864,547)	(10,852,953)	(68,300,763)
Currency exposures	<u>30,757,993</u>	<u>90,828,018</u>	<u>9,965,759</u>	<u>3,874,328</u>	<u>31,366,698</u>	<u>32,963,566</u>

* The Group's exposures to other currencies include exposures to Indonesian Rupiah, Australian Dollar, Sterling Pound and others.

NOTES TO FINANCIAL STATEMENTS *continued*

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Foreign currencies trust balances are monies held on behalf of clients and they do not form a part of the statement of financial position of the Group.

The Company's exposures to foreign currency are as follows:

	Malaysian ringgit \$	United States dollar \$
At 31 December 2019		
Financial assets		
Cash and cash equivalents, representing net currency exposure	<u>1,437</u>	<u>1,183,600</u>
At 31 December 2018		
Financial assets		
Cash and cash equivalents, representing net currency exposure	<u>1,454</u>	<u>43,260</u>

A 5% strengthening of the relevant foreign currencies against the functional currency of each Group entity at the end of the reporting period would increase (decrease) profit after tax and equity by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant.

	31 December 2019		31 December 2018	
	Profit after tax \$	Equity \$	Profit after tax \$	Equity \$
<u>The Group</u>				
Singapore dollar	744,337	–	1,353,352	–
United States dollar	11,602,530	–	3,996,433	–
Hong Kong dollar	139,091	–	438,493	–
Malaysian ringgit	705,317	–	170,470	–
Thai baht	(587,377)	–	1,380,135	–

	31 December 2019		31 December 2018	
	Profit after tax \$	Equity \$	Profit after tax \$	Equity \$
<u>The Company</u>				
United States dollar	49,119	–	1,795	–
Malaysian ringgit	<u>60</u>	<u>–</u>	<u>60</u>	<u>–</u>

A 5% weakening of the relevant foreign currencies against the functional currency of each Group entity would have had the equal but opposite effect on profit after tax and equity to the amounts shown above, on the basis that all other variables remain constant.

In determining the percentage of the currencies fluctuation, the Group has considered the economic environment in which it operates.

In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk as the year end exposure does not reflect the exposure during the year. Trading activity in foreign currency denominated securities is subject to fluctuations that are cyclical in nature, resulting in uneven foreign currency exposure over the year.

(ii) *Equity price risk management*

The Group is exposed to market risk because of fluctuation in prices in the equity markets. Its exposure arises from:

- any equity positions that its subsidiaries may have taken that offer the Group the opportunity for return through dividend income and fair value gains, but not including quoted equity securities that are held by the Group for the purpose of hedging clients' open positions;
- falling value of collateral to support financing its subsidiaries provide to their clients; and
- inability of its subsidiaries' clients to pay for the losses which may arise from the force-selling of clients' positions.

The Group has adequate policies and control procedures in place to ensure that its exposure are within the Group's policies and there are sufficient collateral to cover clients' exposures. The Group will only have exposures to securities which are liquid and readily convertible to cash.

The Group's exposure is primarily in the Singapore market. If listed security prices increase by 5% in the Singapore market and other exchanges, the impact on profit after tax and equity, with all other variables including tax rate being held constant will be:

	31 December 2019		31 December 2018	
	Profit after tax	Equity	Profit after tax	Equity
	\$	\$	\$	\$
<u>The Group</u>				
Listed in Singapore	703,949	-	330,313	-
Listed on other exchanges	157,184	-	45,763	-

In determining the percentage of the market fluctuation, the Group has considered the economic environments in which it operates.

A 5% decrease in listed security prices would have had the equal but opposite effect on profit after tax and equity to the amounts shown above, on the basis that all other variables remain constant.

(iii) *Cash flow and fair value interest rate risk management*

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market interest rates.

The Group's interest income and interest expense are exposed to changes in market interest rates. Interest rate risk arises from financial assets such as receivables from share financing, overdue trade receivables, short-term deposits with banks and interest on borrowings from banks. The Group's bank deposits and borrowings are generally short-term. The interest expenses for short-term borrowings are at market rates which are generally fixed at the inception of the borrowings. Interest income from share financing and on overdue trade debts are generally pegged to the respective currencies' prime rates.

If interest rates had been 100 basis points higher or lower and all other variables were held constant, the Group's profit for the year ended 31 December 2019 would increase/decrease by \$3,531,128 (31 December 2018 : \$5,154,509).

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

The tables below set out the Group and the Company's exposure to interest rate risks. Included in the tables are assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

	Variable rates less than 6 months	Fixed rates less than 6 months	Fixed rates more than 6 months	Non-interest bearing	Total
	\$	\$	\$	\$	\$
<u>The Group</u>					
<u>At 31 December 2019</u>					
<u>Financial assets</u>					
Cash and cash equivalents	353,999,833	6,045,820	-	89,107,248	449,152,901
Trade and other receivables	-	2,177,254,857	167,569,515	12,015,232	2,356,839,604
Other financial assets	-	21,311,318	525,987	686,990,981	708,828,286
Total financial assets	<u>353,999,833</u>	<u>2,204,611,995</u>	<u>168,095,502</u>	<u>788,113,461</u>	<u>3,514,820,791</u>
<u>Financial liabilities</u>					
Borrowings	887,067	828,573,316	-	-	829,460,383
Debts issued	-	124,820,615	167,565,029	-	292,385,644
Lease liabilities	-	2,740,751	15,746,219	-	18,486,970
Other financial liabilities	-	15,212,475	-	903,236,398	918,448,873
Total financial liabilities	<u>887,067</u>	<u>971,347,157</u>	<u>183,311,248</u>	<u>903,236,398</u>	<u>2,058,781,870</u>
<u>At 31 December 2018</u>					
<u>Financial assets</u>					
Cash and cash equivalents	520,793,960	50,527,936	-	92,432,295	663,754,191
Trade and other receivables	-	1,795,615,437	189,952,122	11,854,967	1,997,422,526
Other financial assets	-	17,329,049	-	567,851,905	585,180,954
Total financial assets	<u>520,793,960</u>	<u>1,863,472,422</u>	<u>189,952,122</u>	<u>672,139,167</u>	<u>3,246,357,671</u>
<u>Financial liabilities</u>					
Borrowings	5,343,077	971,908,878	-	-	977,251,955
Debts issued	-	21,567,275	175,936,976	-	197,504,251
Other financial liabilities	-	1,950,708	14,000,000	634,686,992	650,637,700
Total financial liabilities	<u>5,343,077</u>	<u>995,426,861</u>	<u>189,936,976</u>	<u>634,686,992</u>	<u>1,825,393,906</u>

	Variable rates less than 6 months	Fixed rates less than 6 months	Fixed rates more than 6 months	Non-interest bearing	Total
	\$	\$	\$	\$	\$

The Company

At 31 December 2019

Assets

Cash and cash equivalents	1,183,600	-	-	329,082	1,512,682
Other assets	-	-	202,028	168,023,426	168,225,454
Total financial assets	<u>1,183,600</u>	<u>-</u>	<u>202,028</u>	<u>168,352,508</u>	<u>169,738,136</u>
Total financial liabilities	<u>-</u>	<u>400,000</u>	<u>-</u>	<u>137,490,654</u>	<u>137,890,654</u>

At 31 December 2018

Assets

Cash and cash equivalents	43,260	-	-	141,288	184,548
Other assets	-	-	204,930	70,674,515	70,879,445
Total financial assets	<u>43,260</u>	<u>-</u>	<u>204,930</u>	<u>70,815,803</u>	<u>71,063,993</u>
Total financial liabilities	<u>-</u>	<u>400,000</u>	<u>-</u>	<u>50,576,480</u>	<u>50,976,480</u>

(iv) *Overview of the Group's exposure to credit risk*

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. As at 31 December 2019, the Group's maximum exposure to credit risk without taking into account any collateral held or other credit enhancements, which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties and financial guarantees provided by the Group arises from:

- the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position; and
- the maximum amount the Group would have to pay if the financial guarantee is called upon, irrespective of the likelihood of the guarantee being exercised as disclosed in Note 4(c)(v). The related loss allowance is disclosed in the respective notes to the financial statements.

In order to minimise credit risk, the Group has tasked its credit management committee to develop and maintain the Group's credit risk gradings to categorise exposures according to their degree of risk of default. The credit rating information is supplied by independent rating agencies where available and, if not available, the credit management committee uses other publicly available financial information and the Group's own trading records to rate its major customers and other debtors. The Group's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties.

The following table contains an analysis of the Group's credit risk exposure of recognised and unrecognised financial instruments, subject to ECL, based on the following internal credit rating grades:

Category	Description
Investment grade	AAA-BBB
Non-investment grade	BB-CCC
Default	D

Internal credit rating derived using methodologies are generally consistent with those used by external agencies.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

The tables below detail the credit quality of the Group's financial assets and other items:

	Note	External credit rating	Internal credit rating	12-month or lifetime ECL	Gross carrying amount \$	Loss allowance \$	Net carrying amount \$
<u>Group</u>							
<u>31 December 2019</u>							
Cash and cash equivalents	6	A1-aa2	Investment grade	12m ECL	449,152,901	-	449,152,901
Outstanding contracts receivable	7(a)	n.a.	(i)	(i)	570,935,167	-	570,935,167
Trade and other receivables	8	n.a.	(ii)	(ii)	2,020,991,295	(7,415,319)	2,013,575,976
Other current assets	10	n.a.	Investment grade	12m ECL	43,961,056	-	43,961,056
						<u>(7,415,319)</u>	

	Note	External credit rating	Internal credit rating	12-month or lifetime ECL	Gross carrying amount \$	Loss allowance \$	Net carrying amount \$
<u>Group</u>							
<u>31 December 2018</u>							
Cash and cash equivalents	6	A1-aa2	Investment grade	12m ECL	663,754,191	-	663,754,191
Outstanding contracts receivable	7(a)	n.a.	(i)	(i)	463,703,339	-	463,703,339
Trade and other receivables	8	n.a.	(ii)	(ii)	1,788,577,554	(7,416,334)	1,781,161,220
Other current assets	10	n.a.	Investment grade	12m ECL	43,485,606	-	43,485,606
						<u>(7,416,334)</u>	

(i) For outstanding contracts receivable, practical expedients have been employed to calculate the ECLs, where applicable. ECLs have been estimated to be immaterial, reflecting the short term nature of the portfolio and the benefit of collateral or other credit enhancements.

(ii) For trade receivables, the Group determines the expected credit losses on these items by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of these assets is presented based on their past due status in terms of the provision matrix.

In determining the ECL, management has taken into account the historical default experience and the financial position of the counterparties, adjusted for factors that are specific to the debtors and general economic conditions of the industry in which the debtors operate, in estimating the probability of default of each of these financial assets occurring within their respective loss assessment time horizon, as well as the loss upon default in each case.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period in assessing the loss allowance for these financial assets.

(v) *Credit risk management*

The Group has policies and controls in place to limit its exposure to single clients and single securities. These will also reduce its concentration risks. Some of the Company's subsidiaries have to comply with the rules of Singapore Exchange Securities Trading Ltd ("SGX-ST") and other Exchange rules to ensure that these subsidiaries conduct their businesses prudently.

The Credit Department monitors the Group's exposure to ensure compliance with the guidelines set by the Credit Committee. Trading limits are set for each client and each trading representative. In addition, limits are also set for each counter. The trading limits and outstanding trade positions are monitored daily and follow-up actions are taken promptly. The Credit Committee also meets regularly to review clients' and trading representatives' limits and trade positions.

The maximum amount the Company could be forced to settle under the financial guarantee contract in Note 34(b), if the full guaranteed amount is claimed by the counterparty to the guarantee is \$780,055,688 (31 December 2018 : \$777,774,846). Based on expectations at the end of the reporting period, the Company considers that it is more likely than not that no amount will be payable under the arrangement. However, this estimate is subject to change depending on the probability of the counterparty claiming under the guarantee which is a function of the likelihood that the financial receivables held by the counterparty which are guaranteed suffer credit losses [Note 34(b)].

The Group employs a range of policies and practices to mitigate credit risk, the most common being the acceptance of collateral for trade receivables. The collateral held are predominantly quoted securities. The Group has internal policies on the acceptability of specific classes of collateral or credit risk mitigation. There has been no change in the collateral policy of the Group during the year.

During the financial year, the value of marketable and non-marketable collaterals held as security for trade receivables are as follows:

	31 December 2019	31 December 2018
	\$	\$
Quoted securities	19,818,082,497	12,455,551,714
Cash	54,462	251,546
Bankers' guarantees	210,000	330,000
Others	834,075,912	827,552,631
	<u>20,652,422,871</u>	<u>13,283,685,891</u>

The carrying amount of financial assets recorded in the financial statements, grossed up for any allowances for losses, represents the Group's maximum exposure to credit risk without taking account of the value of any collateral obtained.

Certain trade receivables have been designated as the referenced assets in respect of derivatives embedded with certain debts issued by the Group. The embedded credit default swaps allow the Group to deliver the underlying referenced assets to the noteholders as full and final settlement upon the occurrence of a credit event (Note 22).

The carrying amount of financial assets recorded in the financial statements, less collateral held as security for trade receivables, represents the Group's net exposure to credit risk.

The Group establishes an allowance for impairment that represents its estimate of receivables from clients which may not be recoverable. The allowance is determined after taking into consideration the collaterals and trading representatives' ability to make payment for their clients' debts.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

The allowance account in respect of outstanding contracts receivable, trade and other receivables is used to record impairment losses unless the Group is satisfied that no recovery is possible. At that point, the financial asset is considered irrecoverable and the amount charged to the allowance account is written off against the carrying amount of the impaired financial asset.

Cash and fixed deposits are placed with reputable banks and financial institutions. Consequently, management does not expect any of these institutions to fail to meet its obligations.

There is no other class of financial assets that is past due and/or impaired except for trade receivables.

The table below is an analysis of trade receivables measured at amortised cost as at the end of the respective reporting periods:

As at 31 December 2019

	Not past due	The Group		Total
		1-30 days past due	More than 30 days past due	
Expected loss rate	<0.02%	<1%	100% based on net exposure	
Gross carrying amount - Financial assets subject to expected credit loss provision	1,801,121,763	210,667,446	9,202,086	2,020,991,295
Loss allowance	-	-	7,415,319	7,415,319

As at 31 December 2018

	Not past due	The Group		Total
		1-30 days past due	More than 30 days past due	
Expected loss rate	<0.02%	<1%	100% based on net exposure	
Gross carrying amount - Financial assets subject to expected credit loss provision	1,557,909,108	220,896,510	9,771,936	1,788,577,554
Loss allowance	-	-	7,416,334	7,416,334

The movement of loss allowance is determined to be as follows:

	The Group	
	31 December 2019	31 December 2018
	\$	\$
At beginning of the year	7,416,334	6,862,960
Effects of SFRS(I) 9, only applicable for year 2018	-	237,456
Currency translation difference	(12,856)	83,763
Allowance for trade receivables	81,493	98,845
Amount written off during the year	(69,652)	133,310
At end of the year	<u>7,415,319</u>	<u>7,416,334</u>

The above reconciliation is arising primarily from credit-impaired financial assets.

(vi) *Liquidity risk management*

Prudent liquidity risk management entails maintaining sufficient cash and marketable securities, adequate committed banking credit facilities and the ability to close out market positions. The Group aims to maintain sufficient cash internally for working capital purposes and from time to time may utilise excess cash of related companies. The Group also aims at maintaining flexibility in funding by keeping committed banking credit facilities. The Group only carries out dealing in and financing of listed securities and accepts only marketable securities which are readily convertible into cash as collateral. In addition, the Group ensures that exposures to a single client and to a single security comply with the Group's credit policies and the relevant regulations.

The Group's financial liabilities will all mature within one year.

(vii) *Fair value of financial assets and financial liabilities*

The Group determines fair values of various financial assets and financial liabilities in the following manner:

Fair value of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis

Some of the Group's financial assets and financial liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and financial liabilities are determined.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

Financial assets / liabilities	Fair value as at (\$)				Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable input(s)
	31 December 2019		31 December 2018				
	Assets	Liabilities	Assets	Liabilities			
Other financial assets, at fair value through profit or loss (see Note 9)							
Quoted equity securities	54,849,985	-	25,569,139	-	Level 1	Quoted bid prices of an active market.	N/A
Unquoted equity securities	212,004	-	180,497	-	Level 2	Discounted cash flow. Future cash flows are estimated based on contractual terms, discounted at rates based upon market-related rates for similar instruments as at the end of the reporting period.	N/A
Unquoted debt securities	17,178,353	-	11,320,097	-	Level 2	Discounted cash flow. Future cash flows are estimated based on contractual terms, discounted at rates based upon market-related rates for similar instruments as at the end of the reporting period.	N/A
Derivative financial instruments (see Note 11)							
Foreign currency forward contracts	31,708	11,025	7,674	30,634	Level 2	Discounted cash flow. Future cash flows are estimated based on forward exchange rates (from observable forward exchange rates at the end of the reporting period) and contract forward rates, discounted at a rate that reflects the credit risk of various counterparties.	N/A
Equity derivatives	21,660,013	21,660,013	40,914,602	40,914,602	Level 2	Broker quotations.	N/A
Trade and other receivables (see Note 8)							
Trade receivables designated as at fair value through profit or loss	343,263,628	-	216,261,306	-	Level 3	Discounted cash flow model/Transaction pricing including recent acquisition or transactions/non-binding broker quotation (Price-based [Note (a)]).	Comparable bond price/Broker quoted price, ranging from \$4.3 to \$100 per \$100 par value (31 December 2018 : \$1.1 to \$100 per \$100 par value).
Debts issued (see Note 22)							
Notes issued, designated as at fair value through profit or loss	-	292,385,644	-	197,504,251	Level 3	Fair value of underlying referenced assets.	Fair value of underlying referenced assets.
Trade and other payables (see Note 19)							
Trade payables, designated as at fair value through profit or loss	-	54,055,499	-	18,741,908	Level 3	Fair value of underlying referenced assets.	Fair value of underlying referenced assets.

- (a) The Group may also apply a price-based methodology, which utilises, where available, quoted prices or other market information obtained from recent trading activity in positions with the same or similar characteristics to the position being valued. The market activity and the amount of the bid-ask spread are among the factors considered in determining the liquidity of markets and the observability of prices from those markets. When less liquidity exists for a security or loan, the “price” inputs are considered unobservable and the fair value measurements are classified as Level 3 (see below).

A significant increase (decrease) in each of the unobservable input would result in a significantly higher (lower) fair value measurement.

Significant assumptions in determining fair value of financial assets and liabilities

Derivative financial instruments - at fair value through profit or loss

The Group uses widely recognised valuation models for determining fair values of over-the-counter interest rate swaps and forward foreign exchange contracts. The most frequently applied valuation technique includes forward pricing and swap models, using present value calculations. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates and interest rate curves. For equity derivative contracts, the Group measures their fair values based on broker quotations provided by external parties. These broker quotations are developed by independent external parties, which utilises observable market inputs such as volatility and exchange traded price of the underlying equity security. For these financial instruments, inputs used to derive the valuations are market observable and are therefore included within Level 2.

Financial assets/liabilities designated as at fair value through profit or loss

Trade receivables and structured liabilities which were designated as at fair value through profit or loss are categorised in Level 3 of the fair value hierarchy. The fair value of the trade receivables may be estimated from the market price on a similar recently executed transaction that the Group has entered into, valuations provided by an external valuation specialist or non-binding broker quotations obtained from an independent external party. Valuations provided by external valuation specialists and non-binding broker quotation are used as the primary basis for valuation when there is limited, or no, relevant market activity for a specific instrument or for other instruments that share similar characteristic. These valuations and non-binding broker quotations are developed by independent external parties, which are based on discounted cash flow model or inputs such as the last transaction price of illiquid quoted securities and recently executed transactions of similar assets to which the Group is not a party of. Broker quotations are typically used for the Group’s structuring of any new structured transactions and also used by the Finance Department on a quarterly basis in determining if the fair value of these trade receivables is reasonable. On a periodic basis, the Group will obtain an understanding from the independent external valuation specialist and broker on the valuation techniques used in deriving the valuations and will also challenge any significant inputs or methods used. In addition, the Group will also assess for any changes in the underlying credit worthiness of these trade receivables using public information which will be used to validate the movement and consider for any adjustments to be made to the underlying trade receivables. Any adjustment to the fair value of the trade receivables would also result in an adjustment to the debts issued and trade payables with no resulting impact to the profit and loss. The fair value of the trade receivables will be adjusted for all changes in risks and information since that transaction date or non-binding broker quotations based on publicly available information if necessary. In 2019 and 2018, there has been no adjustment made to the external specialist valuations and non-binding broker quotations for determining the fair value of these trade receivables.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

Debts issued comprise credit-linked notes underpinned by certain trade receivables designated as referenced assets. The credit default swaps embedded in these notes allow the Group to deliver the underlying referenced assets to the noteholders as full and final settlement upon the occurrence of a credit event. The notes will be redeemed at carrying amount on the maturity date provided that there is no occurrence of a credit event. These notes can also be redeemed prior to maturity date, which are repayable on demand at the option of either the noteholder or the Group, through physical delivery of the underlying referenced assets. Trade payables to third parties designated as at fair value through profit or loss are fully funded loan participation and equity participation amounts that were received by the Group. Included in the loan participation and equity participation agreements are put or delivery options that allow the Group to deliver the underlying referenced assets to the participants as full and final settlement at the Group's discretion. These notes and participation arrangements are designed to mitigate the Group's exposure to credit risk on the underlying referenced assets, and their fair values are determined with reference to the fair value of the underlying trade receivables held as assets.

The Company

The Company had no financial assets or liabilities carried at fair value in 2019 and 2018.

There were no significant transfers between Level 1 and Level 2 of the fair value hierarchy in the period.

Reconciliation of Level 3 fair value measurements

	Financial assets designated as at fair value through profit or loss \$	Financial liabilities designated as at fair value through profit or loss \$
<u>The Group</u>		
<u>2019</u>		
Opening balance	216,261,306	216,246,159
Disposals/settlements during the year	(45,339,429)	(45,327,126)
Additions during the year	110,448,285	113,630,285
Fair value changes recognised in profit or loss	61,893,466	61,891,825
Ending balance	<u>343,263,628</u>	<u>346,441,143</u>
<u>2018</u>		
Opening balance	143,365,227	143,363,524
Impact of adopting SFRS(I) 9	18,315,000	18,315,000
Disposals/settlements during the year	(10,337,585)	(10,338,710)
Additions during the year	66,086,602	66,074,300
Fair value changes recognised in profit or loss	(1,167,938)	(1,167,955)
Ending balance	<u>216,261,306</u>	<u>216,246,159</u>

Fair value of the Group's financial assets and financial liabilities that are not measured at fair value on a recurring basis

The carrying amounts of cash and cash equivalents, trade and other current receivables and payables and other liabilities approximate their respective fair values due to the relatively short-term maturity or frequent repricing of these financial instruments. The carrying amount of debts issued and the assets underpinning them approximate their respective fair values due to their relatively short-term maturity or frequent repricing. The fair values of other classes of financial assets and liabilities are disclosed in the respective notes to financial statements.

(d) Capital risk management policies and objectives

The Group's main objective when managing capital is to maximise shareholders' returns and at the same time conduct its business within prudent guidelines. Management strives to maintain an optimal capital structure so as to maximise shareholder value. To achieve this, the Group may adjust the amount of dividend payment and source for borrowings from banks which provide facilities that best meet its needs at competitive rates.

The capital structure of the Group consists of equity attributable to owners of the parent, comprising issued capital, reserves and retained earnings.

The Group is in compliance with all externally imposed capital requirements for the financial years ended 31 December 2019 and 2018.

The Group's overall strategy remains unchanged from 2018.

5 SIGNIFICANT RELATED PARTY TRANSACTIONS

- (a) The Group in the normal course of business acts as brokers in securities for certain related companies, directors of the Company and its subsidiaries and their connected persons. During the year, the Group has entered into the following trading transactions:

	The Group	
	2019	2018
	\$	\$
Commission income received from directors	<u>15,119</u>	<u>29,829</u>

In addition to the above and the related party transactions disclosed elsewhere in the financial statements, significant related party transactions during the year were as follows:

	The Group	
	2019	2018
	\$	\$
Rental of premises paid/payable to a related party	(608,136)	(468,577)
Rental of premises received/receivable from a related party	<u>535,536</u>	<u>535,536</u>

Related party transactions were made on terms agreed between the parties concerned.

No expense has been recognised in the year for bad or doubtful debts in respect of the amounts owed by the related party.

- (b) Key management personnel compensation is as follows:

	The Group	
	2019	2018
	\$	\$
Salaries and other short-term employee benefits	13,491,177	14,909,581
Employer's contribution to defined contribution plans, including Central Provident Fund	<u>128,916</u>	<u>134,282</u>
	<u>13,620,093</u>	<u>15,043,863</u>

- (c) The Group has banking facilities from United Overseas Bank Limited Group (which is defined in the SGX-ST listing manual as a person who holds directly or indirectly 15% or more of the nominal amount of all voting shares in the Company) in the normal course of business. The outstanding borrowings as at 31 December 2019 and 31 December 2018 are disclosed in Note 20 to the financial statements.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

6 CASH AND CASH EQUIVALENTS

	The Group		The Company	
	31 December 2019 \$	31 December 2018 \$	31 December 2019 \$	31 December 2018 \$
Bank balances with:				
- Related parties [Note 5(c)]	167,611,593	376,727,420	1,512,682	184,548
- Non-related banks	275,464,386	225,162,804	-	-
Cash on hand	31,102	33,704	-	-
	<u>443,107,081</u>	<u>601,923,928</u>	<u>1,512,682</u>	<u>184,548</u>
Fixed deposits with:				
- Related parties [Note 5(c)]	5,307,500	61,068,433	-	-
- Non-related banks	738,320	761,830	-	-
	<u>6,045,820</u>	<u>61,830,263</u>	<u>-</u>	<u>-</u>
Cash and bank balances	<u>449,152,901</u>	<u>663,754,191</u>	<u>1,512,682</u>	<u>184,548</u>

At the end of the reporting period, the carrying amounts of cash and bank balances approximate their fair values.

Fixed deposits bear average effective interest rates of 5.55% (31 December 2018 : 3.23%) per annum and are for a tenure of approximately 11 days (31 December 2018 : 13 days).

Cash and cash equivalents do not include trust balances as they represent monies held on behalf of clients and segregated in accordance with the requirements of the SGX-ST Rules 12.11.1 and the local regulations in the respective countries. Accordingly, they do not form part of the statement of financial position of the Group.

For the purpose of presenting the consolidated statement of cash flows, the cash and cash equivalents comprise the following:

	The Group	
	31 December 2019 \$	31 December 2018 \$
Cash and bank balances (as above)	449,152,901	663,754,191
Less: Bank overdrafts (Note 20)	(887,067)	(5,343,077)
Cash and cash equivalents per consolidated statement of cash flows	<u>448,265,834</u>	<u>658,411,114</u>

7 OUTSTANDING CONTRACTS RECEIVABLE/PAYABLE

Outstanding contracts receivable and payable represent amounts receivable or payable in respect of trades which have been executed on an exchange prior to the end of the reporting period and have not been settled as at the end of the reporting period.

(a) Outstanding contracts receivable comprises the following:

	The Group	
	31 December 2019 \$	31 December 2018 \$
Due from third parties	<u>570,935,167</u>	<u>463,703,339</u>

(b) Outstanding contracts payable comprises the following:

	The Group	
	31 December 2019	31 December 2018
	\$	\$
Due to third parties	546,675,381	<u>446,965,057</u>

The carrying amounts of outstanding contracts receivable and payable approximate their fair values due to the relatively short-term maturity of these financial instruments.

8 TRADE AND OTHER RECEIVABLES

	The Group		The Company	
	31 December 2019	31 December 2018	31 December 2019	31 December 2018
	\$	\$	\$	\$
Trade receivables from third parties:				
At amortised cost	2,020,991,295	1,788,577,554	-	-
Designated as at fair value through profit or loss [Note 8(a)]	343,263,628	216,261,306	-	-
Less: Allowance for impairment of trade receivables individually assessed	(7,415,319)	(7,416,334)	-	-
	2,356,839,604	1,997,422,526	-	-
Other receivables from subsidiary:				
At amortised cost	-	-	202,028	204,930
	2,356,839,604	1,997,422,526	202,028	204,930
Current trade and other receivables (recoverable within 12 months)	2,311,657,098	1,994,905,373	-	-
Non-current trade and other receivables (recoverable after 12 months)	45,182,506	2,517,153	202,028	204,930
	2,356,839,604	1,997,422,526	202,028	204,930

(a) Included in trade receivables designated as at fair value through profit or loss are:

- (i) medium term notes and distressed debts purchased at a deep discount amounting to \$292,390,129 (31 December 2018 : \$197,507,095) with maturities ranging from June 2020 to February 2039 (31 December 2018 : March 2019 to April 2032). These medium term notes bear effective interest rates ranging from 2.12% to 12.00% per annum (31 December 2018 : 5.14% to 12.00% per annum). The effective interest rate realised for distressed debts is 25.79% per annum (31 December 2018 : 28.78% per annum). These medium term notes and distressed debts have been designated as the referenced assets for certain debts issued by the Group (Note 22) under certain structured transactions entered into by the Group, which have the carrying amount of \$292,385,644 (31 December 2018 : \$197,504,251) and maturities ranging from June 2020 to February 2039 (31 December 2018 : March 2019 to April 2032).

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31 December 2019

- (ii) structured loan receivables amounting to \$50,873,499 (31 December 2018 : \$18,754,211) with maturities ranging from April 2020 to December 2024 (31 December 2018 : from June 2019 to December 2019) that are subject to fully funded loan participation agreements. These structured loan receivables bear fixed interest rates ranging from 1.5% to 6.0% per annum (31 December 2018: 0% to 5.25% per annum). The related participation payables are recorded under trade payables to third parties designated at fair value through profit or loss (Note 19), which have the carrying amount of \$50,844,268 (31 December 2018 : \$18,741,908) and maturities ranging from April 2020 to December 2024 (31 December 2018 : from June 2019 to December 2019).

The net exposure to credit risk from these trade receivables designated as the referenced assets is mitigated through the embedded credit default swaps in the credit-linked notes and fully funded loan participation agreements. The notes and structured loan receivables will be redeemed at carrying amount on the maturity date provided that there is no occurrence of a credit event. They can also be redeemed prior to maturity date through physical delivery of the underlying referenced assets at the option of either the noteholder or the Group and are designed to mitigate the Group's exposure to credit risk on the underlying referenced assets. Given that the trade receivables have been designated as referenced assets, they have been classified as current assets consistent with the underlying liabilities.

Concentration of credit risk with respect to trade receivables is limited due to the Group's diversified customer base. Management believes that there is no anticipated additional credit risk beyond amount of allowance for impairment made in the Group's trade receivables. Trade receivables from third parties bear interest at market rates. Loss allowance for trade receivables has always been measured at an amount equal to lifetime expected credit losses (ECL). The ECL on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

At the end of the reporting period, the carrying amounts of trade and other receivables carried at amortised cost approximate their fair value due to the relatively short-term maturity or frequent repricing of the financial instruments. The exposure to interest rate risks of trade and other receivables is disclosed in Note 4(c)(iii).

9 OTHER FINANCIAL ASSETS, AT FAIR VALUE THROUGH PROFIT OR LOSS

	The Group	
	31 December 2019	31 December 2018
	\$	\$
Trading securities		
Quoted securities:		
- Equity securities - Singapore	38,887,341	18,779,224
- Equity securities - Hong Kong	11,521,763	5,510,784
- Equity securities - Philippines	1,129,006	1,123,482
- Equity securities - Malaysia	15	21
- Equity securities - Indonesia	3,211,231	-
- Equity securities - Others	100,629	155,628
Unquoted securities:		
- Debt securities - Thailand	17,178,353	11,320,097
- Equity securities - Thailand	212,004	180,497
	72,240,342	37,069,733
Current financial assets, at fair value through profit or loss	70,903,489	35,765,754
Non-current financial assets, at fair value through profit or loss	1,336,853	1,303,979
	72,240,342	37,069,733

Other financial assets, at fair value through profit or loss include investments in quoted equity securities and unquoted debt securities that offer the Group the opportunity for return through dividend income and fair value gains, as well as certain quoted equity securities that are held by the Group for the purpose of hedging clients' open positions. Except for the unquoted debt securities, they have no fixed maturity or coupon rate. The fair values of the quoted equity securities are based on closing quoted market prices on the last market day of the financial year.

The fair values of the unquoted debt securities are computed on the discounted cash flow basis using discount rates based upon market-related rates for similar instruments as at the end of the reporting period. The investments in unquoted debt securities of \$17,178,353 (31 December 2018 : \$11,320,097), represents investments in debt securities of private sectors in Thailand. In 2019, the unquoted equity securities amounting to \$212,004 (31 December 2018 : \$180,497) in Thailand represent an overseas subsidiary's subscription to shares in a non-listed company set up by an overseas exchange in 1996.

10 OTHER CURRENT ASSETS

	The Group		The Company	
	31 December 2019 \$	31 December 2018 \$	31 December 2019 \$	31 December 2018 \$
Amounts due from subsidiaries [Note 10(a)]	-	-	167,858,402	70,614,493
Deposits [Note 10(b)]	30,936,020	27,695,203	-	-
Prepayments	4,289,153	4,637,829	4,500	4,500
Amounts deposited with lenders of securities [Note 10(c)]	3,046,711	4,146,711	-	-
Other receivables	9,978,325	11,643,692	165,024	60,022
	48,250,209	48,123,435	168,027,926	70,679,015

- (a) The non-trade amounts due from subsidiaries are unsecured, interest-free and repayable on demand.
- (b) Included in deposits is an amount of \$1,612,241 (31 December 2018 : \$1,862,241) placed by a subsidiary as collateral with The Central Depository (Pte) Limited by virtue of the subsidiary being a clearing member of the Singapore Exchange Securities Trading Limited (Note 33).
- (c) Securities borrowing and lending contracts

	The Group	
	31 December 2019 \$	31 December 2018 \$
<u>Securities borrowed</u>		
Securities borrowed from lenders, at fair value:		
- Lent to clients	839,788	2,209,314
<u>Securities lent</u>		
Securities lent to clients, at fair value:		
- Borrowed from lenders	839,788	2,209,314

The carrying amounts of other current assets approximate their fair values.

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31 December 2019

11 DERIVATIVE FINANCIAL INSTRUMENTS

	The Group			
	31 December 2019		31 December 2018	
	Assets	Liabilities	Assets	Liabilities
	\$	\$	\$	\$
Forward foreign exchange contracts	31,708	11,025	7,674	30,634
Equity derivatives	<u>21,660,013</u>	<u>21,660,013</u>	<u>40,914,602</u>	<u>40,914,602</u>
	<u>21,691,721</u>	<u>21,671,038</u>	<u>40,922,276</u>	<u>40,945,236</u>

Forward foreign exchange contracts

In order to manage the risks arising from fluctuations in currency exchange rates, the Group utilises forward foreign exchange contracts with settlement dates ranging between 2 to 55 days (31 December 2018 : 2 to 8 days).

Forward foreign exchange contracts are entered into from time to time to manage exposure to fluctuations in foreign currency exchange rates on trade receivables and payables.

The following table details the forward foreign exchange contracts outstanding at the end of the reporting period:

	Contract or underlying principal amount		Gross positive fair value		Gross negative fair value		Settlement dates of open contracts	
	31 December 2019	31 December 2018	31 December 2019	31 December 2018	31 December 2019	31 December 2018	31 December 2019	31 December 2018
	\$	\$	\$	\$	\$	\$	\$	\$
								Within two weeks after end of the reporting period.
The Group								
Forward foreign exchange contracts	<u>20,704,340</u>	5,503,012	<u>31,708</u>	7,674	<u>11,025</u>	30,634		

Equity derivatives

Equity derivative financial instruments arising from customer transactions are generally covered back-to-back by offsetting transactions with third party issuers.

The contractual or underlying principal amounts of these equity derivative financial instruments and their corresponding gross fair values at the end of the reporting period are shown below:

	Contract or underlying principal amount		Gross positive fair value		Gross negative fair value		Settlement dates of open contracts	
	31 December 2019	31 December 2018	31 December 2019	31 December 2018	31 December 2019	31 December 2018	31 December 2019	31 December 2018
	\$	\$	\$	\$	\$	\$	\$	\$
								Within 2 years after end of the reporting period.
The Group								
Equity derivatives	<u>367,454,097</u>	281,836,667	<u>21,660,013</u>	40,914,602	<u>21,660,013</u>	40,914,602		

12 GOODWILL

	The Group
	\$
Cost:	
At 1 January 2018	20,300,551
Goodwill arising from acquisition of business (Note 38)	1,465,226
Exchange differences	381,398
At 31 December 2018	<u>22,147,175</u>
Exchange differences	<u>1,036,988</u>
At 31 December 2019	<u>23,184,163</u>
Impairment:	
At 1 January 2018	(6,272,778)
Impairment loss (Note 28)	(1,049,443)
At 31 December 2018	<u>(7,322,221)</u>
Impairment loss (Note 28)	<u>(1,246,173)</u>
At 31 December 2019	<u>(8,568,394)</u>
Carrying amount:	
At 31 December 2019	<u>14,615,769</u>
At 31 December 2018	<u>14,824,954</u>

Goodwill arose in the acquisitions entered into by the Group in prior years because the cost of combination included the benefits of a larger client base, future market developments and revenue growth. These benefits were not recognised separately from goodwill because they did not meet the recognition criteria for identifiable intangible assets.

Goodwill acquired in a business combination is allocated, at acquisition, to the cash-generating units ("CGUs") that are expected to benefit from that business combination. Before recognition of impairment losses, the carrying amount of goodwill had been allocated as follows:

	The Group	
	31 December	31 December
	2019	2018
	\$	\$
Thailand [Note 12(a)]	19,483,516	18,446,528
Malaysia [Note 12(b)]	3,700,647	3,700,647
	<u>23,184,163</u>	<u>22,147,175</u>

The Group tests goodwill annually for impairment, or more frequently if there are indications that goodwill might be impaired.

The recoverable amounts of the CGUs are determined based on value-in-use calculations.

The value-in-use calculations apply a discounted cash flow model using cash flow projections based on financial budgets and forecasts approved by management. The key assumptions used in the calculation of value-in-use are operating profit margins, growth rates and discount rates.

- (a) Cash flow forecasts from the Thailand CGU are based on an estimated profit margin of 22.16% (31 December 2018 : 31.38%). Cash flow projections beyond that period is extrapolated based on an estimated growth rate of 4.82% per annum (31 December 2018 : 6.24%). The rate used to discount the forecasted cash flows is 1.49% per annum (31 December 2018 : 2.51%).

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31 December 2019

As at 31 December 2019 and 31 December 2018, any reasonably possible change to the key assumptions applied is not likely to cause the recoverable amounts to be below the carrying amounts of the CGU.

As at 31 December 2019, before impairment testing, goodwill of \$19.5 million (31 December 2018 : \$18.5 million) was allocated to the Thailand CGU. Accumulated impairment loss as of 31 December 2019 was \$ 4.8 million (31 December 2018 : \$3.6 million).

In 2019, due to resignation of marketing officers transferred from the previous acquisitions, the Group has revised its cash flow forecasts for this CGU. The Thailand CGU has therefore been reduced to its recoverable amount through recognition of an impairment loss against goodwill of \$1.2 million (31 December 2018 : \$1.0 million).

(b) Goodwill allocated to the Malaysia CGU has been fully impaired.

13 OTHER INTANGIBLE ASSETS

	Customer portfolio database \$
<u>The Group</u>	
Cost:	
At 1 January 2018 and 31 December 2018	–
Additions	2,277,314
At 31 December 2019	<u>2,277,314</u>
Amortisation:	
At 1 January 2018 and 31 December 2018	–
Amortisation for the year (Note 28)	(188,462)
At 31 December 2019	<u>(188,462)</u>
Carrying amount:	
At 31 December 2019	<u>2,088,852</u>

14 SUBSIDIARIES

	The Company	
	31 December 2019 \$	31 December 2018 \$
<u>Equity investments at cost</u>		
At beginning of the year	364,205,022	364,205,022
Additions during the year	662,798	–
At end of the year	<u>364,867,820</u>	<u>364,205,022</u>

Details of subsidiaries are included in Note 36 to the financial statements. Additions in 2019 represent additional investments by the Company in UOB Kay Hian Credit (M) Sdn Bhd.

The following schedule shows the effect of changes in the Group's ownership interest in a subsidiary, UOB Kay Hian Securities (Thailand) Public Company Limited, that did not result in a change of control on the equity attributable to owners of the parent.

	The Group	
	31 December 2019	31 December 2018
	\$	\$
Amounts paid to acquire additional interest in a subsidiary	160,436	1,055,984
Non-controlling interest acquired	(299,646)	(1,711,556)
Statutory reserve transferred from non-controlling interest	4,472	25,093
Difference recognised in equity reserve	(134,738)	(630,479)
Total movement in equity reserve (Note 24)	(134,738)	(630,479)

15 RIGHT-OF-USE ASSETS

The Group leases several assets including buildings, office space and motor vehicles. The average lease term is 3 years (2018 : 3 years).

	Buildings and office space	Motor vehicles	Total
	\$	\$	\$
<u>The Group</u>			
Cost:			
At 1 January 2019	4,201,656	113,603	4,315,259
Additions	17,467,847	101,382	17,569,229
Currency translation differences	152,929	10,515	163,444
At 31 December 2019	21,822,432	225,500	22,047,932
Accumulated depreciation:			
At 1 January 2019	-	-	-
Depreciation	(4,032,623)	(49,148)	(4,081,771)
Currency translation differences	(29,705)	(1,139)	(30,844)
At 31 December 2019	(4,062,328)	(50,287)	(4,112,615)
Carrying amount:			
At 31 December 2019	17,760,104	175,213	17,935,317

During the year ended 31 December 2019, certain leases for buildings and office space expired. The expired contracts were replaced by new leases for identical underlying assets. This resulted in additions to right-of-use assets of \$17,569,229 in 2019.

NOTES TO FINANCIAL STATEMENTS *continued*

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16 TRADING RIGHTS IN EXCHANGES/MEMBERSHIPS IN EXCHANGES

(a) Trading rights in Exchanges

	The Group	
	31 December 2019	31 December 2018
	\$	\$
Trading rights in The Stock Exchange of Hong Kong Limited, Hong Kong Futures Exchange Limited and Philippines Stock Exchange, Inc. at cost less accumulated impairment losses	94,842	94,535

There is no impairment loss recognised for the year ended 31 December 2019 and 31 December 2018.

The following is a reconciliation of the carrying amount of trading rights in Exchanges at the beginning and end of the reporting period:

<u>The Group</u>	\$
At 1 January 2018	94,504
Currency translation differences	31
At 31 December 2018	94,535
Currency translation differences	307
At 31 December 2019	94,842

(b) Memberships in Exchanges

	The Group	
	31 December 2019	31 December 2018
	\$	\$
Memberships in The Stock Exchange of Thailand, Jakarta Stock Exchange, at amortised cost less accumulated impairment losses	240,458	224,945

There is no impairment loss recognised for the year ended 31 December 2019 and 31 December 2018.

The following is a reconciliation of the carrying amount of trading rights in Exchanges at the beginning and end of the reporting period:

<u>The Group</u>	\$
At 1 January 2018	220,045
Currency translation differences	4,900
At 31 December 2018	224,945
Currency translation differences	15,513
At 31 December 2019	240,458

17 PROPERTY, PLANT AND EQUIPMENT

	Buildings	Leasehold land	Leasehold improvements	Furniture, fittings and office equipment	Computer equipment and software	Communication equipment	Motor vehicles	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<u>The Group</u>								
Cost:								
At 1 January 2018	35,337,508	36,437,074	12,338,106	9,274,322	33,595,633	1,919,976	2,060,791	130,963,410
Additions	-	-	169,203	188,639	3,680,847	85,283	235,969	4,359,941
Disposals	(256,893)	(599,417)	(17,178)	(224,341)	(299,789)	-	(251,119)	(1,648,737)
Currency translation differences	(3,107)	(1,493)	142,478	61,585	319,079	1,416	76,259	596,217
Acquisition of business (Note 38)	-	-	980,585	71,731	64,074	-	-	1,116,390
At 31 December 2018	35,077,508	35,836,164	13,613,194	9,371,936	37,359,844	2,006,675	2,121,900	135,387,221
Additions	-	-	3,200,442	769,526	7,361,850	31,734	604,716	11,968,268
Disposals	-	-	(2,928,463)	(801,887)	(2,628,382)	(489,810)	(557,621)	(7,406,163)
Currency translation differences	(2,024)	(613)	339,515	99,899	772,562	532	99,556	1,309,427
At 31 December 2019	35,075,484	35,835,551	14,224,688	9,439,474	42,865,874	1,549,131	2,268,551	141,258,753
Accumulated depreciation:								
At 1 January 2018	20,789,825	20,814,243	10,444,057	8,077,490	26,462,566	1,860,636	1,590,447	90,039,264
Depreciation charge	2,415,402	2,548,951	700,573	325,156	2,725,861	105,483	196,072	9,017,498
Disposals	(32,787)	(4,279)	(7,796)	(221,997)	(298,551)	-	(250,296)	(815,706)
Currency translation differences	(2,471)	(27)	108,192	59,267	226,103	2,031	63,909	457,004
At 31 December 2018	23,169,969	23,358,888	11,245,026	8,239,916	29,115,979	1,968,150	1,600,132	98,698,060
Depreciation charge	2,411,127	2,548,484	833,954	364,168	3,778,017	21,486	254,588	10,211,824
Disposals	-	-	(2,866,021)	(774,312)	(2,598,244)	(482,964)	(464,253)	(7,185,794)
Currency translation differences	(1,207)	(5)	212,934	87,458	508,264	77	82,963	890,484
At 31 December 2019	25,579,889	25,907,367	9,425,893	7,917,230	30,804,016	1,506,749	1,473,430	102,614,574
Carrying amount:								
At 31 December 2019	9,495,595	9,928,184	4,798,795	1,522,244	12,061,858	42,382	795,121	38,644,179
At 31 December 2018	11,907,539	12,477,276	2,368,168	1,132,020	8,243,865	38,525	521,768	36,689,161

The Group has pledged property, plant and equipment having a carrying amount of approximately \$9.3 million (31 December 2018 : \$3.2 million) to secure banking facilities granted to the Group (Note 20).

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18 DEFERRED TAX

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same tax authority. The amounts, determined after appropriate offsetting, are shown on the statement of financial position as follows:

	The Group	
	31 December 2019	31 December 2018
	\$	\$
Deferred tax assets	<u>1,477,774</u>	<u>1,051,174</u>
Deferred tax liabilities	<u>(2,193,349)</u>	<u>(1,345,799)</u>

The following are the major deferred tax assets and liabilities recognised by the Group and the movement thereon, during the current and prior reporting periods:

	Fair value losses/ Actuarial losses	Tax losses	Total
	\$	\$	\$
<u>The Group</u>			
<i>Deferred tax assets</i>			
At 1 January 2018	140,454	1,228,299	1,368,753
Charged to profit or loss (Note 29)	–	(205,618)	(205,618)
Currency translation differences	12,097	237	12,334
Defined benefit plans (Note 29)	(124,295)	–	(124,295)
At 31 December 2018	28,256	1,022,918	1,051,174
Credited to profit or loss (Note 29)	–	334,005	334,005
Currency translation differences	67,342	222	67,564
Defined benefit plans (Note 29)	25,031	–	25,031
At 31 December 2019	<u>120,629</u>	<u>1,357,145</u>	<u>1,477,774</u>

	Fair value (gains) losses	Accelerated tax depreciation	Total
	\$	\$	\$
<u>The Group</u>			
<i>Deferred tax liabilities</i>			
At 1 January 2018	(448,472)	(855,666)	(1,304,138)
Charged to profit or loss (Note 29)	–	(153,090)	(153,090)
Currency translation differences	112,348	(919)	111,429
At 31 December 2018	(336,124)	(1,009,675)	(1,345,799)
Charged to profit or loss (Note 29)	–	(793,299)	(793,299)
Currency translation differences	(6,826)	(47,425)	(54,251)
At 31 December 2019	<u>(342,950)</u>	<u>(1,850,399)</u>	<u>(2,193,349)</u>

Deferred tax assets are recognised to the extent that realisation of the related tax benefits through future taxable profits are probable. The Group has unrecognised tax losses of \$81.2 million (31 December 2018 : \$85.4 million) at the end of the reporting period, which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those subsidiaries with unrecognised tax losses and capital allowances in their respective countries of incorporation. Included in unrecognised tax losses are losses of \$76.6 million (31 December 2018 : \$82.6 million) that will expire in 2025. Other losses have no expiry date. No deferred tax asset has been recognised in respect of these tax losses due to the unpredictability of future profit streams.

At the end of the reporting period, the aggregate amount of temporary differences associated with undistributed earnings of subsidiaries for which deferred tax liabilities have not been recognised is approximately \$32.8 million (31 December 2018 : \$30.5 million). No liability has been recognised in respect of these differences because the Group is in a position to control the timing of the reversal of the temporary differences and it is probable that such differences will not reverse in the foreseeable future.

19 TRADE AND OTHER PAYABLES

	The Group		The Company	
	31 December 2019 \$	31 December 2018 \$	31 December 2019 \$	31 December 2018 \$
Trade payables to third parties:				
At amortised cost	237,893,817	76,108,222	-	-
Designated as at fair value through profit or loss	54,055,499	18,741,908	-	-
Accrued operating expenses	48,562,748	57,667,319	2,712,925	3,470,854
Cash collaterals held for securities lent to clients	-	1,658,618	-	-
Amount due to subsidiaries	-	-	134,777,729	47,105,626
Other payables	9,590,390	8,551,340	-	-
	350,102,454	162,727,407	137,490,654	50,576,480

The amounts due to subsidiaries are unsecured, interest-free and repayable on demand.

Trade payables to third parties designated as at FVTPL are fully funded loan participation and equity participation amounts that were received by the Group. Included in the loan participation and equity participation agreements are put or delivery options that allow the Group to deliver the underlying referenced assets to the participants as full and final settlement at the Group's discretion. The loan participation agreements will be terminated at the carrying amount in the absence of the exercised put options. The referenced assets underpinning these trade payables have carrying amount of \$50,873,499 (31 December 2018 : \$18,754,211) in trade receivables and maturities ranging from April 2020 to December 2024 (31 December 2018 : June 2019 to December 2019) (Note 8) and \$3,211,231 (31 December 2018 : \$Nil) in other financial assets, at FVTPL (Note 9). The carrying amounts of these trade payables, which are repayable on demand, approximate the fair values of the underlying referenced assets.

Accrued operating expenses include the employee benefit obligations amounting to \$5,520,066 (31 December 2018 : \$3,666,417) and \$1,042,070 (31 December 2018 : \$944,863) arising from post-employment benefit plans operated under Thailand Labour Protection Act and Indonesia Labour Law respectively by subsidiaries of the Company. Details of the relevant information of employee benefit obligations are set out in Note 37 to the financial statements.

The carrying amounts of trade and other payables approximate their fair values.

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20 BORROWINGS

	The Group		The Company	
	31 December 2019 \$	31 December 2018 \$	31 December 2019 \$	31 December 2018 \$
<i>Current</i>				
Bank overdrafts:				
- with related parties [Note 5(c)]	887,067	5,264,686	-	-
- with non-related bank	-	78,391	-	-
	887,067	5,343,077	-	-
Short-term bank loans:				
- with related parties [Note 5(c)]	775,913,827	739,131,938	400,000	400,000
- with non-related banks	52,659,489	232,776,940	-	-
	828,573,316	971,908,878	400,000	400,000
Total borrowings	829,460,383	977,251,955	400,000	400,000

The carrying amounts of borrowings approximate their fair values.

Short-term bank loan of the Company with a related party bears effective interest rate of 2.59% per annum (31 December 2018 : 2.49% per annum). It is secured with a fixed charge over immovable fixed assets and a floating charge over all assets of the Company, and is due within 1 month (31 December 2018 : 1 month) from the end of the reporting period.

The terms of bank overdrafts and short-term bank loans of the Group at the end of the reporting period are as follows:

31 December 2019

Short-term bank loans

\$	Weighted average effective interest rates	Security, if any	Maturity
Balances with related parties			
<u>775,913,827</u>	3.66% per annum	A fixed charge over immovable fixed assets and a floating charge over all assets of a subsidiary.	Due within 2 months from the end of the reporting period.
Balances with non-related banks			
<u>39,495,489</u>	1.69% per annum	A fixed charge over immovable fixed assets and a floating charge over all assets of a subsidiary.	Due within 1 month from the end of the reporting period.
<u>13,164,000</u>	4.17% per annum	Unsecured	Due within 1 month from the end of the reporting period.

31 December 2018

Short-term bank loans

\$	Weighted average effective interest rates	Security, if any	Maturity
Balances with related parties			
<u>739,131,938</u>	3.87% per annum	A fixed charge over immovable fixed assets and a floating charge over all assets of a subsidiary.	Due within 2 months from the end of the reporting period.
Balances with non-related banks			
<u>232,776,940</u>	2.43% per annum	A fixed charge over immovable fixed assets and a floating charge over all assets of a subsidiary.	Due within 1 month from the end of the reporting period.

Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	31 December 2018	Adoption of SFRS(I) 16	1 January 2019	Financing cash flows	Non-cash changes			31 December 2019
					New lease liabilities	Foreign exchange movement	Other changes (i)	
	\$	\$	\$	\$	\$	\$	\$	\$
<u>The Group</u>								
Short-term bank loans:								
- with related parties [Note 5(c)]	739,131,938	-	739,131,938	36,781,889	-	-	-	775,913,827
- with non-related banks	232,776,940	-	232,776,940	(180,117,451)	-	-	-	52,659,489
	<u>971,908,878</u>	-	<u>971,908,878</u>	<u>(143,335,562)</u>	-	-	-	<u>828,573,316</u>
Lease liabilities (Note 21)	-	4,315,259	4,315,259	(3,449,771)	17,554,097	163,444	(96,059)	18,486,970
	<u>971,908,878</u>	<u>4,315,259</u>	<u>976,224,137</u>	<u>(146,785,333)</u>	<u>17,554,097</u>	<u>163,444</u>	<u>(96,059)</u>	<u>847,060,286</u>

(i) Other changes include interest accruals and prepayments.

	1 January 2018	Financing cash flows	31 December 2018
	\$	\$	\$
Short-term bank loans:			
- with related parties [Note 5(c)]	422,715,283	316,416,655	739,131,938
- with non-related banks	235,214,909	(2,437,969)	232,776,940
	<u>657,930,192</u>	<u>313,978,686</u>	<u>971,908,878</u>

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

21 LEASE LIABILITIES

	The Group
	31 December
	2019
	\$
<i>Maturity analysis:</i>	
Year 1	6,137,890
Year 2	5,230,998
Year 3	4,080,397
Year 4	2,877,602
Year 5	1,902,166
	<u>20,229,053</u>
Less: Unearned interest	<u>(1,742,083)</u>
	<u>18,486,970</u>
Analysed as:	
Current	5,481,503
Non-current	13,005,467
	<u>18,486,970</u>

The Group does not face a significant liquidity risk with regard to its lease liabilities. Lease liabilities are monitored within the Group's Finance function.

22 DEBTS ISSUED

	The Group	
	31 December	31 December
	2019	2018
	\$	\$
Notes issued:		
Designated as at fair value through profit or loss	<u>292,385,644</u>	<u>197,504,251</u>

In 2010, the Group established a USD1,000,000,000 multi-currency structured note programme arranged by a related party in which the Group may raise funds through the issuance of notes from time to time under the programme. The terms and conditions of notes issued, have taken into consideration the terms and conditions of the corresponding underlying referenced assets (Note 8). Management has decided to designate any debts under such arrangements, along with their corresponding underlying referenced assets, at fair value through profit or loss to better reflect the underlying intention of the Group to manage and evaluate its performance on a fair value basis.

These notes with embedded credit default swaps were issued at par with maturities ranging from June 2020 to February 2039 (31 December 2018 : March 2019 to April 2032) under certain structured transactions entered into by the Group. The embedded credit default swaps allow the Group to deliver the underlying referenced assets [Note 8(a)] to the noteholders as full and final settlement upon the occurrence of a credit event. The notes will be redeemed at carrying amount on the maturity date provided that there is no occurrence of a credit event. These notes can also be redeemed prior to maturity date through physical delivery of the underlying referenced assets at the option of either the noteholder or the Group and are designed to mitigate the Group's exposure to credit risk on the underlying referenced assets. The referenced assets underpinning these notes have carrying amount of \$292,390,129 (31 December 2018 : \$197,507,095) and maturities ranging from June 2020 to February 2039 (31 December 2018 : March 2019 to April 2032).

The notes with medium term notes as their underlying referenced assets bear effective interest rate ranging from 2.12% to 11.50% per annum in 2019 (31 December 2018 : 4.92% to 11.50% per annum). The effective interest rates realised for the notes with distressed debts as their underlying referenced assets is 24.24% per annum (31 December 2018 : 27.34% per annum).

The carrying amounts of debts issued, which are repayable on demand, approximate the fair values of the underlying referenced assets (Note 8).

23 SHARE CAPITAL

	The Group and The Company			
	2019	2018	2019	2018
	Number of ordinary shares		\$	\$
Issued and paid up:				
At beginning of the year	806,195,039	792,820,312	184,265,474	167,565,001
Issue of shares pursuant to Scrip				
Dividend Scheme (Note 32)	15,485,094	13,374,727	17,234,910	16,700,473
At end of the year	821,680,133	806,195,039	201,500,384	184,265,474

Fully paid ordinary shares, which have no par value, carry one vote per share and a right to dividends as and when declared by the Company.

24 RESERVES

	The Group	
	31 December 2019	31 December 2018
	\$	\$
Fair value reserve [Note 24(a)]	-	-
Foreign currency translation reserves [Note 24(b)]	(18,204,991)	(24,222,269)
Statutory reserve [Note 24(c)]	2,089,169	1,957,002
Equity reserve [Note 24(d)]	1,577,891	1,443,153
	(14,537,931)	(20,822,114)

(a) Fair value reserve

	The Group	
	2019	2018
	\$	\$
At beginning of the year	-	1,046,431
Impact of adopting SFRS(I) 9	-	(1,046,431)
At end of the year	-	-

(b) Foreign currency translation reserves

Foreign currency translation reserves represent exchange differences relating to the translation from the functional currencies of the Group's foreign subsidiaries into Singapore dollars are brought to account by recognising those exchange differences in other comprehensive income and accumulating them in a separate component of equity under the header of foreign currency translation reserves.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

(c) Statutory reserve

Under the Public Limited Company Act B.E. 2535 of Thailand, a subsidiary, UOB Kay Hian Securities (Thailand) Public Company Limited is required to set aside a statutory reserve of at least 5 percent of its net profit after accumulated deficit brought forward (if any) until the reserve is not less than 10 percent of the registered capital. The reserve is non-distributable.

In accordance with the Securities Regulation Code of the Philippines, a subsidiary, UOB Kay Hian Securities (Philippines), Inc. is required to set aside a certain minimum percentage of its profit after tax annually and transfer the same amount to a reserve fund.

(d) Equity reserve

The equity reserve represents the effects of changes in ownership interests in subsidiaries when there is no change in control.

25 REVENUE

	The Group	
	2019	2018
	\$	\$
Commission income	200,990,090	233,672,295
Trading income	11,895,349	4,421,906
Interest income:		
- fixed deposits with related parties [Note 5(c)]	6,823,968	3,085,686
- fixed deposits with non-related banks	18,415,947	12,095,904
- clients	73,213,915	75,051,090
- others	2,751,004	2,325,967
	101,204,834	92,558,647
Interest income from financial instruments designated as at fair value through profit or loss	27,136,901	18,332,045
Dividend income from quoted/unquoted securities	1,237,180	109,447
Facility, shares withdrawal and arrangement fees	14,970,442	10,467,528
Advisory fees	4,827,040	5,970,073
Other operating revenue	10,459,861	9,440,831
	372,721,697	374,972,772

26 STAFF COSTS

	The Group	
	2019	2018
	\$	\$
Wages, salaries and other staff costs	117,383,241	123,662,654
Employers' contribution to employee benefit plans including Central Provident Fund	6,943,213	6,702,760
	124,326,454	130,365,414

27 FINANCE EXPENSE

	The Group	
	2019	2018
	\$	\$
Interest expense:		
- borrowings from related parties [Note 5(c)]	14,842,520	12,725,334
- borrowings from non-related banks	3,128,443	4,439,954
- debts issued	25,976,413	17,372,554
- lease liabilities	339,599	-
- others	4,530,293	2,439,308
	<u>48,817,268</u>	<u>36,977,150</u>

28 OTHER OPERATING EXPENSES

	The Group	
	2019	2018
	\$	\$
Net fair value (gain) loss on other financial assets, at fair value through profit or loss	(1,027,387)	574,522
Operating lease expenses	-	9,951,861
Expense relating to short-term leases and low value assets	7,068,767	-
Marketing and business promotions	5,773,379	6,043,118
Communication expenses	20,984,916	19,471,818
Contract processing charges	594,067	673,537
Information services	8,279,569	8,614,264
Depreciation expenses:		
- property, plant and equipment (Note 17)	10,211,824	9,017,498
- right-of-use asset (Note 15)	4,081,771	-
Net gain on disposal of property, plant and equipment	(15,684)	(494,680)
Amortisation of other intangible assets (Note 13)	188,462	-
Impairment of goodwill (Note 12)	1,246,173	1,049,443
Audit fees:		
- paid to auditor of the Company	209,537	194,240
- paid to other auditors	527,208	556,330
Non-audit fees:		
- paid to auditor of the Company	66,704	62,980
- paid to other auditors	17,844	13,471
Maintenance and rental of office equipment	2,424,064	2,076,356
Printing and stationery	996,959	1,079,349
Allowance for trade receivables	81,493	98,845
Other staff cost	6,665,270	7,404,951
General administrative expenses	12,521,924	8,400,486
	<u>80,896,860</u>	<u>74,788,389</u>

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

29 INCOME TAX EXPENSE

Income tax recognised in profit or loss:

	The Group	
	2019	2018
	\$	\$
Tax expense comprises:		
Current income tax:		
- Singapore	7,469,996	7,400,750
- Foreign	<u>1,249,630</u>	<u>2,733,851</u>
	8,719,626	10,134,601
Deferred income tax (Note 18)	<u>459,294</u>	<u>358,708</u>
	9,178,920	10,493,309
(Over)Under provision in prior years:		
- current income tax	<u>(18,473)</u>	<u>98,658</u>
	<u>9,160,447</u>	<u>10,591,967</u>

Domestic income tax is calculated at 17% (2018 : 17%) of the estimated assessable profit for the year. Taxation for other jurisdictions is calculated at the rates prevailing in the relevant jurisdictions.

The total charge for the year can be reconciled to the accounting profit as follows:

	The Group	
	2019	2018
	\$	\$
Profit before income tax	<u>78,442,016</u>	<u>86,388,380</u>
Income tax expense calculated at 17% (2018 : 17%)	13,335,143	14,686,025
Effects of:		
- Singapore statutory stepped income exemption and tax rebate	(129,700)	(133,700)
- Income not subject to tax	(8,473,041)	(7,084,197)
- Expenses not deductible for tax purposes	4,125,649	2,700,032
- Tax benefits on tax losses and other temporary differences not recognised	65,811	157,027
- Different tax rates of subsidiaries operating in other jurisdictions	280,286	651,825
- (Over)Under provision in prior years	(18,473)	98,658
- Others	<u>(25,228)</u>	<u>(483,703)</u>
	<u>9,160,447</u>	<u>10,591,967</u>

Income tax relating to each component of other comprehensive income:

	The Group	
	2019	2018
	\$	\$
Deferred income tax:		
Actuarial movements on defined benefit plans (Note 18)	<u>25,031</u>	<u>(124,295)</u>

30 COMPONENTS OF OTHER COMPREHENSIVE INCOME

	The Group	
	2019	2018
	\$	\$
<i>Items that will not be reclassified subsequently to profit or loss</i>		
Actuarial (loss) gain on defined benefit plans	(100,124)	597,584
Deferred tax asset (liability) arising on actuarial (loss) gain	25,031	(124,295)
<i>Items that may be reclassified subsequently to profit or loss</i>		
Exchange differences on translation of foreign operations	<u>7,470,060</u>	<u>10,432,434</u>
Other comprehensive income for the year, net of tax	<u>7,394,967</u>	<u>10,905,723</u>

31 EARNINGS PER SHARE

The calculation of basic and diluted earnings per share attributable to ordinary owners of the Company is based on the following data:

	2019	2018
Earnings for the purpose of basic earnings per share (profit for the year attributable to owners of the Company)	<u>\$69,185,867</u>	<u>\$74,832,489</u>
Weighted average number of ordinary shares for the purpose of basic earnings per share	<u>814,383,048</u>	<u>799,965,714</u>
Basic earnings per share	<u>8.49 cents</u>	<u>9.35 cents</u>

Diluted earnings per share is equal to basic earnings per share as there are no potential ordinary shares outstanding as at 31 December 2019 and 31 December 2018.

32 DIVIDENDS

	The Group and The Company	
	2019	2018
	\$	\$
One-tier tax-exempt final dividend in respect of the year ended 31 December 2018 of 4.7 cents per ordinary share paid (31 December 2017 : 4.8 cents per ordinary share paid)	<u>37,893,551</u>	<u>38,066,482</u>
Dividend paid in cash	20,658,641	21,366,009
Dividend paid through issuance of new shares under the Scrip Dividend Scheme (Note 23)	<u>17,234,910</u>	<u>16,700,473</u>
	<u>37,893,551</u>	<u>38,066,482</u>

At the Annual General Meeting on 28 April 2020, a one-tier tax-exempt final dividend of 4.2 cents per ordinary share in respect of year ended 31 December 2019 amounting to a total of \$ 34,510,566 will be recommended. These financial statements do not reflect this dividend, which will be accounted for in the shareholders' equity as an appropriation of retained earnings in the year ending 31 December 2020.

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

33 CONTINGENT LIABILITIES

- (a) Obligations by virtue of a subsidiary being a clearing member of Singapore Exchange Securities Trading Limited ("SGX-ST") - secured

At the end of the reporting period, there are contingent liabilities of \$1,528,320 (31 December 2018 : \$1,709,067) in respect of the obligations of a subsidiary to The Central Depository (Pte) Limited ("CDP") by virtue of the subsidiary being a clearing member of the SGX-ST. The contingent liabilities are secured against deposits amounting to \$1,612,241 (31 December 2018 : \$1,862,241) placed by the subsidiary with CDP as disclosed in Note 10(b) to the financial statements.

34 COMMITMENTS

- (a) Operating lease arrangements

The Group as a lessee

At 31 December 2018, the Group had outstanding commitments under non-cancellable operating leases, which fall due as follows:

	The Group 2018 \$
Within one year	7,268,646
In the second to the fifth years inclusive	1,760,642
	<u>9,029,288</u>

The Group as a lessor

The Group rents out its property in Singapore under operating leases.

Disclosure required by SFRS(I) 16

Operating leases, in which the group is the lessor, relate to investment property owned by the Group with average lease terms of 3 years. The lessee does not have an option to purchase the property at the expiry of the lease period.

Maturity analysis of operating lease payments:

	The Group 2019 \$
Within one year	547,536
In the second to fifth year inclusive	1,391,632
Total	<u>1,939,168</u>

Disclosure required by SFRS(I) 1-17

During the year ended 31 December 2018, property rental income earned was \$540,536. The property was managed and maintained by a property manager at an annual cost of \$181,140.

	The Group 2018 \$
Within one year	535,536
In the second to fifth year inclusive	1,919,004
	<u>2,454,540</u>

(b) Financial guarantees

The Company has issued corporate guarantees [(Note 4(c)(v))] to banks for borrowings of its subsidiaries. These guarantees are financial guarantees as they require the Company to reimburse the banks if the subsidiaries fail to make principal or interest payments when due in accordance with the terms of their borrowings.

35 SEGMENT INFORMATION

The Group is organised on a geographical basis, namely Singapore, Hong Kong, Thailand and other countries. The Group provides securities and futures broking and other related services. There is no single external customer that contributes more than 10% of the consolidated revenue.

The measurement basis of the Group's reportable segments is in accordance with its accounting policy as described in Note 2. The information below is also reported to the Group's chief operating decision maker for the purposes of resource allocation and assessment of segment performance.

The following is an analysis of the Group's revenue and results by reportable segments:

	Singapore	Hong Kong	Thailand	Others	Elimination	Total
	\$	\$	\$	\$	\$	\$
<u>The Group</u>						
<u>2019</u>						
<u>Revenue</u>						
- External sales	115,108,060	62,493,915	36,311,105	30,466,882	-	244,379,962
- Interest income	61,906,480	53,181,176	7,531,614	5,722,465	-	128,341,735
- Inter-segment sales	12,118,802	(1,083,677)	1,608,931	3,702,811	(16,346,867)	-
	<u>189,133,342</u>	<u>114,591,414</u>	<u>45,451,650</u>	<u>39,892,158</u>	<u>(16,346,867)</u>	<u>372,721,697</u>
Segment results	42,382,160	31,299,529	1,344,348	5,801,199	(2,385,220)	78,442,016
Profit before tax						78,442,016
Income tax expense						(9,160,447)
Profit after tax						<u>69,281,569</u>
Segment assets (Note A)	2,302,663,661	1,403,319,465	217,486,356	269,254,203	(599,994,324)	3,592,729,361
Deferred tax assets						1,477,774
Consolidated total assets						<u>3,594,207,135</u>
Segment liabilities (Note A)	1,264,424,184	937,681,202	62,039,012	124,334,063	(329,696,591)	2,058,781,870
Income tax payable						8,209,618
Deferred tax liabilities						2,193,349
Consolidated total liabilities						<u>2,069,184,837</u>
<u>Other segment items</u>						
Capital expenditure	5,969,565	4,832,356	2,286,646	1,157,015	-	14,245,582
Goodwill	-	-	14,615,769	-	-	14,615,769
Impairment loss	-	-	1,246,173	-	-	1,246,173
Depreciation and amortisation expense	7,182,033	1,453,828	3,869,100	1,977,096	-	14,482,057
Finance expense	36,270,702	16,388,868	1,212,505	694,204	(5,749,011)	48,817,268

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

	Singapore	Hong Kong	Thailand	Others	Elimination	Total
	\$	\$	\$	\$	\$	\$
<u>The Group</u>						
<u>2018</u>						
<u>Revenue</u>						
- External sales	127,418,516	70,177,528	33,930,676	32,555,360	-	264,082,080
- Interest income	51,302,192	46,800,002	6,703,912	6,084,586	-	110,890,692
- Inter-segment sales	8,289,225	(653,040)	2,625,109	4,391,423	(14,652,717)	-
	<u>187,009,933</u>	<u>116,324,490</u>	<u>43,259,697</u>	<u>43,031,369</u>	<u>(14,652,717)</u>	<u>374,972,772</u>
Segment results	38,735,331	32,718,868	8,393,991	7,296,368	(756,178)	86,388,380
Profit before tax						86,388,380
Income tax expense						(10,591,967)
Profit after tax						<u>75,796,413</u>
Segment assets (Note A)	1,662,944,384	1,352,673,519	232,959,280	240,915,650	(186,663,738)	3,302,829,095
Deferred tax assets						1,051,174
Consolidated total assets						<u>3,303,880,269</u>
Segment liabilities (Note A)	840,695,218	919,790,752	87,469,801	93,198,779	(115,760,644)	1,825,393,906
Income tax payable						7,782,040
Deferred tax liabilities						1,345,799
Consolidated total liabilities						<u>1,834,521,745</u>
<u>Other segment items</u>						
Capital expenditure	1,203,712	809,499	1,457,972	888,758	-	4,359,941
Goodwill	-	-	14,824,954	-	-	14,824,954
Impairment loss	-	-	1,049,443	-	-	1,049,443
Depreciation expense	6,173,186	352,598	1,769,337	722,377	-	9,017,498
Finance expense	<u>24,780,037</u>	<u>11,703,655</u>	<u>682,259</u>	<u>998,830</u>	<u>(1,187,631)</u>	<u>36,977,150</u>

Note A

The Group operates mainly in the securities/futures broking and structured lending business. There are no other business segments that contribute more than 10% of the combined revenue, net profit or assets of all operating segments.

36 LISTING OF COMPANIES IN THE GROUP

Name of company	Principal activities	Country of incorporation	Proportion of ownership and voting power			
			Company		Subsidiaries	
			2019 %	2018 %	2019 %	2018 %
Subsidiaries						
PT UOB Kay Hian Sekuritas ^(c)	Stockbroking	Indonesia	99.0	99.0	–	–
UOB Kay Hian Securities (Philippines), Inc. ^(c)	Stockbroking	Philippines	100	100	–	–
UOB Kay Hian Securities (Thailand) Public Company Limited ^(b)	Stockbroking	Thailand	70.7	70.7	16.8	16.6
UOB Kay Hian (U.K.) Limited ^(c)	Arranger	United Kingdom	100	100	–	–
UOB Kay Hian (U.S.) Inc. ^(c)	Stockbroking	United States of America	100	100	–	–
UOB Kay Hian Private Limited ^(a)	Stockbroking	Singapore	100	100	–	–
UOB Kay Hian Trading Pte Ltd ^(a)	Investment trading	Singapore	100	100	–	–
UOB Kay Hian (Malaysia) Holdings Sdn Bhd ^(b)	Under member's voluntary liquidation	Malaysia	100	100	–	–
UOB Kay Hian Overseas Limited ^(b)	Investment holding	Hong Kong, SAR	100	100	–	–
UOB Kay Hian Credit Pte Ltd ^(a)	Money lending	Singapore	100	100	–	–
Trans-Pacific Credit Private Limited ^(a)	Margin financing	Singapore	100	100	–	–
UOB Kay Hian Properties Pte Ltd ^(a)	Investment in Group office premises	Singapore	100	100	–	–
UOB Kay Hian Securities (M) Sdn Bhd ^(b)	Stockbroking	Malaysia	100	100	–	–
A.A. Anthony Securities Sdn Bhd ^(b)	Dormant	Malaysia	100	100	–	–
UOB Kay Hian (Australia) Pty Ltd ^(d)	Dormant	Australia	100	100	–	–
UOB Kay Hian Credit (M) Sdn Bhd ^(b)	Money lending	Malaysia	100	100	–	–

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

Name of company	Principal activities	Country of incorporation	Proportion of ownership and voting power			
			Company		Subsidiaries	
			2019 %	2018 %	2019 %	2018 %
Subsidiaries						
<u>Held by UOB Kay Hian Private Limited</u>						
UOB Kay Hian Nominees Pte Ltd ^(a)	Nominee services	Singapore	–	–	100	100
<u>Held by UOB Kay Hian Overseas Limited</u>						
UOB Kay Hian (Hong Kong) Limited ^(b)	Stockbroking	Hong Kong, SAR	–	–	100	100
UOB Kay Hian Futures (Hong Kong) Limited ^(b)	Futures broking	Hong Kong, SAR	–	–	100	100
UOB Kay Hian Finance Limited ^(b)	Money lending	Hong Kong, SAR	–	–	100	100
UOB Kay Hian (BVI) Limited ^(d)	Investment holding	British Virgin Islands	–	–	100	100
UOB Kay Hian Investment Consulting (Shanghai) Company Limited ^(b)	Investment consulting and research services	People's Republic of China	–	–	100	100
<u>Held by UOB Kay Hian Securities (M) Sdn Bhd</u>						
UOB Kay Hian Nominees (Asing) Sdn Bhd ^(b)	Nominee services	Malaysia	–	–	100	100
UOB Kay Hian Nominees (Tempatan) Sdn Bhd ^(b)	Nominee services	Malaysia	–	–	100	100
UOB Kay Hian Wealth Advisors Sdn. Bhd. ^{(b) (e)}	Wealth management	Malaysia	–	–	100	–

(a) Audited by Deloitte & Touche LLP, Singapore.

(b) Audited by overseas practices of Deloitte Touche Tohmatsu Limited.

(c) Audited by other auditors.

(d) Audit not required under the laws of the country of incorporation.

(e) UOB Kay Hian Wealth Advisors Sdn Bhd is a newly-incorporated and wholly-owned subsidiary of UOB Kay Hian Securities (M) Sdn Bhd in Malaysia.

Information about the composition of the Group at the end of the financial year is as follows:

(a) Wholly-owned subsidiaries

Principal activity	Place of incorporation and operation	Number of wholly-owned subsidiaries	
		31 December 2019	31 December 2018
Stockbroking	Singapore	1	1
Stockbroking	Malaysia	1	1
Stockbroking	Philippines	1	1
Stockbroking	Hong Kong	1	1
Stockbroking	U.S.A	1	1
Arranger	U.K.	1	1
Investment Trading	Singapore	1	1
Investment Holding	BVI	1	1
Investment Holding	Hong Kong	1	1
Investment in Group office premises	Singapore	1	1
Investment Consulting and Research Services	China	1	1
Money Lending	Singapore	1	1
Money Lending	Hong Kong	1	1
Money Lending	Malaysia	1	–
Margin Financing	Singapore	1	1
Nominee Services	Singapore	1	1
Nominee Services	Malaysia	2	2
Futures Broking	Hong Kong	1	1
Wealth Management	Malaysia	1	–
Under Member's Voluntary Liquidation	Malaysia	1	–
Dormant	Malaysia	1	3
Dormant	Australia	1	1
		23	22

(b) Non wholly-owned subsidiaries that have material non-controlling interests

Principal activity	Place of incorporation and operation	Proportion of ownership interests and voting right held by non-controlling interests		Number of non wholly-owned subsidiaries	
		31 December 2019	31 December 2018	31 December 2019	31 December 2018
		Stockbroking	Thailand	12.5%	12.7%

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

Summarised financial information in respect of UOB Kay Hian Securities (Thailand) Public Company Limited, a subsidiary in which the Group has material non-controlling interest, is set out below. The summarised financial information below represents amounts before intragroup eliminations.

	UOB Kay Hian Securities (Thailand) Public Company Limited	
	31 December 2019	31 December 2018
	\$	\$
Current assets	190,490,837	211,150,438
Non-current assets	28,099,532	22,542,126
Current liabilities	(59,393,613)	(87,546,620)
Non-current liabilities	(3,747,445)	(619,655)
Equity attributable to owners of the Company	136,018,147	127,044,450
Non-controlling interests	19,431,164	18,481,839
Revenue	45,451,650	43,259,697
Expenses	(44,444,291)	(36,452,050)
Profit for the year	1,007,359	6,807,647
Profit attributable to owners of the Company	881,417	5,897,023
Profit attributable to the non-controlling interests	125,942	910,624
Profit for the year	1,007,359	6,807,647
Other comprehensive income attributable to owners of the Company	9,013,692	3,588,717
Other comprehensive income attributable to the non-controlling interests	1,299,457	547,524
Other comprehensive income for the year	10,313,149	4,136,241
Total comprehensive income attributable to owners of the Company	9,895,109	9,485,740
Total comprehensive income attributable to the non-controlling interests	1,425,399	1,458,148
Total comprehensive income for the year	11,320,508	10,943,888
Dividends paid to non-controlling interests	(193,685)	(236,295)
Net cash (outflow) inflow from operating activities	(8,637,207)	40,931,882
Net cash outflow from investing activities	(2,163,287)	(8,655,569)
Net cash outflow from financing activities	(1,550,327)	(1,889,456)
Net cash (outflow) inflow	(12,350,821)	30,386,857

37 EMPLOYEE BENEFIT OBLIGATIONS

The subsidiaries of the Group operate post-employment benefit plans under their respective local legislations, which are considered as unfunded defined benefit plans.

Amounts recognised in accrued operating expenses (Note 19) in respect of the Group's defined benefit plans are as follows:

	The Group	
	31 December 2019	31 December 2018
	\$	\$
Present value of unfunded obligations	6,562,136	4,611,280
Net liability recognised in statement of financial position	6,562,136	4,611,280

Amounts recognised in statement of profit or loss and other comprehensive income in respect of these defined benefit plans are as follows:

	The Group	
	2019	2018
	\$	\$
Service cost:		
Current service cost	887,783	733,545
Past service cost	691,675	(131,744)
Net interest expense	163,156	127,481
Components of employee benefit costs recognised in profit or loss	1,742,614	729,282
Remeasurement on the net defined benefit liability:		
Actuarial losses (gains) arising from changes in financial assumptions	65,838	(534,096)
Actuarial losses arising from changes in demographic assumptions	–	268,489
Actuarial losses (gains) arising from changes in experience adjustments	34,286	(331,977)
Components of defined benefit costs recognised in other comprehensive income	100,124	(597,584)
Exchange differences on foreign plans	324,718	43,730
Total	2,167,456	175,428

Changes in the present value of the defined benefit obligation are as follows:

	The Group	
	31 December	31 December
	2019	2018
	\$	\$
Opening defined benefit obligation	4,611,280	4,367,087
Current service cost	887,783	733,545
Past service cost, including gain on curtailments	691,675	(131,744)
Net interest expense	163,156	127,481
Acquisition of business (Note 38)	–	322,410
Remeasurement on the net defined benefit liability	100,124	(597,584)
Exchange differences on foreign plans	324,718	43,730
Benefits paid	(216,600)	(253,645)
Closing defined benefit obligation	6,562,136	4,611,280

The principal assumptions used for the purpose of actuarial valuations are as follows:

	The Group	
	31 December	31 December
	2019	2018
	\$	\$
<u>Financial assumptions</u>		
Discount rates	2.47% to 7.90%	2.47% to 8.25%
Expected rates of salary increase	3.00% to 7.00%	3.00% to 7.00%
Retirement ages	55 to 60 years	55 to 60 years
Turnover rates	0% to 21%	0% to 21%
Mortality rates	10%	10%

NOTES TO FINANCIAL STATEMENTS *continued*

31 December 2019

Significant actuarial assumptions for the determination of the defined obligation are discount rates, expected rates of salary increase, turnover rates and mortality rates. The sensitivity analyses below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant:

- If the discount rate increases (decreases) by 1%, the defined benefit obligation would decrease by \$391,305 or increase by \$443,653 (31 December 2018 : decrease by \$286,148 or increase by \$324,556).
- If the expected rate of salary increases (decreases) by 1%, the defined benefit obligation would increase by \$481,440 or decrease by \$430,621 (31 December 2018 : increase by \$312,546 or decrease by \$281,073).
- If the turnover rate increases (decreases) by 1%, the defined benefit obligation would decrease by \$414,294 or increase by \$244,634 (31 December 2018 : decrease by \$303,046 or increase by \$181,647).
- If the life expectancy increases (decreases) by 1%, the defined benefit obligation would increase by \$23,418 or decrease by \$23,289 (31 December 2018 : increase by \$17,116 or decrease by \$17,020).

The sensitivity analyses presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

38 ACQUISITION OF BUSINESS

On 11 December 2018, the Group's subsidiary, UOB Kay Hian Securities (Thailand) Public Company Limited ("UOB KH Thailand"), completed the acquisition of the retail securities business of AEC Securities Public Company Limited ("AEC") for a total consideration of \$7,259,163. This transaction was accounted for using the acquisition method of accounting.

The Group acquired the business unit for various reasons, primarily to expand its presence in Thailand.

(ii) Consideration transferred (at acquisition date fair values)

	2018 \$
<u>Business unit purchased from AEC</u>	
Cash	7,259,163

(ii) Assets acquired and liabilities assumed (at acquisition date fair values)

	2018 \$
<u>Business unit purchased from AEC</u>	
Current assets	
Trade receivables	4,999,957
Non-current assets	
Property, plant and equipment	1,116,390
Current liabilities	
Trade and other payables	(322,410)
Net assets acquired and liabilities assumed	<u>5,793,937</u>

The gross carrying amount of these trade receivables acquired in the transaction equals their net book values. Fair value of these trade receivables acquired approximate their carrying amounts.

(iii) Goodwill arising on acquisition

2018
\$

Business unit purchased from AEC

Consideration transferred	7,259,163
Less: Fair value of identifiable net assets acquired	<u>(5,793,937)</u>
Goodwill arising on acquisition	<u>1,465,226</u>

Goodwill arose in the acquisitions entered into by the Group in current and prior years because the cost of combination included the benefits of a larger client base, future market developments and revenue growth. These benefits were not recognised separately from goodwill because they did not meet the recognition criteria for identifiable intangible assets.

None of the goodwill arising from the acquisition was expected to be deductible for tax purposes.

(iv) Net cash outflow on acquisition of business

2018
\$

Business unit purchased from AEC

Consideration paid in cash, representing net cash outflow	<u>7,259,163</u>
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(v) Impact of acquisition on the results of the Group

Included in the profit for 2018 was \$33,391 attributable to the business unit purchased from AEC. Revenue for 2018 generated from the business unit acquired amounted to \$204,132.

Had the business combination in 2018 been effected at 1 January 2018, the revenue of the Group would have been \$377,218,219 and the profit for 2018 would have been \$76,163,715.

39 EVENTS AFTER THE REPORTING PERIOD

On 2 August 2019, a subsidiary of the Group entered into an agreement to acquire the business of a financial advisory company in Malaysia which is licensed under both Bank Negara Malaysia and the Securities Commission of Malaysia for a total consideration of RM3.48 million (approximately \$1.47 million). The completion of the transaction is dependent upon the successful issuance of a court vesting order which is expected to be obtained in April 2020.

In addition, the recent global outbreak of the coronavirus ("COVID-19") has caused significant volatility within the economic markets, for which the duration and spread of the outbreak and the resultant economic impact are uncertain and cannot be predicted. The effect of the impact of COVID-19 has not been reflected in these financial statements; such impact may affect the future results of the Group.

40 STANDARDS ISSUED BUT NOT EFFECTIVE

At the date of authorisation of these financial statements, the following SFRS(I) pronouncements relevant to the Group and the Company were issued but not effective and are expected to have an impact to the Group and the Company in the periods of their initial application.

Effective for annual periods beginning on or after 1 January 2020

- Amendments to SFRS(I) 1-1 *Presentation of Financial Statements and SFRS(I) 1-8 Accounting Policies, Changes in Accounting Estimates and Errors: Definition of Material*
- Amendments to SFRS(I) 3 *Business Combinations: Definition of a Business*
- Amendments to References to the Conceptual Framework in SFRS(I) Standards

Management anticipates that the adoption of the above SFRS(I)s, SFRS(I) INTs and amendments to SFRS(I) in future periods will not have a material impact on the financial statements of the Group and of the Company in the period of their initial adoption except for the following:

Amendments to SFRS(I) 3 *Business Combinations: Definition of a Business*

The amendments:

- clarify that to be considered a business, an acquired set of activities and assets must include at a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs.
- provide additional guidance on determining whether a substantive process has been acquired.
- removed the assessment of whether market participants are capable of replacing any missing inputs or processes and continuing to produce outputs.
- removed the reference to the ability to reduce costs from the definition of business and of outputs.
- introduced an optional concentration test that permits a simplified assessment of whether an acquired set of activities and assets is not a business - it is not a business if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or Group of similar identifiable assets.

The amendments will be applied prospectively to all business combinations and assets acquisitions for which the acquisition date is on or after 1 January 2020.

ANALYSIS OF SHAREHOLDINGS

As At 12 March 2020

No. of issued shares	:	821,680,133 ordinary shares
No. of treasury shares	:	Nil
No. of subsidiary holdings	:	Nil
Voting rights	:	One vote for each ordinary share

DISTRIBUTION OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	%	No. of Shares	%
1 - 99	141	1.41	5,838	0.00
100 -1,000	937	9.37	670,005	0.08
1,001 - 10,000	6,696	66.95	29,193,758	3.55
10,001 - 1,000,000	2,204	22.03	89,973,626	10.95
1,000,001 & above	24	0.24	701,836,906	85.42
Total	10,002	100.00	821,680,133	100.00

TOP TWENTY SHAREHOLDERS

	Name	No. of Shares	%
1	Tye Hua Nominees Private Limited	313,360,043	38.14
2	U.I.P. Holdings Limited	160,357,647	19.52
3	UOB Kay Hian Private Limited	84,916,399	10.33
4	Tang Wee Loke	37,203,208	4.53
5	Citibank Nominees Singapore Pte Ltd	21,109,749	2.57
6	Raffles Nominees (Pte) Limited	15,183,506	1.85
7	DBS Nominees Pte Ltd	14,569,137	1.77
8	United Overseas Bank Nominees Pte Ltd	11,476,544	1.40
9	Lim And Tan Securities Pte Ltd	7,600,097	0.92
10	OCBC Nominees Singapore Pte Ltd	5,387,427	0.66
11	Lai Choy Kuen	3,511,959	0.43
12	Phillip Securities Pte Ltd	3,216,515	0.39
13	Maybank Kim Eng Securities Pte. Ltd.	2,958,132	0.36
14	Lau Mei Lea	2,613,515	0.32
15	Tung Tau Chyr Walter	2,542,422	0.31
16	Hai Chua Fishery Pte Ltd	2,081,687	0.25
17	Chen Chun Nan	1,981,894	0.24
18	Lim Geck Chin Mavis	1,914,179	0.23
19	Estate Of Mrs Lim Nancy Nee Tan Nancy, Deceased	1,875,358	0.23
20	Ang Jwee Herng	1,817,910	0.22
		695,677,328	84.67

SUBSTANTIAL SHAREHOLDERS

Name	Direct Interest		Deemed Interest	
	No. of Shares	%	No. of Shares	%
United Overseas Bank Limited	–	–	313,360,043 ⁽¹⁾	38.14
U.I.P. Holdings Limited	160,357,647	19.52	–	–
Wee Ee Chao	–	–	243,738,390 ⁽²⁾	29.66
K.I.P. Inc	–	–	83,380,743 ⁽³⁾	10.15

- Notes: (1) United Overseas Bank Limited's deemed interest arises from 313,360,043 shares held by Tye Hua Nominees Private Limited
(2) Mr. Wee Ee Chao's deemed interest arises from 160,357,647 shares held by U.I.P. Holdings Limited and 83,380,743 shares held by UOB Kay Hian Private Limited - K.I.P. Inc
(3) K.I.P. Inc's deemed interest arises from 83,380,743 shares registered in the name of UOB Kay Hian Private Limited

PUBLIC FLOAT

Based on available information as at 12 March 2020, approximately 27.24% of issued shares of the Company are held by the public and Rule 723 of the SGX-ST Listing Manual is complied with.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the annual general meeting of the Company will be held at the Boardroom, 8 Anthony Road, Singapore 229957 on Tuesday, 28 April 2020 at 5.30 p.m. for the following purposes:

Ordinary Business

- 1 To receive and adopt the directors' statement and audited financial statements for the year ended 31 December 2019 and the auditors' report thereon.
- 2 To declare a first and final one-tier tax exempt dividend of 4.2 cents per ordinary share for the year ended 31 December 2019.
- 3 To approve the sum of S\$220,000 as directors' fees for the year ended 31 December 2019. (2018: S\$220,000)
- 4 (a) To re-elect Mr Esmond Choo Liong Gee, a director who will retire by rotation pursuant to Regulation 91 of the Company's Constitution and who, being eligible, will offer himself for re-election.

Note: Mr Esmond Choo Liong Gee, if re-elected as a director, will remain a member of the nominating committee. Detailed information on Mr Choo is set out in the "Corporate Information" and "Profile of Directors & Key Management Personnel" sections in the Company's annual report and "Additional Information on Directors Seeking Re-election" in this notice.

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- (b) To re-elect Mr Kuah Boon Wee, a director who will retire by rotation pursuant to Regulation 91 of the Company's Constitution and who, being eligible, will offer himself for re-election.

Note: Mr Kuah Boon Wee, if re-elected as a director, will remain the chairman of the audit committee and a member of the remuneration committee. Mr Kuah is an independent director. Detailed information on Mr Kuah is set out in the "Corporate Information" and "Profile of Directors & Key Management Personnel" sections in the Company's annual report and "Additional Information on Directors Seeking Re-election" in this notice.

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- (c) To re-elect Mr David Yeow, a director who will cease to hold office pursuant to Regulation 97 of the Company's Constitution and who, being eligible, will offer himself for re-election.

Note: Mr David Yeow, if re-elected as a director, will remain a member of the audit committee. Mr Yeow is an independent director. Detailed information on Mr Yeow is set out in the "Corporate Information" and "Profile of Directors & Key Management Personnel" sections in the Company's annual report and "Additional Information on Directors Seeking Re-election" in this notice.

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- 5 To re-appoint Deloitte & Touche LLP as auditors of the Company and to authorise the directors to fix their remuneration.

Special Business

To consider and, if thought fit, to pass with or without any modifications, the following resolutions as ordinary resolutions:

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- 6 Authority to allot and issue shares and convertible securities

That pursuant to Section 161 of the Companies Act, Cap. 50 and the listing rules of the Singapore Exchange Securities Trading Limited, authority be and is hereby given to the directors of the Company to allot and issue shares and convertible securities in the Company (whether by way of rights, bonus or otherwise) at any time and from time to time thereafter to such persons and upon such terms and conditions and for such purposes as the directors may in their absolute discretion deem fit, provided always that the aggregate number of shares and convertible securities to be issued pursuant to this resolution does not exceed 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company as at the date of the passing of this resolution, of which the aggregate number of shares and convertible securities to be issued other than on a pro rata basis to shareholders of the Company does not exceed 20% of the total number of issued shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company as at the date of the passing of this resolution, and for the purpose of this resolution, the total number of issued shares (excluding treasury shares and subsidiary holdings, if any) shall be based on the total number of issued shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company at the time this resolution is passed (after adjusting for new shares arising from the conversion or exercise of convertible

securities or exercise of share options or vesting of share awards which are outstanding or subsisting at the time this resolution is passed and any subsequent bonus issue, consolidation or subdivision of the Company's shares), and unless revoked or varied by the Company in general meeting, such authority shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier.

7 Authority to allot and issue shares pursuant to the UOB-Kay Hian Holdings Limited Scrip Dividend Scheme

That pursuant to Section 161 of the Companies Act, Cap. 50, the directors of the Company be empowered to allot and issue from time to time such number of shares in the capital of the Company as may be required to be allotted and issued pursuant to the UOB-Kay Hian Holdings Limited Scrip Dividend Scheme.

8 Renewal of Share Buyback Mandate

All capitalised terms in this resolution which are not defined herein shall have the same meanings ascribed to them in the Addendum sent to shareholders of the Company dated 9 April 2020 together with the Company's annual report.

That:

(a) for the purposes of Sections 76C and 76E of the Companies Act, the exercise by the directors of the Company of all the powers of the Company to purchase or otherwise acquire issued ordinary shares in the capital of the Company ("**Shares**") not exceeding in aggregate the number of issued Shares representing 10% of the total number of issued Shares as at the date of the passing of this resolution (excluding any Shares which are held as treasury shares or which comprise subsidiary holdings, if any, as at that date) (the "**Maximum Percentage**"), at such price or prices as may be determined by the directors of the Company from time to time up to the Maximum Price, whether by way of:

- (i) on-market purchases, transacted on the Singapore Exchange Securities Trading Limited through the ready market, and which may be transacted through the Company's subsidiary, a licensed stockbroker, or through one or more duly licensed stockbrokers appointed by the Company for the purpose; and/or
- (ii) off-market purchases, otherwise than on an approved exchange as defined in the Companies Act, in accordance with an equal access scheme(s) as may be determined or formulated by the directors of the Company as they may consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act and the Listing Manual,

on the terms set out in the Addendum, be and is hereby authorised and approved generally and unconditionally (the "**Share Buyback Mandate**");

(b) unless varied or revoked by the Company in general meeting, the authority conferred on the directors of the Company pursuant to the Share Buyback Mandate may be exercised by the directors of the Company at any time and from time to time during the period commencing from the date of the passing of this resolution and expiring on the earliest of:

- (i) the date on which the next annual general meeting is held or required by law to be held; or
- (ii) the date on which the authority conferred by the Share Buyback Mandate is revoked or varied by the Company in general meeting, whichever is earlier; or
- (iii) the date on which the share buybacks are carried out to the full extent mandated; and

(c) the directors of the Company and each of them be and is hereby authorised to do such acts and things (including without limitation, to execute all such documents as may be required, to approve any amendments, alterations or modifications to any documents, and to sign, file and/or submit any notices, forms and documents with or to the relevant authorities) as they and/or he may consider necessary, desirable or expedient to give effect to the transactions contemplated and/or authorised by this resolution.

NOTICE OF ANNUAL GENERAL MEETING *continued*

9 To transact such other business as can be transacted at an annual general meeting of the Company.

By Order of the Board

Josephine Goh
Company Secretary
Singapore, 9 April 2020

Notes

1 (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the meeting. Where such member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.

(b) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Cap. 50.

2 A proxy need not be a member of the Company.

3 The instrument appointing a proxy or proxies must be deposited at the registered office of the Company at 8 Anthony Road #01-01, Singapore 229957 not less than 72 hours before the time appointed for holding the meeting.

Explanatory notes and statements pursuant to Regulation 54 of the Company's Constitution

Resolution 2 if passed, will give the members the option to participate in the UOB-Kay Hian Holdings Limited Scrip Dividend Scheme to receive new shares in lieu of all of the cash amount of the said dividend pursuant to the terms and conditions as set out in the Scrip Dividend Scheme Statement dated 6 February 2014.

Resolution 6 is to authorise the directors from the date of this meeting until the date of the next annual general meeting, to allot and issue shares and convertible securities in the Company. The aggregate number of shares and convertible securities which the directors may allot and issue under this resolution shall not exceed 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company at the time this resolution is passed. For issues of shares and convertible securities other than on a pro rata basis to all shareholders, the aggregate number of shares and convertible securities to be issued shall not exceed 20% of the total number of issued shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company at the time this resolution is passed.

Resolution 7 is to empower the directors to allot and issue new shares in the Company from time to time, as may be required pursuant to the UOB-Kay Hian Holdings Limited Scrip Dividend Scheme.

Resolution 8 is to renew the Share Buyback Mandate. In the event the Company were to purchase or acquire its Shares, the Company will use internal cash resources and/or external borrowings to finance the purchase or acquisition of those Shares. In purchasing or acquiring Shares pursuant to the Share Buyback Mandate, the directors of the Company will, principally, consider the availability of internal resources. The amount of financing required for the Company to purchase or acquire its Shares, and the impact on the Company's financial position, cannot be ascertained as at the date of this Notice as these will depend on whether the Shares are purchased or acquired out of capital or profits, the number of Shares purchased or acquired, the price at which such Shares are purchased or acquired and whether the Shares purchased or acquired are held in treasury or cancelled.

An illustration of the total number of Shares which may be purchased or acquired by the Company up to the Maximum Percentage, pursuant to the Share Buyback Mandate, is contained in section 2.3.1 of the Addendum.

An illustration of the maximum amount of financing or funds required for the purchase or acquisition of Shares up to the Maximum Percentage at the relevant Maximum Price in the case of on-market purchases and an illustration of the maximum amount of financing or funds required for the purchase or acquisition of Shares up to the Maximum Percentage at the relevant Maximum Price in the case of off-market purchases, pursuant to the Share Buyback Mandate, are contained in section 2.7.3 of the Addendum.

An illustration of the financial effects of a purchase or acquisition of Shares by the Company pursuant to the Share Buyback Mandate on the audited financial statements of the Company and its subsidiaries, for the year ended 31 December 2019 is set out in section 2.7 of the Addendum.

Personal data privacy

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the annual general meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies and representatives appointed for the annual general meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the annual general meeting (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, take-over rules, regulations and/or guidelines (collectively, the "**Purposes**"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

NOTICE OF ANNUAL GENERAL MEETING *continued*

ADDITIONAL INFORMATION ON DIRECTORS SEEKING RE-ELECTION

The following additional information on Mr Esmond Choo Liong Gee, Mr Kuah Boon Wee and Mr David Yeow, all of whom are seeking re-election as Directors at the Annual General Meeting, is to be read in conjunction with their respective key information as set out in the “Corporate Information” and “Profile of Directors & Key Management Personnel” sections of the annual report on pages 2 and 31 to 33.

	Esmond Choo Liong Gee Senior Executive Director	Kuah Boon Wee Non-Executive Independent Director	David Yeow Non-Executive Independent Director
Date of Appointment	31 May 2006	3 May 2016	2 January 2020
Date of last re-appointment	24 April 2018	24 April 2018	N.A.
Age	63	53	59
Country of principal residence	Singapore	Singapore	Singapore
The Board’s comments on this appointment	Mr Choo has accumulated substantial experience in the stockbroking industry as well as the finance and insurance sectors enabling him to contribute significantly to the Group.	Mr Kuah has diverse and extensive experience in various industries, particularly his background in senior finance function roles, enhances his contributions to the Group and his role as Chairman of the Audit Committee.	Mr Yeow’s decades of legal experience brings another skills set that will augment the core competencies of the Board.
Working experience and occupation(s) during the past 10 years	2010 to present 1) Executive Director of UOB Kay Hian Private Limited and UOB-Kay Hian Holdings Limited overseeing the stockbroking business operations of the Group 2) Became Senior Executive Director on 1 January 2013	2010 to present – Group Chief Executive Officer of MTQ Corporation	2001 to 14 August 2014 – Executive Committee Partner, Rajah & Tann 24 July 2014 to present – Executive Committee Partner - Senior Partner, Rajah & Tann Singapore LLP
Shareholding interest in the listed issuer and its subsidiaries	Nil	Nil	Direct interest in 2,000 ordinary shares held in UOB-Kay Hian Holdings Limited
Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries	No	No	No
Conflict of interest (including any competing business)	No	No	No
Undertaking (in the format set out in Appendix 7.7) under Rule 720(1) has been submitted to the listed issuer	Yes	Yes	Yes
Other Principal Commitments Including Directorships	Nil	Nil	Executive Committee Partner – Senior Partner, Rajah & Tann Singapore LLP

	Esmond Choo Liong Gee	Kuah Boon Wee	David Yeow
(a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?	No	No	No
(b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?	No	No	No
(c) Whether there is any unsatisfied judgment against him?	No	No	No
(d) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?	No	No	No
(e) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?	No	No	No
(f) Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?	No	No	No
(g) Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?	No	No	No
(h) Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?	No	No	No
(i) Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?	No	No	No

NOTICE OF ANNUAL GENERAL MEETING *continued*

	Esmond Choo Liong Gee	Kuah Boon Wee	David Yeow
(j) Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of :—	No	No	No
(i) any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or	No	No	No
(ii) any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or	No	No	No
(iii) any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or	No	No	No
(iv) any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere,	No	No	No
in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?	No	No	No
(k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?	No	No	No

PROXY FORM

UOB-KAY HIAN HOLDINGS LIMITED

(Incorporated In The Republic Of Singapore)

Company Registration No. 200004464C

IMPORTANT

- 1 Relevant intermediaries as defined in Section 181 of the Companies Act, Cap. 50 may appoint more than two proxies to attend, speak and vote at the annual general meeting.
- 2 For CPF/SRS investors who have used their CPF/SRS monies to buy shares in UOB-Kay Hian Holdings Limited, this form of proxy is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by them. CPF/SRS investors should contact their respective Agent Banks/SRS Operators if they have any queries regarding their appointment as proxies.
- 3 By submitting an instrument appointing a proxy(ies) and/or representative(s), a member accepts and agrees to the personal data privacy terms set out in the notice of annual general meeting dated 9 April 2020.

I/We _____ NRIC/Passport/Co. Reg. No. _____

of _____

being a member/members of UOB-Kay Hian Holdings Limited hereby appoint:

Name	Address	NRIC/Passport No.	Proportion of Shareholdings	
			No. of Shares	%

and/or (delete as appropriate)

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as my/our proxy/proxies to attend, speak and vote for me/us on my/our behalf at the annual general meeting of the Company to be held at the Boardroom, 8 Anthony Road, Singapore 229957 on Tuesday, 28 April 2020 at 5.30 p.m. and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for or against, or to abstain from voting on, the resolutions to be proposed at the annual general meeting as indicated hereunder. If no specific direction as to voting is given, the proxy/proxies may vote or abstain from voting at his/their discretion, as he/they may on any other matter arising at the annual general meeting.

No.	Resolutions	No. of Votes For*	No. of Votes Against*	No. of Votes Abstaining*
Ordinary Business				
1	To receive and adopt the directors' statement and audited financial statements for the year ended 31 December 2019 and the auditors' report thereon			
2	To declare a first and final one-tier tax exempt dividend			
3	To approve directors' fees			
4(a)	To re-elect Mr Esmond Choo Liong Gee as director			
4(b)	To re-elect Mr Kuah Boon Wee as director			
4(c)	To re-elect Mr David Yeow as director			
5	To re-appoint Deloitte & Touche LLP as auditors and to authorise the directors to fix their remuneration			
Special Business				
6	To authorise the directors to allot and issue shares and convertible securities			
7	To authorise the directors to allot and issue shares pursuant to the UOB-Kay Hian Holdings Limited Scrip Dividend Scheme			
8	To approve the proposed renewal of the Share Buyback Mandate			

* Voting will be conducted by poll. If you wish to exercise all your votes "For" or "Against" the relevant resolution or to abstain from voting on the relevant resolution, please tick (✓) within the relevant box provided. Alternatively, if you wish to exercise some of your votes "For" and some of your votes "Against" the relevant resolution and/or to abstain from voting on the relevant resolution, please indicate the number of votes "For", the number "Against" and/or the number "Abstaining" in the relevant boxes provided.

Dated this _____ day of _____ 2020

Total Number Of Ordinary Shares Held

Signature(s) of Member(s) or Common Seal

IMPORTANT: PLEASE READ NOTES OVERLEAF

PROXY FORM *continued*

NOTES TO PROXY FORM

- 1 If the member has shares entered against his name in the Depository Register (maintained by The Central Depository (Pte) Limited), he should insert that number of shares. If the member has shares registered in his name in the Register of Members (maintained by or on behalf of the Company), he should insert that number of shares. If the member has shares entered against his name in the Depository Register and shares registered in his name in the Register of Members, he should insert the aggregate number of shares entered against his name in the Depository Register and registered in his name in the Register of Members. If the number of shares is not inserted, this form of proxy will be deemed to relate to all the shares held by the member.
- 2 (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the meeting. Where such member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.

(b) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Cap. 50.
- 3 A proxy need not be a member of the Company.
- 4 The instrument appointing a proxy or proxies must be deposited at the registered office of the Company at 8 Anthony Road #01-01, Singapore 229957 not less than 72 hours before the time appointed for holding the meeting.
- 5 Completion and return of this instrument appointing a proxy or proxies shall not preclude a member from attending and voting at the meeting. Any appointment of a proxy or proxies shall be deemed to be revoked if a member attends the meeting in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument of proxy, to the meeting.
- 6 The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed under its common seal or under the hand of its attorney or a duly authorised officer of the corporation.
- 7 Where an instrument appointing a proxy or proxies is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.
- 8 A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the meeting, in accordance with Section 179 of the Companies Act, Cap. 50.
- 9 The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument (including any related attachment). In addition, in the case of a member whose shares are entered in the Depository Register, the Company may reject an instrument appointing a proxy or proxies if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the meeting, as certified by The Central Depository (Pte) Limited to the Company.

UOBKayHian
Your trusted financial partner