MRCB ANALYST BRIEFING

Quarter Ended 30 June 2022

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MRCB's ESG Performance

We remain steadfast in our commitment towards...

Climate Change & the Environment

Target: Net Zero Carbon* by 2040

Achieved cumulative reduction of absolute carbon emissions in 1H2022 vs 1H2021 (Scope 1 & Scope 2)



TCFD

SCIENCE

TARGETS

BASED

Published maiden report aligned to the TCFD in 2021; to conduct quantitative assessment in 2022
Set science-based targets in 2021; to apply for validation in 2023

Good Corporate Governance

Target: Best-In-Class Practices & Disclosures

2020 MSWG-ASEAN CG Scorecard

(awarded in 2021)

- Ranked 34 out of 851 PLCs for Overall Good Corporate Governance Disclosure
- Recipient of the Industry Excellence Award (Property Sector)

Compliance to 2021 MCCG



39 of 43 Practices **3** of 5 Step-Ups

Gold Award recipient in 2018, 2019, 2021 and **2022**

Ranked



in Malaysian Institute of Corporate Governance's **"Transparency in Corporate Reporting"** report in 2019

Certified with ISO 37001 Anti-Bribery Management System

Social Responsibility

Target: World Class Work Practices & Community Development

Adoption of globally recognised QESH standards

ISO 45001:2018, ISO 9001:2015, ISO 14001:2015, and ISO 45001:2018

PEKA@MRCB Programme

- Provide equal opportunity while addressing labour issues by training selected prison inmates
- 231 prison inmates have been trained in this programme to provide them employment opportunities upon their release since its launch in 2019.

Benefitted 102,559

COVID-19 affected families, B40, underprivileged students, vulnerable women and children and various homes and NGOs in 2021

Achieved a 3.0 score for **FTSE4GOOD** Bursa Malaysia Index

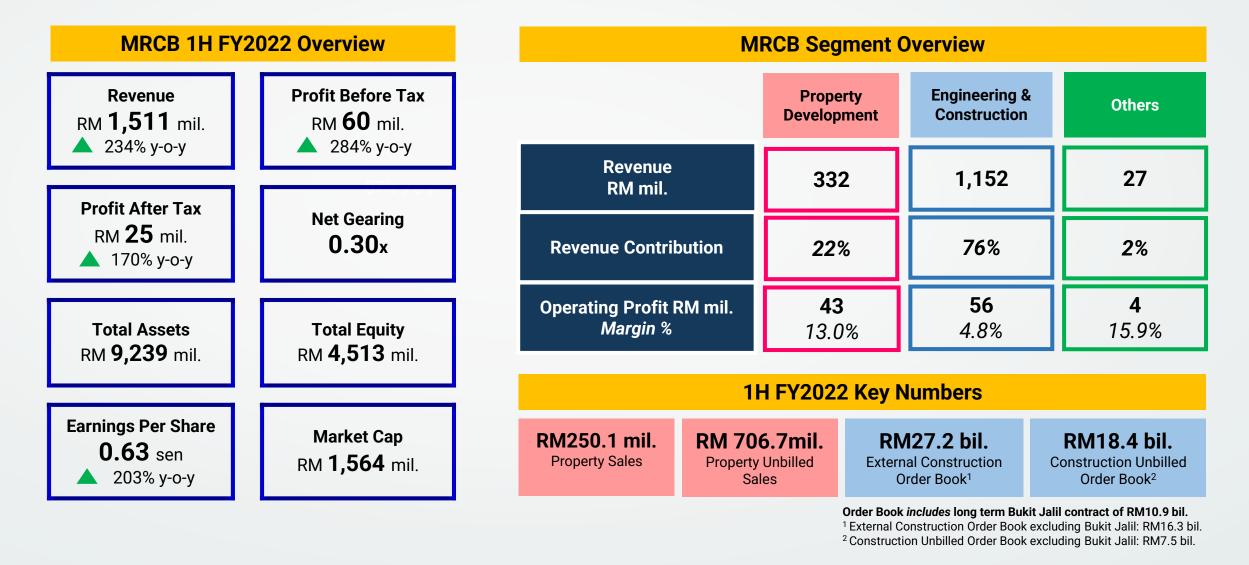
BBB rating from MSCI

Note: * for Scope 1 & Scope 2

Performance shown include those that are most impactful and/or were recently achieved. For a complete list, please refer to https://ir2.chartnexus.com/mrcb/docs/MRCB-ESG-Brief-FY2021.pdf

SETTING THE STANDARD 2

MRCB Financial Summary

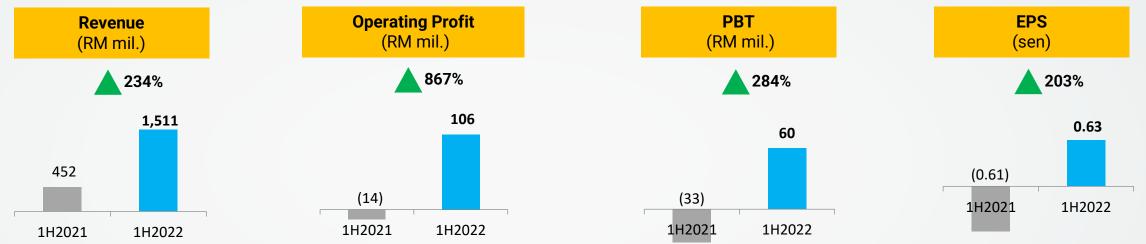


* **EPS**; Weighted Average No of Shares as at 30 June 2022 = 4,467,509,508

** Market Cap as at 30 June 2022; Number of Shares as at 30 June 2022 = 4,467,509,508 x RM0.350

Key Highlights

1HFY2022 vs 1HFY2021



Key Highlights

- The higher Revenue and Profit in 1HFY2022 vs 1HFY2021 was mainly due to more normalised operations after two years of COVID-19 disruptions, which
 resulted in increased revenue and profit recognition from construction progress.
- Despite shortages in labour supply and key building materials, the LRT3 project reached physical construction progress of 74% and financial progress of 67% at the end of June 2022.
- Timing differences for the replacement of sales cancellations impacted property contribution.
- Property sales in 1H came in at RM250.1 mil; sales further improved in July and increased to RM277.2 million.
- Sentral REIT and Sentral REIT Management contributed PAT of RM8.0 million. vs RM9.4 million in 1HFY2021.
- Balance sheet remains strong, with net gearing of 0.30 times.

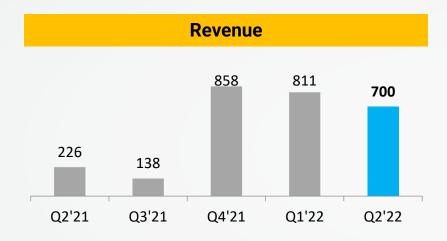
Profit & Loss

	Q2 (3M)			1H (6M)		
RM Million	FY2022	FY2021	Y-o-Y Growth %	FY2022	FY2021	Y-o-Y Growth %
Revenue	700	226	>100%	1,511	452	>100%
Other Operating Income	28	8	>100%	35	17	>100%
Total Revenue	728	234	>100%	1,547	470	>100%
Operating Expenses	675	263	>100%	1,441	483	>100%
Operating Profit/Loss	54	(29)	>100%	106	(14)	>100%
Operating Profit/Loss Margin (%)	7.7%	(12.7)%		7.0%	(3.1)%	
Finance costs	24	20	21.0%	48	38	23.9%
Share of results of associates	(0)	5	>(100)%	4	9	(59.7)%
Share of results of joint ventures	(1)	6	>(100)%	(2)	11	>(100)%
Profit/Loss before taxation	28	(38)	>100%	60	(33)	>100%
Taxation	17	1	>100%	35	3	>100%
Profit/Loss for the period	11	(40)	>100%	25	(36)	>100%
PAT/LAT Margins (%)	1.6%	(17.6)%		1.6%	(7.9)%	
EPS (sen)	0.32	(0.73)	>100%	0.63	(0.61)	>100%



<u>Note:</u> Due to rounding, numbers presented throughout this and other pages may not add up precisely to the totals provided, and percentages may not precisely reflect the absolute figures.

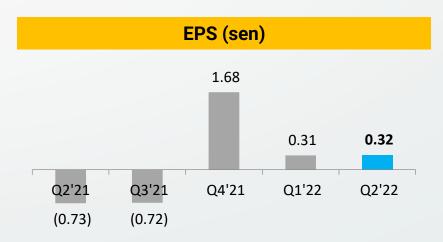
Quarterly Analysis

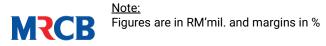


PBT and Margin 124 21.8% 14.4% 3.9% 28 -**4.0%** (16.9)% Q3'21 Q4'21 Q1'22 Q2'22 Q2'21 (38) (30)

Operating Profit and Margin

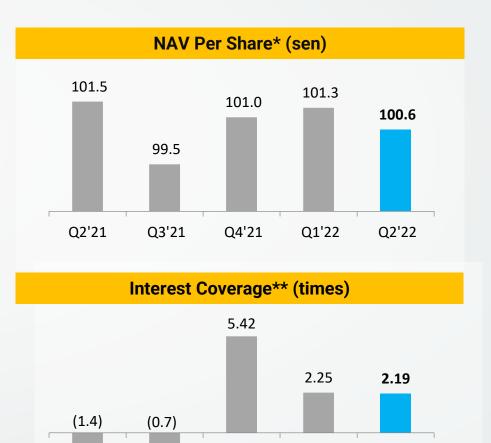






Balance Sheet

RM Million	30 June 2022	31 Dec 2021
Total Assets		
Current Assets	3,613	3,651
Non-Current Assets	5,626	5,554
Total Assets	9,239	9,205
Total Liabilities		
Current Liabilities	2,493	2,451
Non-Current Liabilities	2,233	2,214
Total Liabilities	4,726	4,665
Total Equity		
Shareholder's Equity	4,495	4,512
Non Controlling Interests	18	28
Total Equity	4,513	4,540
Not aposto por chore attributable to the		
Net assets per share attributable to the equity holders of the Company (sen)	100.60	101.00



Q4'21

Q3'21

Q2'21

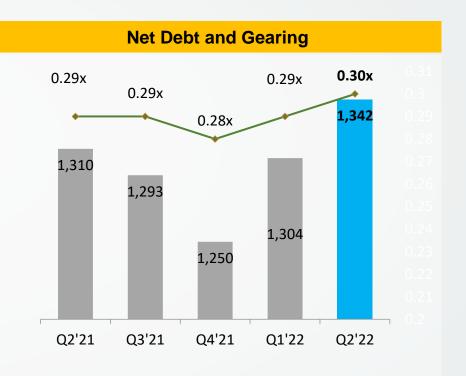


Q2'22

Q1'22

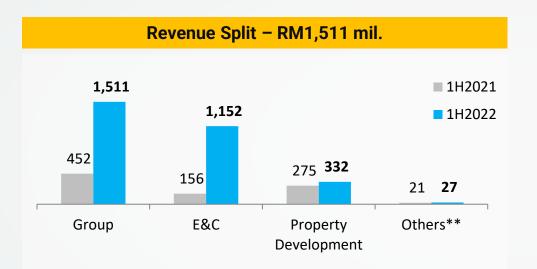
Borrowings

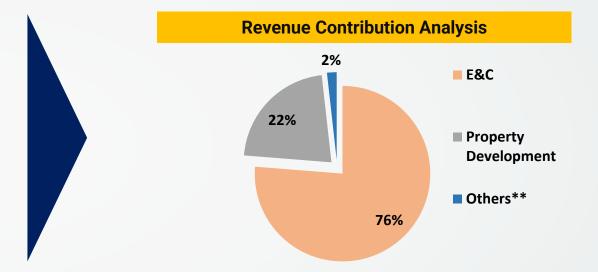
Leverage Profile (RM Million)	30 June 2022	31 Dec 2021
Debt		
Short Term Borrowings	574	479
Long Term Borrowings	1,465	1,453
Total Debt	2,039	1,932
Less: Deposits, cash and bank balances	584	579
Other investment	112	103
Net Debt	1,343	1,250
Total equity	4,513	4,540
Net Gearing	0.30x	0.28x

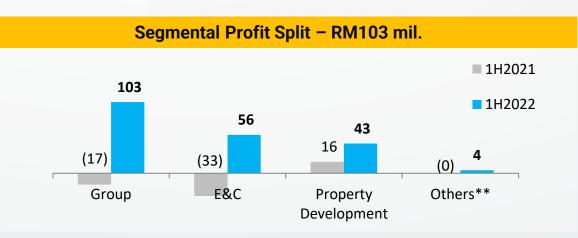


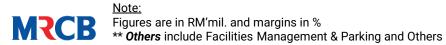
Segmental Reporting

Overview









SETTING THE STANDARD 9

Segmental Reporting

Property Development & Investment

	Q2 (3M)			1H		
RM Million	FY2022	FY2021	Y-o-Y Growth %	FY2022	FY2021	Y-o-Y Growth %
Revenue	145	143	1.8%	332	275	20.7%
Profit	22	3	>100%	43	16	>100%
Margin* (%)	15.3%	2.3%		13.0%	6.0%	

Profit and Margin

Performance Discussion

Contributed 22% of Group revenue, largely from Sentral Suites in KL Sentral, the 9 Seputeh mixed residential development in Jalan Klang Lama and Alstonia in Bukit Rahman Putra and recurring rental income.

Sentral REIT and Sentral REIT Management contributed PAT of RM8.0 million.

Higher revenue and profits due to:-

- Better operating conditions/construction progress in 1H 2022 compared to 1H 2021, which was impacted by the MCO, mandated lockdowns, the closure of foreign borders and construction site closures.
- Results impacted by timing differences for the replacement of sales cancellations amounting to RM33 mil. in Q2, mostly from Sentral Suites & TRIA@9Seputeh.
- RM18 million contribution to Other Operating Income arising from the balance of land injected into the Division's subsidiary Seri Iskandar Development Corporation.

Property Sales in 1HFY2022: RM250.1 mil, Unbilled Sales: RM706.7 mil. Sales further improved in July to RM277.2 mil.



Segmental Reporting – Key Highlights

Property Development & Investment

Property Sales of RM250.1 Million						
Project	Total Project GDV (RM'mil)	% Sales Achieved* as at 30 June 2022	Sales** Breakdown YTD 2022 (RM'mil)			
Completed Projects						
Sentral Residences	1,439	100%	9.5	\mathbf{r}		
VIVO 9 Seputeh – Residential	982	84%	3.8			
VIVO 9 Seputeh - Commercial	188	88%	165.1	75%		
Kalista, Bukit Rahman Putra	102	88%	2.6	from		
1060 Carnegie – Residential	296	99%	5.4	Complete Projects		
1060 Carnegie – Commercial	29	56%	0.0	Trojecta		
St. Regis	164	20%	2.3			
Ongoing Projects)		
TRIA 9 Seputeh	939	49%	32.8)		
Sentral Suites - Residential	1,535	83%	2.2	25%		
Sentral Suites - Commercial	102	35%	13.4	from		
Alstonia, Bukit Rahman Putra	248	39%	11.5	Ongoing Projects		
Amaryllis, SIDEC	17	100%	0.0			
Lilium, SIDEC	29	- 5%	1.5	J		
TOTAL	6,070		250.1			

Note:

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* % Sales Achieved are the total value of SPAs signed and stamped from the projects' launch up until the reporting period as a percentage of the project's total gross GDV and is adjusted for SPAs that have been terminated.

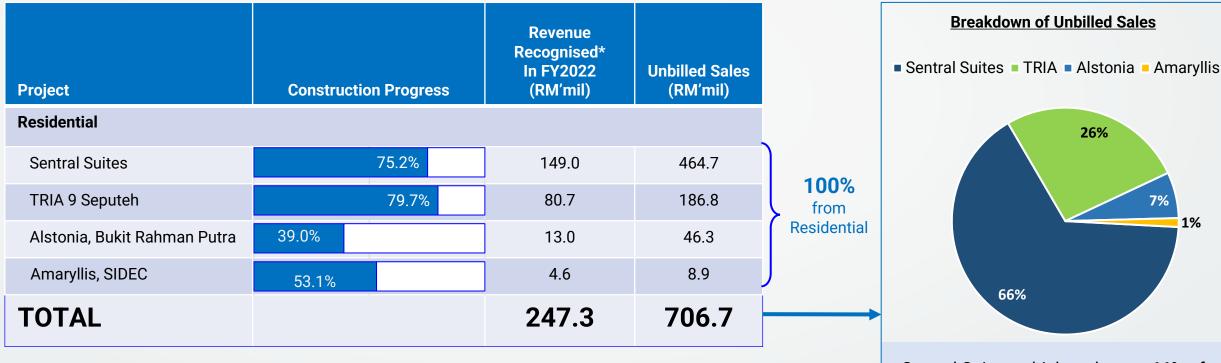
SETTING THE STANDARD 11

** Sales are the total value of SPAs signed and stamped YTD.

Segmental Reporting – Key Highlights

Property Development & Investment

Total Unbilled Sales of RM706.7 Million



Sentral Suites, which makes up 66% of Unbilled Sales, will contribute more revenue and profit as construction progresses



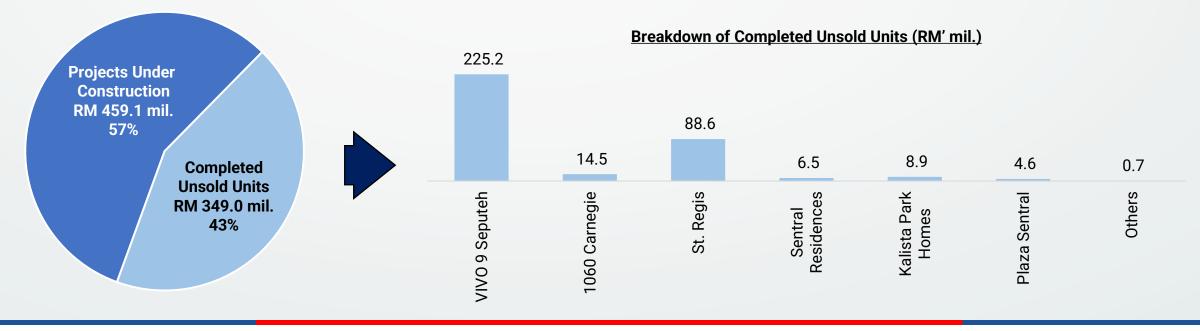
Segmental Reporting – Key Highlights

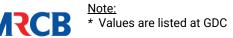
Property Development & Investment

What We Have To Sell: RM0.8 Billion (by Gross Development Cost)

Unsold Projects Under Construction	Completed Unsold Units	Total
RM459.1 mil.	RM349.0 mil.	RM808.1 mil.

Total excluding unlaunched retail/office units in VIVO 9 Seputeh = RM206.5 mil.

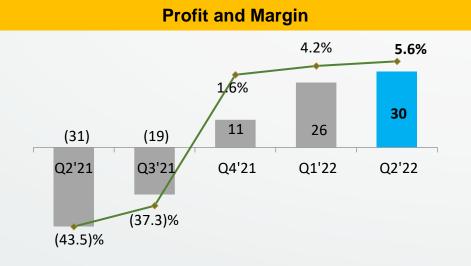




Segmental Reporting

Engineering, Construction & Environment

	Q2 (3M)			1H		
RM Million	FY2022	FY2021	Y-o-Y Growth %	FY2022	FY2021	Y-o-Y Growth %
Revenue	540	72	>100%	1,152	156	>100%
Profit	30	(31)	>100%	56	(33)	>100%
Margin* (%)	5.6%	(43.5)%		4.8%	(21.1)%	



Performance Discussion

Contributed 76% of Group Revenue, largely from: LRT3, Menara KWSP at Kwasa Damansara, and the DASH, MRT2 and SUKE projects.

Higher revenue and profit vs 1H 2021 from the LRT3 project, which reached physical construction progress of 74% and financial progress of 67% as at 30 June 2022. However, revenue in Q2 was lower than Q1 due to shortages in labour supply and key building materials.

Open Tender book is RM35 mil.

- Awarded Muara Sg. Pahang Phase 3 project worth RM380 mil.
- Excludes project proposals submitted that are undergoing direct negotiations (Shah Alam Stadium project, flood mitigation solutions, WTE), or the MRT3 project, which is still in the tender process.

External construction order book : RM27.2 bil.

Unbilled construction order book : RM18.4 bil.

Key Highlights & Activities

Engineering, Construction & Environment: Order Book

Unbilled External Order Book – RM18,417 mil.¹ as at 30 June 2022

External Contracts (DM Million)	Contract Value	Progress ²	External Order Book Analysis
External Contracts (RM Million) Buildings:			Environment
PR1MA Brickfields	276	31%	1% Fee-based 5%
FINAS	170	12%	Buildings
Infrastructure:			Infra 2%
MRT2 V210 Package - 2.6km Guideway	497	92%	46%
SUKE - CA2 Package	317	78%	
LRT3	11,372	74%	тор
DASH – CB2 Package	400	89%	46%
Transit Oriented Development (TOD) projects:			
Bukit Jalil Sentral (provisional contract costs)	10,116	0%	
Kwasa Utama C8 (provisional TCC)	2,490	100% ³	Top Projects
Environment:			Order Book % of Total Order
Muara Sg Pahang Phase 3	380	0%	No Project Name Value Book
Fee-based orders:			1. LRT3 11,372 41.7%
Kwasa Utama, C8 - management contract	177		2. Bukit Jalil Sentral 10,957 40.2%
Kwasa Land - PDP Infra	176		3. Kwasa Utama C8 2,667 9.8%
Bukit Jalil Sentral - management contract	841		4. MRT2 – V210 Package 497 1.8%
Semarak City Phase 1 - management contract	27		5. DASH – CB2 Package 400 1.5%
Total	27,239		6.Muara Sg Pahang Phase 33801.4%

Note: NRCB
¹ Unb ² Der ³ Ref

¹ Unbilled External Order Book excluding Bukit Jalil: RM7.5 bil.

² Denotes financial progress
 ³ Refers only to the portion that has been awarded and is on-going. The remaining RM2.5 bn of the total contract value has not yet been awarded.

MRCB's Strategy

Mitigate against concentration risk to ensure more consistent/sustainable returns

1. DIVERSIFICATION

- Diversify away from the premium commercial and residential high-rise developments into the industrial/logistics segment e.g. Ipoh Raya Integrated Park.
- Acquire land from areas outside of Klang Valley and Selangor.

2. OVERSEAS EXPANSION

- Majority of projects are in Malaysia, within the Klang Valley and Selangor.
- Continue to look for other opportunities in Australia, where we are already wellestablished.
- Venture further into New
 Zealand by leveraging on our
 Aotea Central Over Station
 project.

3. NEW MARKETS

- Identify and venture into new markets.
- Leverage on opportunities such as the growing aged population and millennial living/working preferences.
- Leverage opportunities brought about by climate change, such as waste-toenergy/renewable energy and modular construction.

Ipoh Raya Integrated Park

GDV: TBD

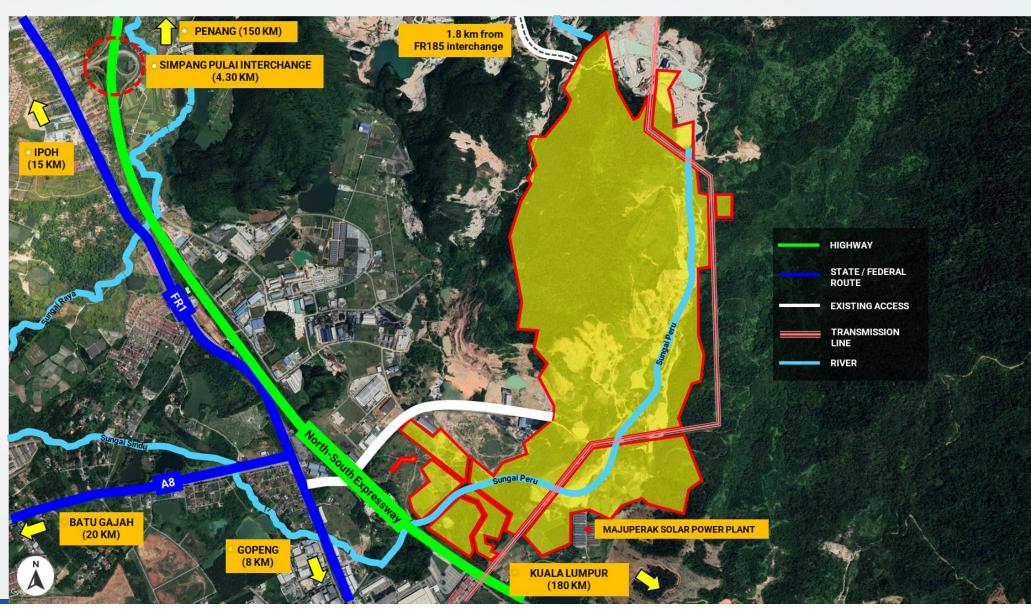
Land area: 780.75 acres

Location:

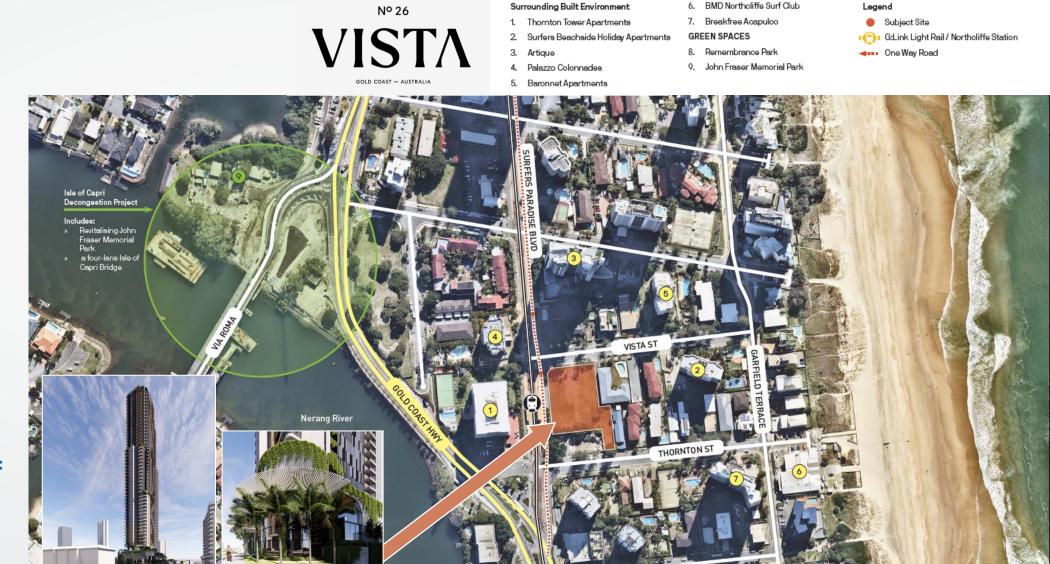
Mukim of Sungai Raya, District of Kinta, State of Perak

Type of development: Sustainable integrated logistics hub

Targeted development: 2022



VISTA, Surfers Paradise, Gold Coast



6. BMD Northoliffe Surf Club

GDV: AUD 296 mil.

Purchase price: AUD 17 mil.

Location:

26 Vista Street, Surfers Paradise, Gold Coast, Australia

Type of development:

- Residential high-rise with amenities
- Site area 0.766 acres
- 280 apartment units, 51 storeys

Targeted development: 2023

Targeted completion: 2026

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The Symphony Centre, Auckland City Center

GDV: NZD 452 mil.

Location:

Formerly a car park used for Auckland Council fleet parking at the intersection of Mayoral Drive and Wellesley Street.

Type of development:

- 21-storey building with a mixture of retail and commercial space and 70+ luxury apartments with integrated access to Aotea Station
- Site area 1.08 acres

Targeted development: 2024

Targeted completion: 2027





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