

No. of Ordinary Shares held	
CDS Account No.	
Telephone No.	
Email Address	

FORM OF PROXY

OSK HOLDINGS BERHAD
199001015406 (207075-U)
(Incorporated in Malaysia)

*I/We (Full Name), _____
bearing *NRIC No./Passport No./Registration No. _____
of (Full Address) _____

being *a member/members of OSK Holdings Berhad [Registration No. 199001015406 (207075-U)] (the "Company") hereby appoint:

First Proxy "A"

Full Name (in Block Capital)	NRIC No./Passport No.	Proportion of Shareholdings Represented	
		No. of Shares	%
Full Address			

*and

Second Proxy "B"

Full Name (in Block Capital)	NRIC No./Passport No.	Proportion of Shareholdings Represented	
		No. of Shares	%
Full Address			

100%

or failing him/her, *THE CHAIRMAN OF THE MEETING as *my/ our proxy(ies) to attend, participate, speak and vote for *me/us and on *my/our behalf at the 36th Annual General Meeting of the Company to be held at the Grand Ballroom, Level 2, InterContinental Kuala Lumpur, 165, Jalan Ampang, 50450 Kuala Lumpur on Thursday, 23 April 2026 at 10:00 a.m. or at any adjournment thereof.

(Please indicate with an "X" in the space below how you wish for your vote. If no specific discretion as to how a vote is given, the proxy will vote or abstain at his/her discretion.)

* Strike out whichever is inapplicable

No.	Resolutions	For	Against
Ordinary Resolution 1	To sanction the declaration of a single-tier final dividend of 3.5 sen per ordinary share in respect of the financial year ended 31 December 2025.		
Ordinary Resolution 2	To approve the payment of Directors' fees to the Non-Executive Directors for the period from 24 April 2026 until the next Annual General Meeting of the Company.		
Ordinary Resolution 3	To approve the payment of Directors' benefits up to an amount of RM157,500.00 to the Non-Executive Directors of the Company for the period from 24 April 2026 until the next Annual General Meeting of the Company.		
Ordinary Resolution 4	To re-elect Mr. Ong Ju Yan who retires by rotation in accordance with Clause 99 of the Company's Constitution and being eligible, offers himself for re-election.		
Ordinary Resolution 5	To re-elect Mr. Ong Ju Xing who retires by rotation in accordance with Clause 99 of the Company's Constitution and being eligible, offers himself for re-election.		
Ordinary Resolution 6	To re-elect Puan Farah Deba binti Mohamed Sofian who retires by rotation in accordance with Clause 99 of the Company's Constitution and being eligible, offers herself for re-election.		
Ordinary Resolution 7	To re-elect Mr. Siew Chin Kiang @ Seow Chin Kiang who retires in accordance with Clause 105 of the Company's Constitution and being eligible, offers himself for re-election.		
Ordinary Resolution 8	To re-appoint Messrs. BDO PLT as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Board of Directors to fix their remuneration.		
Ordinary Resolution 9	Authority to Issue Shares pursuant to the Companies Act 2016 and Waiver of Pre-Emptive Rights.		
Ordinary Resolution 10	Proposed Renewal of Share Buy-Back Authority.		

Signed this _____ day of _____, 2026

Signature of Shareholder(s)^

^ Manner of execution:

(a) If you are an individual shareholder, please sign where indicated.

(b) If you are a corporate shareholder which has a common seal, this Form of Proxy should be executed under seal in accordance with the constitution of your corporation.

(c) If you are a corporate shareholder which does not have a common seal, this Form of Proxy should be affixed with the rubber stamp of your corporation (if any) and executed by:

(i) at least two authorised officers, of whom one shall be a director; or

(ii) any director and/or authorised officers in accordance with the laws of the country under which your corporation is incorporated.

NOTES:

1. General Meeting Records of Depositors and Register of Members

In respect of deposited securities, only members whose names appear in the Register of Members and Record of Depositors on 15 April 2026 shall be eligible to attend, participate, speak and vote at the Meeting.

2. Appointment of Proxy

- (a) A member entitled to attend, participate, speak and vote at the Meeting is entitled to appoint more than one proxy to attend, participate, speak and vote in his stead. Where a member appoints more than one proxy, the appointment shall be invalid unless he specifies the proportion of his holding(s) to be represented by each proxy.
- (b) A proxy may, but need not, be a member of the Company. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend, participate, speak and vote at the Meeting shall have the same rights as the member to attend, participate, speak and vote at the Meeting.
- (c) The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing, or if the appointor is a corporation, either under the corporation's seal or under the hand of an officer or attorney duly authorised.
- (d) Where a member of the Company is an Authorised Nominee, it may appoint at least one proxy in respect of each securities account it holds with ordinary shares standing in credit of the said securities account. Where a member of the Company is an Exempt Authorised Nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each omnibus account it holds.

3. Lodgement of Form of Proxy

The instrument appointing a proxy and the power of attorney or other authority (if any), under which it is signed or a duly notarised certified copy of that power or authority, must be deposited not less than 48 hours before the time for holding the Meeting or any adjournment thereof through either one of the following avenues:

- (a) In Hardcopy Form of Proxy
 - The Form of Proxy shall be deposited at the Share Registrar's office, Securities Services (Holdings) Sdn. Bhd. at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur.
- (b) By Electronic Form of Proxy
 - The Form of Proxy shall be submitted via fax at +603 2094 9940 or +603 2095 0292 or emailed to eservices@sshsb.com.my; or
 - The Form of Proxy shall be submitted electronically via Securities Services e-Portal at <https://sshsb.net.my/>. Please refer to the Administrative Notes for further details.

PERSONAL DATA PROTECTION POLICY

By submitting this Form of Proxy herein, the member of the Company gives his/her consent to the Company and its service providers to collect, record, store/hold and/or process his/her personal data described above solely for the purposes of preparation and compilation of documents relating to the Annual General Meeting (including any adjournment thereof) ("the Purpose") and confirm that he/she has obtained the consent of the proxy for the Company and its service providers to collect, record, store/hold and/or process his/her personal data described above solely for the Purpose. (For more information on the full Personal Data Protection Policy, please visit the Company's webpage at www.oskgroup.com/personal-data-protection-policy)

AFFIX
STAMP

The Share Registrar of OSK Holdings Berhad
Securities Services (Holdings) Sdn. Bhd.
197701005827 (36869-T)
Level 7, Menara Milenium,
Jalan Damanlela,
Pusat Bandar Damansara,
Damansara Heights,
50490 Kuala Lumpur.

Fold this
flap for
sealing

Then
fold
here

1st fold
here