

OSK Holdings Berhad Investor Relations

Q2 FY2023



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Content

- Group Financial Performance
- Group Business
- Group Sustainability Blueprint
- ESG Initiatives

Overview



- Our Group has 5 core businesses, namely Financial Services, Property, Construction, Industries and Hospitality.
- The main PBT contributor to the Group is Financial Services at 71% (64%) followed by Property at 22% (31%).
- Although each business unit differs in revenue and profit size, every business unit is important to the Group.







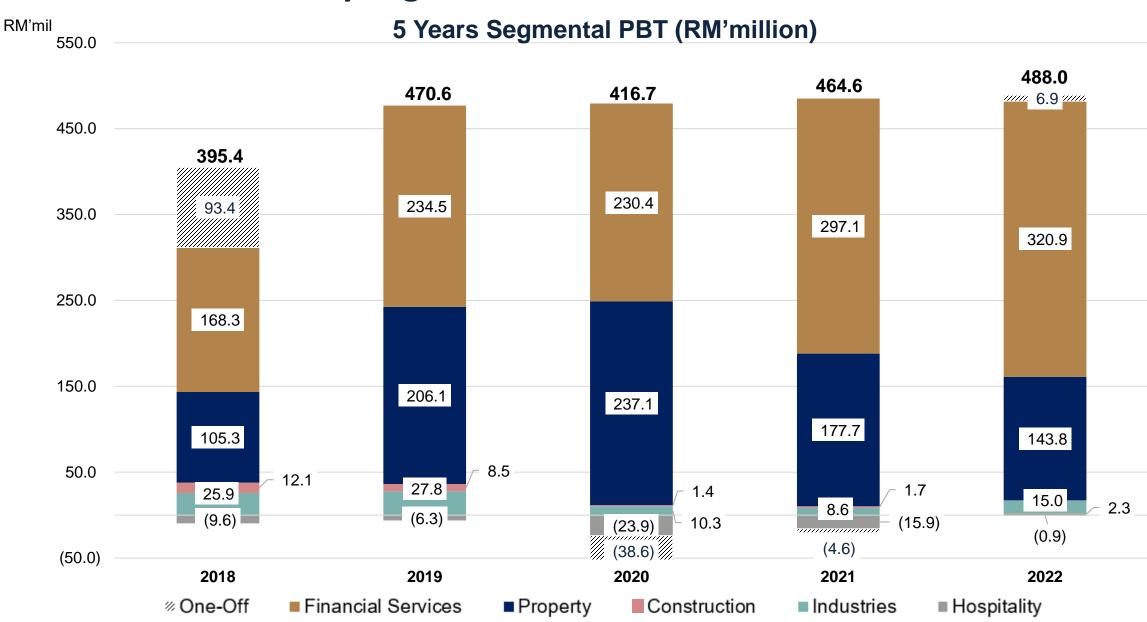




| RM'million | 1Q23 | 2Q23 | 2Q22 (restated) | 6M23 | 6M22 (restated) |
|--|-------|-------|--------------------|-------|--------------------|
| | | | | | |
| Revenue | 333.2 | 397.4 | 334.7 | 730.6 | 641.1 |
| Profit before tax | 126.0 | 145.8 | 122.9 | 271.9 | 219.6 |
| Core profit before tax | 119.6 | 143.6 | 122.0 | 263.3 | 218.7 |
| Share of results | 87.6 | 88.3 | 66.3 | 175.9 | 122.6 |
| Profit after tax | 115.8 | 131.8 | 106.4 | 247.6 | 191.2 |
| Profit attributable to Owners of the Company | 115.1 | 131.0 | 105.7 | 246.1 | 190.2 |
| Earnings per share (sen) | 5.58 | 6.35 | 5.13 | 11.94 | 9.22 |

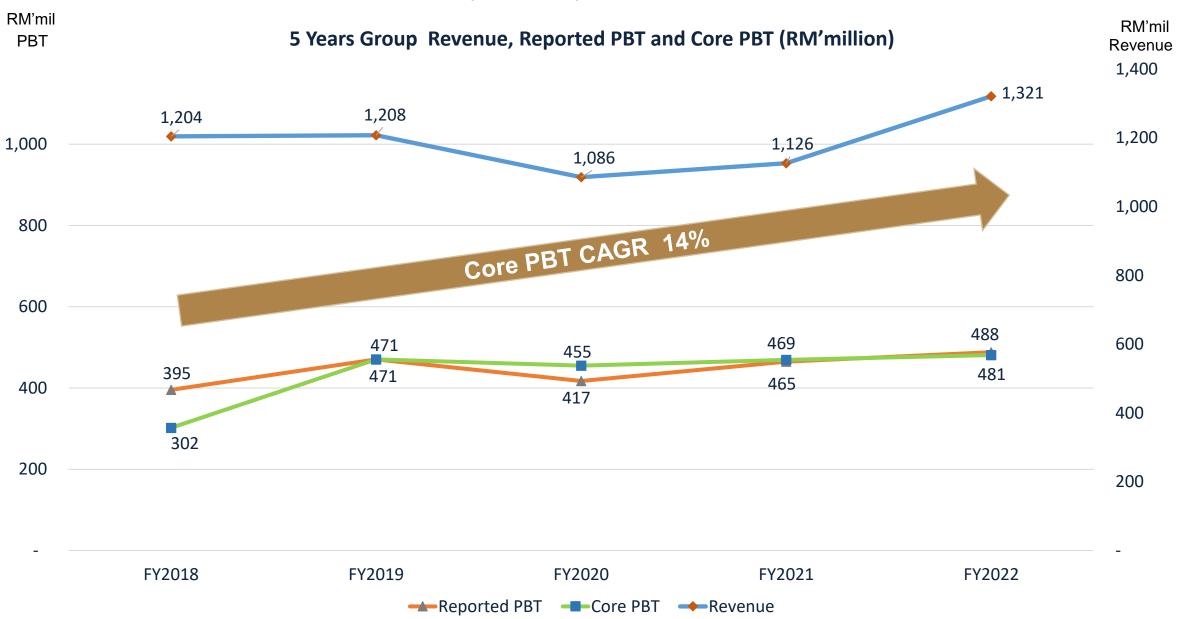


5-Year Performance by Segment



5-Year Financial Performance (Cont'd)







Strong Financial Position as at 30.6.2023



RM9.9b

Total Assets (2022: RM9.7b)



RM5.9b

Shareholders' Funds (2022: RM5.7b)



RM2.87

Net Assets per Share (2022: RM2.76)



RM3.0b

Total Debts (2022: RM3.0b)



RM2.3b

Net Debts (2022: RM2.3b)



4.0 years

Average Debt Maturity Profile (2022: 4.3yr)



RM1.1b

Cash: RM627m & Unutilised Facilities: RM475m

(2022: Cash: RM713m

& Unutilised Facilities: RM400m)



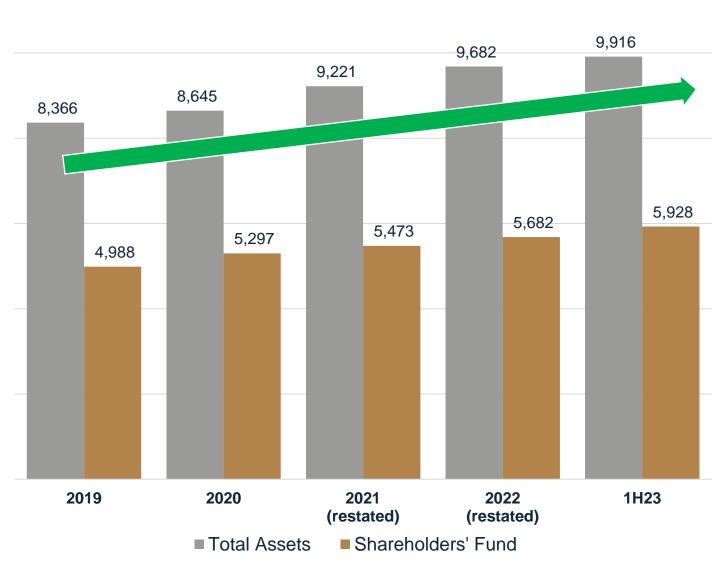
0.145

Net Gearing exclude
Capital Financing portfolio (2022: 0.160)



Improved Shareholders' Fund and Total Assets

Shareholders' Fund and Total Assets (RM'million)

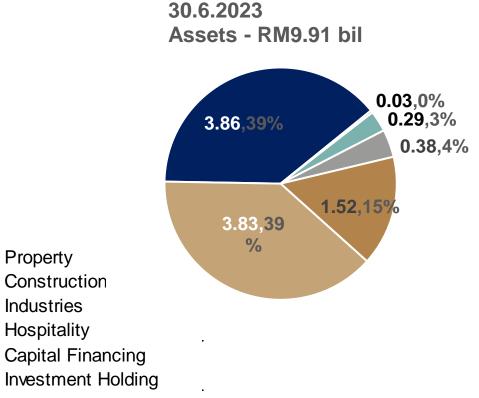


- Increase in total assets to RM9.91b in 1H23 from RM9.67b in 1Q23 mainly due to increase in capital financing portfolio in Malaysia and Australia and increase in share of net assets of RHB Group.
- Majority of the Group's assets mainly in the Property Segment and Investment in RHB Bank.

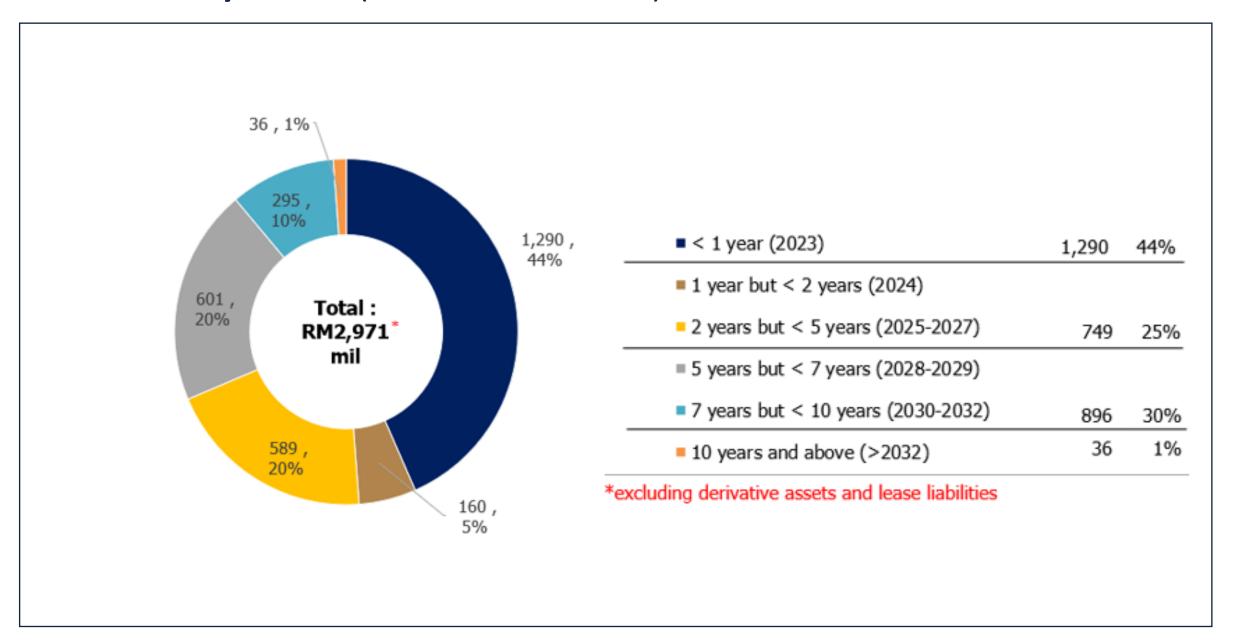
Property

Industries Hospitality

Construction



Debt Maturity Profile (As at 30 June 2023)





Effective Cash Flow Management

| Generated / (Used in) RM'million | 3M23 | 6M23 | 6M22 |
|--|-------|-------|-------|
| Operating activities – Capital Financing | 69 | (79) | 47 |
| Operating activities – Others | 114 | 151 | 95 |
| Operating activities | 183 | 72 | 142 |
| Investing activities | (71) | 7 | 64 |
| Financing activities | (107) | (162) | (337) |
| Net Increase/(Decrease) in Cash | 5 | (83) | (131) |
| Cash & Cash Equivalents | 717 | 628 | 702 |

6M23 movements:

- Net cash generated from Operating Activities was mainly derived from the collection from property development and increased interest income received from capital financing upon growth of loan portfolio offset against the capital financing's net loan disbursement.
- Net cash generated from Investing Activities was mainly derived from the RM91m dividend from RHB & Agile offset against the acquisition of lands of RM58m and hotels refurbishment of RM15m.
- Net cash used in Financing Activities was mainly consists of net repayment of borrowings of RM53m and dividend payment of RM87m.

6M22 movements:

- Net cash generated from Operating Activities was mainly due to capital financing recorded higher collection compared to disbursement.
- Net cash generated from Investing Activities was mainly derived from the RM78m dividend from RHB & Agile and sale proceeds of SISP of RM9m offset against the renovation cost of RM24m for Damai Laut Hotel.
- Net cash used in Financing Activities was mainly consists of net repayment of borrowings of RM224m and dividend payment of RM84m

The Group maintained a prudent approach in managing our capital, whilst maintaining a robust balance sheet to support our future business growth.





Timurbay, Kuantan



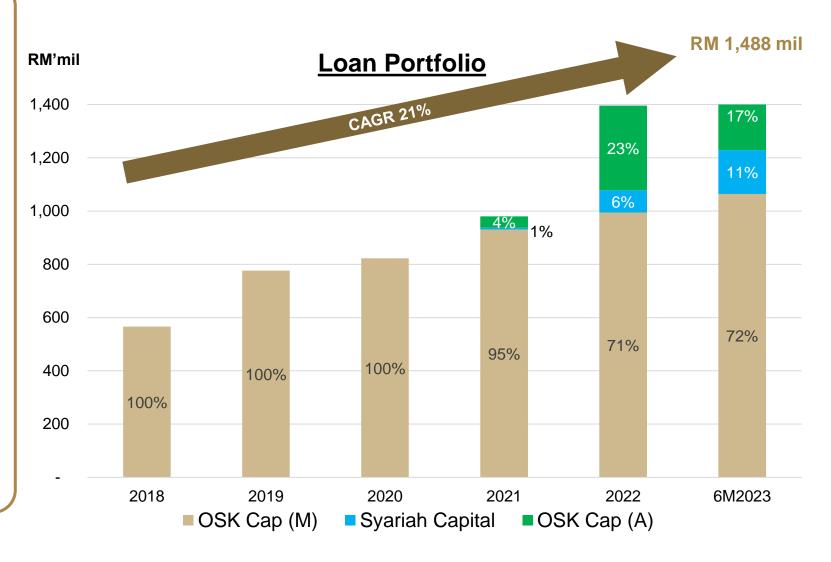
Capital Financing and Investment in RHB

OSK



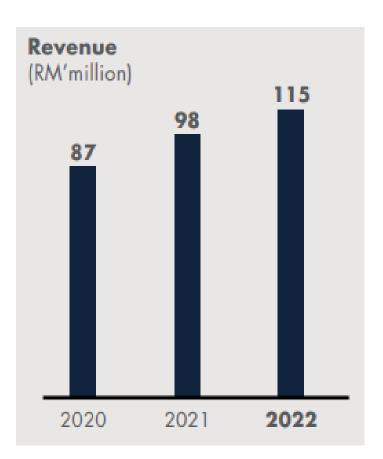


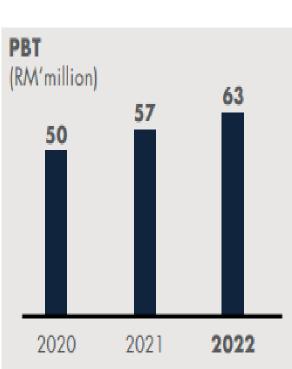
- Licensed moneylender governed under the Malaysia Moneylenders Act 1951 (Act 400) and Australia Credit License
- Provision of short term corporate and personal loan/bridging financing
- Financing for Initial Public Offerings, ESOS, private placements, general offers, rights issues, etc.
- Shariah-compliant financing to corporates and civil servants
- Micro financing through fintech platform
- Combined portfolio size of RM1,488 million
 (Malaysia and Australia) as at 30 June 2023
- Non-Performing Loan ("NPL") at manageable level of 1% (FY21: 5.1%) in FY2022

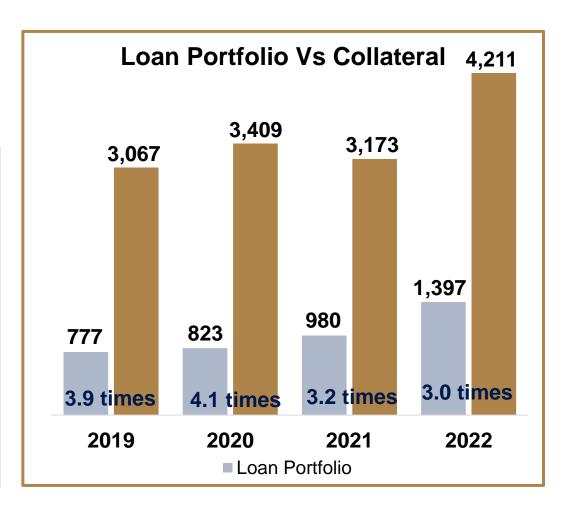


Financial Services Segment: Capital Financing (Cont'd)







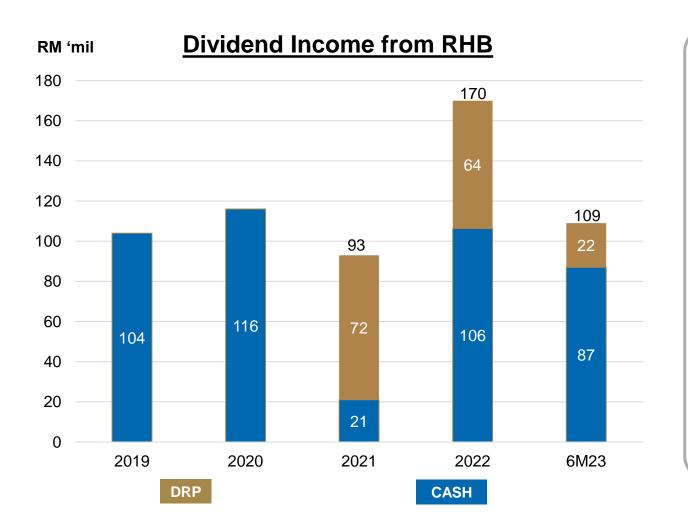


Financial Services Segment: Strategic Investment





- Arose from the merger between OSK Investment Bank Berhad and RHB Investment Bank Berhad for a purchase consideration satisfied via cash and issuance of new shares in RHB Bank Berhad ("RHB") in 2012
- OSKH is the second-largest shareholder in RHB, holding 10.24% equity interest in RHB (1Q23: 10.22%)



- OSKH's equity stake in RHB is carried at value of approx. RM3.6 billion at end of June 2023, representing 36% of OSKH Group's total assets.
- In FY2022 and 1H23, OSKH derived dividend income of RM170m and RM109m respectively from its strategic investment in RHB.
- The strategic investment in RHB via dividend received generates stable and long-term cash flow for OSKH
- In the past 5 years, RHB's annual dividend has increased from 20.5 sen per share in FY2018 to 40.0 sen per share in FY2022 which represent the increase of dividend payout ratio from 35.7% in FY2018 to 62.5% in FY2022
- On 15 May 2023, OSK opted for DRP in respect of dividend of RM108.5m from RHB resulting in further increase in equity stake to 10.24% from 10.22%

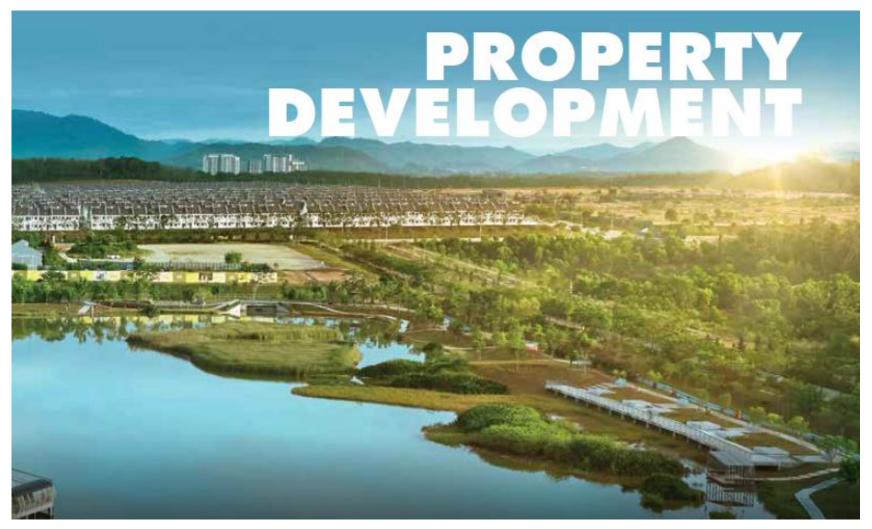
Property Development and Property Investment

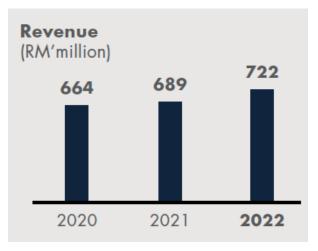
OSK

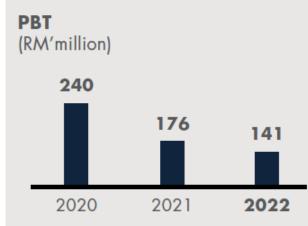


OSK

Property Development

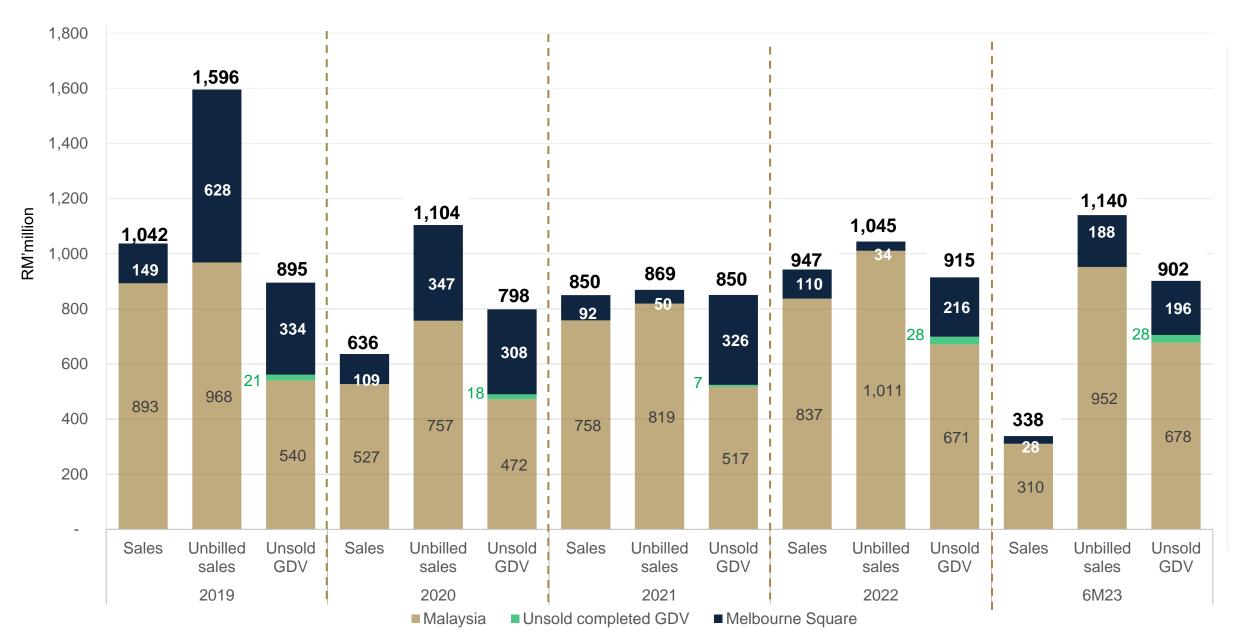








Sales, Unbilled Sales and Unsold GDV







PENANG

Rubica @Harbour Place. **Butterworth**

• GDV: RM137 mil • Progress: 23%

Take-up rate: 35%

SELANGOR

1. YOU CITY III

• GDV: RM492 mil • Progress: 95%

Take-up rate: 100%

2. MIRA @ Shorea Park

• GDV: RM366 mil

• Progress: 69%

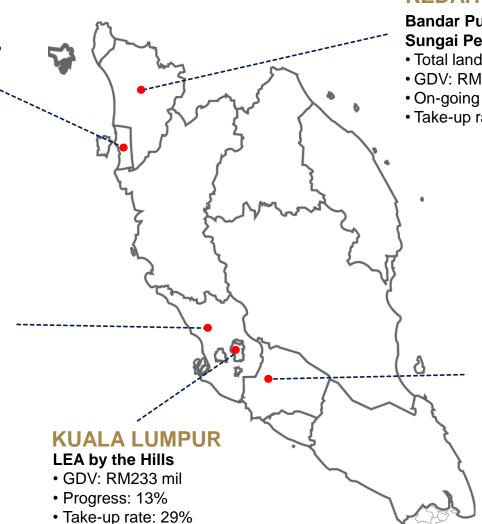
Take-up rate: 100%

3. ANYA @ Shorea Park

• GDV: RM393 mil

• Progress: 17%

Take-up rate: 35%



KEDAH

Bandar Puteri Jaya, Sungai Petani (Township)

Total land area: 2581 acres

• GDV: RM2.2 bil

On-going GDV: RM541 mil

Take-up rate: Average 87%

NEGERI SEMBILAN

Iringan Bayu, Seremban (Township)

• Total land area: 456 acres

• GDV: RM2.8 bil

• On-going GDV: RM428 mil

• Take-up rate: Average 95%



MELBOURNE SQUARE

Mixed development – 5 phases

• GDV: AUD2.8 bil

Stage 1 completion: 100%

Take-up rate: 89%

Stage 2 BLVD

High-Rise Apartment

• GDV: AUD650 mil

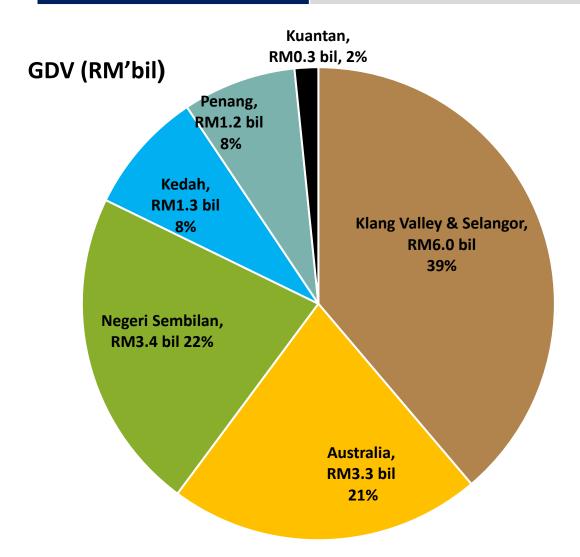
Launched in April 2023

• Take up rate: 30%



Property Segment: Landbank (Malaysia & Australia) – As at 31 July 2023

| Landbank | 1,993 acres |
|----------|-----------------|
| Est GDV | RM 15.5 billion |



New Land Acquisitions in 2022

Iringan Bayu, Seremban

- √ 39.2 acres
- ✓ Freehold
- ✓ Est GDV: RM175 mil

Amanjaya, Sg Petani

- 50.8 acres
- Freehold
- Est GDV: RM227 mil

In 2022, the Group invested about RM42.4mill for total 90 acres land in Sungai Petani and Seremban with estimated GDV of RM402m for sustainability of the business

In Australia, the Group's joint venture, Yarra Park City acquired 2 parcels of land with office building measuring 7,800 sqm and net lettable area of 11,600 sqm for the purposes of redevelopment in the future.



Property Segment: Pipeline Launches in 2023/2024 – Estimated Total GDV of RM1.3b

| | | RM'mil | Status |
|--------------|--|-------------------------------------|--|
| Klang Valley | Shorea Park in Puchong - Anya Tower B Nuria in Melawati Mori Park | 196.6 63.0 405.6 | Launched in Feb'23 To be launched in Oct'23 To be launched in May'24 |
| Butterworth | Pangsapuri Suria | 24.8 | Launched in Mar'23 |
| Seremban | Iringan Bayu in Negeri Sembilan PH1A Parcel B PH2, PH3, PH4A Parcel B PH5A | 17.0 241.0 161.3 | To be launched in Aug'23 To be launched in Sep'23 To be launched in Nov'23 |
| Kedah | Bandar Puteri Jaya in Sg Petani Low Cost 1A Makmur Z1 Eastfield Z3 Commercial Z1 Phase 3 Hill | 7.3 47.0 17.9 90.0 57.1 | Launched in Jan'23 Launched in Apr'23 Launched in Apr'23 To be launched in Nov'23 To be launched in Dec'23 |
| TOTAL | | 1,328.6 | |

Property Segment: Completed Project in Australia - As at 31 July 2023





Location : Southbank, Melbourne

Mix : Residential Apartments, Retail Mall,

Office Tower and Hotel

Land area : 5 acres (FH)

GDV : AUD2.8 bil (all phases)
Launched : Stage 1: October 2017

Ave. SP : AUD11,300 psm

Take-up rate : Stage 1: 89%

% of Completion: Completed in January 2021

No. of units : Stage 1: 1,054 Service Apartments,

Retail Podium and Childcare Centre

Note: OSKH effective equity interest in the project is 40.62%.







Property Segment: On-going project in Australia - As at 31 July 2023





JV Partner:

49% equity interest

Project Name : BLVD @ No. 19 Hoff Boulevard, Melbourne Square

Location : Southbank, Melbourne

Type : High-Rise Apartment

GDV : AUD650 mil

Launched: Soft launched in April 2023

Take-up rate : Stage 2: 30%

Ave. SP : AUD13,000 psq

No. of units : 593 units

Note: OSKH effective equity interest in the project is 40.62%.









Property Segment: Queens Bridge Place, Melbourne - Recently Acquired

The acquisition of Queensbridge Street (QBP1) and 190 City Rd (QBP2) was completed on 15 July 2022 and 30 Nov 2022 respectively.

Queensbridge Park Pty Ltd had been set up to acquired the QBP properties and 100%-owned by YPC.

JV Partner:



KWSP 49% equity interest

Queensbridge Street and City Road

Development Mix

Office, Warehouse, Retail, Medical Centre, Restaurant, Residential Apartments, Car Park

Location

Southbank, Melbourne

Land Tenure

Freehold

Land Area

7,800 sqm (Combined)

Total NLA

11,614 sqm

Current Occupancy

85%





Property Segment: Queens Bridge Place, Melbourne – Recently Acquired (Cont'd)

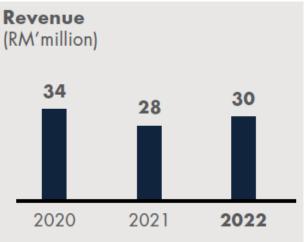
Street Views

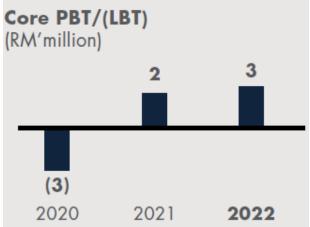


Property Investment









Property Investment (Offices) – As at 31 July 2023





| Plaza OSK Jalan Ampang, Kuala Lumpur | | | |
|---|-----------------|--|--|
| Land area | 1.32 acres (FH) | | |
| NLA | 236,325 sqft | | |
| Occupancy rate | 98% | | |



| Faber Towers Taman Desa, Kuala Lumpur | | | |
|--|--------------------------------|--|--|
| Land area | 2.63 acres (FH) | | |
| NLA | 477,461 sqft | | |
| Occupancy rate | 83% (retail and office blocks) | | |

Property Investment (Retail) - As at 31 July 2023

OSK

Atria Shopping Gallery, Petaling Jaya



| NLA | 447,687 sqft |
|----------------|--------------|
| Occupancy rate | 89% |

































Construction

OSK





Construction Segment

OSK CONSTRUCTION

- Established contractor since 1979
- Design and construction service provider in residential and commercial projects
- Introduced OSK Quality Standard (OQS) internal quality measurement method in line with the quality standards set by the Construction Industry Standard
- Registered <u>Class A contractor</u> with Pusat Khidmat Kontraktor (PKK)
- Registered <u>G7 contractor</u> with Construction Industry Development Board (CIDB)
- OHSAS 18001:2007 and ISO 9001:2015
- Drive deep collaboration between the Property and Construction segments in 2017 with Emira as pilot project



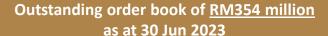
- Optimise construction cost through early involvement in design and planning of the development projects
- Close supervision during construction to ensure quality standards
- Delivers superior quality products at competitive prices and ahead of schedule

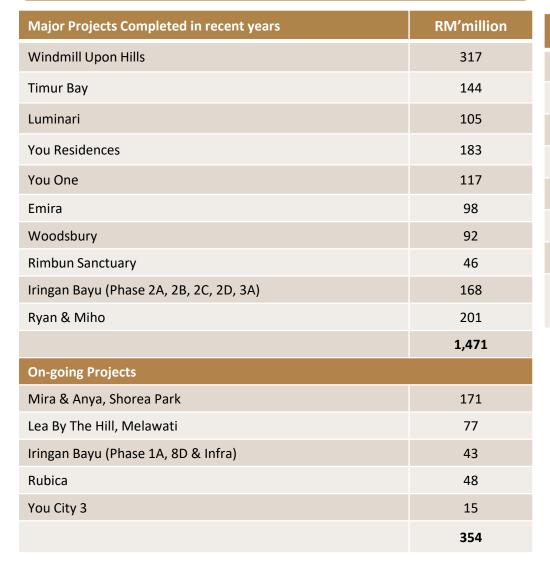




Construction Segment (Cont'd)

OSK





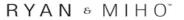


| Project | QLASSIC Score | Completion Time |
|---------------------------|---------------|---|
| Iringan Bayu Show Village | 82% | 1 month ahead |
| Windmill Upon Hills | 80% | 3.5 months ahead |
| Luminari | 80% | 10 months ahead |
| Emira | 80% | 2 months ahead |
| Iringan Bayu – Phase 2C | 77% | 4.5 months ahead |
| Timurbay | 76% | 2 months ahead |
| Iringan Bayu – Phase 2D | 75% | 4.5 months ahead |
| Ryan & Miho | 82% | 8.5 months ahead (Tower A) 16 months ahead (Tower B) |

















Industries





Industries Segment: Cables

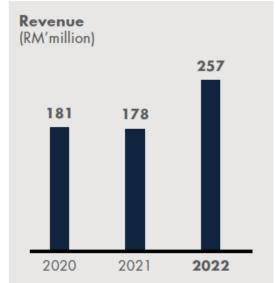
- Produces quality electrical and power cables since 1968 (low and medium voltage copper cables, aluminium fire resistance cables)
- Factory located in Malacca
- Solar photovoltaic panels on the rooftop of the factory that generates solar power capacity of:

Phase 1: 569.80 kWp (installed)

Phase 2: 639.83 kWp (to be installed)

- One of the top cable manufacturers in Malaysia
- Accredited with MS ISO 9001:2000 and UKAS Quality Management System and in compliance with TNB technical specification
- Certified by SIRIM QAS, LPCB
- Expansion plan to increase production capacity by 20-25% over the next few years

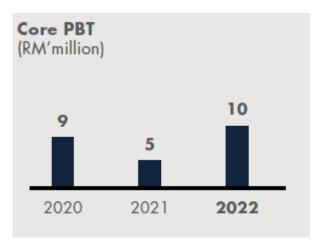




OLYMPIC CABLE

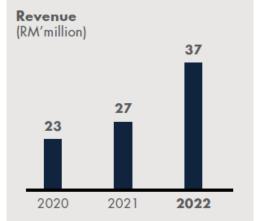
A MEMBER OF OSK GROUP

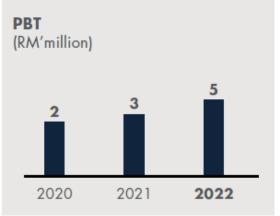




Industries Segment: IBS

- Produces Industrialised Building Systems (IBS) wall panels since 1994
- Factories located in Taiping (Perak), Nilai (Negeri Sembilan) and Bandar Tenggara (Johor)
- Export to Singapore
- Accredited with MS ISO 9001:2008, ISO 14001-2004, UKAS Quality
 Management System and Singapore Green Label Status
- Factory capacity: 2.16 million m². Utilization rate: 58%
- Introduced a new product, which makes use of an environmentally friendly input material that not only reduces reliance on the use of cement, but also enhances the circularity of the wall panels, lighter weight and sustainability-driven





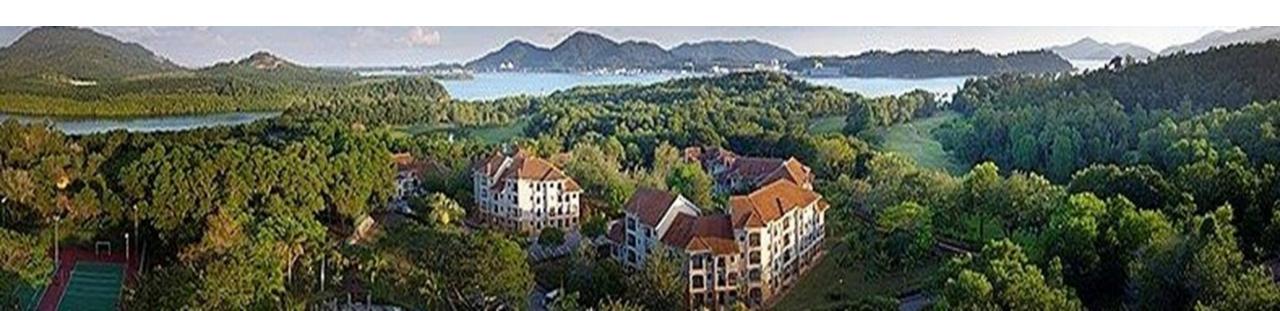






Hospitality

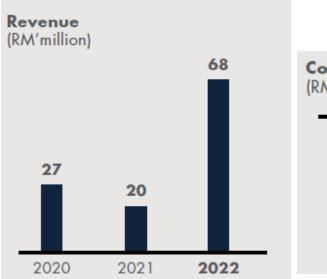
OSK

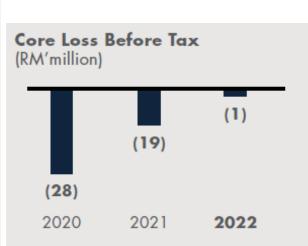


Hospitality Segment













Hospitality Segment: Hotels - As at 31 July 2023



Hotels managed by









| Swiss-Garden Hotel Genting | | Swiss-Garden Bukit Bintang | | | Swiss-Garden Beach Resort Kuantan | | | |
|----------------------------|---|----------------------------|----------|---|-----------------------------------|----------|---|-----------------|
| Location | : | Genting Highlands, Pahang | Location | : | Kuala Lumpur | Location | : | Kuantan, Pahang |
| Rooms | : | 545 | Rooms | : | 325 | Rooms | : | 304 |





Hotels managed by international brands







Double Tree by Hilton Damai Laut Resort and Damai Laut Golf & Country Club

Holiday Inn Express & Suites

Location : Lumut, Perak

Location : Johor Bahru, Johor

Rooms : 294 (4 star)

Award-winning 18 holes championship golf course Rooms : 203



Hospitality Segment: Vacation Club - As at 31 July 2023

- 6 products 30 years and 15 years
- Travel 365 2 years
- 7,903 active members
- 3,000 hotels and resorts destination worldwide
 - Home-based destinations with 194 rooms inventories
 - Global Exchange Partner: Interval International



SGI Vacation Club Villas at Damai Laut Holiday Resort, Perak



Swiss-Garden Residences Bukit Bintang, Kuala Lumpur





SGI Vacation Club at Damai Laut Holiday Resort, Perak



Timur BaySeafront Residence @ Balok, Kuantan



SGI Vacation Club Melaka



Key Takeaways

Key Investment Highlights

OSK

Integrated Property and Construction Model

- Reputable developer with landbank with an estimated GDV of RM15.5 billion
- ✓ Successful track record in delivering >40,000 homes
- ✓ Launched a total of **RM1.1 billion** worth of properties in FY22
- ✓ Minimal unsold completed stocks; remain focus in selling on-going projects
- Prop-Con Model allowing early contractors involvement in planning and design stage to manage cost, time and quality of products

Sustainable growth

- ✓ Landbank of 1,993 acres strategically located at growth areas in Malaysia and Australia; including development of 2 townships
- ✓ Integrated development in Melbourne, Australia with strong pipeline projects
- ✓ Growth in capital financing portfolio through new products, e.g. civil servant financing and Islamic financing both in Malaysia and Australia

Resilient Earnings and Healthy Financial Position

- ✓ Sales target of RM900 million per annum from existing and future launches
- ✓ Unbilled sales of RM1.1 billion
- ✓ Bedrock cashflow from investment in RHB Bank Berhad
- ✓ Stable contribution from Capital Financing and Industries segments
- ✓ Net gearing of 0.40x and 0.15x (excluding loan disbursed) providing headroom further gearing for future growth, if required



O3 Group Sustainability Blueprint OSK



"OSK, Growing Together" - Ensuring Sustainable Growth



"OSK, Growing Together" is a long-term strategic growth plan that outlines our direction as we strive towards realising our Sustainability Vision and Mission.



SUSTAINABILITY VISION:

Building Sustainable Businesses of Tomorrow

SUSTAINABILITY MISSION:

A responsible organisation that creates significant value for our stakeholders – for today and tomorrow.

Sustainability
Vision & Mission
VALUES DRIVEN

Our Biggest
Assets

3 Focus Areas & ESG Targets DRIVING IMPACTS

"OSK, Growing Together" – Focus & Goals



"OSK, Growing Together" outlines three (3) sustainability pillars with ESG targets, which serve to future-proof and propel the Group to new heights by focusing on long term sustainability and shared value creation to all stakeholders.

| PILLAR 1: Caring for the Environment | PILLAR 2: Shared Economic and Social Values | PILLAR 3: Ensuring Fair, Safe and Transparent Business Practices |
|--|--|---|
| Adopt business and environmental innovation | Strengthen market leadership for products/services and deliver sustainable returns | Zero corruption and incidents of fraud |
| Promote green practices and increase use of renewable energy | Nurture and support our talents Support sustainable development through digital ecosystems, engagements and partnerships | Zero fatality and occupational illness |
| Ensure responsible procurement and supply chain | Broaden and deepen our CSR impacts for the underserved community | Uphold business integrity, ethical conduct and compliance |
| 7 AFFORDABLE AND CLIAN ENERTY 12 RESPONSIBLE CONSUMPTION AND PRODUCTION AND PRODUCTION AND PRODUCTION TO LIMITE ON LAND ON LAND | 3 MALIN MALI | 5 ************************************ |







Environmental Initiative Highlights

Ecosystem and Biodiversity

Conserving the 22-acre Iringan Bayu Wetland Park helps in flood mitigation and supports biodiversity within our Iringan Bayu township.

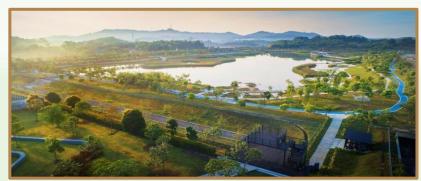
Maintaining our 3,745 m2 public park at the Melbourne Square integrated development in Melbourne, the largest open green space in the Southbank district.

Unveiled the WWF "AR-mazing Tiger Trail" Tiger Sculpture with 49 orphans from three (3) orphanages at Atria Shopping Gallery to support tiger conservation.

Carbon Management

We further accelerated our efforts on energy optimization and emissions reduction with our solar photovoltaic panels and LED lightings across Group premises like OCC cables factory, Iringan Bayu, Shorea Park, OSKP sales gallery and Atria shopping gallery.

Through our effort, we managed to achieve an estimated power savings of 885,603 kWh equivalent to 783.4 tonnes of carbon reduction and generated RM325,199 of electricity savings, equivalent to 929.14 metric tonnes CO2 or an estimated 60,233 trees planted.









Environmental Initiative Highlights

Resource Efficiency and Responsible Consumption

We strive to increase the efficiency of our consumption through with our "5R Campaign" to lessen the production of waste and circularize the waste through recycling bins installed at Plaza OSK promote circularity and responsible waste management

Continue to promote responsible water consumption through water irrigation and rainwater harvesting system to optimize water conservation across our operations Throughout the year 2022, OSK recorded:

Total estimated of 1,655kg of recyclables collected through five (5) rounds of recyclables collection organised at Plaza OSK

Total estimated of 247,522kg of recyclable wastes contributed by OSK business divisions comprising paper, cardboxes, metal, plastics, wood and timber, soap and cooking oil.

Total estimated diverted waste collected of 2,359 kg in Plaza OSK, SGI VC and Sales Galleries.











Social Initiative Highlights

Community Support & Development

Since 2016, OSK Foundation has disbursed more than RM9.08 million of funds, supported over 25k beneficiaries with RM2.6 million in 2022 aided the following programmes:

- Awarded full scholarships to three (3) deserving B40 Malaysian students bring the total number of B40 students supported to 23 with a total financial commitment of RM1.76 million
- Continue sponsoring Kelas Komuniti Asalnika programme since 2017 with disbursement of more than RM60k for year 2022
- Sponsorship of 25 special needs (neurodiverse autism spectrum) children and young adults from B40 families to learn digital skills (3D animation, AI, graphic design, etc) with a structured programme called Infinite Minds
- Donated a 10-seater van (FCM Foton View C2) to Yayasan Islam Terengganu at a value of RM106k, which was used for the transportation of people with visual impairments to the Braille Learning Center in Paka and Besut, Terengganu.
- Meal distribution of a total of RM105k during disaster relief operations
- The Foundation disbursed RM140k for the sponsorship of four (4) women entrepreneurial workshops in Perak, Selangor, Kedah and Negeri Sembilan for single mothers, orang asli and underserved women from B40 community
- Sponsorship of charity run "Run For A Chance 2022" to raise funds for Lovely Disabled Home









Social Initiative Highlights

Community Support & Development

More health and well-being events organized for community support as follows:

- Program Saringan Kesihatan by Adun Bandar Utama
- Collaboration with Alzheimer's Diseases Foundation Malaysia (ADFM) to launch World Alzheimer's celebration
- Celebrating ageing in conjunction with international day of older persons
- Blood donation and General health screening by the National Kidney Foundation (NKF) of Malaysia as part of OSK Health Week









OSK

Governance Initiative Highlights

Reputation

Maintaining good corporate governance practices

During 2022, Company was recognized with awards as follows:

- **FIABCI World Prix d'Excellence Awards** "Residential Mid Rise Category (World Silver Winner) TimurBay Seafront Residence)" for Leadership in COVID-19 and Sustainability Initiatives.
- The StarProperty Awards (4 Awards)
- i. The All Stars Award OSK Property
- ii. The Neighbourhood Award (Best Comprehensive Township <500 acres (Excellence) - Yarra Park
- iii. The Northern Star Award (High Rise Honours) Yarra Park
- iv. The Starter Home Award (Honours) MIRA at Shorea Park
- Malaysia Developer Awards 2022 Ranked No.2 in Top 10 of the Chart Awards for Market Cap RM 1 Billion & above
- The Edge Top Property Developers Awards 2022 Ranked 9th in Top 10 Property Developers
- **Sustainability and CSR Malaysia Awards 2022** "Company of the Year Award (Conglomerate)" for Community Well-Being Initiatives
- NACRA Excellence Awards 2022 Ranked Gold in the National Annual Corporate Report Awards 2022 under "Companies with Less Than RM2 billion in Market Capitalisation"
- Asia Property Awards 2022 Melbourne Square by OSK Property won Best High Rise Mixed Use Development, Best High Rise Apartment Development (Victoria), Country Winner Best Mixed Use Development (Australia)
- Sin Chew Business Excellence Awards 2022 Property Excellence Award









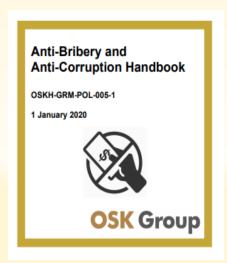
Governance Initiative Highlights



Anti-Corruption

Our Stand on Corruption and Illicit Activities

- As part of our Management's commitment to eliminate corruption and bribery in the organization, the Anti-Bribery and Anti-Corruption Handbook ("ABAC Handbook") was approved by OSK Board and introduced to all employees of the Group in January 2020. Subsequently the third party ABAC Declaration form was implemented in Aug 2020.
- The Handbook is published onto our company website and Intranet to ensure the broader reach.



Whistleblowing

Maintaining the Highest Standard of Ethics in our Business

 We are committed to achieving and maintaining a high standard of integrity, accountability and ethical behavior in the conduct of its business and operations by formulating a Whistleblowing Policy in OSK Group.

Whistleblowing Policy:

serves as an avenue for employees and members of public to raise concerns of any suspected or known impropriety in conduct that they may have observed in OSK Group through a clearly-defined process and reporting channel, by which reports can be made in confidence and without fear of reprisal.

Governance Initiative Highlights



Regulatory Compliance

Upholding High Levels of Compliance at All Times

 We comply with the applicable laws and regulations wherever we operate to achieve outstanding performance, whilst maintaining the highest level of ethical integrity. Our tone on regulatory compliance is clear with various internal processes to help meet zero non-compliance in our business operations.

Compliance with all prevailing Laws and Regulations

- Employment (Amendment) Act 2022
- Minimum Wages Order 2018
- Companies Act 2016
- Occupational Safety and Health (Amendment) Act 2022
- Factories and Machinery Act
- Environmental Quality Act 1974
- Personal Data Protection Act 2010
- Housing Development (Control and Licensing) Act 1966
- Moneylenders Act 1951 (Act 400) (amended 2011)
- Anti-Money Laundering, Anti-Terrorism Financing and Proceeds of Unlawful Activities Act 2001 (Act 613)
- Malaysian Anti-Corruption Commission Act 2009

OSK

Governance Initiative Highlights

Safety, Health and Well-being

Protecting Employees' Well-Being

- All our employees have returned to work in the office with flexible time arrangement and are allowed to WFH if necessary
- We continued to adopt comprehensive risk-based approach in safeguarding the safety & health of all employees across the head office and all business units, while adhering to all SOPs and precautionary guidelines by the Ministry of Health and the National Security Council



Throughout the year 2022, we worked with RHB Asset Management, National Kidney Foundation ("NKF") and Pusat Darah Negara and Verdulife, Fire and Rescue Department to deliver well-being topics, safety and health campaign as the following:

- Financial well-being talk delivered by RHB Asset Management
- General health screening by NKF
- Blood donation held in partnership with Pusat Darah Negara
- Breast cancer awareness and breast ultrasound check with Verdulife
- Evacuation and Fire Drill with the Fire and Rescue Department







05 Appendix OSK





Property Segment: On-Going Projects – Klang Valley *You City III, Cheras*



GDV: RM492 million

Launched: June 2019

No. of units: 800 (Tower A + B)

Average Selling Price: RM615k

Take-up rate: 100% (Tower A + B)

% of Completion: 95%



Property Segment: On-Going Projects – Klang Valley (Cont'd) MIRA @ Shorea Park, Puchong





GDV: RM366 mil

Launched: Sep 2021

No. of units: 908

Average Selling Price: RM403k

% of Completion: 69%

Take-up rate: 100%







Property Segment: On-Going Projects – Klang Valley (Cont'd) ANYA @ Shorea Park, Puchong





GDV: RM393 mil

Launched: Aug 2022

No. of units: 750

Average Selling Price: RM524k

% of Completion: 17%

Take-up rate: 35%







Property Segment: Ongoing Projects – Klang Valley (Cont'd) LEA by the Hills, Taman Melawati



Type: Low Density Condo

GDV: RM233 million

Launched: Jul 2022

No. of units: 344

Average Selling Price: RM678k

% of completion: 13%

Take-up rate: 29%









Property Segment: Ongoing Projects – Penang *Rubica, Butterworth*



Type: Low Density Condo

GDV: RM137 million

Launched: Aug 2022

No. of units: 230

Average Selling Price: RM595k

% of completion: 25%

Take-up rate: 35%







OSK

Property Segment: Township Development – Negeri Sembilan

Completed Projects









On-going Projects











Property Segment: Township Development – Negeri Sembilan (Cont'd) - As at 31 July 2023

B1,B2



Type: Single & Double-Storey Semi-D

GDV: RM108 million

Launched: Sep 2021 (8B1), Mar 2022 (8B2)

No. of units: 142

Average Selling Price: ≈ **RM762k**

RM767k (8B1), RM756k (8B2)

% of completion: Average 69%

79% (8B1), 54% (8B2)

Take-up rate: 100%



8C,8D



Type: Double-Storey Terrace

GDV: RM152 million (8C) , RM168 mil (8D)

Launched: Nov 2021 (8C), May 2022 (8D)

No. of units: 306 (8C), 316 (8D)

Average Selling Price: RM514k

RM497k (8C), RM531k (8D)

% of completion: Average 58%

80% (8C), 39% (8D)

Take-up rate: Average 92%

100% (8C), 90% (8D)





| No. of units | | | | | | | |
|-------------------|-------------------------|----------|--|--|--|--|--|
| Total Launched | Completed & Handed Over | On-Going | | | | | |
| 2,769 | 2,005 | 764 | | | | | |

Property Segment: Township Development – Sg Petani, Kedah



Completed





On-going Projects















Property Segment: Township Development – Sg Petani, Kedah (Cont'd) - As at 31 July 2023

N*****rthfield



Single-Storey Terrace

GDV: RM53 million (z3)

Launched: Jan 2022

No. of units: 171

Average Selling Price: RM311k

% of completion: 82%

Take-up rate: 100%





Single-Storey Terrace

GDV: RM51 million (z2)

Launched: Nov 2022

No. of units: 126

Average Selling Price: RM406k

% of completion: 39%

Take-up rate: 57%





Double-Storey Terrace

GDV: RM19 million (z3)

Launched: Apr 2023

No. of units: 39

Average Selling Price: RM494k

% of completion: 10%

Take-up rate: 6%

Property Segment: Township Development – Sg Petani, Kedah (Cont'd) - As at 31 July 2023







Single-Storey Bungalow

GDV: RM42 million (z1), RM55 million (z2)

Launched: Oct 2021 (z1), Oct 2022 (z2)

No. of units: 66 (z1), 81 (z2)

Average Selling Price: RM658k

≈ RM631k (z1), RM680k (z2)

% of completion: 94% (z1), 32% (z2)

Take-up rate: 100% (z1), 99% (z2)



Single-Storey Semi-D & Single-Storey Bungalow

GDV: RM55 million

Launched: Dec 2021

No. of units: 101

Average Selling Price: RM547k

% of completion: 79%

Take-up rate: 100%



Double-Storey Semi-D & Double-Storey Bungalow

GDV: RM27 million

Launched: Sep 2022

No. of units: 40

Average Selling Price: RM677k

% of completion: 38%

Take-up rate: 100%

Property Segment: Township Development – Sg Petani, Kedah (Cont'd) - As at 31 July 2023

Spr\ngfield



Double-Storey Terrace

GDV: RM110 million

Launched: Jul 2022

No. of units: 257

Average Selling Price: RM426k

% of completion: 39%

Take-up rate: 91%

Spryngfield



Single-Storey Terrace

GDV: RM36 million

Launched: Nov 2022

No. of units: 99

Average Selling Price: RM369k

% of completion: 61%

Take-up rate: 44%

RESIDENSI SINAR



Rumah Makmur Kedah Single-Storey Terrace

GDV: RM48 million

Launched: Apr 2023

No. of units: 226

Average Selling Price: RM214k

% of completion: 15%

Take-up rate: 40%

| No. of units | | | | | | | |
|-------------------|-------------------------------|----------|--|--|--|--|--|
| Total Launched | Completed & Handed Over | On-Going | | | | | |
| 11,113 | 9,907 | 1,206 | | | | | |

Property Segment: Projects Handed over in 2022 and 2023







Property Segment: Projects Handed over in 2022 and 2023 – Sg Petani, Kedah





Westfield (Total 323 units)

- Zone 1 3: 13 units
- 7 unit of Single Storey Bungalow
- 6 units of Double Storey Bungalow
- **VP on May 2022**
- QLASSIC Score Z2: 82%; Z3A: 79%
- Zone 2: 108 units
- 108 units of Single Stoey Semi-D
- **VP on May 2022**
- **QLASSIC Score: 82%**
- Zone 3A: 44 units
- 44 units of Double Storey Semi-D
- VP on July 2022
- **QLASSIC Score: 79%**
- Zone 3B: 38 units
- 38 units of Single-Storey Semi-D, 2 units of Bungalow
- VP on March 2023
- **QLASSIC Score: 84%**



- Zone 1: 162 units
- 162 units of Single Storey Terrace
- VP on April 2022
- **QLASSIC Score 82%**
- Zone 2: 141 units
- 162 units of Single Storey Terrace
- **VP on Dec 2022**
- **QLASSIC Score 80%**

Property Segment: Projects Handed over in 2022 and 2023 – Sg Petani, Kedah (Cont'd)



Eastfield (Total 132 units)

- Zone 1: 132 units
- 132 unit of Single-Storey Terrace
- VP on May 2023
- QLASSIC Score 86%;

Property Segment: Projects Handed over in 2022 and 2023 - Negeri Sembilan



IRINGAN BAYU

- Phase 3B Double Storey Terrace Homes (Mekary)
- QLASSIC Score 76%
- VP on 31 Mac 2022

IRINGAN BAYU

- Phase 3C Single Storey
 Terrace Homes (Desira)
- QLASSIC Score 78%
- VP on 31 May 2022
- Phase 8A Single-Storey Semi-D (Irama)
- QLASSIC Score 80%
- VP on 16 June 2023

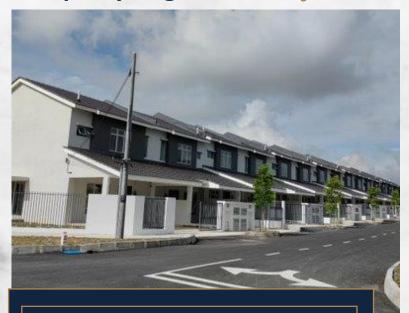




IRINGAN BAYU

- Phase 3D Double Storey Terrace Homes (Aury)
- QLASSIC Score 80%
- VP on 30 Dec 2022

Property Segment: Projects Handed over in 2023 – Negeri Sembilan (Cont'd)



IRINGAN BAYU

- Phase 8A Single-Storey Semi-D (Irama)
- QLASSIC Score 80%
- VP on 16 June 2023



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