

MRCB's ESG Performance in 2022

Climate Change & the Environment

Target: Net Zero Carbon* by 2040

Achieved **reduction** of carbon emissions intensity in FY2022 vs 2020 baseline (Scope 1 & Scope 2)





65%



Climate Action Fellow Award

at the UNGCMYB Sustainability Performance Awards 2022

Social Responsibility

Target: World Class Work Practices & Community Development

gradmalaysia **MALAYSIA'S EMPLOYERS**

Most Popular Graduate Employer 2022 Award

for the Property & Development Sector

Good Corporate Governance

Target: Best-In-Class Practices & Disclosures

2021 MSWG-ASEAN CG Award

Excellence Award

Ranked 2nd out of 864 companies in overall CG Disclosure

Industry Excellence Award

Ranked 1st in Industry Excellence Award for CG Disclosure for the Property Sector

> Ranked 1st for Transparency at The Star/FIABCI Malaysia **Developers Awards 2022**

Achieved a 3.2 score for

FTSE4GOOD Bursa Malaysia Index



Platinum Excellence Award



Gold Award recipient in 2018, 2019, 2021 and **2022**

Compliance to **Malaysian Code** on Corporate **Governance 2021** (MCCG 2021)

43 Practices

out of 5 Step-Ups



Note:

* for Scope 1 & Scope 2

MRCB Financial Summary

MRCB 12M FY2022 Overview

RevenueRM **3,205** mil.

▲ 121% y-o-y

Profit Before Tax
RM **154** mil.

152% y-o-y

Profit After Tax
RM **54** mil.

▲ 697% y-o-y

Net Gearing **0.32**x

Total Assets RM **9,235** mil.

Total Equity RM **4,536** mil.

1.45 sen

303% y-o-y

Market Cap RM 1,318 mil.

MRCB Segment Overview Engineering & Property Others Construction **Development** Revenue 2,234 915 56 RM mil. **Revenue Contribution** 70% 29% 1% 177 70 (6) Op. Profit/(Loss) RM mil. Margin % (10.7)% 3.1% 19.3% 12M FY2022 Key Numbers RM487.9 mil. RM536.5 mil. RM26.3 bil. RM17.4 bil. **Property Sales Property Unbilled External Construction Construction Unbilled**

Sales

Order Book includes long term Bukit Jalil contract of RM11.0 bil.

Order Book¹

¹ External Construction Order Book excluding Bukit Jalil: RM15.3 bil.

² Construction Unbilled Order Book excluding Bukit Jalil: RM6.4 bil.

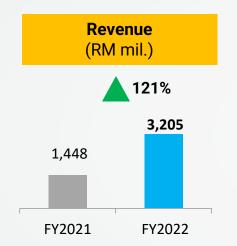


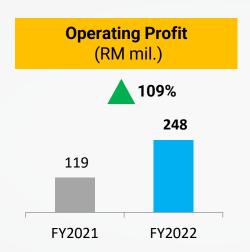
^{*} **EPS**; Weighted Average No of Shares as at 31 Dec 2022 = 4,467,509,508

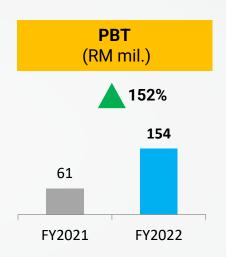
Order Book²

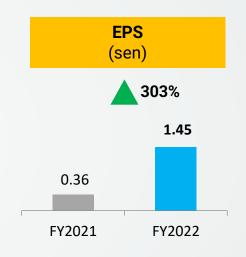
Key Highlights

12M FY2022 vs 12M FY2021









Key Highlights

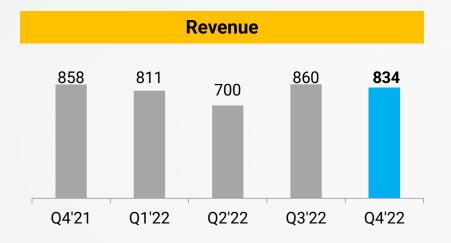
- The higher Revenue and Profit in 2022 was mainly due to more normalised operations, which resulted in increased revenue and profit recognition from higher property sales and construction progress.
- Good progress of LRT3 project: physical construction progress of 81% and financial progress of 75% at the end of Dec 2022.
- Property sales of RM487.9 mil.
- Sentral REIT and Sentral REIT Management contributed PAT of RM14.9 mil. vs RM17.8 mil in 2021.
- Balance sheet remains strong, with net gearing of 0.32 times.

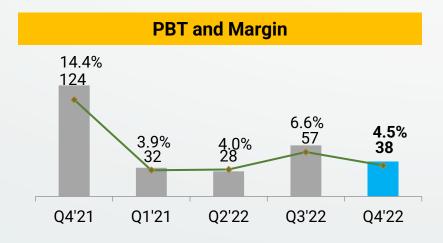


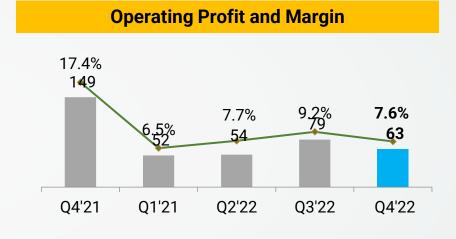
Profit & Loss

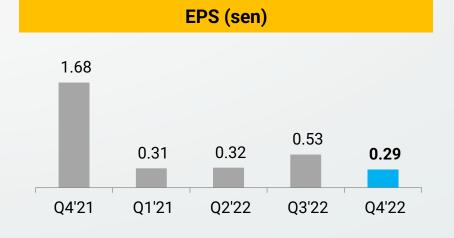
	Q4 (3M)			12M		
RM Million	FY2022	FY2021	Y-o-Y Growth %	FY2022	FY2021	Y-o-Y Growth %
Revenue	834	858	(2.8)%	3,205	1,448	>100%
Other Operating Income	17	146	(88.4)%	58	173	(66.2)%
Operating Expenses	(788)	(855)	(7.9)%	(3,016)	(1,503)	>100%
Operating Profit	63	149	(57.7)%	248	119	>100%
Operating Profit Margin (%)	7.6%	17.4%		7.7%	8.2%	
Finance costs	(27)	(27)	(1.3)%	(99)	(89)	11.7%
Share of results of associates	3	4	(12.6)%	10	17	(41.1)%
Share of results of joint ventures	(1)	(1)	(9.9)%	(5)	14	>(100)%
Profit before taxation	38	124	(69.5)%	154	61	>100%
Taxation	(25)	(49)	(50.2)%	(101)	(55)	84.6%
Profit for the period	13	74	(82.4)%	54	7	>100%
PAT Margins (%)	1.6%	8.7%		1.7%	0.5%	
EPS (sen)	0.29	1.68	(82.7)%	1.45	0.36	>100%

Quarterly Analysis



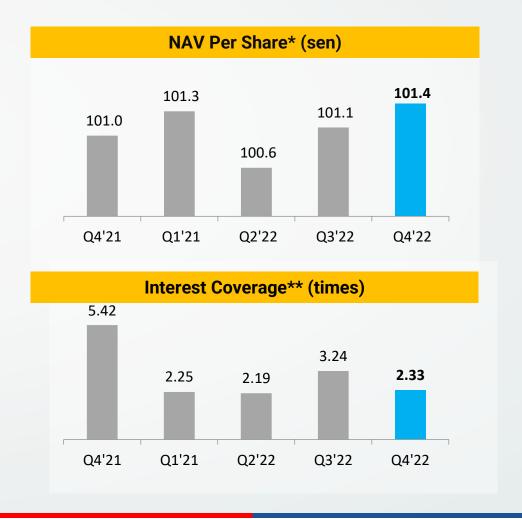






Balance Sheet

RM Million	31 Dec 2022	31 Dec 2021
Total Assets		
	2 577	0.651
Current Assets	3,577	3,651
Non-Current Assets	5,658	5,554
Total Assets	9,235	9,205
Total Liabilities		
Current Liabilities	2,702	2,451
Non-Current Liabilities	1,997	2,214
Total Liabilities	4,699	4,665
		·
Total Equity		
Shareholder's Equity	4,530	4,512
Non Controlling Interests	6	28
Total Equity	4,536	4,540
Net assets per share attributable to the		
equity holders of the Company (sen)	101.40	101.00

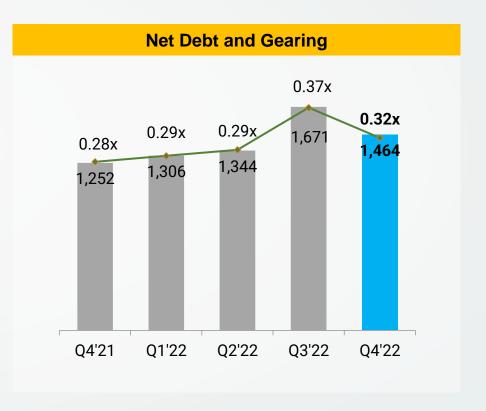




* **NAV per share**; Number of Shares as of 31 Dec 2022 = 4,467,509,508 ** Based on Profit from operations

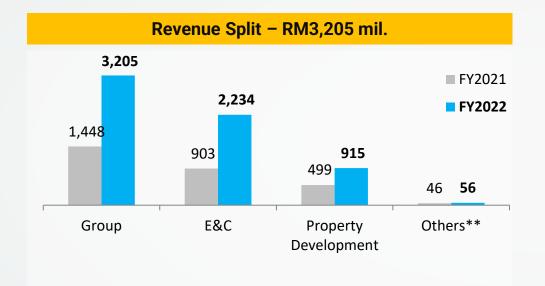
Borrowings

Leverage Profile (RM Million)	31 Dec 2022	31 Dec 2021
Debt		
Short Term Borrowings	841	479
Long Term Borrowings	1,216	1,453
Total Debt	2,057	1,932
Less: Deposits, cash and bank balances Other investment	534 59	579 101
Net Debt	1,464	1,252
Total equity	4,536	4,540
Net Gearing	0.32x	0.28x

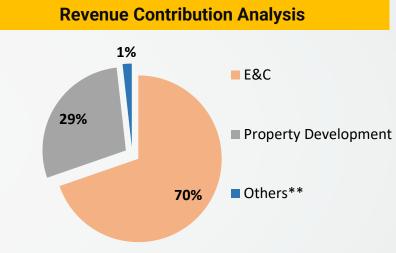


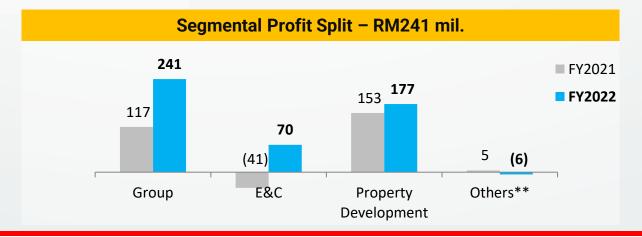


Overview











Note:

Figures are in RM'mil. and margins in %

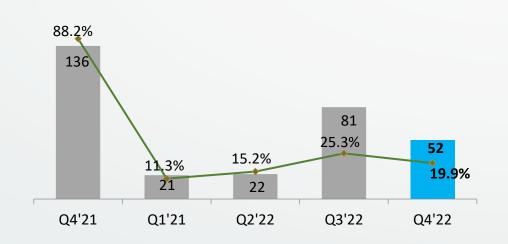
** Others include Facilities Management & Parking and Others

Property Development & Investment

RM Million		
Revenue		
Profit		
Margin* (%)		

Q4 (3M)			12M			
FY2022	FY2021	Y-o-Y Growth %	FY2022 FY2021		Y-o-Y Growth %	
261	153	71.6%	915	498	83.6%	
52	136	(61.7)%	177	153	15.2%	
19.9%	88.2%		19.3%	30.8%		

Profit and Margin



Performance Discussion

Contributed 29% of Group revenue, largely from Sentral Suites in KL Sentral, the 9 Seputeh mixed residential development in Jalan Klang Lama and Alstonia in Bukit Rahman Putra, as well as recurring rental income.

Sentral REIT and Sentral REIT Management contributed PAT of RM14.9 million.

Higher revenue and profits due to:-

- Better operating conditions and higher construction progress in 2022 compared to in 2021, which was impacted by the MCO, mandated lockdowns, the closure of foreign borders and construction site closures.
- Strong recovery in sales of completed unsold inventory as well as units from on-going property development projects under construction

Property Sales in 2022: RM487.9 mil, Unbilled Sales: RM536.5 mil.

Sales for 1-month ended Jan 2023: RM41.9 mil. vs. RM4.8 mil in Jan 2022



Property Development & Investment

Property Sales of RM487.9 Million

		perty dates of this for the initial		
Project	Total Project GDV (RM'mil)	% Sales Achieved* as at 31 Dec 2022	Sales** Breakdown YTD 2022 (RM'mil)	
Completed Projects				
Sentral Residences	1,439	100%	9.5	
VIVO 9 Seputeh - Residential	982	84%	6.4	
VIVO 9 Seputeh – Commercial (incl. retail car park)	266	87%	209.3	
Kalista, Bukit Rahman Putra	102	91%	5.3	
1060 Carnegie – Residential	296	100%	8.8	
1060 Carnegie – Commercial	29	56%	0.0	
St. Regis	164	32%	22.2	
Ongoing Projects				J
TRIA 9 Seputeh	939	55%	100.2)
Sentral Suites - Residential	1,535	85%	53.6	
Sentral Suites - Commercial	102	37%	18.0	
Alstonia, Bukit Rahman Putra	248	52%	43.6	
Amaryllis, SIDEC	17	96%	0.0	
Lilium, SIDEC	32	34%	11.0	
TOTAL	6,151		487.9	



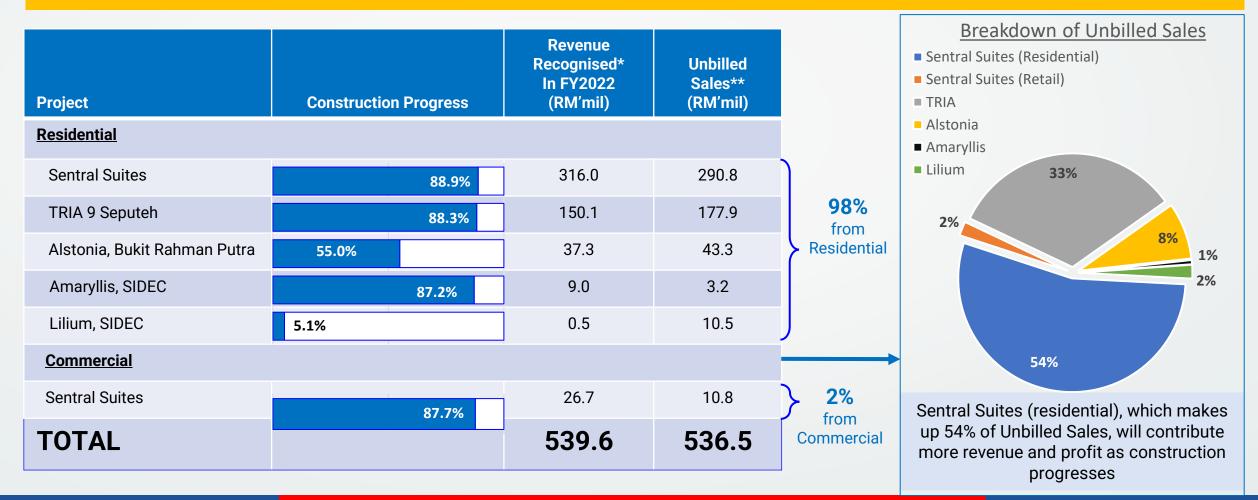
Note

** **Sales** are the total value of SPAs signed and stamped YTD.

^{* %} Sales Achieved are the total value of SPAs signed and stamped from the projects' launch up until the reporting period as a percentage of the project's total gross GDV and is adjusted for SPAs that have been terminated.

Property Development & Investment

Total Unbilled Sales of RM536.5 Million

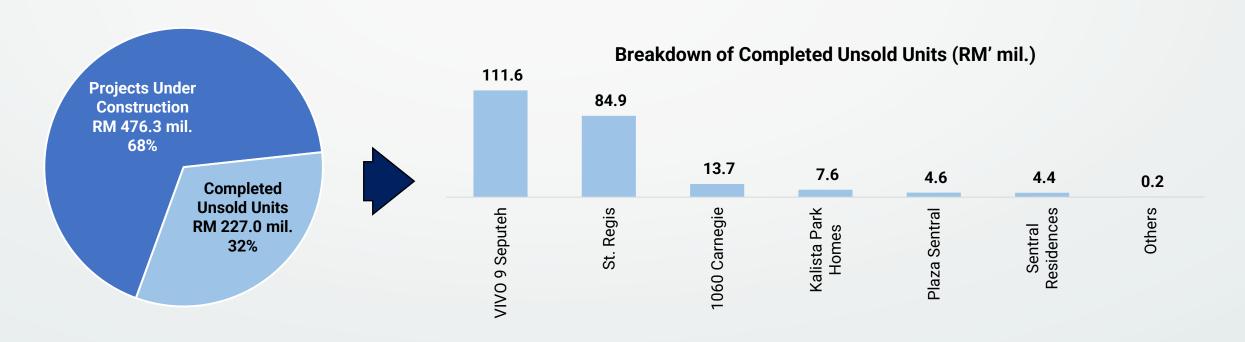


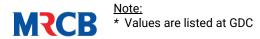


Property Development & Investment

What We Have To Sell: RM0.7 Billion (by Gross Development Cost)

Unsold Projects Under Construction	Completed Unsold Units	Total
RM476.3 mil.	RM227.0 mil.	RM703.3 mil.





Property Development & Investment

Property Projects in the Pipeline – RM5.0 Billion

2023 Launches			
VISTA, Surfer's Paradise, Gold Coast	1Q	~1,200 (AUD391 mil)	280
Kwasa Sentral Plot F (Residensi Tujuh)	1Q	329	573
Total 2023		RM1,529 mil	853 units
2024 Launches			
Bukit Jalil Sentral, Phase 1A	1Q	808	1,200
The Symphony Center, Auckland	2Q	~1,300 (NZD452 mil)	77
Lot J, KL Sentral 2024	4Q	229	266
Tower 5, PJ Sentral	4Q	486	340
Total 2024		RM2,823 mil	1,883 units
2025 Launches			
Tower 1, PJ Sentral	TBD	626	999
Total 2025		RM626 mil	999 units

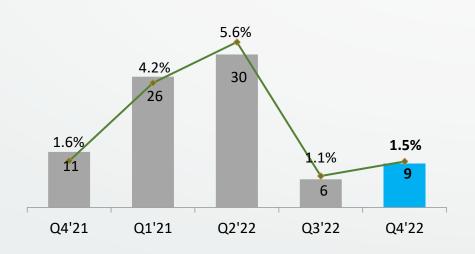


Engineering, Construction & Environment

RM Million	
Revenue	
Profit	
Margin* (%)	

Q4 (3M)			12M			
FY2022	FY2021	Y-o-Y Growth %	FY2022	FY2021	Y-o-Y Growth %	
559	697	(19.9)%	2,234	903	>100%	
9	11	(20.7)%	70	(41)	>100%	
1.5%	1.6%		3.1%	(4.5)%		

Profit and Margin



Performance Discussion

Contributed 70% of Group Revenue, largely from: LRT3, SUKE and PR1MA projects.

Higher revenue and profit largely due to the full-year impact of recognition from the LRT3 project, which reached physical construction progress of 81% and financial progress of 75% as at 31 Dec 2022.

Open Tender book is RM30 bil.

- In Q2 FY2022 awarded Muara Sg. Pahang Phase 3 project worth RM380 mil.
- Excludes tenders already won but where the project's value has yet to be confirmed, such as the Shah Alam Stadium rebuilding/refurbishment project.

Completed projects in 2022 :

MRT2 V210 Package - 2.6km Guideway (RM497 mil. contract value) DASH - CB2 Package (RM400 mil. contract value)

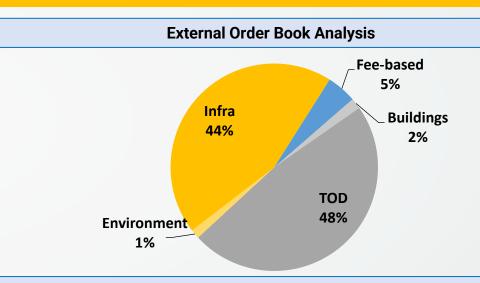
External construction order book: RM26.3 bil; Unbilled construction order book: RM17.4 bil.



Engineering, Construction & Environment: Order Book

Unbilled External Order Book – RM17,375 mil. as at 31 Dec 2022

External Contracts (RM Million)	Contract Value	Progress ²
Buildings:		
PR1MA Brickfields	276	50%
FINAS	170	13%
Infrastructure:		
SUKE - CA2 Package	317	85%
LRT3	11,372	75%
Transit Oriented Development (TOD) projects:		
Bukit Jalil Sentral (provisional contract costs)	10,116	0%
Kwasa Utama C8 (provisional TCC)	2,478	0%3
Environment:		
Muara Sg Pahang Phase 3	380	0%
Fee-based orders:		
Kwasa Utama, C8 - management contract	177	
Kwasa Land - PDP Infra	176	
Bukit Jalil Sentral - management contract	841	
Semarak City Phase 1 - management contract	27	
Total	26,330	



ó	Top Projects						
	No	Project Name	Order Book Value	% of Total Order Book			
	1.	LRT3	11,372	43.2%			
	2.	Bukit Jalil Sentral	10,957	41.6%			
	3.	Kwasa Utama C8	2,655	10.1%			
	4.	Muara Sg Pahang Phase 3	380	1.4%			
	5.	SUKE – CA2 Package	317	1.2%			





² Denotes financial progress

³ Refers only to the remaining RM2.5 bn of the total contract value that has not yet been awarded.

MRCB's Strategy

Mitigate against concentration risk to ensure more consistent/sustainable returns

DIVERSIFICATION

1. NEW PROPERTY SEGMENTS

- Diversify away from the premium commercial and residential high-rise developments into the industrial/logistics segment e.g. Ipoh Raya Integrated Park.
- Acquire land from areas outside of Klang Valley and Selangor.

2. GEOGRAPHICAL EXPANSION

- Majority of projects are in Malaysia, within the Klang Valley and Selangor.
- Continue to look for other opportunities in Australia, where we are already wellestablished.
- Venture further into New Zealand by leveraging on our Aotea Central Over Station project.

3. NEW MARKETS

- Identify and venture into new markets.
- Leverage on opportunities such as the growing aged population and millennial living/working preferences.
- Leverage opportunities brought about by climate change, such as waste-toenergy/renewable energy and modular construction.



VISTA, Surfers Paradise, Gold Coast

Surrounding Built Environment

- Thornton Tower Apartments
- 2. Surfers Beachside Holiday Apartments
- 3. Artique
- 4. Palazzo Colonnades
- 5. Baronnet Apartments

- 6. BMD Northoliffe Surf Club
- 7. Breakfree Acapulco GREEN SPACES
- 8. Remembrance Park
- 9. John Fraser Memorial Park

Legend

Subject Site

G:Link Light Rail / Northoliffe Station

One Way Road

GDV:

AUD 391 mil. (~RM1.2 bil.)

Purchase price:

AUD 17 mil. (~RM50 mil.)

Location:

26 Vista Street, Surfers Paradise, Gold Coast, Australia

Type of development:

- Residential high-rise with amenities
- Site area 0.766 acres
- 280 apartment units,
 51 storeys

Targeted development: 2023

Targeted completion: 2026





The Symphony Centre, Auckland City Center

GDV:

NZD 452 mil. (~RM1.3 bil.)

Location:

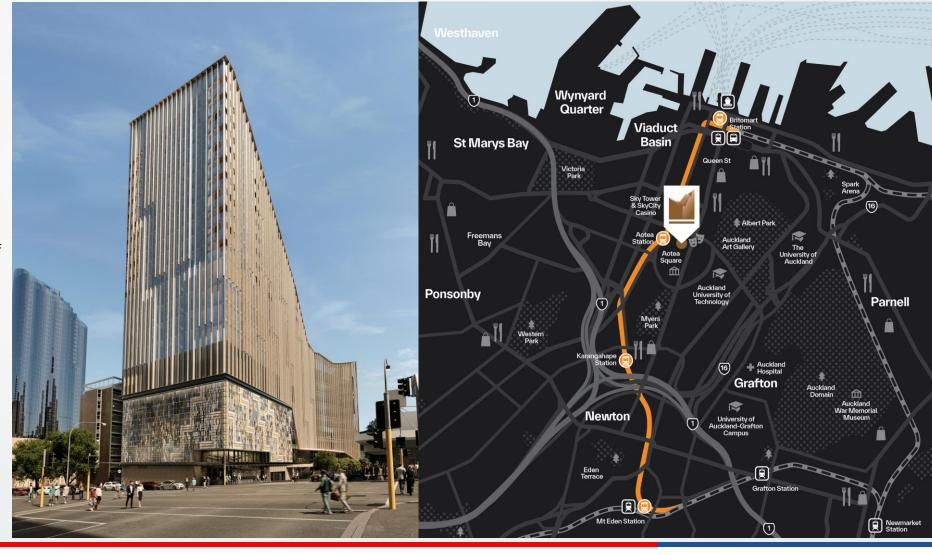
Located next to Aotea Square and above the future Aotea Station in mid-town CBD, at the intersection of Mayoral Drive and Wellesley Street

Type of development:

- 21-storey building with a mixture of retail and commercial space and 70+ luxury apartments with integrated access to Aotea Station
- Site area 1.08 acres

Targeted development: 2024

Targeted completion: 2027





Bledisloe House, Auckland City Center

GDV:

NZD 137 mil. (~RM0.4 bil.)

Location:

A Government building located on Wellesley Street West, next to The Symphony Center.

Type of development:

- Refurbishment of a late 1950s heritage building
- A heritage conservation assessment has been completed and it is identified that the exterior appearance of the building is to be retained

Targeted development: 2024

Targeted completion: 2027





View Across Aotea Square

View Along Wellesley Street



