

ARCHITECTING INTELLIGENT ECOSYSTEMS

ANNUAL
REPORT
2025





INFOMINA BERHAD (“the Company”), listed on the ACE Market of Bursa Malaysia Securities Berhad (“Bursa Securities”), together with its subsidiaries (“the Group”), is a leading technology partner specialising in the design, integration, and management of intelligent digital ecosystems. With over 15 years of experience, Infomina is trusted by enterprises and public institutions across Asia to transform complex IT environments into seamless, secure, and scalable operations.

Our capabilities span the full spectrum of enterprise IT – from building resilient infrastructure and managing IT operations to driving transformation through AI, modernisation, and strategic consulting. By harmonising legacy systems with emerging technologies, we help clients navigate change with confidence and future-proof their operations.

Infomina partners with global technology leaders including Broadcom, IBM, Software AG, Precisely and Hitachi Vantara – leveraging their ecosystems to drive meaningful outcomes across industries. These collaborations, backed by deep technical expertise, allow us to solve complex enterprise challenges with clarity and precision.

In 2025, we were honoured with the Mainframe Partner of the Year 2024 award by Broadcom for the fourth consecutive year, a recognition of our leadership in critical infrastructure and innovation enablement. These accolades reflect our ongoing commitment to precision, partnership, and forward-thinking delivery.

With operations across Malaysia, Singapore, Thailand, the Philippines, Indonesia, China, Hong Kong, Taiwan, and Japan, Infomina empowers a diverse portfolio of clients to modernise, adapt, and thrive in an ever-evolving digital landscape.



ARCHITECTING INTELLIGENT ECOSYSTEMS

We design digital ecosystems that are adaptive, scalable, resilient, and sustainable – modernising legacy systems and unlocking value through cloud, AI, and automation to create a seamless foundation for what's next.

VISION

A FUTURE OF SEAMLESS TECHNOLOGY

To be the leading ecosystem architect empowering enterprises across Asia and beyond, transforming complexity into seamless digital clarity and intelligence.

MISSION

ORCHESTRATING TECHNOLOGY FOR GROWTH

We architect integrated, evolving digital ecosystems by harmonizing legacy stability and innovative technologies – empowering enterprises to thrive in an ever-changing landscape.

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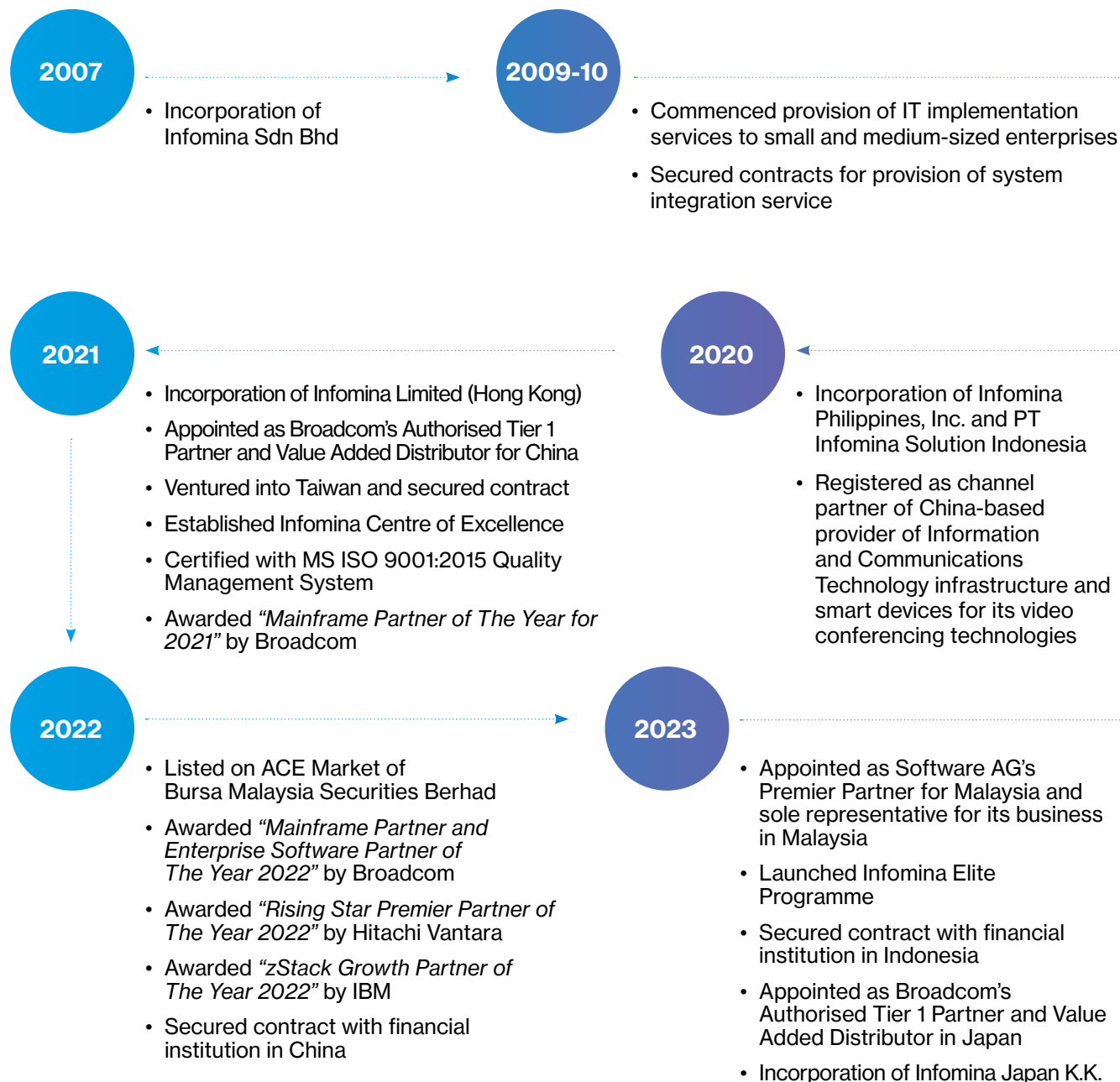
PROXY FORM

COVER RATIONALE

This cover reflects our vision of Architecting Intelligent Ecosystems, highlighting Infomina's role in helping organisations modernise with confidence by integrating mainframe reliability, hybrid agility, and cloud scalability with next-generation technologies. The design symbolises intelligence, adaptability, and interconnected solutions, where every element aligns to transform complexity into clarity and empower clients to scale, adapt and unlock new possibilities in a dynamic digital landscape.



CORPORATE MILESTONES



AWARDS & ACCOLADES



HUAWEI
Partner's Recognition
Award of The Year 2015



CA TECHNOLOGIES
Rookie Award of
The Year 2016



APAC CIO OUTLOOK
Top 25 UNIFIED Communications
Solutions Provider of
The Year 2017



SSH.COM
Rising Star Reseller
of The Year 2018



HITACHI VANTARA
Enterprise Partner
of The Year 2021

CORPORATE MILESTONES

2014-15

- Awarded contracts to deliver IT services to implement an unified communication system for customer's nationwide and Tier-4 ready data centre

2016-18

- Awarded as one of the *Top 25 Unified Communications Solutions in Asia Pacific* by APAC CIO Outlook of The year 2017
- Awarded contracts by financial institutions and public services for the provision of technology application, infrastructure and maintenance services

2019

- Appointed as IBM Business Partner to market mainframe hardware, mainframe maintenance licence and infrastructure software
- Entered into contracts with financial institutions in the Philippines and Thailand
- Awarded "Best New Partner" by Software AG
- Developed business collaboration and communications platform application - 'Project Wspace', now known as videspace™

- Incorporation of Infomina Pte Ltd and Infomina (Thailand) Co., Ltd.
- Appointed as Broadcom's Authorised Tier 1 Partner and Value Added Distributor for Malaysia, Singapore, Thailand, Indonesia, the Philippines, Hong Kong and Taiwan
- Secured first foreign customer in Hong Kong, relating to Broadcom Mainframe Software
- Entered into partnership with Software AG

2024

- Awarded "Mainframe Partner, Enterprise and AIOPS Software Partner of The Year 2023" by Broadcom
- Launched SSM Search (Malaysia's business and corporate data portal)
- Commenced operations for Infomina Japan K.K.
- Incorporation of Infomina AI Sdn Bhd

2025

- Awarded "Mainframe Partner of The Year 2024" by Broadcom
- Incorporation of Infomina Geolytik Sdn Bhd
- Launched ValuationXchange.com (digital property valuation platform)
- Launched Infomina AiExe (AI-driven data intelligence exchange)
- Launched Infomina AiMod (fully customisable Agentic AI platform)



HITACHI VANTARA
Raising Star
Premier Partner
of The Year 2022



IBM
zStack Growth Partner
of The Year 2022



BROADCOM
Mainframe Partner
of The Year 2021-2024



BROADCOM
Enterprise Software
Partner of The Year
2022-2023



BROADCOM
AIOPS Enterprise Software
Partner of The Year 2023

CORPORATE INFORMATION

BOARD OF DIRECTORS

Saleena Binti Mohd Ali
Yee Chee Meng
Lim Leong Ping @ Raymond Lim
Mohd Hoshairy Bin Alias
Nasimah Binti Mohd Zain
Nor'Azamin Bin Salleh
Tay Weng Hwee
Muhriz Nor Iskandar Bin Mohamed Murad
Hajar Roslin Binti Mohamad

Independent Non-Executive Chairperson
Chief Executive Officer cum Managing Director
Executive Director
Executive Director
Executive Director
Independent Non-Executive Director
Independent Non-Executive Director
Independent Non-Executive Director
Independent Non-Executive Director

AUDIT AND RISK MANAGEMENT COMMITTEE

CHAIRPERSON
Nor'Azamin Bin Salleh

MEMBERS
Tay Weng Hwee
Muhriz Nor Iskandar Bin Mohamed Murad

COMPANY SECRETARIES

Yeng Shi Mei (MAICSA 7059759)
(SSM PC No. 202008001282)

Rebecca Kong Say Tsui (MAICSA 7039304)
(SSM PC No. 202008001003)

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STOCK EXCHANGE LISTING

ACE Market of Bursa Malaysia Securities Berhad
Stock name INFOM
Stock code 0265

NOMINATING AND REMUNERATION COMMITTEE

CHAIRPERSON
Tay Weng Hwee

MEMBERS
Nor'Azamin Bin Salleh
Muhriz Nor Iskandar Bin Mohamed Murad

REGISTRAR

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SPONSOR

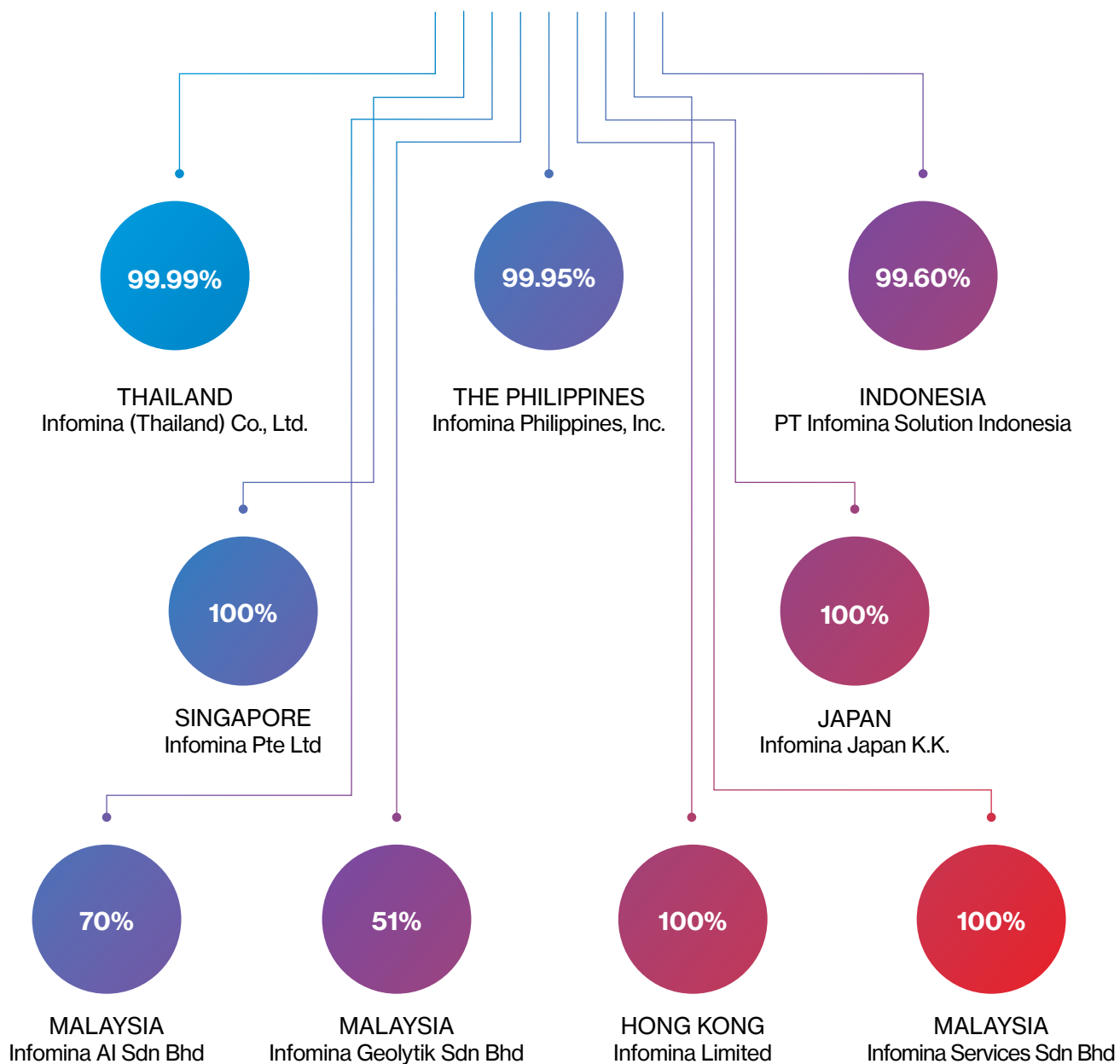
M & A Securities Sdn Bhd
[Registration No.: 197301001503 (15017-H)]
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INFOMINA BERHAD



BOARD OF DIRECTORS & KEY SENIOR MANAGEMENT



1. **SALEENA BINTI MOHD ALI**
Independent Non-Executive Chairperson
2. **NOR'AZAMIN BIN SALLEH**
Independent Non-Executive Director
3. **YEE CHEE MENG**
Chief Executive Officer cum Managing Director

4. **LIM LEONG PING @ RAYMOND LIM**
Executive Director
5. **NASIMAH BINTI MOHD ZAIN**
Executive Director
6. **TAN SIANG PIN**
Chief Sales Officer

BOARD OF DIRECTORS & KEY SENIOR MANAGEMENT



7. THOO W'Y-KIT
Chief Financial Officer

8. HAJAR ROSLIN BINTI MOHAMAD
Independent Non-Executive Director

9. MOHD HOSHAIRY BIN ALIAS
Executive Director

10. MOK PEK YOKE
Chief Operating Officer

11. MUHRIZ NOR ISKANDAR BIN MOHAMED MURAD
Independent Non-Executive Director

12. TAY WENG HWEE
Independent Non-Executive Director

13. SIOW LIEW FEI
Chief Technology Officer

DIRECTORS' PROFILE

SALEENA BINTI MOHD ALI

Independent Non-Executive Chairperson

Nationality	Age	Gender	Date of Appointment
Malaysian	60	Female	25 January 2022

Puan Saleena Binti Mohd Ali ("Puan Saleena") holds a Bachelor of Science in Computer Information Systems from Woodbury University in United States of America.

Puan Saleena started her career in 1987 as a Fund Transfer Executive in The Saitama Bank Ltd, Los Angeles, United States of America upon graduation. She returned to Malaysia and joined Malaysian Airline System Berhad in 1991 as a System Analyst. She joined Siemens Malaysia Sdn Bhd in 1997 as an Assistant Project Manager and was promoted to Project Manager in the same year. In 1999, she became the Project Manager of Global System Integrators Sdn Bhd.

Puan Saleena joined Computer Associates (Malaysia) Sdn Bhd (now known as CA (Malaysia) Sdn Bhd) in 2001 as Project Manager and was promoted to the positions of Senior Project Manager, Project Director, and Head of Professional Services within a short span of period. She was highly sought after and joined SAS Institute Sdn Bhd as Director of Customer Strategy in 2005; NorthgateArinso Malaysia Sdn Bhd as Country Head of Malaysia Operations in 2011; PETRONAS ICT Sdn Bhd as General Manager of the Project Delivery Division in 2011 and was promoted to Senior General Manager in 2015. Between 2013 to 2014, she served as a Director at Virtus IP Sdn Bhd, a subsidiary of PETRONAS Group that is principally engaged in the provision of computer services.

Puan Saleena joined Standard Chartered Bank Malaysia Berhad in 2016 as Country Head of Program/Project and Change Management to oversee the Information Technology ("IT") operations of the Bank and implement business transformation strategies relating to the Bank's IT infrastructure. She became the Vice President of Malaysian Operations of Thakral One Sdn Bhd in 2019 and was engaged as a Project Director on a freelance basis between 2020 and 2021.

Puan Saleena was first appointed as the Director of the Company in 2022 and was subsequently appointed as Independent Non-Executive Chairperson of the Group in the following year. She also sits on the Board of Bank Simpanan Nasional Berhad as an Independent Non-Executive Director.



DIRECTORS' PROFILE



YEE CHEE MENG

Chief Executive Officer cum Managing Director

Nationality	Age	Gender	Date of Appointment
Malaysian	50	Male	2 January 2018

Mr Yee Chee Meng (“Mr Yee”) holds a Bachelor of Science (Honours) in Information Technology and Business Information Systems from Middlesex University, United Kingdom. He is responsible for charting the strategic business direction and development of the Group as well as oversees the Group’s regional expansion.

Mr Yee started his career in 1997 as a Consultant with Computer Associates (Malaysia) Sdn Bhd (now known as CA (Malaysia) Sdn Bhd). He was promoted to the positions of Senior Consultant, Consulting Manager, Consulting Director and Country Sales Director in 2000, 2003, 2005 and 2008 respectively.

Mr Yee worked as a freelance IT consultant for the Group between 2010 and 2017. He provided IT services and managed the implementation of IT projects secured, led the business development efforts and position the Group as a direct vendor of IT services to public and private sector customers. He was then invited to join the Group in 2017 as Managing Director (non-Board position) and was officially appointed to the Board in 2018, to spearhead the strategic business growth in Malaysia and in the region. Mr Yee acquired equity interest in the Company and emerged as shareholder in the same year.

Mr Yee has been instrumental in driving the Group’s strategic business growth both in Malaysia and across the region. His visionary leadership has played a pivotal role in expanding the Group’s footprint, fostering innovation, and building strong partnerships with major stakeholders. Under his guidance, the Group has grown into a formidable player in the IT services industry, known for its agility and customer-centric approach.

Mr Yee was subsequently redesignated as the Chief Executive Officer cum Managing Director of the Group on 10 September 2024.

DIRECTORS' PROFILE

LIM LEONG PING @ RAYMOND LIM

Executive Director

Nationality	Age	Gender	Date of Appointment
Malaysian	62	Male	2 January 2018

Mr Lim Leong Ping @ Raymond Lim ("Mr Lim") holds a Diploma in Quantity Surveying from Tunku Abdul Rahman College, Malaysia. He oversees the private sector business development initiatives of the Group that focus on pursuing new business leads with multinational and large conglomerate. He also supports the Group's project team in client relationship management for large and complex projects.

Mr Lim joined Yeoh Cheng Liam Construction Sdn Bhd in 1980 as a Quantity Surveyor. In 1981, he assisted his family in exploring potential investment opportunities. He returned to the workforce in 1983 and joined Muara Petroleum Products Sdn Bhd as General Manager. In 1985, he was appointed as a Business Development Director of Percetakan Pantas Jaya Sdn Bhd till 1993.

Between 1993 and 2021, he was involved as shareholder and/or Director in multiple businesses in various industries which include distribution of medical devices; television, radio and theatre commercial production; agent for a printing company; as well as undertaking investments in properties, by leveraging on the networks that he had developed throughout his career.

Mr Lim joined the Group as a Chairman (non-Board position) where he supports the implementation of the Group's business development activities for private sector companies. In 2018, he acquired equity interest in the Company and became the shareholder and was subsequently appointed to the Board as Executive Director/Chairman. He ceased to hold the position of Chairman in January 2022. However, he continued to support the Group's business development activities in his capacity as Executive Director.



DIRECTORS' PROFILE



MOHD HOSHAIRY BIN ALIAS

Executive Director

Nationality	Age	Gender	Date of Appointment
Malaysian	60	Male	14 September 2007

Encik Mohd Hoshairy Bin Alias (“Encik Hoshairy”) completed his formal education at Sekolah Aminuddin Baki in Kuala Lumpur. He currently leads the Group's effort in public sector business development and client relationship management.

Encik Hoshairy started his career as a General Clerk with Amir Toh Francis & Partners in 1983. He then joined Nazri Aziz & Wong in 1989 as an Assistant in the Support Services Division to the Head of Litigation. He then joined Rozali Ismail & Co in 1993 as Head of Support Services (Litigation) and Hussain Ariffin & Partners as Head of Support Services (Conveyancing) in 1995, where he managed a team of clerks supporting lawyers and assisting in preparation of legal documents.

Encik Hoshairy founded MHA Services in 1996, a sole proprietorship business providing support services to legal firms and other general services. However, MHA Services ceased operations in 2008.

In 2007, he acquired a 50% equity interest in the Company and was appointed as Executive Director of the Group till present. His extensive experience in support services and legal document management contributed to business development and nurturing client relationship within the public sector.

DIRECTORS' PROFILE

NASIMAH BINTI MOHD ZAIN

Executive Director

Nationality	Age	Gender	Date of Appointment
Malaysian	41	Female	4 September 2014

Puan Nasimah Binti Mohd Zain ("Puan Nasimah") graduated with a Bachelor of Engineering (Hons) in Industrial Electronic Engineering from University Malaysia Perlis. She holds the position of Head of Contract Management in the Group and oversees contracts management, coordination of various aspects of proposals and tender preparations.

Puan Nasimah started her career as an Administrator in Malayan Banking Berhad in 2012. She joined RHB Bank Berhad as an Administrator in the following year, taking on similar role and was responsible in general office administration, data verification, report preparation and maintaining customer relationship management.

In 2014, she joined the Company as an Administrator, focusing on administrative matters and contract management. Demonstrating significant leadership and strategic acumen, she acquired equity interest in the Company the same year and was appointed as an Executive Director, a role she continues to assume till present. Her leadership is marked by her deep commitment to integrating operational efficiency with strategic objectives, ensuring that the Company's growth is supported by robust contract governance and stakeholder management.



DIRECTORS' PROFILE



NOR'AZAMIN BIN SALLEH

Independent Non-Executive Director

Chairperson • Audit and Risk Management Committee

Member • Nominating and Remuneration Committee

Nationality	Age	Gender	Date of Appointment
Malaysian	58	Male	25 January 2022

Encik Nor'Azamin Bin Salleh ("Encik Nor'Azamin") holds a Bachelor of Commerce from The Australian National University, Australia and Master of Business Administration from The Open University, United Kingdom. He also completed two Executive Management Programmes from Wharton Business School in the United States of America and Tsinghua University, China. He has been a member of the Malaysian Institute of Accountants since 1995.

Encik Nor'Azamin started his career in 1989 as an Audit Assistant with Hanafiah Raslan & Mohamad (which merged with Arthur Andersen & Co. in 1990). He joined MBf Securities Sdn Bhd as Operation Manager in 1993. He then joined Halim Securities Sdn Bhd as a Senior Manager in 1995 before being promoted to Deputy General Manager and later, General Manager.

Encik Nor'Azamin was offered the role of Chief Financial Officer at P.T. Amsteel Securities Indonesia, based in Jakarta, Indonesia in 1997. He then joined Commerce Asset Fund Managers Sdn Bhd in 1998 as Chief Financial Officer prior to his promotion to Executive Director in 2003.

In 2004, he joined Avenue Invest Berhad as Deputy Chairman and was responsible for its business development and regional expansion. He then joined Muamalat Invest Sdn Bhd in 2007 as the Director/Head of Special Project Team to oversee the direction and growth of the asset management business and a special project team tasked to set up an investment banking business in the Kingdom of Saudi Arabia. A year later, he joined Asian Islamic Investment Management Sdn Bhd as Chief Executive Officer/Executive Director.

Encik Nor'Azamin joined Maybank Asset Management Sdn Bhd as Managing Director in 2010. He was promoted as Chief Executive Officer of Maybank Asset Management Group Berhad in 2013, to spearhead the group's regional business until 2017.

Encik Nor'Azamin had several appointments as advisor and director, including Senior Advisor in Business Associates Consulting Sdn Bhd, a consulting firm specialising in risk management and data management solutions until 2019.

In 2018, he was appointed as Executive Director of Nextgreen Global Berhad, a company listed on Main Market of Bursa Malaysia Securities Berhad until 2019. He was also the Independent Advisor of Planar Investments Private Ltd, a company principally engaged in providing digital wealth management services until 2020.

Encik Nor'Azamin is the Co-founder, Chairman and Director of Ficus Group Capital Sdn Bhd, a venture capital company registered with the Securities Commission Malaysia. Since 2022, he has been an independent member of Principal Asset Management Berhad and the Investment Committee of Principal Islamic Asset Management Sdn Bhd, both Malaysia's leading asset management company.

DIRECTORS' PROFILE

TAY WENG HWEE

Independent Non-Executive Director

Chairperson • Nominating and Remuneration Committee

Member • Audit and Risk Management Committee

Nationality	Age	Gender	Date of Appointment
Malaysian	53	Male	25 January 2022

Mr Tay Weng Hwee ("Mr Tay") holds dual Bachelor's degree in Commerce and Law (Honours) from the University of Melbourne, Australia. He was admitted to the High Court of Malaya as an advocate and solicitor in 1997.

Mr Tay started his career at Lee Hishammuddin Allen & Gledhill in 1996 and was admitted to the partnership in 2003. He was appointed to the position of Head of Mergers and Acquisitions ("M&A") in 2013 until present. In his practice, Mr Tay advises both local and international clients in high-value transactions.

His expertise extends to overseeing real estate joint ventures and development, managing equity capital markets, navigating debt and corporate restructurings, offering insights in banking and finance, providing corporate advisory services and facilitating various general commercial transactions.

Mr Tay's professional standing is recognised by leading industry publications, including The Legal 500 Asia Pacific, which in 2022 inducted him into its Hall of Fame for Real Estate and Construction and named him a Leading Individual in Corporate/M&A. In 2023, he was listed by Asialaw Profiles as a Distinguished Practitioner.



DIRECTORS' PROFILE



MUHRIZ NOR ISKANDAR BIN MOHAMED MURAD

Independent Non-Executive Director

Member • Audit and Risk Management Committee

Member • Nominating and Remuneration Committee

Nationality	Age	Gender	Date of Appointment
Malaysian	51	Male	25 January 2022

Encik Muhriz Nor Iskandar Bin Mohamed Murad (“Encik Muhriz”) holds a Bachelor of Arts (Hons) in Accountancy Studies from the University of Huddersfield, United Kingdom. He further obtained a Chartered Islamic Finance Professional certification from the International Centre for Education in Islamic Finance (INCEIF), Kuala Lumpur. He was accredited as a Certified Credit Executive by the Asian Institute of Chartered Bankers in 2017.

Encik Muhriz started his career as a Management Trainee with Southern Bank Berhad (now known as CIMB Bank Berhad) in 1997 before assuming the position of Branch Operations Manager in the same year. He joined TH Technologies Sdn Bhd in 2003 as Executive, Corporate Services. He then joined Maybank Securities Sdn Bhd as a Senior Executive in Strategic Planning and Corporate Finance in 2005 and became a Senior Executive in Equity Capital Markets in 2006.

Encik Muhriz joined EONCAP Islamic Bank Berhad (now known as Hong Leong Islamic Bank Berhad) in 2008 as Senior Manager in Business Banking-i before being promoted to Assistant Vice President in Business Banking. He then joined Kuwait Finance House (Malaysia) Berhad in 2012 as Relationship Manager – Syndication and Structured Product. In the same year, he joined MIDF Amanah Investment Bank Berhad as Associate Director, Equity Capital Markets and was then promoted to the positions of Director, Equity Capital Markets and Vice President, Proprietary Investment Desk before his resignation in 2021.

In 2023, Encik Muhriz began his tenure as the Senior Vice President of Prime Equity & Margin Business at Philip Capital Sdn Bhd till date.

DIRECTORS' PROFILE

HAJAR ROSLIN BINTI MOHAMAD

Independent Non-Executive Director

Nationality	Age	Gender	Date of Appointment
Malaysian	61	Female	24 November 2023

Puan Hajar Roslin Binti Mohamad ("Puan Hajar") earned a Master of Business Administration from Ohio University and a Bachelor of Science in Business Finance from Indiana University in the United States of America.

Puan Hajar started her career as a Financial Controller at Panduan Telefon (Malaysia) Sdn Bhd in 1987. She transitioned to Hongkong Bank Malaysia (now HSBC Bank Malaysia) in 1988, serving as an Officer in Charge of Customers' Accounts. In 1990, she advanced to the role of Integrated Management Information System Officer. By 1992, she had joined Petronas Berhad as a System Development Executive, later shifting to AIA Berhad as a Financial Planner from 1995 to 2005, where she provided comprehensive financial planning services to both individuals and businesses.

In 2004, Puan Hajar established Kool Kutz Inc. Sdn Bhd, a high-end chain of beauty salons located in Bangsar Village and Hartamas Shopping Center. Under her leadership, the company made significant strides in the haircare industry by forming strategic partnerships with major media entities in Malaysia and collaborated closely with Giatmara Malaysia, a vocational college dedicated to enhancing the technical skills of Malaysian youth.

Building on her successes, Puan Hajar launched Hajarose in 2016, a pioneering Malaysian beauty and haircare brand specialising in Halal-certified, high-quality products offered at competitive prices. Her effective leadership guided Hajarose to be selected for participation in the International Export Acceleration Mission (EAM) organized by MATRADE to Yiwu, China, marking a significant milestone in the brand's expansion strategy.

In 2023, Puan Hajar was appointed as the Senior Vice President – Administration, Prime Equity & Margin Business in Philip Capital Management Sdn Bhd.



Notes

- (1) The attendance of the Directors at Board meetings for the financial year 2025 is disclosed in the Corporate Governance Overview Statement of this report.
- (2) None of the Directors have:
 - (i) any family relationship with any Director and/or major shareholder of the Company;
 - (ii) any conflict of interest or potential conflict of interest with the Company or its subsidiaries; and
 - (iii) any conviction for offence (other than traffic offence, if any) within the past 5 years nor any public sanction or penalty imposed by the relevant regulatory bodies during the financial year 2025.
- (3) Apart from the Company and as disclosed above, none of the Directors hold any other directorships in public companies and listed corporations in Malaysia.

KEY SENIOR MANAGEMENT'S PROFILE



MOK PEK YOKE

Chief Operating Officer

Nationality	Age	Gender	Date of Appointment
Malaysian	54	Female	1 January 2016

Ms Mok Pei Yoke (“Ms Mok”) holds a Bachelor of Science from Campbell University, United States of America and a Master Degree in Business Administration from University of Keele, United Kingdom. She oversees the Group’s operational aspect that includes human resources management, management information system, project planning, execution as well as service and projects delivery.

Ms Mok started her career in 1994 as a Software Engineer with Hitechniaga Software Sdn Bhd. She then joined Global Intelligence Sdn Bhd as Project Leader in 1995 and was promoted to the positions of Product Manager and Senior Manager in 1996 and 1998 respectively. She then joined Informix Sdn Bhd in 2000 as Business Intelligence Sales Specialist.

Ms Mok joined IBM Malaysia Sdn Bhd in 2001 as Software Sales Specialist and was subsequently promoted to Territory Partner Manager and Client Representative in 2003 and 2004, respectively. In 2006, she held the position of Account Manager in Computer Associates (Malaysia) Sdn Bhd (now known as CA (Malaysia) Sdn Bhd). She then joined Sun Microsystems Malaysia Sdn Bhd in 2008 as Senior Account Manager.

Ms Mok joined the Company in 2010 as the Operations Director. On 10 September 2024, she was redesignated as the Chief Operating Officer of the Group and holds the position till present.

KEY SENIOR MANAGEMENT'S PROFILE

TAN SIANG PIN

Chief Sales Officer

Nationality	Age	Gender	Date of Appointment
Malaysian	54	Male	15 April 2019

Mr Tan Siang Pin ("Mr Tan") holds a Master of Science in IT in Business from the University of Humberside, United Kingdom. He manages the Group's business development, sales and marketing functions that include identifying new business opportunities, developing new market segments as well as managing relationships management with international technology partners.

Mr Tan started his career in 1995 as an Engineer for Asia Pacific region with Palindrome Corp. Subsequent to the acquisition of Palindrome Corp. by Seagate Technology Inc., he assumed the role of Engineer for the Asia Pacific region prior to his promotion to the position of Asia Pacific Sales Account Manager under Seagate Software Inc. and its subsidiary in Malaysia, namely Penang Seagate Industries (M) Sdn Bhd. In 2000, following the acquisition of Seagate Software Inc's network and storage management business by Veritas Software Corporation, Mr Tan assumed the role of Regional Manager for South Asia under Veritas Software Malaysia Sdn Bhd. He was then promoted to the position of General Manager in 2001.

Mr Tan joined EDS (M) Sdn Bhd in 2002 as Director, Business Development where he was responsible for sales, business development and new customer acquisition. In 2009, he joined IBM Malaysia Sdn Bhd as Product Sales Leader for ASEAN region, responsible for mainframe software sales activities in the ASEAN region. He became the Sales Director of SAP Malaysia Sdn Bhd in 2017, where he led a team of sales staff managing key accounts of SAP Malaysia Sdn Bhd.

In 2019, Mr Tan joined the Group as Sales Director and within the same year, he was redesignated to the position of Regional Sales Director. On 10 September 2024, he was redesignated as the Chief Sales Officer of the Group and holds the position till present.



KEY SENIOR MANAGEMENT'S PROFILE



SIOW LIEW FEI

Chief Technology Officer

Nationality	Age	Gender	Date of Appointment
Malaysian	54	Male	2 Jan 2021

Mr Siow Liew Fei ("Mr Siow") holds a Bachelor of Information Technology from the University of Southern Queensland, Australia. He specialises in Mainframe Modernisation technologies, with proven track record in optimising software and hardware, and enhancing application performance. His strategic leadership is crucial for driving technological innovation, aligning with the Group's business goals, empowering operational efficiency and support digital modernisation for financial institutions and government agencies in the region.

Mr Siow began his career in 1992 as a Junior Programmer at Malayan Banking Berhad and advanced to Senior System Analyst by 1998. In this role, he led the Research & Development team specialising in Application Performance Tuning. His contributions were pivotal in helping the bank meet system Service Level Agreements (SLAs) and involved designing application coding standards and database design standards aimed at achieving optimal performance and maintainability. Notably, he successfully improved batch SLAs by 40%.

In 1999, Mr Siow joined SchlumbergerSema Malaysia as a Consultant, providing advisory services and a range of payment and technological enhancement solutions to customers. He led a team of IT professionals in delivering Managed Services and played a key role in the successful merger of bank payment systems in the Philippines, completing the project in under six months.

Mr Siow was offered the role of Senior Consultant with Compuware in 2003, where he was later promoted as a Professional Service Consultant in 2006. In these roles, he offered support, training and strategic consulting on various aspects of Compuware's solutions. He assisted customers in selecting, updating, and optimising their IT investments, maximising return on investment (ROI) through Application Performance Tuning. His efforts led to significant improvements in IT service levels for several financial institutions.

In 2005, Mr Siow was appointed as the Client Architect in IBM Malaysia, where he helped numerous customers across the ASEAN region identifying business needs, providing technical advice and justifications to management while advising on future IT trends and improvements. In 2011, he was promoted to Client Technology Professional. His notable achievements include the implementation of the first JAVA-based process server on mainframe systems and supporting major government application revamps designed to enhance citizen services and revenue generation.

In 2021, Mr Siow joined the Group as Senior Technology Manager. On 10 September 2024, he was promoted to Chief Technology Officer of the Group and holds the position till present.

KEY SENIOR MANAGEMENT'S PROFILE

THOO W'Y-KIT

Chief Financial Officer

Nationality	Age	Gender	Date of Appointment
Malaysian	52	Male	9 October 2024

Mr Thoo W'y-Kit ("Mr Thoo") holds a Master of Business Administration from the University of Strathclyde, United Kingdom. He brings over 28 years of financial leadership experience across multiple listed companies, with core competencies in strategic planning, investor relations, corporate governance, general operations, and profit and loss management.

Mr Thoo began his career in 1995 as a Financial Accountant with The Talk Shop Sdn Bhd. He later joined TNT Express Worldwide (M) Sdn Bhd in 1997 as Financial Accounting Manager. In July 2002, he was appointed Chief Financial Officer ("CFO") of Konsortium Logistik Berhad, a role he held for more than 11 years.

In 2013, Mr Thoo assumed the role of CFO in MTS Fibromat Sdn Bhd, where he focused on preparing the company for Initial Public Offering and merger and acquisition ("M&A") opportunities. In 2015, he worked as a Corporate Advisor for several companies, where he spearheaded M&A initiatives, fundraising activities, and organisational restructuring efforts.

In 2017, Mr Thoo was appointed CFO of Omesti Berhad ("Omesti"). During his tenure, he was also tasked with overseeing the financial operations of Microlink Solutions Berhad, which was a subsidiary of Omesti. In December 2021, he resigned from Omesti to focus on Microlink Solutions Berhad's corporate exercise for the transfer listing from the ACE Market to the Main Market of Bursa Malaysia Securities Berhad, which was successfully completed in February 2023. He was responsible for ensuring regulatory compliance and timely financial reporting, as well as supporting the Board and Management in meeting financial and strategic objectives.

Mr Thoo joined the Group on 9 October 2024 as CFO and holds the position till present.



Notes

None of the Key Senior Management has:

- (1) any family relationship with any Director and/or major shareholder of the Company;
- (2) any directorship in public companies and listed corporations;
- (3) any conflict of interest or potential conflict of interest with the Company or its subsidiaries; and
- (4) any conviction for offence (other than traffic offence, if any) within the past 5 years nor any public sanction or penalty imposed by the relevant regulatory bodies during the financial year 2025.



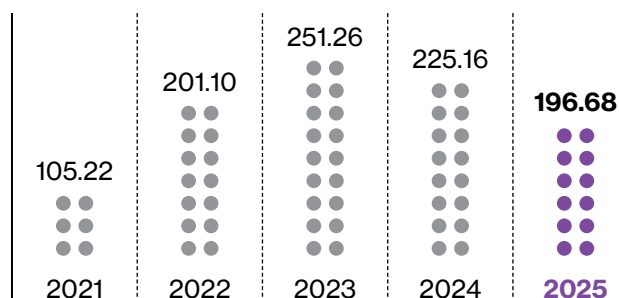
PRECISION **WITH PURPOSE**

We deliver with clarity, care and confidence –
ensuring every solution meets real business needs

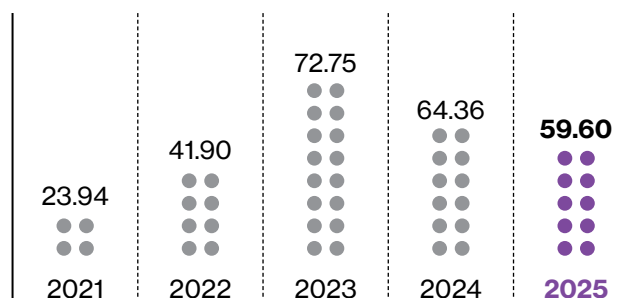
FINANCIAL HIGHLIGHTS

	2025 RM'MIL	2024 RM'MIL	2023 RM'MIL	2022 RM'MIL	2021 RM'MIL
STATEMENTS OF COMPREHENSIVE INCOME					
Revenue	196.68	225.16	251.26	201.10	105.22
Gross Profit	59.60	64.36	72.75	41.90	23.94
Profit Before Tax	27.02	41.98	49.00	22.10	12.05
Profit After Tax	21.14	33.05	39.85	17.10	8.29
EBITDA	28.93	43.50	50.07	23.31	12.67
Basic Earning Per Share ("EPS") (sen)	3.52	5.50	7.09	2.42	N/A
STATEMENTS OF FINANCIAL POSITION					
Total Assets	281.92	262.59	262.83	168.63	77.17
Total Liabilities	130.13	119.62	149.76	128.17	54.00
Total Equity	151.78	142.97	113.07	40.46	23.17
Total Cash & Short Term Deposits	94.70	70.04	79.75	70.93	24.50
Total Loans and Bank Borrowings	3.07	6.09	3.33	3.04	1.58
RATIOS					
Net Gearing (times)	Less than 0.1 times	Less than 0.1 times	Less than 0.1 times	Less than 0.1 times	Less than 0.1 times
Net Asset Per Share (sen)	25.25	23.77	18.80	7.78	N/A

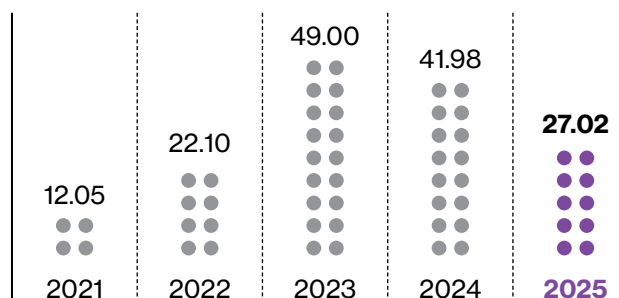
REVENUE (RM'Mil)



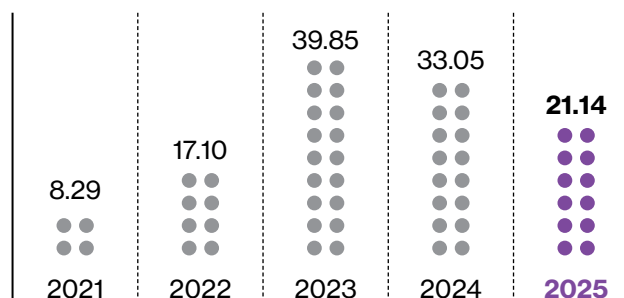
GROSS PROFIT (RM'Mil)



PROFIT BEFORE TAX (RM'Mil)



PROFIT AFTER TAX (RM'Mil)



CHAIRPERSON'S STATEMENT

“

Growth for Asia Pacific is projected to soften, but the region continues to demonstrate resilience, supported by digital infrastructure expansion and innovation. For Infomina, these shifts have created opportunities, strengthening our foothold in core markets while investing in AI-related product offerings and aligning R&D with evolving market needs

”

OPERATING ENVIRONMENT

The global environment in Financial Year 2025 remained complex, with slower-than-expected growth across key regions, rising competition in emerging technologies and renewed regulatory scrutiny around Artificial Intelligence (“AI”) governance, data privacy and cyber resilience. The International Monetary Fund projects global Gross Domestic Product (“GDP”) to decelerate to 3.0% in 2025, while global inflation is forecasted to decline to 3.6%, down from 4.5% in 2024.

Amidst these headwinds, growth for Asia Pacific is projected to soften from 4.6% in 2024 to 3.9% in 2025, due to weaker external demand, tighter monetary conditions and geopolitical uncertainties. However, the region continues to demonstrate underlying resilience, supported by digital infrastructure expansion and innovation.

Malaysia's GDP is projected to expand between 4.5% and 4.8% in 2025, driven by resilient domestic demand, catalytic national development initiatives and the roll-out of multi-year infrastructure projects while taking into account external risks from evolving tariff scenarios and heightened geopolitical tension.

Thailand's growth outlook is expected to experience modest expansion at 1.8% in 2025, weighed down by both global and domestic headwinds, particularly uncertainties in global trade policies. Meanwhile, Singapore's economy is forecasted to grow up to 2.0%, reflecting its exposure to global trade flows and the impact of United States (“US”)-China trade relations. Indonesia is expected to maintain a stable growth outlook of between 4.7% to 4.8% in 2025, supported by renewed investment activity and public housing programmes.

In contrast, the Philippines continues to outperform its regional peers with GDP growth expected between 5.5% and 6.5%, driven by strong domestic demand and sustained public investments.

Elsewhere, China's growth is expected at 4.6% to 4.8%, anchored on policies to stabilise the property sector, stimulate domestic consumption and navigate tariff impact. Taiwan is poised to benefit from continued global demand for advanced technologies, particularly semiconductors and Information and Communication Technology (“ICT”)-related exports as its central bank is projecting growth of around 3.10%. Hong Kong anticipates growth to be maintained at 2.0% to 3.0%, amidst downside risks on uncertainties around the US trade policy and services sector. Japan has revised its outlook to 0.5% in 2025, citing headwinds from US tariffs.

CHAIRPERSON'S STATEMENT

STRATEGIC ROADMAP

The digital economy continued to evolve rapidly, shaped by rapid enterprise digitalisation, accelerated AI infrastructure deployments and heightened regulatory oversight in cybersecurity and cloud environments. These developments have redefined digital priorities for both the public and private sectors, intensifying demand for modernised legacy systems, intelligent automation and secure infrastructure.

At the same time, digital transformation has emerged as a major catalyst for economic growth and resilience, spurring new industries, creating quality employment and enabling faster cycles of innovation. Rising investment in AI and machine learning has also prompted policymakers to strengthen oversight, ensuring consumer protection, fair competition and responsible use of emerging technologies.

Governments across ASEAN have introduced blueprints such as the ASEAN Digital Economy Framework Agreement and national AI strategies to deepen cross-border digital integration and trust frameworks.

For Infomina, these shifts have created opportunities that require agile navigation across regulatory and operational landscapes. The rise in enterprise digitalisation, the acceleration of AI infrastructure deployment and increasing emphasis on regulatory compliance across cybersecurity and cloud hosting also continued to redefine business priorities. This in turn, reshaped how companies invest in data platforms, mainframe systems and intelligent automation.

Throughout Financial Year 2025, the Board and Management continued to advance our threefold strategy:



Guided by this strategy, we strengthened our foothold in core markets, namely Malaysia, Thailand and the Philippines while making strong inroads in North Asia. Our progress in Japan reflected growing demand for secure and compliant technology solutions. We also revitalised our presence in Hong Kong to capture new opportunities in fast-developing markets.

We also made notable progress, investing in AI-related product offerings, aligning research and development priorities with evolving market needs and accelerating client growth. This further reinforced Infomina's role as a strategic partner for digital transformation across regulated sectors, particularly in financial services and government-linked infrastructure modernisation.

CHAIRPERSON'S STATEMENT

ACHIEVEMENTS AND IMPACT

Despite macroeconomic volatility, we focused on strengthening fundamentals, executing contracts effectively and expanding our client base.

The consolidated revenue of the Company and its subsidiaries ("Group") stood at RM196.7 million in Financial Year 2025, while profit after tax and minority interest ("PATMI") was RM21.2 million. We generated RM48.1 million in net operating cash flow. As at May 2025, our orderbook totalled RM289.0 million, supported by over 90 active customers and a growing presence across nine regional markets, including Japan, Hong Kong and Taiwan.

The turnkey segment, involving the design and delivery of technology infrastructure solutions, accounted for 13.1% of total revenue. Meanwhile our renewal segment, comprising infrastructure operations, maintenance and support services, contributed 86.9%.

These results reflect our ability to capture long-term value through recurring contracts and reinforce market confidence through quality delivery. Our strengthened market presence, enhanced AI offerings and further expansion into North Asia have positioned us for sustained growth.

Our efforts were recognised with the "Mainframe Partner of the Year 2024" award by Broadcom.

STRENGTHENING OUR BRAND PRESENCE

Every organisation reaches a point where it must define how it expresses its purpose. For Infomina, that moment came with the launch of our enhanced brand expression, "*Architecting Intelligent Ecosystems*". More than a visual transformation, it is a strategic articulation of who we are and what we stand for in today's digital economy.

This is not merely a rebrand, but a unifying vision. It positions Infomina as a technology architect, combining the stability of mainframes, the agility of cloud, the versatility of hybrid platforms and the transformative power of AI, cybersecurity and automation into a cohesive digital fabric.

Through this, we help organisations simplify complexity, build resilience and unlock long-term value. By connecting and harmonising systems into integrated ecosystems, we enable clients to navigate constant change with clarity and confidence.

With "*Architecting Intelligent Ecosystems*", we reaffirm our role as a progressive partner that not only responds to disruption but shapes it with purpose, driving sustainable progress for industries, communities and nations.

CHAIRPERSON'S STATEMENT

DRIVING GOVERNANCE AND SUSTAINABILITY

In 2025, we deepened our commitment to governance excellence, embedding high standards of integrity, accountability and transparency across all levels of the organisation. Key governance policies, including our Anti-Bribery and Anti-Corruption Policy & Guidelines and Whistleblowing Policy & Guidelines were further refined to strengthen internal controls and uphold ethical conduct.

We continued to prioritise employee welfare, ensuring gender and workplace safety as well as reinforcing a culture of respect, fairness and inclusivity.

On the sustainability front, we made measurable progress in reducing our carbon footprint by optimising business travel and embracing digital solutions, while also advancing responsible e-waste management and community engagement. Guided by our three Environmental, Social and Governance ("ESG") priorities – environment, social responsibility and governance – we remain focused on creating sustainable value for our stakeholders, society and the environment.

OUTLOOK

Global GDP is projected to decline further to 2.9% in 2026 due to rising trade uncertainties, geopolitical uncertainties and elevated market volatility. Meanwhile, global headline inflation is expected to ease to 3.2% in 2026.

Malaysia's GDP growth in 2026 is projected to reach 4.0% in 2026, slightly lower than 4.5% in 2025 amidst lingering global uncertainties and tariff-related risks. Nevertheless, public infrastructure roll-out, continued government investment and sustained domestic demand are expected to support overall growth.

Infomina remains aligned with these growth markets. Our presence in Malaysia, Thailand and the Philippines continues to chart steady growth while momentum is building in Japan. With technology investments remaining a priority, Infomina is well-positioned to deliver resilient solutions tailored to meet the evolving needs of clients across Asia.

As we enter 2026, the new brand enhancement, *Architecting Intelligent Ecosystems* provides a unifying direction for our growth. It reflects our ambition to simplify complexities and strengthen resilience for our clients in an increasingly dynamic landscape. By embedding this into our overall strategy, we elevate Infomina's role as a future-ready technology company, one that supports national digital priorities, fosters regional collaboration and creates long-term value across the ecosystems we serve.

Mainframe-Cloud Computing-Hybrid Ecosystems

Across ASEAN and North Asia, organisations are accelerating the adoption of hybrid mainframe-cloud environments to achieve scalability, flexibility and cost efficiency. While mainframe applications remain critical for industries such as financial services, public sector and insurance, organisations are increasingly modernising legacy systems to stay competitive.

According to the International Data Corporation ("IDC"), 95% of companies are expected to operate within hybrid cloud environments by 2026. Reflecting this shift, the mainframe cloud services migration market was valued at USD10.5 billion in 2024 and is anticipated to grow to USD25.7 billion by 2033, a compounded annual growth rate of 13.5% from 2026 to 2033.

OUTLOOK (CONTINUED)

Mainframe-Cloud Computing-Hybrid Ecosystems (Continued)

Migrating mainframe workloads to the cloud enables organisations to reduce costs, enhance performance and integrate seamlessly with AI, analytics and development and operations platforms. As digital transformation accelerates, hybrid integration has become a strategic priority for both organisations and public sector institutions.

For Infomina, these trends have reinforced our strategic positioning as a partner of choice in mainframe modernisation and hybrid integration. Leveraging our expertise in platform upgrades, automation and API-driven interoperability, we are well-placed to support clients in extending mission-critical systems and enabling seamless connectivity across cloud-native solutions.

AI

AI adoption across ASEAN and North Asia has continued to gain momentum, backed by coordinated national policies and rising demand. In Malaysia, the forthcoming launch of the Technology Action Plan 2026 - 2030 supports ethical adoption and regulatory alignment, complementing the National Guidelines on AI Governance and Ethics introduced in 2024.

Meanwhile, Malaysia's AI infrastructure ecosystem is expanding, anchored on national strategies focused on positioning the country as a regional hub for sustainable, high-performance computing. Following the recent ASEAN Digital Ministers' meeting, Malaysia will lead a regional initiative to ensure the safe deployment of AI in Southeast Asia, establishing common principles, technical standards and governance frameworks to guide responsible adoption. Additionally, ongoing public-private partnerships are accelerating adoption, creating digital clusters and high-value jobs in the AI-related fields.

This provides a compelling environment for Infomina to sharpen our competitive edge in AI and deepen market penetration. By aligning our AI platform with evolving regulatory frameworks and market needs, we are well-positioned to deliver tailored solutions that drive operational resilience and strengthen digital transformation for our customers and clients across the region.

Cyber Security

Malaysia is in the final stages of implementing its digital defence framework, the Cyber Security Strategy 2025–2030. This national initiative replaces the earlier plan and addresses emerging threats within the digital ecosystem, including those posed by AI technologies. This strategy emphasises multisectoral collaboration across government, industry and civil society to strengthen cyber readiness and resilience.

As regional risks intensify, the ASEAN Cybersecurity Cooperation Strategy 2026–2030, led by Malaysia, is expected to deepen cooperation on threat response, data security and cross-border regulatory alignments. With cyber threats increasing and becoming more complex, organisations are prioritising integrated defences. This presents a timely opportunity for Infomina to assist them in building a resilient digital ecosystem.

CHAIRPERSON'S STATEMENT

OUTLOOK (CONTINUED)

Application Programming Interface ("API")

APIs continue to drive digital innovation by facilitating seamless system integration across platforms and legacy systems. In regulated sectors such as finance and public sectors, open API adoption is gaining traction to support interoperability, real-time data flows and customer-centric services. By enhancing infrastructure visibility and enabling secure data exchange, APIs help organisations to respond more effectively to regulatory compliance and operational demands. APIs improve system agility and enhance, especially in highly regulated environments where system continuity and security are important.

For Infomina, this is a strategic growth opportunity. Through custom-built frameworks, we will be able to assist clients in unlocking real-time data access, enhancing service offerings and maximising value for clients across regulated industries.

Automation

Automation adoption across Malaysia and ASEAN accelerated in 2025, supported by policy incentives under the New Industrial Master Plan 2030 and Industry4WRD. The adoption of robotics, AI and digital workflows is increasing operational efficiency and improving delivery cycles. Moving into 2026, automation is expected to integrate solutions further to free up time, minimise repetitive work and boost productivity at scale.

Infomina remains committed to advancing automation across enterprise environments. Our solutions are designed to streamline complex operations, embed intelligence across workflows, reduce complexity and support clients in building performance-driven outcomes.

ACKNOWLEDGEMENTS

I would like to take this opportunity to share my sincere thanks to those who continue on this journey with us.

To our Board of Directors, your steady guidance, wisdom and counsel have been invaluable in helping us steer through a challenging market landscape and seize new possibilities.

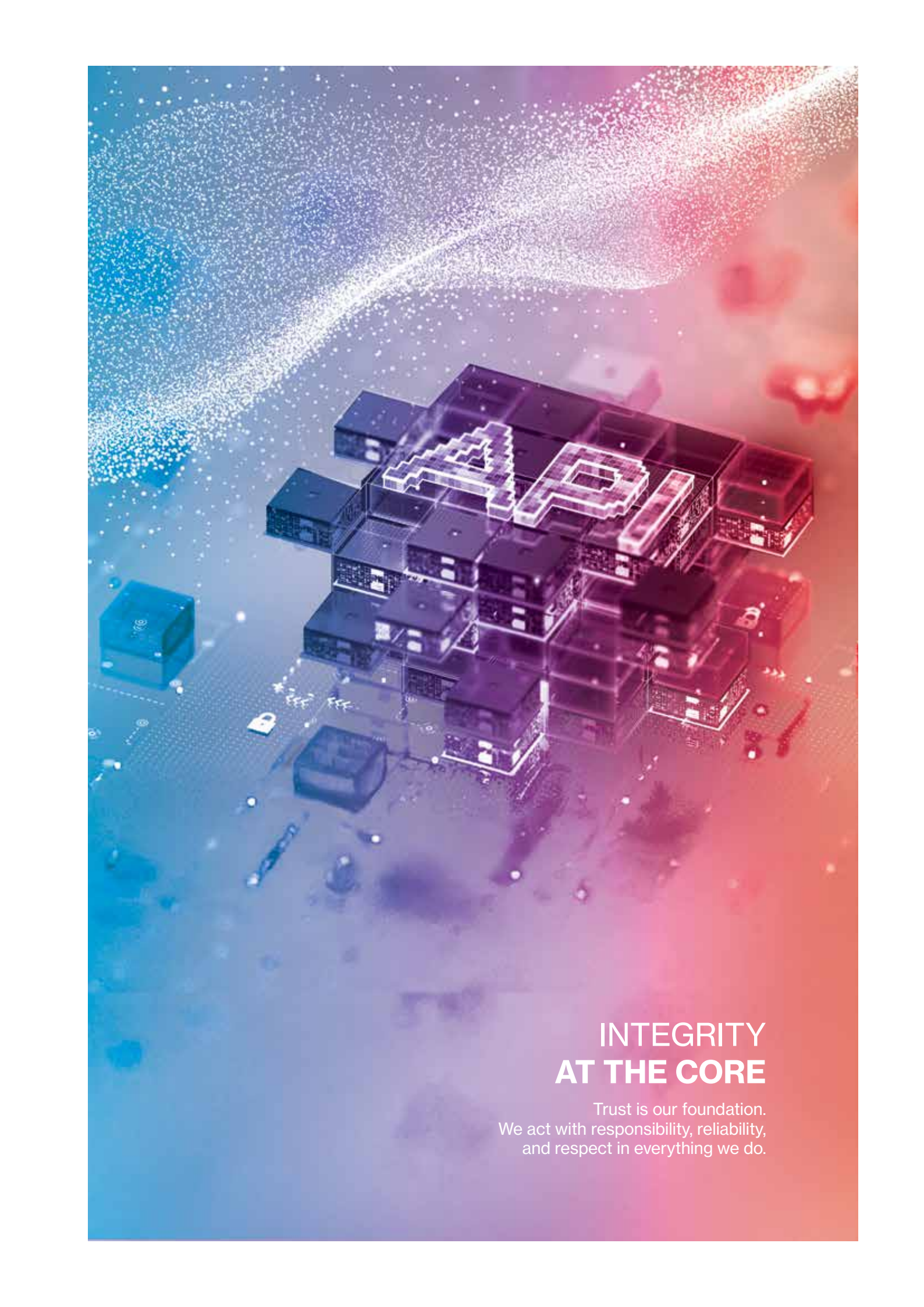
To our customers, your loyalty means everything to us. Thank you for trusting us to deliver solutions that matter. We are grateful to our technology partners, shareholders, stakeholders, government agencies and ministries, vendors and business partners whose support has helped build Infomina's growing presence across the region.

To our dedicated team, you remain at the core of our success and growth. Your hard work, resilience and passion have helped us through each challenge and milestone.

With this strong foundation in place, I believe Infomina is well-positioned to advance technological excellence, delivering intelligent solutions that empower our clients and support the region's digital ambition.

Saleena Binti Mohd Ali

Independent Non-Executive Chairperson

An abstract digital cityscape composed of various 3D cubes and rectangular blocks in shades of blue, purple, and red. A large, glowing '@' symbol is prominently displayed in the center of the city. The background features a vibrant gradient from blue on the left to red on the right, with a bright, pixelated light source in the upper right corner. The overall aesthetic is futuristic and digital.

INTEGRITY AT THE CORE

Trust is our foundation.
We act with responsibility, reliability,
and respect in everything we do.

MANAGEMENT DISCUSSION AND ANALYSIS

“

The financial year ended 31 May 2025 (“Financial Year 2025”) marked a defining chapter in Infomina Berhad’s (“Infomina” or “the Company”) journey, a period that sharpened our focus, strengthened our capabilities and set the stage for future growth.

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Central to this transformation was our brand enhancement exercise, launched under the tagline “*Architecting Intelligent Ecosystems*”. This repositioning reflects our evolution from a trusted mainframe systems integrator into an ecosystem architect that integrates mainframe stability with next-generation technologies such as Artificial Intelligence (“AI”), cloud, cybersecurity and automation. More than a visual refresh, this shift underscores our role in enabling clients to modernise with confidence while harnessing innovation for sustainable growth.

Building on this transformation, the year was characterised by strategic clarity and disciplined execution. We navigated an evolving digital landscape, strengthening our position as a trusted technology solutions provider across key markets. We focused on scaling high-value segments, enhancing our services and product lines and deepening our presence across key market. At the same time, we expanded into new business streams, diversifying into AI, data integration and predictive analytics to deliver greater value and position Infomina for long-term growth. Through deliberate execution and strategic foresight, we translated opportunities into measurable results that reinforced our growth ambitions.

We remain poised to capture the next wave of growth by harnessing innovation, deepening partnerships and empowering our teams to deliver technology solutions that will shape the future.

OVERVIEW

Throughout the year, shifting enterprise priorities, economic headwinds and rising demand for secure, flexible Information Technology (“IT”) infrastructure defined the digital technology landscape. While global macroeconomic conditions such as tightening monetary policies and supply chain uncertainties persisted, the ASEAN and North Asia regions demonstrated resilience through continued investments in digital transformation.

Growing reliance on robust core infrastructure, especially mainframe technology, was evident as organisations focused on modernising legacy systems while maintaining operational continuity. At the same time, heightened regulatory and compliance considerations across sectors such as financial services, government and healthcare accelerated demand, with technology decision-makers placing greater emphasis on integration capabilities, platform automation and cybersecurity preparedness. This created opportunities for mainframe modernisation, analytics and multi-cloud integration.

OVERVIEW (CONTINUED)

In this context, we deepened our mainframe expertise, broadened our regional presence and grew high-value segments by delivering tailored solutions that addressed clients' multifaceted requirements. Through strategic execution and expertise, we transformed opportunities into tangible results that laid the groundwork for the next phase of growth. Our end-to-end offerings ranging from software licensing and managed services to advisory and system enhancements empower organisations to modernise, integrate and scale with confidence.

Infomina serves over 90 active customers, with approximately 65% in the mainframe market, with an orderbook of RM289.0 million (82% Renewal, 18% Turnkey) and a tenderbook that exceeds RM839.0 million (52% Renewal, 48% Turnkey) as at 31 May 2025, reflecting sustained momentum across both recurring and project-based engagements.

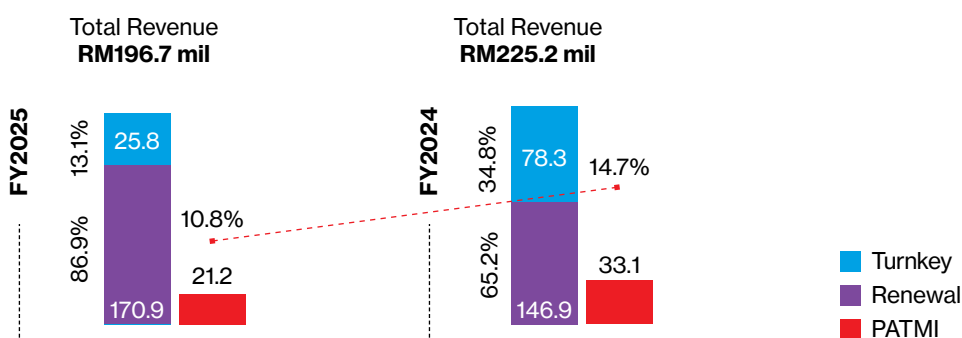
FINANCIAL REVIEW

Revenue

For the Financial Year 2025, the Company and its subsidiaries ("Group") recorded total revenue of RM196.7 million, representing a 12.6% year-on-year decrease from RM225.2 million in the financial year ended 31 May 2024 ("Financial Year 2024"). The decline was primarily due to lower revenue from the design and delivery of technology infrastructure solutions segment.

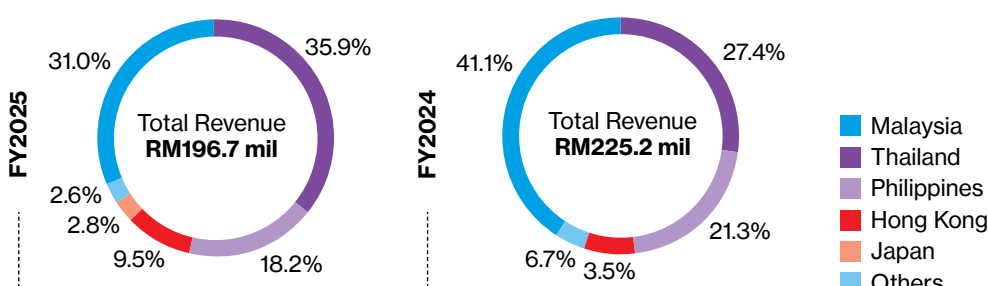
From a segment perspective, the Group's Renewal business generated RM170.9 million, representing approximately 86.9% of total revenue, driven by continued demand for recurring services and maintenance contracts from financial institutions as well as cost efficiencies and growth in software solutions uptake. The Turnkey segment accounted for RM25.8 million or approximately 13.1% of total revenue.

Group Revenue and PATMI



In terms of markets, the revenue mix shifted. Malaysian projects contributed 31.0%, a decrease from the 41.1% experienced in Financial Year 2024 while overseas markets accounted for 69.0% of our total revenue, an increase of 10.1% from the previous year, led by growth in Thailand, Hong Kong and Japan.

Geographical Distribution of Revenue

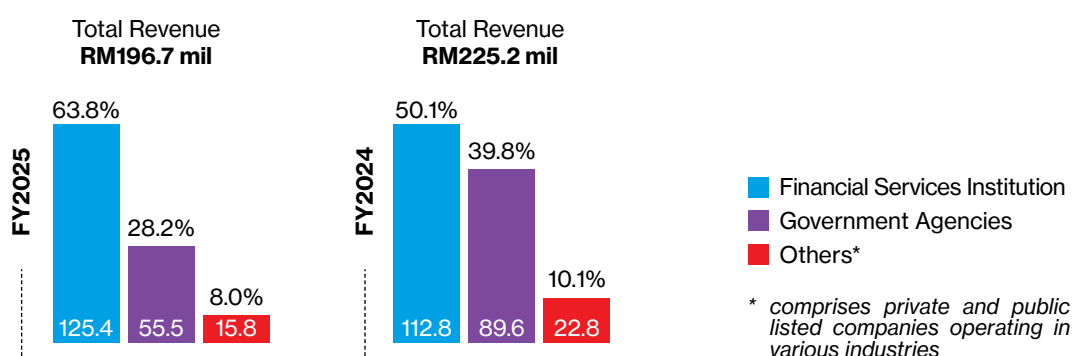


MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW (CONTINUED)

By industry, the financial services institutions sector continued to lead, representing 63.8% of the total revenue for the Financial Year 2025 (2024: 50.1%). Public sector projects (government agencies) comprised 28.2% (2024: 39.8%) of the total revenue, while other sectors accounted for the remaining 8.0% (2024: 10.1%). The higher share from financial institutions was driven by robust demand for technological upgrades and ongoing digitisation, particularly in the banking and insurance segments, as well as recurring renewal contracts and expansion in regional banking customers.

Key Industry Segments Revenue



From Financial Year 2021 to 2025, the Group achieved a compounded annual growth rate (“CAGR”) of 17% in revenue, reflecting consistent progress through changing market conditions.

The rapid pace of digitalisation and rising demand for processing capacity and computing power continued to shape industry expansion, creating opportunities for technology players. Within this landscape, Infomina has sustained a clear edge, outperforming peers in the IT and solutions segment on Bursa Malaysia Securities Berhad (“Bursa Securities”), demonstrating resilience in capturing growth across a competitive market.

Profits

For Financial Year 2025, gross profit stood at RM59.6 million, a decrease from the previous financial year, with RM54.9 million (92.1% of total gross profit) from the Renewal segment and RM4.7 million (approximately 7.9% of total gross profit) from the Turnkey segment.

Gross profit in the Renewal segment increased by 9.4% to RM54.9 million from RM50.2 million recorded in Financial Year 2024. In addition to realised and unrealised foreign exchange losses of RM3.1 million, headline profitability was impacted by a RM10.04 million provision relating to a single customer in the Philippines, which weighed on the Group’s profitability.

As a result, PATMI contracted by 36.0% year-on-year to RM21.2 million, representing a PATMI margin of 10.8% for Financial Year 2025.

Capital Management and Balance Sheet

As at 31 May 2025, the Group’s cash and short-term deposits stood at RM94.7 million, representing a 35.3% increase year-on-year. Total borrowings amounted to RM3.1 million against shareholders’ funds of RM151.8 million.

The Group maintained a solid balance sheet with a net cash position of RM91.6 million as at 31 May 2025 compared to RM63.9 million as at 31 May 2024.

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW (CONTINUED)

Capital Management and Balance Sheet (Continued)

Current assets and current liabilities as at 31 May 2025 increased by 5.3% and 9.5%, respectively. The increase in current assets was primarily due to the increase in cash and short-term deposits, while current liabilities increased primarily due to increase in contract liabilities.

The Group's current ratio remained stable at 2.1 times as at 31 May 2025 (2.2 times as at 31 May 2024), while net assets per share for Financial Year 2025 rose to 25.25 sen, as compared with 23.77 sen recorded in Financial Year 2024.

BUSINESS STREAMS

Infomina's operations are anchored on two core segments, Turnkey and Renewal, which collectively fuel growth and reinforce financial stability.



- **Comprehensive Entry**
Provides full-scale project implementation from design to deployment, delivering measurable business outcomes
- **Revenue Profile**
Involves large, high-value contracts with substantial upfront revenue recognised progressively via project milestones.
- **Growth Catalyst**
Acts as an entry-point for new clients, accelerating growth and paving the way for renewal opportunities.
- **Customer Stickiness**
Builds long-term relationships by supporting evolving technology needs.
- **Technology Leadership**
Positions Infomina as a leader in advanced solutions, enabling deeper collaborations and future opportunities.



- **Recurring Income**
Generates predictable, consistent revenue stream with higher margins than one-off projects.
- **Revenue Stability**
Balances volatile turnkey revenues with steady, reliable cash flow.
- **Customer Retention**
Strengthens long-term client relationships through multi-year contracts, which often leads to turnkey opportunities.
- **Enhance Engagement**
Expands client touchpoints, improving satisfaction and creating opportunities for upselling and cross-selling.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS STREAMS (CONTINUED)

Turnkey

For Financial Year 2025, the Turnkey segment recorded a 67.0% decrease in revenue contribution, mainly due to the completion of two Turnkey projects for government agencies. Despite this, performance was supported by strong execution across domestic and regional markets, steady contracts, new system deployments and traction in new business streams. This was achieved through close client collaboration, robust governance and continuous optimisation of solution designs aligned to industry-specific digital blueprints.

By identifying cross-sell and upsell opportunities within existing accounts and expanding digital transformation mandates, we strengthened automation enablement, performance optimisation and hybrid cloud integration, modernising legacy systems and future-proofing infrastructure.

Renewal

The Renewal segment experienced an increase of 16.3% for the Financial Year 2025, maintaining its role as a stable growth engine for the Group. High customer retention and multi-year contracts allowed us to embed ourselves within clients' strategic roadmaps, offering integrated renewal services with enhancements across security, analytics and operational continuity.

We recorded healthy growth across our markets with contract renewals in Thailand, Hong Kong, Taiwan and the Philippines, adding to our orderbook for the next three to five years. These multi-year contracts involved mainframe and non-mainframe upgrades, reflecting our clients' confidence and trust in Infomina's ability to deliver long-term reliability, security and performance.

RENEWAL REVENUE



NEW BUSINESS STREAMS

During the year, Infomina expanded its portfolio beyond core mainframe services into high-growth verticals in AI and Application Programming Interface ("API") integration across fintech, proptech and enterprise automation. These strategic initiatives positioned the Group at the crossroads of technology infrastructure, regulatory compliance and AI-powered data solutions, broadening revenue streams and responding directly to the evolving priorities of customers across ASEAN and North Asia.

A key focus was laying the foundation for a potential third pillar in the data business through strategic initiatives, namely SSM Search, Infomina AI Sdn Bhd ("Infomina AI") and Infomina Geolytik Sdn Bhd ("Infomina Geolytik"), strengthening our capabilities in data-driven innovation and unlocking long-term growth opportunities.

MANAGEMENT DISCUSSION AND ANALYSIS

NEW BUSINESS STREAMS (CONTINUED)

SSM Search



In Malaysia, strategic partnerships and collaborations continued to play a key role in unlocking value from our SSM Search data platform. As one of only four authorised service providers for Suruhanjaya Syarikat Malaysia (“SSM”) data, the SSM Search platform (www.ssmsearch.com) emerged as an enabler for corporate information accessibility, offering faster, more accurate and reliable access to official records.



This platform's reach expanded through strategic partnerships with CTOS Digital Berhad (“CTOS”), Malaysia's leading credit reporting agency and YYC GST Consultants Sdn Bhd (“YYC taxPOD”), a subsidiary of YYC Holdings Sdn Bhd, one of Malaysia's leading professional services firms. These partnerships integrated corporate information into credit assessments and streamlined digital tax compliance for Malaysian enterprises, especially small and medium-sized enterprises.

Together, this not only extended our distribution channels and embedded data services into client services but also created a pathway for future AI-powered compliance solutions in the financial sector.

Infomina AI



In line with our long-term strategy to strengthen capabilities in AI, API integration and predictive analytics, Infomina AI was established in 2024 as a dedicated strategic business unit. Its mission is to become the preferred AI partner, delivering tailored, cost-effective AI solutions that help businesses optimise decision-making, enhance operational efficiency and drive sustainable growth.

Infomina AI has been awarded the Malaysian Digital (“MD”) status by the Malaysian Digital Economy Corporation (“MDEC”), recognising its significant contribution to the nation's digital economy. This status provides access to government incentives, privileges and greater flexibility to operate, grow and invest in Malaysia, in line with the country's efforts to foster digital transformation and attract investment in key technology sectors.

- **AiMod**

A key milestone was the launch of AiMod in August 2025, Malaysia's first fully home-grown standalone AI platform, developed, tested and deployed entirely within the country. Built to meet strict data localisation and national governance requirements, AiMod is an AI-enabled self-serve data analytics and modelling solution featuring a virtual AI assistant built on an agentic AI data analytics platform. It is an effective, bespoke, enterprise-grade AI tool.

Unlike conventional AI products, AiMod was designed to address real-world implementation challenges. Many organisations still view AI as a simple chatbot or assume results can be achieved by feeding data into the system. In reality, effective AI adoption requires customisation, localisation and seamless integration. AiMod bridges this gap by providing open-source, customisable solutions that delivers transparency and control, enabling customers to adapt and refine their AI models independently.

With its subscription-based, sector-specific deployment model, AiMod integrates natural language processing, autonomous decision-making and seamless integration” - compatibility with existing systems to deliver flexible, tailored solutions. Since its launch, Infomina has secured two contracts for AiMod, one with a financial services firm and another with a government-linked agency, demonstrating strong market demand and readiness for enterprise-grade AI solutions.

By enabling customisable AI adoption and combining external AI capabilities with Infomina's in-house expertise, AiMod has positioned Infomina at the forefront of AI innovation, helping clients deploy scalable, future-ready AI strategies and unlocking growth opportunities across ASEAN.

MANAGEMENT DISCUSSION AND ANALYSIS

NEW BUSINESS STREAMS (CONTINUED)

Infomina AI (Continued)

- **AiExe**

Complementing AiMod is AiExe, our AI-driven data intelligence exchange that consolidates multiple verified data sources into an AI-powered environment. It is the first and only authorised service to integrate AI capabilities into SSM company reports, enabling faster and more intelligent insights.

AiExe leveraged Mina, its built-in AI assistant, to analyse company registration records and related data, generating executive summaries, balance-sheet evaluations, financial ratios and return-on-equity insights. It also creates interactive stakeholder maps with “spiderweb” visualisations, revealing complex ownership structures and executive relationships within seconds.

Designed for high-compliance, data-driven sectors, AiExe supports company secretarial firms, accounting and auditing firms, legal practices, business consultancy firms, banks, fintechs, government agencies and government-linked companies. By simplifying multi-layered due diligence, regulatory filings, financial health assessments and stakeholder relationships, AiExe enhances risk detection, decision-making and operational efficiency.

Regionally, Infomina expanded AiExe through potential partnerships in Singapore, Thailand, Indonesia, India and China to build a unified cross-border platform for company registry intelligence. This regional roll-out is expected to improve transparency, strengthen corporate governance and support cross-border investments.

Our memorandum of understanding with PEP Ventures Berhad (“PEPS Ventures”), the commercial arm of the Malaysian Association of Valuers, Property Managers, Estate Agents and Property Consultants in the Private Sector (“PEPS”), is an ongoing collaboration that provides PEPS members with real-time access to the SSM Search platform, supported by advanced analytics and property data from the Valuation and Property Services Department, thereby enhancing ownership transparency, strengthening due diligence, and promoting financial inclusion. In parallel, we have partnered with an industry leader to co-develop AI tools for high-impact use cases such as credit risk analytics, fraud detection, collections, and cybersecurity, further reinforcing our commitment to innovation, market resilience, and long-term value creation.

Together, AiMod and AiExe marks a pivotal step towards positioning Infomina as an AI-driven solutions provider, empowering clients with customisable, data-powered intelligence that enables smarter decisions and drives value across markets.

NEW BUSINESS STREAMS (CONTINUED)

Infomina Geolytik



We established Infomina Geolytik, a 51% owned subsidiary on 21 May 2025, to accelerate the digitalisation and increasing the transparency of real estate financing in Malaysia, including valuations and transactions. Shortly after, we launched ValuationXchange, Malaysia's first industry-recognised property valuation digital workflow platform, developed in collaboration with Geolytik Tech Sdn Bhd ("Geolytik Tech") and endorsed by PEPS Ventures, a wholly owned subsidiary of PEPS Malaysia.



ValuationXchange digitises and standardises valuation workflows across all stakeholders within the industry, in compliance with the Malaysian Valuation Standards, creating a secure and trusted digital ecosystem. The platform enhances transparency, reduces risks of inaccurate valuations and enables faster, more accurate and compliant loan approvals.

Combining Geolytik Tech's deep property data expertise and Infomina's secure, banking-grade infrastructure, the platform connects valuers, real estate professionals and financial institutions into a unified digital network that elevates trust and operational efficiency.

A key feature of ValuationXchange is that it allows real estate agencies to pre-validate buyer credentials before submitting them to banks. This capability reduces loan rejection rates and accelerates approval processes, giving homebuyers greater certainty while enabling financial institutions to manage fewer unqualified leads and improve operational efficiency.

PEPS Ventures played a pivotal role by contributing its comprehensive property transaction databases and market intelligence resources, strengthening the platform's credibility and relevance across the industry. Infomina Geolytik continues to onboard valuation firms, estate agencies and financial institutions nationwide, positioning itself at the intersection of fintech, proptech and enterprise infrastructure to modernise a critical yet traditionally underserved market segment.

Aligned with Bank Negara Malaysia's digitalisation agenda and the MyDIGITAL blueprint, ValuationXchange supports the creation of a more transparent, efficient and resilient property ecosystem, enabling banks, valuers and developers to operate with clarity, consistency and trust.

GOVERNMENT SECTOR

During the year, we grew our presence in the public sector through two major multi-year government contracts. The first, valued at RM34.71 million over three years, was awarded by Malaysia's Ministry of Home Affairs for technology application, infrastructure operations, maintenance and support services for the National Registration Department's ("JPN") core civil registry functions. The second, a three-year RM22.35 million contract from the Road Transport Department ("JPJ"), covered maintenance and support for JPJ's back-end application, data centre infrastructure, disaster recovery, network operations and 5G-enabled infrastructure for the Automated Awareness Safety System ("AwAS").

Collectively, these contracts reinforces our role in technology infrastructure, regulatory compliance and AI-driven solutions, paving the way for growth across adjacent digital economies.

MANAGEMENT DISCUSSION AND ANALYSIS

REGIONAL EXPANSION

Our regional operations delivered steady growth, with contract renewals in Thailand, Hong Kong, Taiwan, the Philippines and Japan securing revenue streams for the next three to five years.

In Hong Kong, we secured two major purchase orders, a 37 month USD2.6 million contract with Hong Kong Exchanges and Clearing Limited (“HKEX”) for technology applications, infrastructure operations, maintenance and support, securing our foothold in the capital market infrastructure space. Shortly thereafter, we received a two-year USD2.9 million purchase order from PCCW Solutions Limited, which is the IT flagship of the PCCW Limited Group of Companies, to provide services for Hong Kong Telecommunications Limited (“HKT”), a company within the PCCW Limited Group of Companies, covering technology applications, licence renewals, training, installation and ongoing software updates.

Thailand progressed to a higher level of market maturity, transitioning from Gear 2 to Gear 3 (smaller turnkey projects) with sales spanning both Broadcom and non-Broadcom solutions. In the Philippines, one of our key growth markets, we secured a three-year contract from Land Bank of the Philippines amounting to USD6.1 million, the nation's second-largest universal and commercial banking group, to deliver solutions that support its core business applications.

We gained momentum in Japan with the acquisition of new clients, reinforcing its potential to become our largest overseas market. Leveraging the lock-in strength of legacy Broadcom contracts, we secured 10 new clients through some additional variation orders on top of the existing legacy contracts, underscoring the durability and recurring potential of our business model. This solid base positions us to sustain the same momentum, with opportunities to engage over 30 additional clients. Our focus remains on deepening market penetration through strategic local partnerships and the disciplined execution of our proven service model.

TECHNOLOGY PARTNERS

We strengthened our partner ecosystem by deepening collaborations with established technology leaders and expanding into new areas of capability. Strategic alliances with Broadcom, IBM, Software AG and Hitachi Vantara broadened our offerings and supported innovation across our solutions portfolio.

During the year, we welcomed new partners, namely Precisely, HPE, H3C and Oracle which expanded our capabilities in integration, API management and data enrichment. Together, these partnerships reinforced Infomina's ability to deliver integrated, high-value solutions that meet the evolving needs of clients across industries.

SUPPORT DIVISION

- **Investor Relations**

The global business landscape in 2025 was shaped by tighter monetary conditions, inflationary pressures and geopolitical uncertainties. While these challenges created volatility, they also accelerated investments in digital transformation as organisations pursued resilience and long-term growth.

In parallel, Infomina strengthened its investor relations agenda to align with our refreshed brand identity and strategic expansion into new business streams. Quarterly analyst briefings and proactive engagement with fund managers provided transparency on financial performance while highlighting progress in our solutions and regional growth initiatives. This approach not only reaffirmed our commitment to accountability but also strengthened stakeholder confidence in Infomina's long-term trajectory.

MANAGEMENT DISCUSSION AND ANALYSIS

SUPPORT DIVISION (CONTINUED)

- **Communication, Branding and Market Positioning**

In Financial Year 2025, Infomina strengthened its brand visibility and market position through a comprehensive brand enhancement exercise. This introduced a revitalised corporate identity, including a modernised logo, refreshed digital presence and the bold tagline “*Architecting Intelligent Ecosystems*”. The new identity reflects our evolution from a trusted mainframe systems integrator into an ecosystem architect, integrating the stability of mainframes with advanced technologies such as AI, cloud, cybersecurity and automation.

More than a brand evolution, this repositioning sharpened our value proposition and unified our messaging across markets, positioning Infomina as a collaborative partner that empowers enterprises to navigate complexity with clarity and confidence. The brand embodies our conviction that technology is not static, but a dynamic and adaptive ecosystem where resilience, intelligence and innovation work in harmony.

To reinforce this positioning, we expanded communication and engagement initiatives across Asia. Through workshops, seminars and collaborative programmes in Malaysia, Japan and Thailand, conducted in partnership with global technology providers, we offered clients and prospects practical insights into emerging technologies, innovation and industry trends. A highlight of these efforts was the Mainframe Modernisation Tech Tour, a dedicated programme that showcased strategies to enhance operational efficiency, accelerate innovation and modernise business-critical systems.



MANAGEMENT DISCUSSION AND ANALYSIS

SUPPORT DIVISION (CONTINUED)

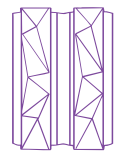
- **Communication, Branding and Market Positioning (Continued)**

Mainframes remain a cornerstone of enterprise computing in industries such as banking, government and telecommunications, where security, reliability and scalability are paramount. No longer confined to legacy roles, modern platforms now embed AI acceleration, cloud compatibility and advanced automation that enable use cases such as fraud detection, real-time analytics and predictive insights. This evolution ensures that mainframes continue to play a central role in digital transformation across Asia-Pacific.

Market outlook for mainframes remains robust. Valued at USD932.9 million in 2024, the Asia-Pacific mainframe market is projected to nearly double to USD1.81 billion by 2033, reflecting a CAGR of 7.66%. Globally, the market is projected to reach USD7.1 billion over the same period, highlighting enterprises' sustained reliance on mainframe platforms for stability and scalability.

Infomina is well placed to capture this momentum. Leveraging deep expertise in mainframe modernisation, automation, API enablement and hybrid cloud integration, we enable clients to extend the life and value of their existing platforms while introducing advanced capabilities in analytics and AI. Supported by long-term partnerships with leading global technology providers and a proven track record in delivering complex transformation programmes, we help organisations modernise with minimal disruption, ensuring resilience today while unlocking new pathways for innovation and sustainable growth.

MAINFRAMES MARKET GROWTH



CAGR
7.66%

DRIVING SUSTAINABLE VALUE CREATION

Sustainability remained at the core of Infomina's strategy, anchored on our commitment to creating long-term value while contributing positively to environmental, social and governance standards. This aligns with our brand philosophy that views technology as a living ecosystem, interconnected and constantly evolving to shape a future that is sustainable, resilient and inclusive.

With our Sustainability Framework established in 2024, the focus in 2025 shifted towards implementation. The framework served as a guide for integrating Environmental, Social and Governance ("ESG") principles into core business practices, aligning with the Bursa Malaysia Sustainability Reporting Guide by Bursa Securities. It provided the foundation for decision-making and operational execution, while also shaping how we engage with stakeholders and disclose progress.

As part of this process, we built on the materiality assessment conducted in the previous year, applying its findings to refine our priorities and strengthen accountability. This ensured that the areas identified as most critical to our stakeholders, namely environmental stewardship, social responsibility and governance excellence were embedded into our sustainability roadmap and addressed through our initiatives.

MANAGEMENT DISCUSSION AND ANALYSIS

DRIVING SUSTAINABLE VALUE CREATION (CONTINUED)

Environmental Stewardship

Infomina remained committed to environmental responsibility, embedding sustainability into our culture, operations and governance. Through clear environmental policies and targeted initiatives, we aimed to set benchmarks for responsible practices in our industry.

Throughout 2025, we advanced our sustainability agenda through our 'Green Office' initiatives, integrating eco-conscious habits into daily operations and encouraging our people to make choices that minimised our environmental impact. Guided by the principles of Reduce, Reuse and Recycle, we promoted digital-first practices, optimised energy consumption and introduced reusable water bottles and mugs to reduce single-use plastics across the organisation.

ENERGY SAVED



-10.65%
electricity

A defining focus this year was the launch of our E-Waste Recycling Programme, reinforcing Infomina's role in addressing one of Malaysia's fastest-growing environmental challenges. With the country generating an estimated 24.5 million units of e-waste in 2025, we encouraged employees and clients to responsibly recycle obsolete devices, including laptops, mobile phones and batteries. Certified partners ensured secure, eco-friendly processing, and in just six months, we collected over 101 items, including 1.3kg of AA batteries and 23 laptop batteries, preventing hazardous materials from entering landfills while safeguarding data security. Our sustainability efforts delivered measurable results.

Through energy optimisation under the Green Office programme, we achieved a 10.65% reduction in electricity consumption and an 8.75% decrease in related CO₂ emissions compared to the previous year. Air travel emissions reduced significantly through optimised flight planning and greater reliance on digital solutions such as virtual meetings and training. Overall, total carbon emissions decreased by 2.56% year-on-year, demonstrating our ability to balance operational needs with environmental responsibility.

As we progress, we remain committed to integrating sustainability into every aspect of our work, leveraging technology, employee engagement and strong partnerships to deliver meaningful impact while supporting our broader ESG ambitions.

For more information about the Group's Environmental Stewardship initiatives, please refer to the Sustainability Statement on pages 47 to 67 of this Annual Report.

Social Responsibility

CARBON FOOTPRINT



-2.56%
YoY

At Infomina, social responsibility is an extension of our role as the "Architect of Intelligent Ecosystems", extending beyond technology to fostering inclusive ecosystems and empowering communities. We remained committed to building an organisation where people thrive, supported by policies that encourage collaboration, continuous learning and a culture of innovation and purpose.

To deliver on this commitment, we continued to adapt workplace processes to meet the demands of a digital-first environment. We improved employee well-being with initiatives that included flexible work arrangements, nurturing a collaborative culture, learning opportunities to support career growth and recognition programmes that celebrated achievements and contribution. These efforts created a positive and engaging environment, where employees felt valued and motivated to perform at their best.

Recognising that talent is central to sustaining growth in a fast-evolving technology industry, we invested over 2,400 hours in structured training programmes in 2025 under our Training and Development Programme, equipping employees with skills to adapt to industry trends and deliver real value to clients.

MANAGEMENT DISCUSSION AND ANALYSIS

DRIVING SUSTAINABLE VALUE CREATION (CONTINUED)

Social Responsibility

Diversity continued to be one of our core strengths, with women representing 41% of our workforce and holding 31% of senior leadership positions. Notably, 68% of employees were below the age of 40, bringing fresh perspectives into the organisation.

Our efforts to create a supportive and flexible work environment were reflected in a low turnover rate of 9.3%, significantly below regional technology sector benchmarks of 15% to 22% in Southeast Asia. This also highlighted our success in attracting, developing and retaining quality talent.

Beyond the workplace, we continued to support communities through initiatives in education, health, environment and social welfare, reinforcing our role as a responsible corporate citizen.

For more information about the Group's Social Responsibility initiatives, please refer to the Sustainability Statement on pages 47 to 67 of this Annual Report.

Governance and Compliance

At Infomina, good governance is the foundation for sustainable growth and long-term value creation. Our principles are anchored on integrity, fairness and accountability, ensuring that we operate transparently and uphold the highest ethical standards.

We adhere to the Malaysian Code of Corporate Governance and Bursa Malaysia's Sustainability Reporting Guidelines, aligning our practices with global standards in board leadership, risk management, internal controls and stakeholder engagement. Throughout Financial Year 2025, we reviewed and strengthened our corporate policies to ensure they remained effective, relevant and aligned with evolving regulatory requirements.

In Financial Year 2025, we also placed stronger emphasis on stakeholder engagement, enabling us to understand their expectations and communicate our sustainability performance clearly and consistently.

Looking ahead, we remain committed to upholding transparency, strengthening risk management policies and embedding ethical leadership into all aspects of our operations.

RISK MANAGEMENT

Infomina operates across multiple markets in Asia, each with distinct regulatory landscapes and operating challenges. In Financial Year 2025, we placed stronger emphasis on monitoring regional developments, embedding compliance into our risk management practices and aligning operations with evolving requirements. By maintaining rigorous oversight, strengthening internal controls and applying proactive measures, we safeguarded stakeholder value and supported long-term business resilience.

There are three primary risks which could ultimately impact on our bottom line. Recognising the potential of these risks to affect the Group's financial performance, we have implemented the necessary measures to mitigate these risks.

MANAGEMENT DISCUSSION AND ANALYSIS

RISK MANAGEMENT (CONTINUED)

RISKS	MITIGATION MEASURES
Operational delays or unforeseen interruptions impacting project timelines and delivery.	- Secured contracts with clear terms on roles, obligations and timelines. - Established escalation and change management processes to address unforeseen issues promptly and limit adverse impact.
Inaccurate costing in technology application infrastructure solutions projects	- Conducted detailed project scoping and planning to ensure cost accuracy. - Allocated contingency budgets to manage unanticipated variations in scope or expenses.
Falling behind rapid technological developments in the market	- Continued investments in employee upskilling to align with industry advancements. - Collaborated with technology partners and experts to remain current with market standards. - Dedicated funding for research and development to drive innovation and maintain competitive positioning.

OUTLOOK

ASEAN+3
GDP GROWTH



In Financial Year 2026, Infomina is poised to capture the rising demand for digital modernisation across the ASEAN+3 (Japan, China and South Korea) markets, with regional GDP expected to grow 3.6% as a result of global uncertainties such as evolving US tariff measures. This resilience reflects the region's ability to accelerate digital transformation at scale.

The next wave of adoption will be driven by platforms that combine the stability of mainframes with the agility of cloud, the connectivity of API-led ecosystems and the intelligence of AI. These advancements are transforming mission-critical systems into strategic assets that enable real-time decision-making and secure, high-volume transaction processing. By 2026, over 80% of enterprises are expected to adopt generative AI APIs or deploy AI-enabled applications, further fuelling the demand for secure, high-performance computing.

Strengthening Competitive Advantage

In Malaysia, the 13th Malaysia Plan ("13MP") has placed greater focus on AI as part of the nation's ambition to achieve inclusive and sustainable growth by 2030, while positioning itself as a regional hub for digital technology manufacturing. AI adoption across manufacturing, public services and other key areas is expected to drive productivity, efficiency and innovation, thereby strengthening the country's competitive position globally. This direction aligns with Infomina's strategy to be the partner of choice for AI and digital infrastructure, delivering smarter, data-driven solutions for both public and private sectors.

Our expertise in modernising mission-critical systems, supported by automation and AI-driven insight, will enable clients to maintain operational resilience while unlocking new value through hybrid cloud scalability. Infomina AI will also enhance its data capabilities through partnerships with CTOS and Geolytik Tech, creating opportunities for advanced analytics and AI-powered product enhancements. These efforts build on the momentum in both API- and AI-led solutions, positioning Infomina for long-term growth.

The establishment of Infomina Geolytik, together with the SSM Search platform and Infomina AI represents a core pillar of the Group's strategy to tap into the rapidly expanding AI market. As we move forward, these platforms will not only enhance our competitive position but also shape the way AI is deployed across industries.

MANAGEMENT DISCUSSION AND ANALYSIS

OUTLOOK (CONTINUED)

Expanding Regional Footprint and Market Penetration

We continued to see strong performance across our core markets, with Japan now a key strategic priority. We will deepen market penetration, targeting potential clients through the annual software pricing revision under the Renewal segment for the financial year ending 31 May 2026 ("Financial Year 2026").

Growth will also be supported by ongoing renewals in Malaysia, Thailand and the Philippines, with opportunities for incremental pricing and capacity upgrades from key clients. The Turnkey segment is expected to remain resilient, driven by demand in Malaysia and a healthy tender pipeline.

Commitment to Operational Excellence

With a healthy order book, growing international presence and partnerships that contribute to new revenue streams, we are entering Financial Year 2026 from a position of strength. Our priorities are centred on sharpening operational efficiencies, optimising resources and enhancing our value proposition across both Turnkey and Renewal segments. We will continue to remain agile and future-focused to create sustainable stakeholder value.

Expanding Brand Reach

In Financial Year 2026, we will continue to strengthen our brand presence across regional markets by amplifying reach and engagement. We will expand our communication platforms, deliver thought leadership programmes with technology partners and create new avenues to showcase our expertise in adaptive digital ecosystem architecture. As the *Architect of Intelligent Ecosystems*, our communication will be consistent across touchpoints, building awareness, deepening trust and differentiating Infomina as a regional leader.

Recognising our People

The progress we achieved throughout Financial Year 2025 was powered by the dedication, expertise and resilience of our people, who are our greatest asset. They shaped client experience, fuelled innovation and drove revenue growth. Our people also served as brand ambassadors, embodying the values of empowerment, inclusion and belonging that strengthened Infomina's employer brand.

Across all our markets, we will continue to attract the best talent while investing in retention and development to build a future-ready workforce. The launch of Infomina AI and Infomina Geolytik has enabled us to attract specialised talent, thereby strengthening our capabilities in high-growth segments.

As we look ahead, we remain committed to fostering a supportive, inclusive, and growth-oriented environment that empowers our people to excel and deliver exceptional value to our clients.

ACKNOWLEDGEMENTS

We would like to extend our heartfelt appreciation to our loyal clients, employees and valued stakeholders for their continued trust and support throughout the year. Your confidence in Infomina has been instrumental in enabling us to achieve significant milestones and deliver sustainable growth.

As we step into the next chapter, we do so with a shared sense of purpose to innovate, to grow and to deliver lasting value in a technology landscape that continues to evolve at a rapid pace. With a clear strategy, a resilient business model and the capabilities to execute, Infomina is well-positioned to capture emerging opportunities and strengthen its role as a trusted partner in the global technology arena.

Yee Chee Meng

Chief Executive Officer cum Managing Director

SUSTAINABILITY STATEMENT

ARCHITECTING A SUSTAINABLE FUTURE

Infomina Berhad (“Infomina” or “the Company”) regards sustainability as a core element of long-term value creation. The Company’s mission is dedicated to supporting a sustainable and resilient future, underpinned by growth that integrates financial performance with environmental stewardship, social responsibility, and sound governance.

Infomina recognises that enduring business resilience is contingent upon proficient management of complex customer needs, operational efficiency, and sustainability. The Company’s strategy encompasses digital innovation in tandem with well-defined governance frameworks and optimal resource utilisation, thereby enabling enterprises to respond effectively to evolving environmental and societal expectations. As Infomina continues its expansion internationally, Environmental, Social and Governance (“ESG”) considerations are systematically embedded into both strategic planning and daily operations. This commitment includes alignment with international standards, the ongoing advancement of risk management capabilities, and initiatives designed to achieve a measured balance between commercial success and social responsibility.

Looking ahead, the Company and its subsidiaries (“Group”) is committed to deepening its sustainability agenda through the formulation of distinct ESG priorities, enhanced transparency in disclosures, and adherence to globally recognised reporting frameworks.

By fostering accountability and prioritising robust stakeholder engagement, Infomina seeks to advance continuous innovation and promote responsible practices, thereby delivering enduring value to the business, society at large, and the environment.

SUSTAINABILITY GOVERNANCE

The Board of Directors of Infomina (“Board”) is committed to achieving a balance between business objectives, environmental stewardship, and the welfare of employees and surrounding communities. This is achieved through the Audit and Risk Management Committee (“ARMC”). The ARMC is tasked with oversight of the Group’s sustainability practices, ethical standards, and anti-corruption frameworks. The ARMC systematically reviews significant risks including operational, financial, regulatory, sustainability, and reputational risks, and rigorously assesses the adequacy and effectiveness of corresponding risk mitigation measures.

The ARMC conducts comprehensive reviews of significant risks affecting the organisation on a periodic basis, including those pertaining to sustainability initiatives. During these sessions, the ARMC systematically evaluates risk profiles, assesses the adequacy and effectiveness of internal control procedures, and monitors progress on action plans submitted by Management and Internal Auditors. The outcomes of these meetings are meticulously documented and forwarded to the Board for their information and further consideration as deemed necessary.

SUSTAINABILITY STATEMENT

SUSTAINABILITY GOVERNANCE (CONTINUED)

In addition to reviewing risk and control matters, the ARMC ensures that robust risk management practices are integrated across all business activities and works closely with Management to address emerging risks and compliance requirements. By fulfilling these responsibilities, the ARMC strengthens the organisation's ability to adapt to evolving risks and enhances overall corporate accountability.

The Chief Executive Officer cum Managing Director is responsible for overseeing the Group's sustainability agenda. This function is supported by Group Communication, Finance, and Human Resources departments, which are tasked with managing day-to-day sustainability activities.

The Group Communications department plays a key role in managing and coordinating day-to-day sustainability efforts by ensuring clear and consistent messaging across internal and external channels. The team provides regular updates to stakeholders about ongoing sustainability projects, promote awareness of best practices among employees, and coordinate campaigns to highlight the Group's environmental and social initiatives. Furthermore, the Group Communications team actively gathers feedback, monitors public perception, and supports cross-departmental collaboration to enhance transparency and drive continuous improvement in sustainability performance.

EMBEDDING SUSTAINABILITY IN STRATEGY SETTING

The Board takes into consideration sustainability issues when it oversees the planning, performance and long-term strategy of the Group and views the commitment to do so as part of its broader responsibility to stakeholders.

The Board is also committed to staying abreast with sustainability issues associated with the ever-evolving operating environment which are relevant to the Group's business. This may include attending internal and external training and development programmes on sustainability-related issues, as well as reading materials on current international guidance and standards.

The Company Secretaries will also update the Board on the changes pertaining to sustainability reporting requirements of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities"), which are relevant to the Group and provide advice on sustainability-related corporate disclosures and compliance matters.

This financial year, we have strengthened our sustainability framework and enhance data collection capabilities to ensure our sustainability reporting aligns with the relevant guidelines and principles, enabling us to provide a more comprehensive and transparent account of our commitment to creating long-term sustainable value for our stakeholders.

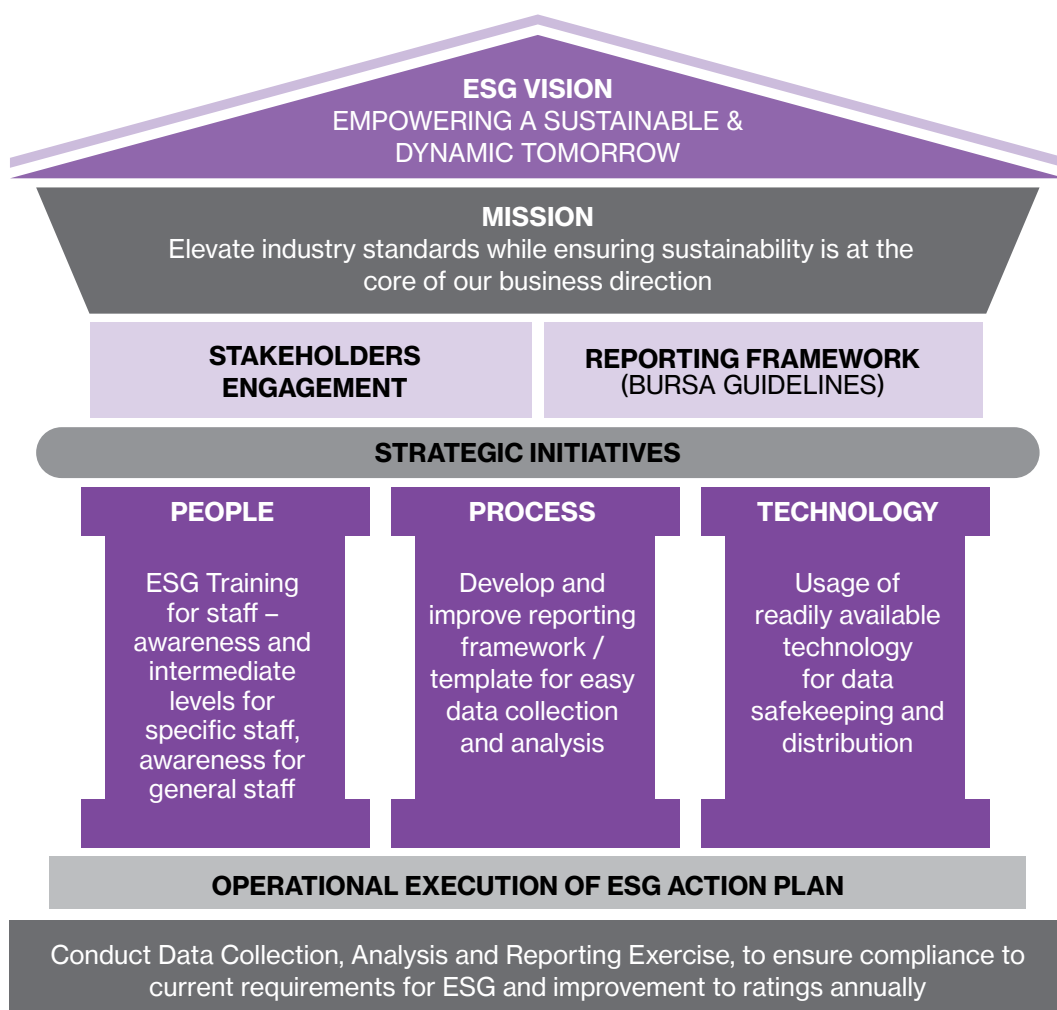
SUSTAINABILITY STATEMENT

ABOUT THIS STATEMENT

Infomina is pleased to present its Sustainability Statement for the financial year ended 31 May 2025 ("Financial Year 2025"), outlining our Environmental, Social, and Governance ("ESG") achievements, the challenges we have navigated, and our strategic priorities for the future. This statement reflects the material topics identified through our materiality assessment conducted in the previous year and encompasses both our Malaysian and international operations, unless otherwise specified.

Structured into three key sections – Environment, Social, and Governance – it provides a comprehensive overview of our ESG performance and highlights for the year. Looking ahead, we remain committed to advancing sustainable practices, strengthening stakeholder value, and aligning our initiatives with global sustainability standards to support long-term growth and resilience.

SUSTAINABILITY FRAMEWORK



SUSTAINABILITY STATEMENT

SUSTAINABILITY FRAMEWORK (CONTINUED)

Our Sustainability Framework articulates a set of strategic initiatives vital for advancing our ESG agenda, with a focus on People, Process, and Technology, as well as the implementation of our ESG Action Plan. Infomina's Sustainability Framework is anchored by a defined ESG vision, which forms the foundation of our sustainability endeavours. This vision is reinforced by a mission that directs our activities and establishes clear objectives for both internal and external stakeholders. Our steadfast commitment to ESG ensures these initiatives are embedded within our long-term strategy and operational practices. Our Sustainability Framework is based on the Bursa Guidelines, which informs the measurement and alignment of our sustainability objectives.

Our Sustainability Framework has been developed to address present needs and is structured to adapt over time as we further integrate sustainability considerations into our client services. As our understanding deepens and our approach to advancing sustainability goals matures, we are committed to continually refining our Sustainability Framework to align with our objectives of promoting sustainability and minimising climate impact.

Materiality Assessment

Infomina's materiality assessment was conducted for the Financial Year 2025 reporting period. During the Financial Year 2025, there was no material change to our business practices, clients nor stakeholders as compared to the prior financial year. As such, the material areas during the Financial Year 2025 is similar to those identified in the prior year, as illustrated below.



The above figure presents the principal concerns articulated by our stakeholders. Environmental protection and conservation are recognised as significant influences on business operations. Regarding social responsibility, stakeholders indicated that their values align with fostering positive outcomes for both the environment and the broader community. In relation to governance, respondents emphasised the critical importance of continuous training, diversity and strict compliance with regulatory requirements.

SUSTAINABILITY STATEMENT

SUSTAINABILITY FRAMEWORK (CONTINUED)

Materiality Assessment (Continued)

These areas of focus represent substantial economic, environmental, and social impacts associated with the Company's activities, and encapsulate key topics that inform stakeholder expectations and decisions. The identified material topics have been mapped to pertinent Sustainable Development Goals (SDGs) as well as Bursa Guidelines indicators, thereby ensuring consistency with established international sustainability reporting frameworks and standards.

The key material areas identified are as follows:

- **Environmental Protection and Conservation:** Focused on initiatives that safeguard and improve the natural environment, which is essential for long-term business sustainability and societal well-being. This includes efforts to reduce greenhouse gas emissions, limit waste production, and optimise resource utilisation.
- **Social Responsibility:** Involves active engagement and meaningful contributions to both internal and external stakeholders such as employees, customers, suppliers, communities, and regulators. Priority is given to upholding human rights, maintaining labour standards, promoting health and safety, supporting education, and advancing social inclusion through responsible programmes and practices.
- **Governance:** Pertains to the organisation's governance frameworks, policies, and procedures that ensure accountability, transparency, and ethical behaviour. This area encompasses adherence to relevant laws and regulations, the implementation of anti-corruption and anti-bribery strategies, and the establishment of comprehensive risk management and internal control systems to maintain organisational integrity and strengthen stakeholder trust.

The average scores for the top material items were established by evaluating respondents' ratings for each issue on a scale from 1 to 5. The results indicate that governance matters achieved notably high scores, reflecting their importance within the Company's operations in large business-to-business markets, where such parameters are strongly prioritised by customers.

STAKEHOLDER ENGAGEMENT

The Board acknowledges that stakeholders are both affected by and invested in the Group's business activities. Ongoing engagement with these stakeholder groups is essential for gaining insight into their expectations and understanding the effects of our actions. This approach enables us to more effectively align our strategic business objectives and social initiatives with stakeholder interests.

Our engagement framework defines the Group's objectives and preferred communication methods with both stakeholders and shareholders. We recognise the critical importance of disseminating timely and relevant information to reinforce our Corporate Disclosure Policies and Procedures. Through effective communication, we aim to provide stakeholders with comprehensive information, access and opportunities for meaningful engagement, thereby fostering trust, collaboration, and a sense of shared ownership in the decision-making process.

SUSTAINABILITY STATEMENT

STAKEHOLDER ENGAGEMENT (CONTINUED)

STAKEHOLDERS	ENGAGEMENT CHANNELS	FREQUENCY
Customers	- Corporate Website - Meetings/Discussions - Seminars/Workshops	- On-going - Ad-hoc - Ad-hoc
Employees	- Townhall - Performance Appraisal Exercise - Training/Workshops - Meetings/Discussions	- Annually - Annually - On-going - On-going
Government/Regulators	- Corporate Website - Report Submission	- On-going - Ad-hoc
Investors/Shareholders	- Annual General Meeting - Annual Report - Announcements to Bursa Securities - Analysts Briefings - Press Release - Corporate Website - Social media	- Annually - Annually - Ad-hoc - Ad-hoc - On-going - On-going - On-going
Public/Local Communities	- Annual General Meeting - Annual Report - Announcements to Bursa Malaysia - Press Release - Corporate Website - Social Media - Corporate Social Responsibility Events	- Annually - Annually - Ad-hoc - Ad-hoc - On-going - On-going - Ad-hoc
Technology Partners/Suppliers/Vendors	- Corporate Website - Meetings/Discussions - Seminars/Workshop	- On-going - Ad-hoc - Ad-hoc
The Media	- Press Release - Media Briefings/Interviews	- Ad-hoc - Ad-hoc

Bursa Sustainability Reporting Guidelines

As an ACE Market-listed entity, the Company is fully committed to adhering to Bursa Guidelines. These guidelines mandate that all listed companies report on specific sustainability parameters outlined.

The Company has undertaken the following Common Sustainability Indicators, which are set out by the Bursa Guidelines, as below:

	COMMON SUSTAINABILITY INDICATORS		COMMON INDICATORS
1	Anti-corruption	C1 (a)	Percentage of employees who have received training on anti- corruption by employee category
		C1 (b)	Percentage of operations assessed for corruption-related risks
		C1 (c)	Confirmed incidents of corruption and action taken
2	Community/ Society	C2 (a)	Total amount invested in the community where the target beneficiaries are external to the listed issuer
		C2 (b)	Total number of beneficiaries of the investment in communities

STAKEHOLDER ENGAGEMENT (CONTINUED)

Bursa Sustainability Reporting Guidelines (Continued)

	COMMON SUSTAINABILITY INDICATORS		COMMON INDICATORS
3	Diversity	C3 (a)	Percentage of employees by gender and age group, for each employee category
		C3 (b)	Percentage of directors by gender and age group
4	Energy management	C4 (a)	Total energy consumption
5	Health and safety	C5 (a)	Number of work-related fatalities
		C5 (b)	Lost time incident rate
		C5 (c)	Number of employees trained on health and safety standards
6	Labour practices and standards	C6 (a)	Total hours of training by employee category
		C6 (b)	Percentage of employees that are contractors or temporary staff
		C6 (c)	Total number of employee turnover by employee category
		C6 (d)	Number of substantiated complaints concerning human rights violations
7	Supply chain management	C7 (a)	Proportion of spending on local suppliers
8	Data privacy and security	C8 (a)	Number of substantiated complaints concerning breaches of customer privacy and losses of customer data
9	Water	C9 (a)	Total volume of water used
10	Waste management	C10 (a)	Total waste generated, and a breakdown of the following: (i) total waste diverted from disposal (ii) total waste directed to disposal
11	Emissions management	C11 (a)	Scope 1 emissions in tonnes of CO ₂ e
		C11 (b)	Scope 2 emissions in tonnes of CO ₂ e
		C11 (c)	Scope 3 emissions in tonnes of CO ₂ e (at least for the categories of business travel and employee commuting)

Refer to the Bursa Performance Data table in Appendix 1 on page 67 for the metrics of the indicators identified as material to the Group.

OUR ESG PERFORMANCE

As part of our drive for responsible business practices, we place a strong emphasis on Environmental, Social, and Governance principles across all aspects of our operations. By proactively addressing our responsibilities in these key areas, we aim not only to drive sustainable growth but also to create long-term value for our stakeholders.

The following sections highlight our performance and initiatives in environmental stewardship, social responsibility and effective governance, reflecting our dedication to upholding the highest ESG standards.

SUSTAINABILITY STATEMENT

ENVIRONMENT

Infomina is dedicated to minimising our environmental footprint and advancing a more sustainable future. We understand that as with any organisation, our activities exert both direct and indirect impact on the environment, including greenhouse gas emissions, energy consumption, and water usage. Furthermore, we recognise that climate change presents considerable risks as well as opportunities for our organisation and society at large to take stock of our footprint and take steps to minimise our impact without impacting our business operations.

In this section, we present our environmental performance and initiatives in the following areas:

- **Carbon Emissions** We measure and disclose our carbon footprint and set targets to reduce our emissions intensity.
- **Energy** We monitor and manage our energy use and implement energy efficiency measures across our facilities and equipment.
- **Employee Commute and Business Travel** We compile and monitor our employees' work travel. We encourage and support low-carbon modes of transportation for our employees and minimise unnecessary air travel in our business activities.

Carbon Emissions

Our carbon footprint, representing the total emissions generated by our operations, includes the following:

- Purchased Electricity (Scope 2)
- Employee Commute (Scope 3)
- Business Travel - Ground Travel (Scope 3)
- Business Travel - Air Travel (Scope 3)

Carbon Emissions Scope	Financial Year 2023 CO ₂ e Tons	Financial Year 2024 CO ₂ e Tons	Financial Year 2025 CO ₂ e Tons	2025 vs 2024 change %
Scope 1 CO₂e Direct emissions which are directly owned or controlled by the organisation	-	-	-	-
Scope 2 CO₂e Indirect emissions which are purchased by the organisation, for example, electricity from provider	41.45	72.35	66.02	-8.75
Scope 3 CO₂e Minimum of Business Travel and Employee Commute	147.06	159.67	160.05	0.24
Total CO₂e	188.51	232.02	226.07	-2.56

ENVIRONMENT (CONTINUED)

Total carbon emissions decreased by 2.56% in Financial Year 2025 as compared to the prior financial year. The decrease is a result primarily due to reduced Scope 2 emissions associated with our energy use. This reduction reflects a continued organisational effort to minimise environmental impact, particularly by optimising energy saving initiatives in our offices. Our Scope 3 emissions increased slightly by 0.24% due to decrease in international travel, however offset by an increase in domestic business travel.

Moving forward, we foresee a focused and targeted effort to aim to reduce emissions across additional areas such as business travel and energy consumption.

Energy

Primary usage of energy is for the Malaysian operations arising from electricity expenses purchased from the national grid, Tenaga Nasional Berhad.

Item	Financial Year 2023	Financial Year 2024	Financial Year 2025	2025 vs 2024 change %
KWH	54,688.00	95,457.00	85,293.00	-10.65

The table above illustrates the Company's electricity usage (measured in kilowatt-hours, KWH) for the Financial Year 2023, Financial Year 2024 and Financial Year 2025. Our electricity consumption has decreased by 10.65% in Financial Year 2025 as compared to the prior financial year.

The decrease in electricity consumption is driven by our efforts made to reduce our energy usage through a more efficient use of energy as part of our Green Office Initiative which commenced since the prior financial year. Please refer to the 'Social' subsection below for further details on our Green Office Initiative during the financial year.

Employee Commute and Business Travel (Ground and Air)

In terms of Employee Commute, Ground Travel and Air Travel conducted in the course of the business of our Group, the CO₂e emissions are shown below.

Transportation	Financial Year 2023 CO ₂ e Tons	Financial Year 2024 CO ₂ e Tons	Financial Year 2025 CO ₂ e Tons	2025 vs 2024 change %
Employee Commute	133.11	133.11	136.91	2.85%
Ground Travel	4.50	4.06	15.83	289.90%
Air Travel	9.45	22.50	7.31	-67.51%
Total	147.06	159.67	160.05	0.24%

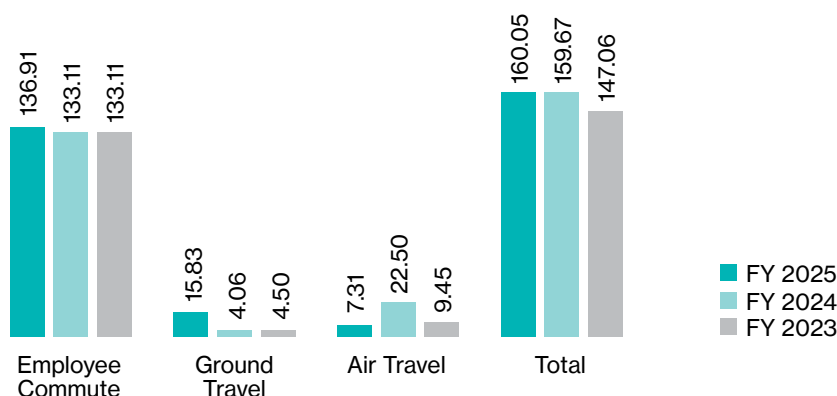
SUSTAINABILITY STATEMENT

ENVIRONMENT (CONTINUED)

Employee Commute and Business Travel (Ground and Air) (Continued)

The table above shows the carbon dioxide equivalent (CO₂e) emissions from our transportation activities. During the financial year, we have recorded a significant increase in Business Ground Travel, as our employees are deployed to more locations around Malaysia for project work at the respective project sites. However, this is offset by a decrease in Business Air Travel by 67.51% due to most air travel being regional based flights, compared to the previous financial year where there were several intercontinental flights.

Carbon Emissions CO₂e Tons



The figure above provides an illustration on the emissions for the three travel categories. We recognise that transportation is a significant source of environmental impact, and we are committed to reducing our carbon footprint and improving our travel utilisation. We aim to manage our transportation CO₂e based on a reasonable baseline. We will continue to explore new ways to optimise our transportation activities and minimise our environmental impact.

We have implemented several measures to achieve this goal, such as:

- **Encouraging the use of public transportation** - Carpooling, cycling, and walking for commuting and local trips.
- **Promoting the use of video conferencing** - Online meetings and teleworking to reduce the need for travel.
- **Booking direct flights.**
- **Conducting virtual Annual General Meeting ("AGM")** - Our previous AGM was conducted fully virtual which had reduced travelling for all shareholders and enabled shareholders to attend the AGM at their own comfort.
- **Conducting online training** - A portion of our trainings were conducted online with international speakers from Brazil, United States and Australia. Our teams in Malaysia, Japan and Thailand had attended the trainings virtually. Through these online trainings, we were able to reduce the carbon footprint of the speakers and attendees.

Through these combined efforts, we remain committed to continuously evaluating and refining our strategies to ensure meaningful progress towards reducing our carbon footprint. By embracing digital solutions, optimising travel, and fostering a culture of environmental responsibility, we strive to balance our operational needs with the imperative to care for the planet. These initiatives mark important steps in our journey, setting the stage for broader social and environmental engagement as we move forward.

SOCIAL

In this section, we present our social performance concerning the impact our business has on employees, customers, suppliers, communities, and other stakeholders.

Infomina has embarked on a rebranding initiative which will realign our social responsibilities to be better aligned to our new corporate brand. As we progress to our new corporate rebranding initiative, we will be undertaking new Corporate Social Responsibility (“CSR”) plans to best suit our new corporate rebrand.

Our social activities this financial year focuses on the environment theme conducted as part of the continuation of our Green Office Initiative. The key activity which we had undertaken this financial year as part of our Green Office Initiative is our E-Waste Recycling campaign.

Green Office Initiative

To support our ESG goals, we are continuing our Green Office Initiative projects to boost environmental awareness among staff and stakeholders. This financial year’s effort focuses on safe e-waste recycling to protect the environment and ensure data security for our organisation and clients.

In terms of creating awareness on environmental issues, we have looked at encouraging change from within the organisation and Infomina has continued its journey of instilling socially responsible activities as part of its annual calendar. We continue this journey which we had started last financial year by embracing environmental conservations principles by focusing on the concept of:

- Reduce;
- Reuse; and
- Recycle.

Reduce

We are actively reducing office waste by saving water, paper, and electricity. Teams are encouraged to use digital documents, choose electronic forms instead of printed ones, and switch off lights and air conditioning when not needed.

As part of our ongoing commitment to sustainability, we have implemented a range of measures throughout the organisation. For example, we have adopted document management systems to minimise paper usage, promoted switching off lights in meeting rooms when not in use and promoted double-sided printing where printing is unavoidable. Through these combined efforts, we aim to foster a culture of environmental responsibility and operational efficiency across all departments.

By reducing our energy and waste, we not only reduce our operational costs and enhance our efficiency but also demonstrate our respect for the environment and the communities in which we operate.

Malaysian companies have increasingly embraced the “reuse” component of the Reduce, Reuse and Recycle framework as both an environmental imperative and a business opportunity. This shift reflects growing regulatory pressure, consumer awareness, and the recognition that reuse strategies can significantly reduce operational costs while enhancing brand reputation. Many companies have integrated reuse principles into their core operations, transforming what was once considered waste into valuable resources or secondary products.

SUSTAINABILITY STATEMENT

SOCIAL (CONTINUED)

Reuse

Being a technology company, our focus on reuse looks at minimising wastage from our daily operations, which includes staff centred activities such as meetings and training sessions.

During these sessions, our Green Office Initiative looks at:

- Providing reusable water bottles and coffee mugs to our staff and clients, which reduces the use of mineral water bottles, paper and plastic cups.
- Reusing paper that has only been used on one side for notes or drafts. This can save paper and trees and lower our paper waste and carbon footprint.

By prioritising reuse in our daily practices and ongoing initiatives, we are actively turning small actions into significant contributions for both the environment and our organisation. Through thoughtful choices and collective effort, we uphold our responsibility to minimise waste and inspire sustainable habits among staff and stakeholders, paving the way for further progress in our sustainability journey.

Recycle

Infomina is continuing our proactive steps to embed recycling initiatives at the heart of our operations. By fostering a culture of environmental stewardship, we encourage both staff and clients to participate in programmes aimed at reducing office waste, reusing resources, and safely recycling materials. Infomina's commitment is underlined this financial year through implementation of e-waste recycling programmes.

E-Waste Recycling Initiative

This initiative underscores Infomina's commitment to environmental sustainability and community engagement by encouraging safe recycling practices among our employees, clients, and the broader community. The programme is part of Infomina's broader ESG strategy.

Malaysia is experiencing a significant increase in e-waste generation. In 2025, the Department of Environment (DoE) estimates that Malaysia will generate approximately 24.5 million units of e-waste, driven by rapid digitalisation and increased consumption of electronic devices¹. Over the past 19 years, Malaysia has accumulated nearly 2.62 million metric tonnes of e-waste. To visualise this, it is enough to fill about three-quarters of the iconic Petronas Twin Towers².



E-WASTE IN MALAYSIA



+24.5
Million

e-waste units
(2025 est.)

¹ https://www.malaymail.com/news/malaysia/2025/02/07/the-growing-e-waste-crisis-in-malaysia-what-you-need-to-know-and-how-to-act/164970?utm_source=chatgpt.com

² https://www.malaymail.com/news/malaysia/2025/03/04/e-waste-in-numbers-nearly-262-million-tonnes-in-19-years-enough-to-fill-three-quarters-of-the-petronas-twin-towers-what-can-be-done/167157?utm_source=chatgpt.com

SUSTAINABILITY STATEMENT

SOCIAL (CONTINUED)

E-Waste Recycling Initiative (Continued)

Our **E-Waste Recycling Programme** invites our staff to responsibly dispose of unused or obsolete electronic devices such as laptops, mobile phones, printers, and batteries at designated collection points across Infomina's offices and partner locations. All collected items will be handled by certified recycling partners to ensure eco-friendly processing and disposal.

E-waste contains many types of valuable metals and hazardous chemicals. If not disposed of properly, these substances can leach into the soil and water, causing severe environmental pollution and health issues for the local population. Infomina's programme strives to mitigate these risks by promoting safe and effective recycling practices.



Understanding the gravity of the situation, Infomina has decided that one of its CSR activities for this year is the e-waste recycling programme. In the span of six months, we had sourced approximately 15 kilograms of e-waste consisting of old peripherals, charging cables, remote controls and other items that would usually be discarded into landfills.

Some key facts and figures of the recycling programme are:

- 101 total items not including loose items such as obsolete computers laptops, screens and hard drives;
- 1.3 kilograms of AA batteries, many of which would have ended up in landfills; and
- 23 laptop batteries, packed with hazardous and polluting chemicals.

Data Security



As some of the disposal items include hard drives, we have taken an extra step to engage with specialised licensed companies to wipe and securely destroy data.

Data is wiped out in several methods. For traditional magnetic drives, it is run through a demagnetiser which exposes the drive to strong magnetic fields which destroys the hard drive data, through a process named degaussing. For solid state drives, the data is physically shredded, ensuring the chipset and memory modules are destroyed and unreadable.

Infomina is provided with a certification by the specialist upon completion of the process to ensure that all data has been safely and securely removed in line with best practices for data governance.

Looking ahead, Infomina remains steadfast in our commitment to responsible e-waste management, recognising our vital role in protecting both the environment and community well-being. By prioritising safe disposal, data security, and ongoing stakeholder engagement, we strive to set a benchmark for sustainability and corporate responsibility, ensuring our programme delivers lasting impact for years to come.

SUSTAINABILITY STATEMENT

GOVERNANCE

We believe that good governance is the foundation of a sustainable and responsible business. We adhere to the highest standards of corporate governance and transparency in our operations and reporting. We comply with the Bursa Guidelines, which require us to disclose our sustainability policies, practices and performance indicators. We are also guided by the Malaysian Code on Corporate Governance, which sets out the principles and best practices for board leadership, risk management, internal control and stakeholder engagement.

We engage with our stakeholders regularly and proactively to understand their expectations and concerns, and to communicate our sustainability performance and initiatives.

Based on our materiality assessment, matters pertaining to compliance, staff diversity and staff trainings are the key main items of importance for stakeholders of the Company. Our efforts at ensuring compliance, staff diversity and sufficient quality staff trainings in both technology and business-related trainings highlight our understanding of the importance of this to the Company.

During the financial year, in terms of regulatory compliance, the Group has recorded zero instances of any complaints or confirmed cases of corruption, human rights violations and work-related injuries or fatalities.

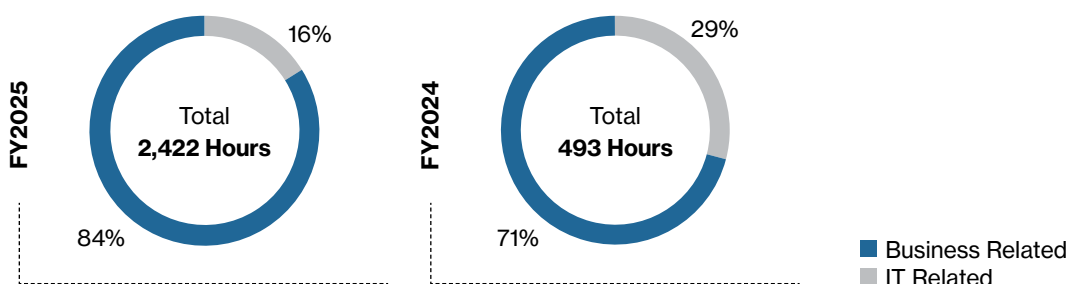
A cornerstone of our corporate governance is our commitment to diversity and inclusion. We are convinced that a diverse and inclusive workforce can significantly improve our creativity, innovation, and decision-making. Furthermore, we acknowledge that embracing diversity and inclusion is crucial to realising our vision and mission as a top technology solutions provider.

Through these efforts, we aspire to bolster our governance and performance by capitalising on the diverse and unique contributions of our workforce.

Staff Training

In addition to our comprehensive Training and Development Programme, we deliver targeted business-specific training tailored to various staff roles. These initiatives are designed to enhance employees' technical competencies and ensure they remain abreast of the latest trends and best practices within the technology industry. By investing in continuous learning opportunities, we strive to equip our workforce with the knowledge and expertise necessary to support the organisation's strategic objectives and drive sustained growth.

Training Hours Breakdown by Type



SUSTAINABILITY STATEMENT

GOVERNANCE (CONTINUED)

Staff Training (Continued)

As can be seen in the figure above, majority of hours are on the Business related training which covers over 84% of the hours whilst IT related training spans up to 16% of the total training hours in Financial Year 2025.

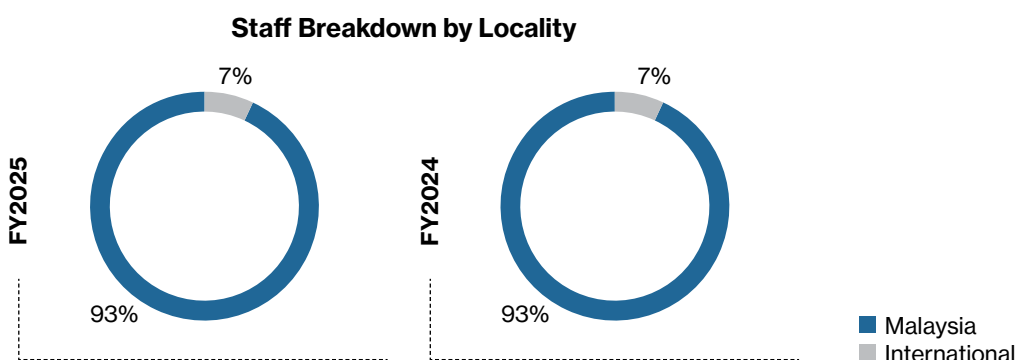
Training Type	Financial Year 2023 Hours	Financial Year 2024 Hours	Financial Year 2025 Hours
Business Related	512	348	2,026
IT Related	468	145	396
Total	980	493	2,422

In summary, our commitment to robust training across both business and IT domains reflects our dedication to continuous learning and professional development. By investing in diverse training opportunities and fostering a culture of upskilling, we empower our workforce to excel in a dynamic business landscape and to contribute effectively to Infomina's enduring success.

Diversity

We recognise and welcome the diversity of our employees, who bring varied backgrounds, skills, and perspectives. A diverse workforce enriches our organisation and helps create an inclusive environment where everyone is respected and empowered. Staff diversity can significantly enhance a company like Infomina's competitive advantage by bringing together varied perspectives, experiences, and problem-solving approaches. When teams include individuals from different cultural backgrounds, educational paths, age groups, and life experiences, they are better equipped to understand and serve diverse customer bases, identify blind spots in product development, and generate more innovative solutions. This cognitive diversity leads to more thorough analysis of challenges, as team members approach problems from different angles and can spot opportunities or risks that homogeneous groups might miss. Additionally, diverse teams tend to make more carefully considered decisions, as the presence of varied viewpoints naturally encourages deeper discussion and evaluation of options.

In terms of our staff location, approximately 93% are based in Malaysia, with 7% of our staff based in our overseas offices to better serve our international clients. This is generally unchanged in terms of staff composition by locality compared to last year.



SUSTAINABILITY STATEMENT

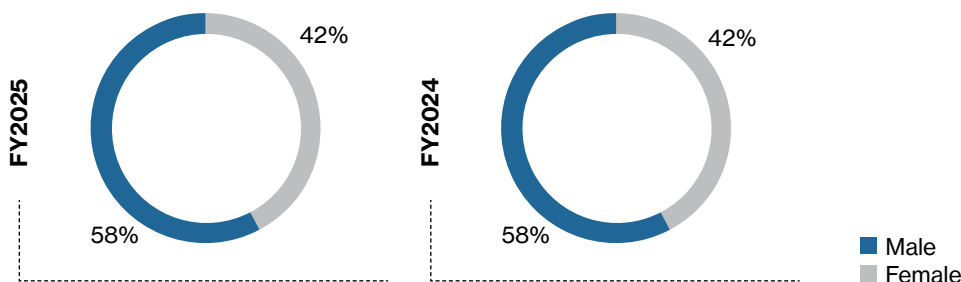
GOVERNANCE (CONTINUED)

Diversity (Continued)

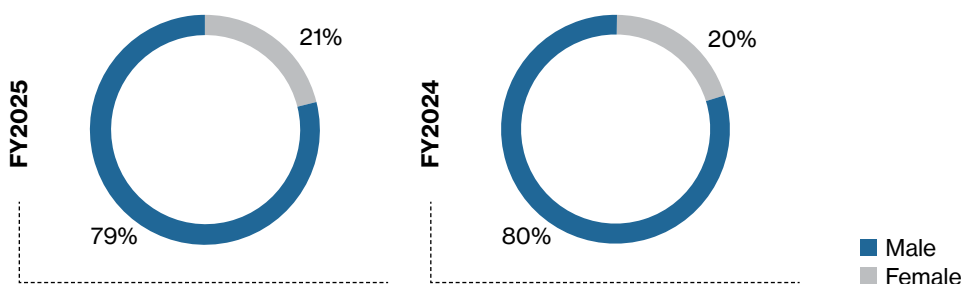
A culturally diverse team also enables us to better serve clients and stakeholders, attract top talent, and remain resilient in the competitive IT industry. Experience and knowledge of local culture and business norms allows for Infomina to navigate business in these markets.

Our diversity is also reflected in terms of our staff breakdown by gender, employment type, and age. Diverse organisations tend to be more adaptable to changing market conditions and customer needs, as they inherently possess a broader range of cultural competencies and market insights that enable more agile and informed strategic decisions.

Staff Breakdown by Gender - Malaysia

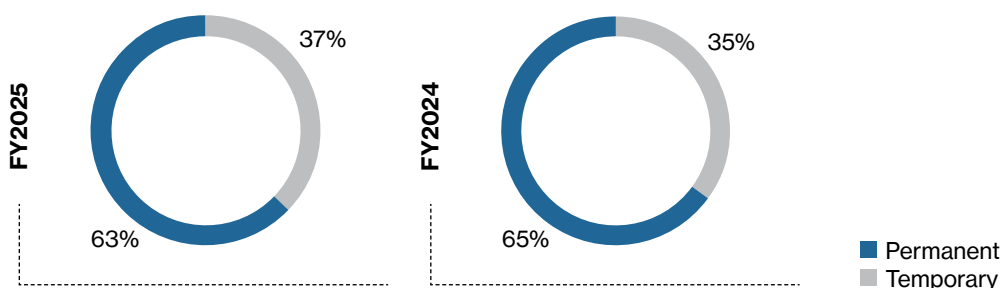


Staff Breakdown by Gender - Overseas



Based on our employee diversity statistics above, in terms of gender, our total staff gender split is 59% male and 41% female for Financial Year 2025.

Employment Breakdown by Type



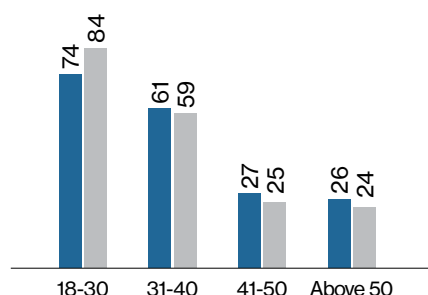
In terms of staff breakdown by employment type, approximately 63% of our staff are permanent staff whilst 37% are temporary or contract staff for Financial Year 2025.

SUSTAINABILITY STATEMENT

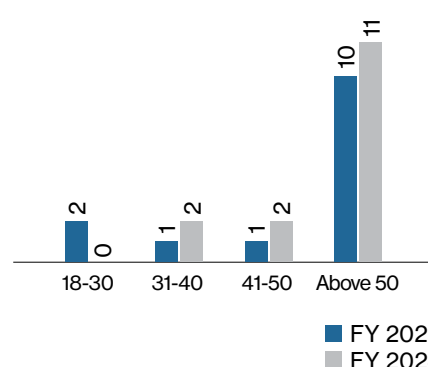
GOVERNANCE (CONTINUED)

Diversity (Continued)

Staff Breakdown by Age - Malaysia



Staff Breakdown by Age - Overseas



■ FY 2025
■ FY 2024

In terms of staff age breakdown, for Malaysia our largest majority of staff are in the 18 to 30 year old age bracket consisting of around 36.63% of the total staff numbers. In the International offices, the largest bracket is in the above 50 year old bracket.

This diversity of age, gender and experiences enables us to innovate, create, and solve problems more effectively, as well as to understand and serve our clients and stakeholders better. We believe that diversity and inclusion enhance our performance, productivity and profitability.

Work Environment

At Infomina, we recognise that our employees are our most valuable asset and the key to our success. We are committed to providing them with a positive work environment that fosters their well-being, engagement and professional growth. Infomina continually explores new ways to cultivate employee engagement and satisfaction, encouraging open communication and fostering an atmosphere where initiative and innovation thrive. By investing in modern tools and flexible policies, the company not only adapts to evolving workplace expectations but also empowers staff to balance personal and professional aspirations. This holistic approach helps ensure that every team member feels valued and supported, seamlessly complementing the celebrations, collaborative culture, and recognition programmes that define life at Infomina.

Some of our initiatives to create a positive work environment are:

- Flexible working environment, including Work From Home, flexible hours, and part-time options to support work-life balance.
- We hold annual festive gatherings, such as Chinese New Year, Hari Raya and Deepavali gatherings together with staff.
- Collaborative culture where staff share ideas and work together toward shared goals.
- Competitive pay and benefits supporting well-being and rewarding performance.
- Learning opportunities for skills development and career advancement.
- Recognition of achievements through appreciation programmes.

Through these efforts, we aspire to create a positive work environment that motivates our employees to perform at their best, and to enjoy their work and life at Infomina.

SUSTAINABILITY STATEMENT

GOVERNANCE (CONTINUED)

Talent Management and Retention

Staff turnover is an indicator of how well we retain and attract talent in our organisation. We are proud to report that Infomina has a low staff turnover rate compared to the industry average, which reflects our efforts to create a positive and rewarding work environment for our employees. We value our staff as our greatest asset, and we strive to foster a culture of trust, respect, and collaboration among them.

Turnover rate



For the Financial Year 2025, our permanent employee turnover rate is 9.3%, a decrease of 2.2% as compared to the prior financial year. Our turnover rate has been on a decreasing trend since Financial Year 2023, which reflects our commitment to foster an environment which can retain and attract talent to our organisation.

Anti-Bribery and Anti-Corruption

The Group's Anti-Bribery and Anti-Corruption Policy Framework sets out key policies and procedures to enhance corporate integrity in line with the Malaysian Anti-Corruption Commission Act 2009. The policy reflects our firm zero-tolerance stance against bribery and corruption and prescribes safeguards to minimise the risk of corruption and bribery in the conduct of our business.

The Group's Whistleblowing Policy & Guidelines enhances corporate integrity as it provides a mechanism for any employee of the Group as well as external parties to report directly to the Chairperson of the Audit and Risk Management Committee any genuine concerns relating to any malpractice or improper conduct throughout our business. In addition to putting in place procedures for investigation and appropriate follow-up action, the Policy also protects whistle-blowers acting in good faith from retaliation for raising such allegations.

Data Protection

Protection of employees' data is a key concern. We ensure that all employment application forms, employment contracts, intranet usage and onboarding process are in line with the provisions of the Personal Data Protection Act 2010 ("PDPA") ensuring compliance. The Group's policy and practices in relation to the PDPA are also available on the Group's intranet and website and circulated to all employees.

The Group's practice is to make personal data accessible only on a "need to know" basis, as an access control policy approach. Any person who can access the personal data is not allowed to store the data in any commercial cloud host, other than controlled by the Group.

All personal data files are also password-protected, and audit logs are kept ensuring the traceability of any access to personal data.

SUSTAINABILITY STATEMENT

OUR SUSTAINABILITY VISION AHEAD

Infomina is dedicated to improving sustainability and benefiting stakeholders and the environment. Our strategy focuses on three priorities: the environment, our social community and good governance all aligned with our business goals and stakeholder needs.

Community and the wider involvement remain a pillar of our sustainability strategy. We will be actively participating in local initiatives and partnerships that support social well-being, environmental stewardship, and economic progress. Infomina boosts relationships and supports society's long-term success by connecting with communities.

Through these strategic priorities, we plan to advance our sustainability agenda, demonstrating our ongoing commitment to creating positive impact for all stakeholders and the environment.

Strengthening Environmental Awareness

We centre our sustainability strategy on building environmental responsibility among staff. By encouraging eco-friendly habits at work, we aim to benefit the planet and our business. To support this, we've introduced office programmes that promote awareness and action.

Planned initiatives for the future include:

- Regular talks and workshops with external experts and Non-Governmental Organisations on climate, biodiversity and waste topics.
- Staff participation in campaigns like Earth Hour, World Environment Day and Plastic Free Month.
- Incentives for employees who show environmental leadership, reduce their carbon footprint, volunteer or champion green projects at work.

Engaging with the Community

We recognise our responsibility to contribute to the social and economic development of the communities where we operate. We engage with local stakeholders to understand their needs and expectations, and we support various initiatives and causes that align with our values and core competencies. Some of the areas that we focus on are education, health, environment and social welfare.

Spearheading Good Governance

Infomina will continue to uphold rigorous standards of good governance integrating transparency into our decision-making processes. These efforts collectively support a responsible business culture, positioning Infomina as a trusted and forward-thinking organisation.

We recognise that a diverse and empowered workforce is fundamental to sustainable success. To foster staff diversity, we will conduct a thorough diversity and inclusion survey, identifying strengths and areas for growth within our team. This assessment will guide policies and practices that ensure equal opportunities for all employees. By cultivating a workplace culture that values unique perspectives and backgrounds, we aim to enhance collaboration, drive innovation and reflect the communities we serve.

In terms of staff training and governance, we are committed to continuous professional development and ethical leadership. The upcoming mentorship programme will pair senior employees with junior staff, creating pathways for knowledge sharing and career advancement. This initiative is designed not only to build individual capabilities but also to strengthen team cohesion.

SUSTAINABILITY STATEMENT

MOVING FORWARD

Looking ahead, we remain committed to advancing sustainability and responsibility throughout our business operations. Our organisation has established ambitious targets and initiatives designed to reduce our environmental impact, promote diversity and inclusion among staff, and enhance our engagement within the community.

Key actions planned for the upcoming financial year include:

- Continuing our Green Office Initiative to further reduce energy consumption, paper usage, and waste generation.
- Conducting a comprehensive staff diversity and inclusion survey to evaluate current conditions and identify opportunities for improvement.
- Establishing a mentorship programme that pairs senior personnel with junior staff to support knowledge transfer and professional development.
- Collaborating with local Non-Governmental Organisations and schools to deliver digital literacy training and donate equipment to underserved communities.
- Organising additional CSR events outside the workplace to encourage and promote environmental conservation values among employees and the local population.

We are confident these measures will enhance our reputation, strengthen our competitive position and generate sustainable value for our stakeholders and society as a whole.

APPENDIX: BURSA PERFORMANCE DATA TABLE

INDICATOR	UNIT	FY2024	FY2025
Bursa (Emissions management)			
Bursa C11(a) Scope 1 emissions in tonnes of CO ₂ e	Metric tonnes	0	0
Bursa C11(b) Scope 2 emissions in tonnes of CO ₂ e	Metric tonnes	72.35	66.02
Bursa C11(c) Scope 3 emissions in tonnes of CO ₂ e (at least for the categories of business travel and employee commuting)	Metric tonnes	159.67	160.05
Bursa (Energy management)			
Bursa C4(a) Total energy consumption	Megawatt	95.46	85.29
Bursa (Health and safety)			
Bursa C5(a) Number of work-related fatalities	Number	0	0
Bursa (Diversity)			
Bursa C3(a) Percentage of employees by gender and age group, for each employee category			
Age Group by Employee Category			
Malaysia • 18-30	Percentage	40.58	36.63
Malaysia • 31-40	Percentage	28.50	30.20
Malaysia • 41-50	Percentage	12.08	13.37
Malaysia • Above 50	Percentage	11.59	12.87
Overseas • 18-30	Percentage	0	0.99
Overseas • 31-40	Percentage	0.97	0.50
Overseas • 41-50	Percentage	0.97	0.50
Overseas • Above 50	Percentage	5.31	4.94
Gender Group by Employee Category			
Malaysia • Male	Percentage	52.65	53.96
Malaysia • Female	Percentage	40.10	39.11
Overseas • Male	Percentage	5.80	5.45
Overseas • Female	Percentage	1.45	1.48
Bursa C3(b) Percentage of directors by gender and age group			
Male	Percentage	66.67	66.67
Female	Percentage	33.33	33.33
Under 30	Percentage	0	0
Between 30-50	Percentage	22.22	22.22
Above 50	Percentage	77.78	77.78
Bursa (Labour practices and standards)			
Bursa C6(a) Total hours of training by employee category			
Management	Hours	214	684
Executive	Hours	279	1,738
Bursa C6(b) Percentage of employees that are contractors or temporary staff	Percentage	34.78	37.00
Bursa C6(c) Total number of employee turnover by employee category			
Management	Number	8	14
Executive	Number	18	5
Bursa C6(d) Number of substantiated complaints concerning human rights violations	Number	0	0
Bursa (Anti-corruption)			
Bursa C1(c) Confirmed incidents of corruption and action taken	Number	0	0
Bursa (Data privacy and security)			
Bursa C8(a) Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	0	0
Bursa (Supply chain management)			
Bursa C7(a) Proportion of spending on local suppliers	Percentage	79.56	63.07



EMPOWER THROUGH PARTNERSHIP

We grow stronger together – investing in our clients' success and creating shared progress.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board of Directors (“Board”) of Infomina Berhad (“the Company”) recognises the importance of corporate governance towards promoting business prosperity and corporate accountability to protect and enhance shareholders’ value as well as the interest of the Company and its subsidiaries (“the Group”).

The Board is committed to instilling and upholding good corporate governance (“CG”) practices throughout the Group from time to time in accordance with the principles and practices of the Malaysian Code on Corporate Governance updated and issued by the Securities Commission Malaysia on 28 April 2021 (“MCCG”) towards achieving corporate excellence.

The CG Overview Statement (“Statement”) provides an overview of the CG approach and summary of CG practices adopted by the Company for the financial year ended 31 May 2025 (“Financial Year 2025”), by making reference to the following three (3) key principles as set out in the MCCG:-

- Principle A: Board Leadership and Effectiveness;
- Principle B: Effective Audit and Risk Management; and
- Principle C: Integrity in Corporate Reporting and Meaningful Relationship with Stakeholders

This Statement, which was approved by the Board, shall be read together with the Corporate Governance Report 2025 (“CG Report”) of the Company which provides the detailed explanations of the Company’s application of each CG practices. Departures from the practices are explained with alternative practices undertaken by the Company to achieve the intended outcomes as recommended by the MCCG.

The CG Report is available on the Company’s website at www.infomina.co as well as via an announcement on the website of Bursa Malaysia Securities Berhad (“Bursa Securities”).

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

1. BOARD RESPONSIBILITIES

Role of Board

The Board takes full responsibility for the performance of the Group and leading the Group towards achieving its short and long-term objectives, setting corporate strategies for growth and new business development, as well as the governance of sustainability within the Group. The Board has delegated the day-to-day operations of the Group to the Chief Executive Officer cum Managing Director (“CEO cum MD”), Executive Directors (“EDs”) and the Key Senior Management (“KSM”), who manage the Group in accordance with the strategies and policies approved by the Board.

For the Board to discharge its functions and responsibilities orderly and effectively, the Board has delegated specific authorities and responsibilities to the Board Committees namely, Audit and Risk Management Committee (“ARMC”) and Nominating and Remuneration Committee (“NRC”).

The roles and responsibilities of the Board are summarised as follows:-

- (a) Together with Management, promoting good corporate governance culture within the Group which reinforces ethical, prudent and professional behaviour;
- (b) Reviewing and setting a strategic plan for the Group that supports long-term value creation and includes strategies on economic, environmental and social considerations underpinning sustainability;
- (c) Reviewing, challenging and deciding on Management’s proposals for the Group, and monitoring its implementation by Management;

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

1. BOARD RESPONSIBILITIES (CONTINUED)

Role of Board (Continued)

- (d) Overseeing the conduct of the Group's business to ensure it is properly managed, including supervising and assessing corporate behaviour and conduct of the business of the Group;
- (e) Identifying the principal risks and ensuring implementation of appropriate internal controls and mitigation measures to achieve a proper balance between risks incurred and potential returns to the shareholders;
- (f) Setting the risk appetite within which the Board expects Management to operate and ensure that there is an appropriate risk management framework to identify, analyse, evaluate, manage and monitor significant financial and non-financial risk;
- (g) Reviewing the information, risk management and internal control system and the effectiveness of Management;
- (h) Ensuring KSM has the necessary skills and experience, and there are measures for orderly succession planning for the Company's Board and KSM which are reviewed on an annual basis, and to ensure that there are appropriate policies for training, appointment and performance monitoring of KSM;
- (i) Developing and implementing an investor relations programme or shareholders' communications policy for the Group to enable effective communication with stakeholders;
- (j) Reviewing and approving financial statements;
- (k) Reviewing and approving the Company's annual report;
- (l) Ensuring the integrity of the Company's financial and non-financial reporting; and
- (m) Undertaking a formal and objective annual evaluation to determine the effectiveness of the Board, the Board Committees and each individual Director.

Separation of the Chairperson and Chief Executive Officer cum Managing Director Roles

The Board is led by Puan Saleena Binti Mohd Ali, the Independent Non-Executive Chairperson, who is responsible for marshalling the effective functioning of the Board, including the collective oversight of management, with a keen focus on governance and compliance. In turn, the Board monitors the functions of the Board Committees in accordance with their respective Terms of Reference ("TOR") to ensure overall effectiveness.

The Chairperson is not a member of the ARMC and the NRC of the Company since the date of her appointment.

Mr Yee Chee Meng, the CEO cum MD, spearheads the day-to-day management of the businesses and operations of the Group and is responsible for the development and implementation of the Board's decisions, policies and strategies.

The Board appreciates the distinct roles and responsibilities of the Chairperson and CEO cum MD of the Company to ensure a balance of power and authority is maintained, such that no one individual has unfettered powers of decision making. The segregation of their roles and responsibilities is clearly stated in the Company's Board Charter.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

1. BOARD RESPONSIBILITIES (CONTINUED)

Board Committees

The Board, in discharging its fiduciary duties, may from time to time establish Committees as it considers necessary to assist in carrying out its responsibilities more effectively.

The Board has established the following Board Committees to assist in discharging its oversight function of the Management of the Group:-

BOARD OF DIRECTORS	
AUDIT AND RISK MANAGEMENT COMMITTEE • Oversee the Group's financial reporting, including but not limited to reviewing quarterly results and audited financial statements of the Group, with the External Auditors. • Establish a sound risk management and internal control framework for the Group and ensure effective implementation of risk mitigation plans. • Review and monitor related party transactions, conflict of interest and potential conflict of interest situations that arose, persist or may arise within the Group.	NOMINATING AND REMUNERATION COMMITTEE • Nomination and appointment of new Directors. • Re-election, re-appointment and resignation/ termination of Directors. • Annual performance assessment of the Board, Board Committees, and individual Directors. • Recommendation to the Board on the remuneration of EDs, Independent Non-Executive Directors ("INEDs") and KSM. • Identify training programmes for continuous development of Directors. • Review of succession planning of the Board and KSM.

The functions, composition, roles and responsibilities, authority and procedures of each Board Committee are set out in their respective TOR approved by the Board to ensure effective and efficient decision-making within the Group. The last review of TOR of the Board Committees was on 23 July 2025 and are available on the Company's website at www.infomina.co.

All the Board Committees are actively engaged in overseeing the governance matters under their purview in accordance with their respective TOR. Each Board Committee is provided with the authority and adequate resources, which include among others, to obtain external professional advice at the expenses of the Company in performing its duties.

The Board receives updates from the respective Chairperson of the Board Committees on key matters discussed and deliberated at the respective meetings. The Board acknowledges that while these Board Committees have the authority to examine issues and make recommendations to the Board, the ultimate responsibility and decision-making for all matters lies with the Board.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

1. BOARD RESPONSIBILITIES (CONTINUED)

Company Secretaries

The Board is supported by two (2) external competent Company Secretaries, whom are the member of the Malaysian Institute of Chartered Secretaries and Administrators. Both the Company Secretaries are qualified under Section 235(2) of the Companies Act 2016 ("CA 2016"). The Company Secretaries play a vital role in advising the Board on CG-related matters and ensuring the Board adheres to the relevant statutory and regulatory requirements, as well as the Company's Constitution and the Board's policies and procedures.

The Company Secretaries or the representatives of the Company Secretaries attended the Board and Board Committees' meetings held by the Company during the Financial Year 2025 and ensure that the meetings are properly convened. All deliberations and decisions are properly minuted and kept.

In order to contribute and discharge their duties and responsibilities to the Board effectively, the Company Secretaries keep themselves abreast of the evolving capital market environment as well as the changes and developments in relevant corporate governance and regulatory requirements by undertaking continuous professional development.

Board Charter

The Board had on 23 July 2025 reviewed the Board Charter, which outlines the composition, roles, responsibilities and processes of the Board, individual Directors and KSM, as well as the delegation of authority by the Board to various Board Committees.

The Board Charter serves to provide guidance and clarity to the Board in overseeing the progression of strategic plans, overall performance of the Group and delivery of sustainable value to its stakeholders while discharging its fiduciary duties and leadership functions. The Board Charter also sets out the formal schedule of matters reserved for the Board's deliberation and approval, to ensure the Board retains control of key decisions and clear division of responsibilities.

The Board Charter is subject to periodic review by the Board to reflect the development in the relevant rules and regulations that may have an impact on the discharge of the Board's duties and responsibilities, as well as current needs and nuances of the Company and is accessible on the Company's website at www.infomina.co.

Code of Conduct and Ethics, Conflict of Interest Policy, Anti-Bribery and Anti-Corruption Policy and Guidelines and Whistleblowing Policy & Guidelines

The Code of Conduct and Ethics enhances the standards of corporate governance of the Group and promotes ethical conduct in the conduct of business. The Code of Conduct and Ethics shall be observed by all Directors and employees of the Group.

The Board is committed to conducting business professionally and upholding high standard of ethics and integrity. The Board, together with Management, put in place policies and procedures which engender conduct throughout all levels of the Company, which includes the implementation of appropriate internal systems to ensure adherence to the Code of Conduct and Ethics.

The Company had also put in place a Conflict of Interest Policy to provide guidance in identifying and manage any actual, potential and/or perceived conflict of interest situations between the Directors (including the KSM) and the Group.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

1. BOARD RESPONSIBILITIES (CONTINUED)

Code of Conduct and Ethics, Conflict of Interest Policy, Anti-Bribery and Anti-Corruption Policy and Guidelines and Whistleblowing Policy & Guidelines (Continued)

In response to the introduction of corporate liability to the Malaysian commercial organisations for corruption under the Malaysian Anti-Corruption Commission Act 2009, the Board had established an Anti-Bribery and Anti-Corruption Policy and Guidelines (“ABAC Policy”) that sets out the Group’s principles and stance and adequate procedures against corruption and/or bribery activities in the conduct of its businesses.

The ABAC Policy together with internal controls of the Group comprise key policies and procedures that address the Group’s corruption risks, which are aimed to mitigate corruption risks of the Group. The ABAC Policy will be reviewed by the Board at least once in every three (3) years.

The Board had put in place a Whistleblowing Policy & Guidelines (“Whistleblowing Policy”) which provides a mechanism for any employee of the Group as well as external parties to report genuine concerns relating to any malpractice or improper conduct of the Group’s businesses to the Chairperson of the ARMC with anonymity. Any whistle-blower acting in good faith is protected from retaliation for raising such allegations. Procedures are in place for investigations and appropriate follow-up action. During the Financial Year 2025, there was no complaint received on malpractice or wrongdoing involving Directors, KSM or employees of the Group.

The Code of Conduct and Ethics, Conflict of Interest (“COI”) Policy, ABAC Policy and Whistleblowing Policy are available on the Company’s website at www.infomina.co and will be reviewed by the Board periodically to ensure its relevance and effectiveness. The last review of the Code of Conduct and Ethics was conducted on 15 April 2025, while the COI Policy, ABAC Policy and Whistleblowing Policy were last reviewed on 23 July 2025.

Governance of Sustainability

The Board recognises that sustainable development is an important and integral part of the Group’s pursuit for long-term business success. The Board assumes the ultimate responsibility for the Group’s sustainability development and management. Accordingly, the Board takes into consideration the Group’s sustainability issues when it oversees the planning, performance and long-term strategy of the Group and views the commitment to do so as part of its broader responsibility to its stakeholders and the communities in which it operates.

The Board are committed to staying abreast with sustainability issues associated with the ever-evolving operating environment which are relevant to its business.

During the Financial Year 2025, the Board received updates on the progress of the Group’s Environmental, Social and Governance (“ESG”) journey from the CEO cum MD and was briefed on the updates pertaining to sustainability reporting requirements and adoption timeline of the National Sustainability Reporting Framework from the Company Secretary and the External Auditors respectively. Further, the Board had pursued the support of an external sustainability and ESG consultant to provide guidance and recommendations on sustainable business practices as well as to formulate a comprehensive sustainability framework for the Company to support long-term value creation and sustainability goals.

The performance evaluation had been conducted to promote accountability and identify issues that may require intervention by the Board and/or KSM. Board evaluations had been realigned to include ESG considerations to ensure accountability in the performance of the Directors in addressing the Company’s material sustainability risks and opportunities.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

1. BOARD RESPONSIBILITIES (CONTINUED)

Governance of Sustainability (Continued)

The Group's sustainability activities are communicated to its internal and external stakeholders through various engagement channels include, among others, the Company's corporate website, Annual Report, Annual General Meeting ("AGM"), announcements to Bursa Securities, press release, analyst briefings and etc. The feedback and concerns from stakeholders are crucial in identifying, prioritising and managing the material ESG matters which may have an impact on the Group's business sustainability in the long term.

The Group's efforts to promote sustainable initiatives for the communities in which it operates, the environment and the employees are set out in the Sustainability Statement in this Annual Report.

Access to Information and Independent Professional Advice

All Directors, whether as a full Board or in their individual capacity shall have unrestricted access to Management on any information pertaining to the Group, including access to the advice and services of the Company's auditors and consultants, Company Secretary and are also entitled to obtain independent professional advice, which is relevant to the furtherance of discharging their duties and responsibilities as Directors of the Company at the expense of the Company and in accordance with the procedure determined by the Board.

2. BOARD COMPOSITION

The composition of the Board comprises a strong mix of nine (9) experienced individuals, with the majority of the Board members being Independent Non-Executive Directors ("INEDs") (including the Chairperson). None of the Board members is a person linked directly with the executive powers such as heads of state, heads of government and ministers and none of the Board members is an active politician.

With the present composition of the Board, the Company is in compliance with Rule 15.02 of the ACE LR of Bursa Securities, which requires at least two (2) directors or one-third (1/3) of the Board, whichever is higher are Independent Director ("ID") and at least one (1) woman Director. The Company also applied Practice 5.2 of the MCCG, which stipulates at least half of the Board comprises IDs.

The Directors are of the opinion that the current Board size and composition are optimal and are satisfied that it is appropriate for the scope and nature of the Group's business and operations as well as for facilitating effective discussions and decision making. Further, the Board recognises that diversity, in its broadest sense, which comprises individuals with a broad range of backgrounds, skills, experience, expertise and perspectives, is a key driver for the Board to discharge its duties professionally and effectively, uphold good governance standard in their conduct and that of the Board.

The Board is composed of Directors with a balanced mix of expertise, skills and attributes, supported by their diverse backgrounds and competencies. No individual Director or group of Directors dominates the Board's decision-making process.

The Board is satisfied with the level of time committed by its members in discharging their duties and roles as Directors of the Company. All the Directors of the Company do not hold more than five (5) directorships in listed issuers in Malaysia as stipulated under Rule 15.06 of the ACE LR of Bursa Securities. A brief profile of each Director is presented in the Directors' Profile section of this Annual Report.

The composition and size of the Board are reviewed periodically to ensure continued appropriateness.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

2. BOARD COMPOSITION (CONTINUED)

Election and re-election

The NRC is responsible for identifying, assessing and making recommendations to the Board for the appointment of new Directors. New Directors are expected to have such expertise so as to qualify them to make positive contribution to the Board, perform their duties and to give sufficient commitment, time and attention to the affairs of the Company.

The Company had established a Directors' Fit and Proper Policy to enhance the governance of the Company in relation to the Board's quality and integrity. The Board and the NRC shall conduct the fit and proper assessment prior to the appointment of new Director or when making recommendation for the re-election of retiring Director.

The Directors' Fit and Proper Policy is accessible on the Company's website at www.infomina.co. The last review of the said Policy was on 23 July 2025.

Pursuant to Clause 78 of the Company's Constitution, Directors appointed during the year by the Board shall hold office until the next AGM and shall then be eligible for re-election. In accordance with Clause 76(3) of the Constitution, at least one-third (1/3) of the Directors shall retire from office at every AGM. All Directors shall retire from office at least once every three (3) years but shall be eligible for re-election.

Proposals for the annual re-election of Directors are recommended by the NRC to the Board prior to the shareholders' approval at the AGM of the Company, based on the annual evaluation and the Directors' fit and proper assessment conducted by the NRC.

The NRC had on 23 July 2025 conducted the annual evaluation, including the fit and proper assessment and is satisfied with the performance of the Directors who are standing for re-election at the Company's forthcoming Thirteenth AGM and agreed that they met the criteria of character, experience, integrity, competence and time to effectively discharge their duties and functions as Director as prescribed by the ACE LR of Bursa Securities.

The Board concurred with the findings of the NRC, recommends and supports the re-election of Tay Weng Hwee, Muhriz Nor Iskandar Bin Mohamed Murad and Lim Leong Ping @ Raymond Lim (collectively "Retiring Directors"), who are seeking for re-election pursuant to Clause 76(3) of the Company's Constitution, at the forthcoming Thirteenth AGM. The Retiring Directors had also provided their fit and proper declarations in accordance with the Directors' Fit and Proper Policy to the Company and abstained from deliberation on their re-election.

Independence of the Board

The Board recognises the importance of independence and objectivity in the decision-making process. The INEDs of the Company are not involved in the day-to-day management of the Group and are free from any business or other relationship with the Group which could interfere with the exercise of their independent judgement.

The INEDs contribute their own expertise and experience, and provide unbiased and impartial opinion, advice and judgement in the development of the Group's overall business strategy, which are essential to ensure the interests of the Group, shareholders, employees, customers and other stakeholders in which the Group conducts its businesses are well represented and taken into account. Their roles as members of the Board and Board Committees have contributed towards the enhancement of the corporate governance and controls of the Group and provide an effective check and balance in the functioning of the Board.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

2. BOARD COMPOSITION (CONTINUED)

Independence of the Board (Continued)

The NRC is responsible for reviewing and assessing the independence of each INEDs on an annual basis via Independent Directors' Self-Assessment Form. The INEDs of the Company are required to confirm their independence and have undertaken to inform the Company immediately if there is any change which could hinder their independent judgement or ability to act in the best interest of the Company, considering the INEDs ability to exercise independent judgement at all times.

The Board through the NRC's assessment, is satisfied with the level of independence demonstrated by all the INEDs during the financial year under review, as well as their ability to exercise objective judgement and act in the best interests of the Company. All the INEDs of the Company met the relevant criteria for independence as defined under Rule 1.01 and Guidance Note 9 of the ACE LR of Bursa Securities.

As stipulated in the Board Charter of the Company, the tenure of an ID shall not exceed a cumulative term limit of nine (9) years. Upon completion of the nine (9) years, an ID may continue to serve on the Board as a Non-Independent Director.

As at the date of issuance of this Annual Report, none of the INEDs has exceeded the tenure of cumulative term of nine (9) years on the Board of the Company.

Boardroom Diversity

The Board recognises that having members with different skills, background, experience, expertise and diversity is essential to ensure a broad range of viewpoints to facilitate strategic decision making and effective governance.

The Board supports gender diversity as part of the agenda in achieving boardroom diversity. The Board comprises three (3) woman Directors, which constitutes 33% female representation on the Board.

While the Board is committed to supporting the work of the Group to promote a diverse and inclusive workforce, the Board is of the view that the normal selection criteria of a Director, based on an effective blend of competencies, skills, extensive experience and knowledge to strengthen the Board should remain priority. The Group takes diversity not only at the Board level but also at workplace as it is an essential measure of good governance, critically contributing to a well-functioning organisation and sustainable development of the Group.

The Group is committed to fostering a culture of respect for people in all business dealings and upholding a workplace environment that is free from harassment and discrimination, regardless of gender, ethnicity, nationality, religion, age or family status.

Board Meetings

The Board meets regularly, at least once in every quarter, to review and approve the Group's quarterly financial results and reports and annual financial statements. Additional or special Board meetings may be convened as and when necessary to consider and deliberate on any urgent proposals or matters which requires the Board's expeditious review or consideration. Where appropriate, the Board may also resolve and approve various matters by way of written resolutions. All Board approvals sought are supported with all the relevant information and explanations required for informed decisions to be made.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

2. BOARD COMPOSITION (CONTINUED)

Board Meetings (Continued)

A total of five (5) Board meetings were held during the Financial Year 2025. The Board is satisfied with the level of time commitment given by the Directors in carrying out their responsibilities, as evidenced by the full attendance record of the Directors at the Board meetings held during the Financial Year 2025 as follows:-

DIRECTORS	NUMBER OF MEETINGS ATTENDED	%
1. Puan Saleena Binti Mohd Ali	4/5	80
2. Mr Yee Chee Meng	5/5	100
3. Mr Lim Leong Ping @ Raymond Lim	4/5	80
4. Encik Mohd Hoshairy Bin Alias	5/5	100
5. Puan Nasimah Binti Mohd Zain	5/5	100
6. Mr Tay Weng Hwee	5/5	100
7. Encik Nor'Azamin Bin Salleh	5/5	100
8. Encik Muhriz Nor Iskandar Bin Mohamed Murad	5/5	100
9. Puan Hajar Roslin Binti Mohamad	5/5	100

To ensure maximum attendance of the Directors at the Board and Board Committees' meetings, the annual meeting schedule for the Board and Board Committee meetings of the Company is circulated in advance before the commencement of the financial year to facilitate the Directors' planning.

The notice of meeting and meeting papers were distributed to the Directors at least five (5) business days prior to the meetings, to allow Directors to have sufficient time to review and obtain further clarification, if necessary, to facilitate informed decision making and meaningful discharge of their duties and responsibilities. In order to ensure information and documents are disseminated in a timely and efficient manner, the Company has leveraged on technology to deliver documents to the Directors.

The proceedings of the Board and Board Committee meetings are conducted in accordance with a structured agenda to enable focused and constructive deliberation at meetings. During the Board meetings, KSM are invited to present and provide explanation to the reports pertaining to the relevant agenda items for the Board's deliberation and approval.

Directors are required to inform the Board of any conflicts or potential conflicts of interest they may have in relation to particular agenda item or business transacted by the Group or the Company as soon as practicable after the relevant facts have come to his/her knowledge. The interested Directors should abstain themselves from discussion or decisions on matters in which they have a conflicting interest.

The Chairperson ensures that the Board Committee meetings are not combined with the Board meeting to enable objective and independent discussion during the Board Committee meetings. However, other Board members are invited to attend these meetings as observers, if necessary. Notwithstanding their attendance at the Board Committee meetings, they were not involved in the deliberation and decision-making of resolutions, proposals and matters tabled for approval at the Board Committees' meetings.

All proceedings of the Board meetings are minuted by the Company Secretary. The minutes are circulated to the Board for their perusal and comments within a reasonable timeframe prior to the Chairperson's confirmation of the minutes at the following Board meeting. The Directors ensure that the minutes of meetings accurately reflect the deliberations and decisions of the Board, including whether any Director abstains from voting or deliberating on a particular matter.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

2. BOARD COMPOSITION (CONTINUED)

Directors' Continuous Professional Development

The Board is mindful that the Directors shall continue to undergo appropriate trainings from time to time to equip and keep themselves abreast of the latest developments in statutory requirements and/or regulatory environment to enable them to effectively discharge their duties and responsibilities as Directors of the Company.

The Directors are encouraged to evaluate their own training needs on a continuous basis and to determine the relevant programmes, seminars, briefings or dialogues available that would best enable them to enhance their knowledge and contributions to the Board.

The details of seminars, workshops and training programmes attended by the Directors during the Financial Year 2025 are as follows:-

DIRECTORS	SEMINARS/WORKSHOPS/TRAINING PROGRAMMES	DATE
Puan Saleena Binti Mohd Ali	• Mandatory Accreditation Programme Part II	12 August 2024
	• Corporate Governance Programme	30 April 2025
	• Sustainability & Sustainable Development	7 May 2025
Mr Yee Chee Meng	• Mandatory Accreditation Programme Part II	13 January 2025
	• Corporate Governance Programme	30 April 2025
	• Sustainability & Sustainable Development	7 May 2025
Mr Lim Leong Ping @ Raymond Lim	• Mandatory Accreditation Programme Part II	15 January 2025
	• Corporate Governance Programme	30 April 2025
	• Sustainability & Sustainable Development	7 May 2025
Encik Mohd Hoshairy Bin Alias	• Mandatory Accreditation Programme Part II	15 January 2025
	• Corporate Governance Programme	30 April 2025
	• Sustainability & Sustainable Development	7 May 2025
Puan Nasimah Binti Mohd Zain	• Excel Intermediate	12 July 2024
	• Personal Effectiveness with 80/20 Principle	4 December 2024
	• Make Stress Your Friend at Work	11 December 2024
	• Mandatory Accreditation Programme Part II	15 January 2025
	• Corporate Governance Programme	30 April 2025
	• Sustainability & Sustainable Development	7 May 2025
Mr Tay Weng Hwee	• Corporate Governance Programme	30 April 2025
	• Sustainability & Sustainable Development	7 May 2025
	• Mandatory Accreditation Programme Part II	20 May 2025

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

2. BOARD COMPOSITION (CONTINUED)

Directors' Continuous Professional Development (Continued)

DIRECTORS	SEMINARS/WORKSHOPS/TRAINING PROGRAMMES	DATE
Encik Nor'Azamin Bin Salleh	• Mandatory Accreditation Programme Part II	13 January 2025
	• Corporate Governance Programme	30 April 2025
	• Sustainability & Sustainable Development	7 May 2025
Encik Muhriz Nor Iskandar Bin Mohamed Murad	• Mandatory Accreditation Programme Part II	12 August 2024
	• Corporate Governance Programme	30 April 2025
	• Sustainability & Sustainable Development	7 May 2025
Puan Hajar Roslin Binti Mohamad	• Corporate Governance Programme	30 April 2025
	• Sustainability & Sustainable Development	7 May 2025

Apart from attending training programmes, seminars or workshops, the Directors also receive latest updates on the ACE LR of Bursa Securities from the Company Secretary from time to time. The External Auditors also briefed the Directors on any changes to the Malaysian Financial Reporting Standards that would affect the Group's financial statements during the Financial Year 2025.

3. NOMINATING AND REMUNERATION COMMITTEE

The NRC is primarily responsible for recommending suitable appointments to the Board, taking into consideration the Board structure, size, composition and the required mix of expertise and experience which the Director should bring to the Board to ensure the Board continues to function effectively, as well as carrying out reviews for the recommendation of the remuneration package for all Directors and KSM. The NRC also assesses the effectiveness of the Board as a whole, the Board Committees and the contribution of each individual Director.

The NRC has its own TOR which deals with its authority and duties and is available on the Company's website at www.infomina.co.

The NRC comprises exclusively of INEDs as follows:-

CHAIRPERSON	Mr Tay Weng Hwee
MEMBERS	Encik Nor'Azamin Bin Salleh
	Encik Muhriz Nor Iskandar Bin Mohamed Murad

The NRC meets as and when required, at least once a year. For the Financial Year 2025, the NRC met twice and the meeting was attended by all of its members.

KSM would be invited to the NRC meetings as and when necessary, to brief the NRC and to facilitate direct communication on matters under the purview of the NRC in accordance with its TOR. The Chairperson of the NRC reports the matters discussed at every NRC meeting and the NRC's recommendations to the Board for consideration after each NRC meeting. All deliberations during the NRC meetings were minuted and circulated to the Board members for notation after they were confirmed at each succeeding NRC meeting.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

3. NOMINATING AND REMUNERATION COMMITTEE (CONTINUED)

The following activities were undertaken by the NRC in discharging its duties for the financial year under review:-

- (i) Reviewed and evaluated the performance and effectiveness of the Board, Board Committees and individual Directors for the Financial Year 2025;
- (ii) Reviewed the composition of the Board and Board Committees;
- (iii) Reviewed the independence of the INEDs;
- (iv) Reviewed and recommended the re-election of Directors who are retiring at the forthcoming AGM;
- (v) Discussed the succession planning, particularly in relation to the Chairperson, Executive Directors and KSM;
- (vi) Deliberated the proposed remuneration of the EDs and KSM for the Financial Year 2025;
- (vii) Deliberated the proposed Directors' fees and benefits payable to the INEDs for the period from the Twelfth AGM until the next AGM; and
- (viii) Reviewed the TOR of the NRC.

Board Assessment and Evaluation

One of the key responsibilities of the NRC is to assist the Board, among others, to assess the performance and effectiveness of the Board as a whole, Board Committees and the contribution of each individual Directors, as well as to evaluate and recommend suitable candidates for the Board. The annual Board assessment enables the NRC to ensure the Board has an appropriate balance, size and the required mix of skills, experience and core competencies to govern the Group towards achieving its intended goals and objective.

The Board, through the NRC conducted the annual assessment to evaluate the effectiveness of the Board, Board Committees and individual Directors for the Financial Year 2025 by way of completion of questionnaires by each Director.

The annual assessment was facilitated by the external Company Secretary, of which the Company Secretary presented the outcome and the summary results of the annual assessment for the Financial Year 2025 to the NRC and the Board for deliberation in July 2025. A list of identifiable and practical action plan had been drawn up upon the conclusion of the assessment.

The results of the Board assessment for the Financial Year 2025 indicated that the current mix of skills and experience of the Board and the respective Board Committees as a whole had met the requirements of the Company and the overall performance of the Board, the Board Committees and the members of the Board was effective and satisfactory. The results of the Board assessment also form the basis of the NRC's recommendations to the Board for the re-election of the Retiring Directors at the forthcoming Thirteenth AGM of the Company, in line with the Directors' Fit and Proper Policy.

In assessing the Retiring Directors' fitness and propriety, the Board through the NRC, had considered all relevant factors based on the overarching criteria namely, character and integrity, experience and competence, as well as time and commitment.

The NRC is also responsible for assessing the level of independence of each INED to ensure alignment with the Company's objectives, strategic goals and compliance with the ACE LR of Bursa Securities. The evaluation of independence of INEDs is conducted as part of the annual Board assessment.

The NRC and the Board, upon their assessment, are satisfied with the level of independence demonstrated by all the INEDs during the financial year under review, as well as their ability to exercise objective judgement, provide independent views and act in the best interest of the Company.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

3. NOMINATING AND REMUNERATION COMMITTEE (CONTINUED)

Directors' Remuneration

The NRC is tasked to review and assess the remuneration packages, reward structure and benefits for all Directors and KSM on an annual basis to ensure the same remain competitive, appropriate and in alignment with the prevalent market practices and makes appropriate recommendations to the Board for approval.

The NRC may obtain independent advice in establishing the level of remuneration for the EDs and KSM before tabling the same to the Board for approval. The remuneration packages of EDs and KSM comprise a fixed salary and allowances as well as bonus. The level of remuneration of the EDs and KSM takes into consideration the following:-

- (i) technical competency, skills, expertise and experience;
- (ii) qualification and professionalism;
- (iii) integrity;
- (iv) roles and responsibilities;
- (v) Company's performance in managing material sustainability risks and opportunities; and
- (vi) aligned with the business and risks strategies, and long-term objectives of the Group.

A fair, reasonable and competitive remuneration package was provided to the EDs and KSM to ensure that the Company attracts and retains high calibre EDs and KSM who have the skills, experience and knowledge to increase entity value to the benefit of all shareholders.

The remuneration package payable to the INEDs comprises annual fees, meeting allowance and reimbursement of expenses for their services in connection with Board and Board Committee meetings. The level of remuneration for respective INED is a matter to be decided by the Board as a whole and shall reflect the experience and level of responsibilities undertaken by the particular INED.

The Director concerned abstained from deliberation and voting on decision in respect of his or her own remuneration, prior to tabling of such for the Board's approval or recommendation, followed by shareholders' approval at the AGM of the Company. Further, Directors who are shareholders and controlling shareholders with a nominee or connected director on the Board are required to abstain from voting on the resolution relating to the payment of the Directors' fees and benefits at the AGM.

The remuneration received or receivable by the Directors for the Financial Year 2025 are as follows:-

	FEES RM'000	SALARY RM'000	BONUS RM'000	ALLOW- ANCES RM'000	STATUTORY CONTRIBUTIONS (EPF, SOCSO & EIS) RM'000	BENEFITS- IN-KIND RM'000	TOTAL RM'000
Executive Directors							
Yee Chee Meng	-	1,200	200	-	206	60	1,666
Nasimah Binti Mohd Zain	-	315	-	-	47	-	362
Mohd Hoshairy Bin Alias	-	315	-	-	42	-	357
Lim Leong Ping @Raymond Lim	-	900	-	-	47	14	961
Non-Executive Directors							
Saleena Binti Mohd Ali	72	-	-	5	-	-	77
Nor'Azamin Bin Salleh	72	-	-	6	-	-	78
Tay Weng Hwee	60	-	-	6	-	-	66
Muhriz Nor Iskandar Bin Mohamed Murad	60	-	-	6	-	-	66
Hajar Roslin Binti Mohamad	52	-	-	6	-	-	58
Total	316	2,730	200	29	342	74	3,691

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONTINUED)

3. NOMINATING AND REMUNERATION COMMITTEE (CONTINUED)

Key Senior Management's Remuneration

The Board acknowledged the need for transparency in the disclosure of its KSM's remuneration. Nonetheless, the Board is of the opinion that such disclosure might be detrimental to the Group's business interests given the highly competitive human resource environment in which the Group operates, where intense headhunting for candidates with the requisite expertise, knowledge and relevant professional experience is the norm.

As such, the Board is not favour of disclosing the KSM's remuneration as it could give rise to recruitment and talent retention issues going forward. Nevertheless, the total remuneration for KSM, including salary, bonus, incentives, defined contributions, benefits-in-kind and other emoluments for Financial Year 2025 were **RM1,943,504**.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

1. AUDIT AND RISK MANAGEMENT COMMITTEE

The ARMC comprises three (3) members, all of whom are INEDs as follows:-

CHAIRPERSON	Encik Nor'Azamin Bin Salleh
MEMBERS	Mr Tay Weng Hwee
	Encik Muhriz Nor Iskandar Bin Mohamed Murad

The ARMC is entrusted to provide advice and assistance to the Board in fulfilling its statutory and fiduciary responsibilities relating to the Company's internal and external audit functions, risk management, compliance systems and practices, financial accounting and control systems, reportable related party transactions, conflict of interest and potential conflict of interest situations, as well as matters that may significantly impact the financial condition or affairs of the Group's business.

The ARMC assists the Board in reviewing the Group's financial reporting process and accuracy of its financial results and scrutinising information for disclosure to ensure integrity, reliability and compliance with the applicable financial reporting standards. The ARMC reviewed the unaudited quarterly financial reports and year-end financial statements of the Group prior to recommendation of the same to the Board for approval and submission to Bursa Securities.

The Chairperson of the ARMC, who is a member of the Malaysian Institute of Accountants ("MIA"), is distinct from the Chairperson of the Board. The Company's Board Charter and the ARMC's TOR set out the separation between the roles of the Board Chairperson and the Chairperson of the ARMC. All members of the ARMC have solid understanding of the Group's operations, financially literate and are able to analyse and interpret financial statements in order to effectively discharge their duties and responsibilities within the ARMC's purview, including overseeing the financial reporting process, internal control and risk management systems, as well as ensuring compliance with the applicable regulations, rules, directives, and guidelines. None of the ARMC members were former audit partners who are required to observe a cooling-off period of at least three (3) years before being appointed in accordance with the TOR of the ARMC.

The ARMC has unrestricted access to both the Internal Auditors and External Auditors, who report functionally and directly to the ARMC. The term of office and performance of the ARMC are subject to the annual review of the NRC and the Board is satisfied that the ARMC members have discharged their functions, duties and responsibilities in accordance with the TOR of the ARMC during the financial year under review.

Detailed information regarding the duties and responsibilities, meeting and attendance, summary of key activities of the ARMC and the internal audit function are set out in the ARMC Report on pages 87 to 90 of this Annual Report.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONTINUED)

1. AUDIT AND RISK MANAGEMENT COMMITTEE (CONTINUED)

Assessment of Suitability, Objectivity and Independence of External Auditors

The Board on its own and through the ARMC established a transparent and appropriate relationship with its External Auditors, Messrs Baker Tilly Monteiro Heng PLT ("Baker Tilly").

Baker Tilly had provided written assurance to the ARMC and confirmed that they are and have been, independent throughout the conduct of the audit engagement with the Company in accordance with the terms of relevant professional and regulatory requirements.

In addition, the audit partner of Baker Tilly is regulated by the MIA guidelines, which is subject to a seven-year rotation to ensure the independence of the External Auditors is not impaired.

On 18 September 2025, the ARMC conducted an annual assessment on the suitability, objectivity and independence of Baker Tilly as the External Auditors of the Company for the Financial Year 2025. Having assessed their performance, the ARMC was satisfied with the quality of services, performance, adequacy of resources, suitability, objectivity and independence of Baker Tilly and therefore, recommended their re-appointment to the Board, upon which shareholders' approval will be sought at the forthcoming Thirteenth AGM.

2. RISK MANAGEMENT AND INTERNAL CONTROL FRAMEWORK

The Board regards risk management and internal control as an integral part of the overall management processes in the Group to safeguard shareholders' and stakeholders' interests. The Board has ultimate responsibility for reviewing the Company's risks, approving the risk management framework and policies and overseeing the Company's strategic risk management and internal control framework to achieve its objective within an acceptable risk profile as well as safeguarding the Group's assets.

The Board has formalised a risk management and internal control framework to enable Management to identify, evaluate, manage, monitor and report to the Board the principal business risks faced by the Group on an ongoing basis, including remedial measures to be taken to address and mitigate the risks.

The Board is assisted by the ARMC in discharging its roles and responsibilities to oversee the effectiveness and adequacy of the risk management and internal control system of the Group. To maintain total independence in the management of the Group's internal control environment and ensure compliance with the ACE LR of Bursa Securities, the internal audit function of the Company is outsourced to Axcelasia Sdn Bhd (formerly known as Tricor Axcelasia Sdn Bhd) ("Axcelasia"), an independent professional services provider who is free from any relationships or conflict of interest that could impair their objectivity and independence.

Axcelasia reports directly to the ARMC and assists the ARMC in managing the risks and establishment of the internal control system and processes of the Group by providing an independent assessment on the adequacy, efficiency and effectiveness of the Group's risk management and internal control system and processes. The internal audit function adopts a risk-based audit approach when executing each audit assignment carried out in accordance with the annual audit plan.

Further details pertaining to the effectiveness of the Group's risk management and internal control system are set out in the Statement on Risk Management and Internal Control on pages 91 to 95 of this Annual Report.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIPS WITH STAKEHOLDERS

1. ENGAGEMENT WITH STAKEHOLDERS

The Board values the importance of the effective dissemination of information on material developments of the Group to the shareholders, potential investors and the general public in a timely and equitable manner and hence, adopted a Corporate Disclosure Policies and Procedures (“CDPP”). The policy is aimed at developing an effective investor relations programme and strategy to communicate fairly and accurately, the corporate vision, strategies, developments, financial results and prospects to investors, the financial community, media and other stakeholders.

The CDPP serves as a guide to promote and uphold a high standard of integrity and transparency by ensuring timely, accurate, quality and comprehensive disclosure. The Board has designated specific spokespersons responsible for handling and disclosing material information.

As governed by the CDPP, relevant Directors, KSM and employees who may be regarded as insiders are prohibited from trading based on material information that is not yet known to the investing public. They are also not allowed to tip off or inform others about such material information. No insider trading was reported during the financial year under review.

The Board is committed to ensuring timely and high-quality disclosure in accordance with the spirit, intention and purpose of the applicable regulatory requirements. The Board has adopted the following communication channels:-

(i) Corporate Website

- The Company's corporate website, www.infomina.co is accessible by the public and serves as a platform to communicate with the shareholders, investors and the general public.
- The Board has established dedicated sections on the Company's corporate website to provide updates on the Company's announcements, Annual Reports, CG matters as well as other corporate information related to the Group's business, for the stakeholders to have access to all information they need to make informed decisions.

(ii) Annual Report and Unaudited Quarterly Financial Results

- The Annual Report provides comprehensive and updated information of the Group.
- In addition, the Company announces its unaudited quarterly financial results immediately after the financial results are approved at the Board Meetings. This is important in ensuring that public investors have equal and fair access to information, enabling them to make informed decisions in a timely manner.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIPS WITH STAKEHOLDERS (CONTINUED)

1. ENGAGEMENT WITH STAKEHOLDERS (CONTINUED)

(iii) Engagement Sessions with Stakeholders

- The Company conducts regular dialogues with financial analysts as a means of effective communication, which enables the Board and Management to convey information relating to the Group's performance, corporate strategy and other matters affecting shareholders' interest. During the year, the Group has conducted four (4) analysts' briefings, all after the release of its unaudited quarterly financial results.
- The Company ensures that the time interval between the analysts' briefing session and the release of unaudited quarterly financial report is not too long that it dissipates interest amongst analysts.
- The Company's Investor Relations Department plays an important role in providing continuous updates on the Group's latest activities and developments by conducting regular dialogues and discussions with fund managers, financial analysts and shareholders.
- Any enquiries on investor related matters may be directed to **investor@infomina.co** and all relevant and appropriate issues raised will be addressed accordingly.

(iv) AGM

- The Board recognises the importance of the AGM as the principal forum for dialogue and interaction between the Board and shareholders. The Company will conduct its forthcoming Thirteenth AGM by way of physical meeting to facilitate direct engagement and foster effective communication between the Board, Management and shareholders.
- The Company encourages active participation of shareholders at the AGM to promote a high level of accountability and facilitate meaningful discussion on the Company's strategy and goals.
- The Company will invite the External Auditors to attend the AGM to answer shareholders' questions with regards to the conduct of the audit and the preparation of the auditor's report for the Group.
- A presentation detailing the Group's strategies, as well as its financial and non-financial performance will be provided to the shareholders at the AGM.

2. CONDUCT OF GENERAL MEETINGS

The AGM is the principal forum for dialogue and communication with shareholders. Shareholders are encouraged to attend the AGM as it remains an interactive platform for shareholders to engage directly with the Board and gain insights on the Group's performance as well as business activities.

The Twelfth (12th) AGM of the Company held on 19 November 2024 was conducted entirely through live streaming from the broadcast venue at Infomina Berhad's office, using the Remote Participating and Voting facilities via Dvote Online website at **www.dvote.my** to facilitate remote shareholders' participation and electronic voting for the conduct of poll on the resolutions.

The Notice of AGM was issued to shareholders on 27 September 2024, which is more than twenty-eight (28) days prior to the date of the AGM, in compliance with Rule 7.15 of the ACE LR of Bursa Securities and Practice 13.1 of the MCGG, to accord them with sufficient time to consider the resolutions to be discussed and resolved at the 12th AGM.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIPS WITH STAKEHOLDERS (CONTINUED)

2. CONDUCT OF GENERAL MEETINGS (CONTINUED)

The Notice of the 12th AGM was circulated together with the Administrative Details to all shareholders and were made available at the Company's and Bursa Securities' website. Shareholders who were unable to attend were allowed to appoint their own proxy(ies) or appoint the Chairperson as their proxy to attend and/or vote on their behalf.

The Board encourages shareholders' active participation at the Company's AGM and endeavours to ensure all Board members, KSM and the External Auditors are in attendance to respond to shareholders' queries. All the Directors, including the External Auditors and representatives from M & A Securities Sdn Bhd, being the Principal Adviser of the Company, were in attendance at the 12th AGM.

The Chairperson of the AGM ensured that shareholders and proxies were given sufficient opportunity to raise questions relating to the proposed resolutions and affairs of the Company and adequate responses were given by the Board and Management.

In compliance with the ACE LR of Bursa Securities, all resolutions set out in the Notice of the 12th AGM were voted by poll. The Company also appointed an independent scrutineer to validate the votes cast before the poll results were announced by the Chairperson of the meeting. The outcome of all resolutions proposed at the 12th AGM was announced to Bursa Securities on the event date.

The proceedings of the 12th AGM were properly minuted by the Company Secretary. The minutes detailing the key matters and concerns raised by the shareholders together with the responses from the Company was published on the Company's website within 30 business days after the conclusion of the 12th AGM.

FUTURE PRIORITIES IN KEY AREAS OF CORPORATE GOVERNANCE PRACTICES

Looking ahead to the Financial Year 2026, the Board remains committed to integrating sustainability and ESG initiatives, with a strong emphasis on Corporate Social Responsibility, to enhance long-term value creation and foster stakeholder confidence. In parallel, the Board will continue to prioritise continuous training and development to ensure that the leadership is equipped to address evolving governance challenges and strategic priorities. The Board also reaffirms its commitment to investing in staff by supporting academic advancement, personal growth and development, as well as enhancing employee welfare. Collectively, these initiatives will underpin sustainable growth and reinforce the Group's dedication to responsible and forward-looking business practices.

This CG Overview Statement is prepared pursuant to Rule 15.25 (1) of the ACE LR of Bursa Securities and was approved by the Board on 18 September 2025.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

The Audit and Risk Management Committee (“ARMC”) assists the Board of Directors (“Board”) in fulfilling its fiduciary duties and oversight function of the Company and its subsidiaries’ (“Group”) financial reporting, internal audit, risk management and internal control, related party transactions and recurrent related party transactions as well as areas of corporate governance.

The Board of the Company is pleased to present the ARMC Report for the financial year ended 31 May 2025 (“Financial Year 2025”), prepared in compliance with Rule 15.15 of the ACE Market Listing Requirements (“ACE LR”) of Bursa Malaysia Securities Berhad (“Bursa Securities”).

COMPOSITION

The ARMC comprises three (3) Board members, all of whom are Independent Non-Executive Directors, which complies with Rules 15.09 and 15.10 of the ACE LR of Bursa Securities and the Step-Up Practice 9.4 of the Malaysian Code on Corporate Governance.

The current composition of the ARMC is as follows:-

CHAIRPERSON	Encik Nor’Azamin Bin Salleh
MEMBERS	Mr Tay Weng Hwee Encik Muhriz Nor Iskandar Bin Mohamed Murad

Encik Nor’Azamin Bin Salleh, the Chairperson of the ARMC, is a member of the Malaysian Institute of Accountants and is not the Chairperson of the Board. None of the members were former partners of the Company’s External Auditors. All the ARMC members are financially literate and have contributed to meaningful discussions in overseeing the integrity of the Group’s accounting and financial reporting matters.

The Nominating and Remuneration Committee (“NRC”) had assessed the term of office and performance of the ARMC and each of its members for the Financial Year 2025 and the summary results of the ARMC’s performance assessment was reported to the Board for evaluation at the Board meeting held in July 2025. The Board, through the NRC assessment, was satisfied with the overall performance of the ARMC as a whole, as well as the performance of each of its members and concurred that they had carried out their duties and responsibilities effectively in accordance with the ARMC’s Terms of Reference (“TOR”).

The ARMC conducted six (6) meetings during the Financial Year 2025. The details of the meeting attendance of each ARMC members are as follows:-

ARMC MEMBERS	NUMBER OF MEETINGS ATTENDED	%
Encik Nor’Azamin Bin Salleh	6/6	100
Mr Tay Weng Hwee	6/6	100
Encik Muhriz Nor Iskandar Bin Mohamed Murad	6/6	100

The ARMC meetings were appropriately structured through the use of agenda, whereby notice and meeting papers were distributed to the ARMC members prior to the meetings. The Key Senior Management (“KSM”), External Auditors and Internal Auditors were invited to the meetings to present their reports and provide updates and developments on issues arising from the audit reports to the ARMC, to facilitate direct communication on matters under the purview of the ARMC. During the Financial Year 2025, the ARMC had a private session with the External Auditors without the presence of the Executive Directors and Management.

The Chairperson of the ARMC reports the matters discussed during the ARMC meeting and the ARMC’s recommendations to the Board for their consideration after each ARMC meeting. All deliberations during the ARMC meetings were minuted and tabled to the Board for notation after they were confirmed at each succeeding ARMC meeting.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

TERMS OF REFERENCE

The duties and responsibilities of the ARMC are set out in the TOR of the ARMC, which was reviewed on 23 July 2025 and is available on the Company's website at www.infomina.co.

SUMMARY OF ACTIVITIES OF THE ARMC

The following activities were carried out by the ARMC during the Financial Year 2025 in discharging its duties and responsibilities in accordance with its TOR:-

Financial Reporting

Reviewed the Group's unaudited quarterly financial results and year-end audited financial statements before recommending to the Board for consideration and approval for public release to Bursa Securities, focusing particularly on:

- (a) impact or expected impact of adoption of new or amendments to accounting policies which are applicable to the Group;
- (b) material exceptional items including material one-off transactions, significant areas which require judgment by Management, significant and unusual events or transactions, and how these matters have been addressed;
- (c) significant adjustment arising from audit, if any;
- (d) material accounting estimates;
- (e) going concern basis of assumptions; and
- (f) compliance with applicable accounting standards and other legal and regulatory requirements.

External Audit

- (a) Reviewed, discussed and approved the External Auditors' audit planning memorandum of the Group, comprising the scope of work, engagement team, audit timeline, areas of audit emphasis, key audit matters and accounting standards updates that affected the Group's financial reporting, prior to the commencement of the annual audit;
- (b) Reviewed and discussed with the External Auditors the results of their audit, the Audit Memorandum with their comments on any significant audit findings, management letter and their evaluation of the Group's internal controls;
- (c) Sought clarification from Management on significant financial reporting issues, judgements made by Management and matters highlighted by the External Auditors. The ARMC was satisfied with the clarification from Management and the actions taken by Management to address the matters highlighted;
- (d) Reviewed the audit and non-audit fees proposed by the External Auditors or its affiliates for the Financial Year 2025 and recommended to the Board for approval;
- (e) Carried out annual assessment on the performance, suitability, objectivity, capabilities and independence of the External Auditors, based on amongst others, the External Auditors' competency and audit independence, objectivity and professional skepticism before recommending to the Board their re-appointment and remuneration; and
- (f) Had private session with the External Auditors in July 2024 without the presence of any Executive Directors and Management to ensure there were no restrictions on their scope of audit. No major concerns were highlighted by the External Auditors during the private session, and they had been receiving full co-operation from Management during audit.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

SUMMARY OF ACTIVITIES OF THE ARMC (CONTINUED)

Internal Audit

- (a) Reviewed and approved the Group's internal audit plans for the Financial Year 2025, the adequacy of the scope and coverage of internal audit activities of the Group, functions, competency and resources of the internal audit function and that the Internal Auditors have the necessary authority to carry out its work and functions;
- (b) Reviewed and deliberated on the findings in the internal audit reports tabled during the Financial Year 2025, the internal audit recommendations made for improvement and Management's responses thereto and/or actions taken in response to the recommendations. The ARMC ensured that all significant issues are addressed by the Management on a timely basis manner and briefed the Board on the internal audit findings on internal control matters and provided its views and recommendations on areas of improvement;
- (c) Reviewed the progress updates on the follow-up audit review of the previous internal audit reports and monitored the implementation of mitigating actions taken by Management on outstanding issues to ensure all key risks and control weaknesses are properly addressed on a timely basis; and
- (d) Reviewed the adequacy of the scope, competency and resources of the internal audit function and was satisfied with the Internal Auditors' performance for the Financial Year 2025.

Related Party Transactions and Conflict of Interest

- (a) Reviewed the related party transactions and recurrent related party transactions entered into by the Group on a quarterly basis to ensure that the transactions are carried out on an arm's length basis, and on normal commercial terms and are not detrimental to the interest of the minority shareholders of the Company;
- (b) Reviewed and considered any conflict of interest and potential conflict of interest situations that may arise within the Company and the Group, including any transactions, procedure or course of conduct that may raise questions of Management integrity or impartiality; and
- (c) Reviewed the Conflict of Interest Policy.

Risk Management and Internal Control

- (a) Overseeing and ensuring the adequacy and effectiveness of the risk management and internal control framework, policies and process; and
- (b) Discussed with Management, the material key risks affecting the Group, the mitigation plans and strategies implemented by Management and the residual risk scores of these risks.

Corporate Governance and Regulatory Compliance

Reviewed the ARMC Report and Statement on Risk Management and Internal Control prior to recommending to the Board's approval and inclusion in the Company's Annual Report.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

SUMMARY OF ACTIVITIES OF THE INTERNAL AUDIT FUNCTION

The Group had outsourced its internal audit function to Axcelasia Sdn Bhd (formerly known as Tricor Axcelasia Sdn Bhd) ("Axcelasia"), an independent professional services provider, who reports directly to the ARMC. Axcelasia affirmed to the ARMC that they are free from any relationships or conflicts of interest in respect of the Group or the Company which could impair their objectivity and independence as Internal Auditors.

The major internal audit activities undertaken during the Financial Year 2025 are as follows:-

- (a) Formulated annual risk-based internal audit plan, taking into account the Group's key risk areas, feedback from KSM and resource requirements for execution of the internal audit and thereafter, presented the internal audit plan to the ARMC for approval;
- (b) Performed internal audit reviews in accordance with the approved annual internal audit plan;
- (c) Issued internal audit reports highlighting the internal audit findings, recommendations for improvement and Management's response; and
- (d) Attended ARMC meetings to present and discuss the internal audit findings as well as update on the progress of Management's execution of action plans in relation to past internal audit recommendations.

During the Financial Year 2025, the Internal Auditors performed internal audit reviews in accordance with the approved risk-based internal audit plan covering the following business processes:-

- (a) Project implementation, maintenance and management;
- (b) Financial management;
- (c) Anti-corruption programme management; and
- (d) Procurement of goods and services.

The results of the internal audit reviews were discussed with KSM and subsequently, the internal audit findings together with recommendations for improvement were presented to the ARMC for deliberation at their scheduled meetings on semi-annual basis.

The cost incurred in maintaining the outsourced internal audit function of the Group for the Financial Year 2025 was RM54,000.

SUMMARY OF CONFLICT OF INTEREST OR POTENTIAL CONFLICT OF INTEREST SITUATION

No conflict of interest or potential conflict of interest situation has arisen during the Financial Year 2025.

The ARMC Report was approved by the Board on 18 September 2025.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

The Board of Directors ("Board") is pleased to present its Statement on Risk Management and Internal Control ("Statement") for the financial year ended 31 May 2025 ("Financial Year 2025"). This Statement, detailing the state of risk management and internal control of the Company and its subsidiaries ("Group"), in all material aspects, is prepared pursuant to Rule 15.26(b) of the ACE Market Listing Requirements ("ACE LR") of Bursa Malaysia Securities Berhad ("Bursa Securities") and in accordance with the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers ("Guidelines").

The Board is committed to achieve the intended outcomes and practices of Part II of Principle B of the Malaysian Code on Corporate Governance relating to risk management and internal control. This Statement outlines the nature and scope of risk management and internal control of the Group for the Financial Year 2025.

BOARD RESPONSIBILITY

The Board acknowledges and affirms its overall responsibility for the establishment and oversight of an effective and adequate system of risk management and internal control of the Group. The Board delegates the responsibility of monitoring the Group's system of risk management and internal control to the Audit and Risk Management Committee ("ARMC"), which is empowered by its Terms of Reference.

In view of the limitations inherent in any risk management and internal control systems, the Board recognises that these systems are designed to manage and mitigate risks that may impede the achievement of the Group's business objectives rather than to completely eliminate such risks. The Board is aware that these systems can only provide reasonable but not absolute assurance against the risks of fraud, material misstatement, losses or occurrences of unforeseeable circumstance.

The Board has also delegated the oversight responsibility of the Group's sustainability practices and ethical conduct of the Group's business, including anti-corruption controls to the ARMC, which forms part of the Group's Sustainability Governance Structure (as detailed in the Sustainability Statement on pages 47 to 67 of this Annual Report).

RISK MANAGEMENT

The Board regards risk management as an integral part of the Group's business operations and has oversight over this area through the ARMC. The risk management practices of the Group serve as the on-going process used for identifying, evaluating, monitoring and managing significant risks of the Group for the Financial Year 2025 and up to the date of approval of this Statement.

The Group has established a structured Enterprise Risk Management ("ERM") Policy and Framework which is aligned with the principles of the international recognised standard of ISO 31000:2018 and the best practices stipulated in the Guidelines. The Group's ERM Policy and Framework outlines the ERM reporting structure and frequency, roles and responsibilities of the Board, ARMC, Risk Owners and Internal Auditors, as well as the risk parameters and risk rating matrix.

Key aspects of the Group's risk management framework are set out below:-

- (i) The ARMC comprises three (3) Independent Non-Executive Directors, who bring a mix of relevant business and management knowledge and experience, assisting the Board in carrying out, among others, the responsibility of overseeing the Group's risk management framework and policies.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

RISK MANAGEMENT (CONTINUED)

- (ii) The Group undertakes an on-going process to manage risks. This includes identifying potential risks, assessing the impact of risks, treating or mitigating the risks, monitoring their status and communicating relevant information pertaining to the risks. Each risk identified is assigned to a specific “risk owner”, who is responsible for conducting regular risk assessments, as well as ensuring effective risk treatments and action plans to mitigate the risks are implemented.
- (iii) Updates and any new risks that have emerged since the last review are documented in the risk registers maintained by the respective risk owners. The outcomes of the risk management process, including any significant changes or new risks, are reported to the ARMC for review.
- (iv) The ARMC meets periodically to discuss and deliberate on the significant risks affecting the Group, including sustainability-related matters. Risk profiles, control procedures and status of action plans are presented and deliberated in the ARMC meetings with the Internal Auditors. The recommendation and deliberations by the ARMC are minuted in the Minutes of the ARMC meetings and tabled to the Board for notation, if any.

The ARMC also invites the relevant personnel from the Management team across the Group to attend the meeting to provide updates and pertinent information relevant to the risks being discussed as and when necessary.

- (v) The ARMC has direct access to the expertise and insights of those who are managing the risks. Any significant risks that require the Board's attention are immediately escalated for deliberation.
- (vi) A risk-based internal audit plan was developed, targeting key risk areas to ensure proper controls are in place to mitigate potential threats arising from the risks. The outsourced independent internal audit function performs a walk-through of significant and high-risk areas that are subject to internal audit review, to evaluate Management team's assessment of risks and test the effectiveness of internal controls.
- (vii) The ERM Framework and Policies is subject to periodic review by the outsourced independent Internal Auditors, who also leads the Group's internal audit function. This ensures that the framework remains robust, up-to-date and aligned with the evolving risk landscape.

The Group continuously evaluates risks to the business to ensure any potential threats and disruptions to the business are timely identified and mitigated. This approach ensures a systematic and accountable method for managing risks within the Group, with clear responsibilities and regular updates to Management.

The key risks and mitigation plans identified by the Group for Financial Year 2025 are as follows:-

(i) **Project progress disruption**

The Group's technology application and infrastructure solution project deliverables are exposed to unforeseen delays or interruptions that are beyond its control. Delays caused by customers hindering project progress will impact the Group's delivery timing and subsequently affect revenue recognition and payment collection from customers, thereby affecting the Group's financial performance.

The control measures implemented to mitigate the risks associated with customer-induced delays in technology and infrastructure solution projects include:

- Establishing clearly defined project timelines and milestones with written agreements from customers to minimise delays;
- Implementing a robust change management process to handle customer-requested changes, clearly communicating the potential impacts of changes on project timelines, costs and revenue recognition, ensuring that requested changes are evaluated and approved with a thorough understanding of their implications; and
- Using contractual agreements that include penalty clauses or incentives to align customer interests with project timelines, specifying responsibilities, dependencies and consequences for delays caused by either party.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

RISK MANAGEMENT (CONTINUED)

(ii) Project costing risk

The Group may not be able to accurately estimate the cost required to deliver its technology application and infrastructure solution projects, which is used in its tender process for determining the Group's fees and quotations to customers. There is no assurance that the actual time taken and costs incurred will not exceed the estimated amount. Should discrepancies arise, particularly in fixed-price contracts, the Group's business and financial performance may be adversely affected.

Mitigation strategies to address the risk of inaccurate cost estimation include the following:

- Comprehensive project planning and scoping, involving in-depth analysis of project requirements, resource needs and expert input to estimate costs accurately;
- Contingency budgeting with a portion of the budget earmarked for unforeseen expenses or scope changes, regularly reviewed and adjusted as needed; and
- Continuous monitoring and reporting, tracking project costs and progress against initial estimates, early identification of deviations and promptly communicating findings to stakeholders to facilitate proactive decision-making.

(iii) Technology risk

The Group is vulnerable to rapid technological changes. The Group's future success is dependent on its ability to adapt swiftly to these changes, align services with evolving industry standards and continuously enhance employees' skills and expertise in response to evolving market demands. Failure to adapt to such changes could significantly impact the Group's business operations and financial results.

Measures taken to adapt and remain competitive in the marketplace amidst rapid technological changes include:

- Allocating resources to establish training programs internally, ensuring employees remain up-to-date with industry trends and emerging technologies;
- Cultivating strategic partnerships with technology partners and industry leaders to leverage their expertise in adapting the Group's services to evolving industry standards; and
- Allocating budget for research and development (R&D) initiatives to foster an innovative culture internally, while conducting regular assessments of the competitive landscape to identify opportunities for innovation and differentiation.

INTERNAL CONTROL

The internal control system complements the risk management process, overseen by the Board and Key Senior Management ("KSM") and is designed to provide reasonable assurance of achieving the Group's objectives, as well as safeguarding shareholders' investments and the Group's assets.

Establishing an appropriate control environment is the responsibility of the Board and KSM, which comprises the overall attitude, awareness and actions of Directors and KSM towards the internal control system, reflecting its importance in the Group's operations.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTERNAL CONTROL (CONTINUED)

Key elements of the Group's internal control environment are set out below:-

(i) Organisation Structure and Delegation Procedures

Organisational structure is in place, which formally define lines of responsibility and delegation of authority. In addition, authorisation limits are documented and formalised through Limits of Authority.

(ii) Code of Conduct and Ethics

The Code of Conduct and Ethics is established to promote corporate culture which engenders high ethical conduct and standards at all times.

(iii) Documented Policies and Procedures

Clearly defined policies and procedures are documented and periodically reviewed and updated to reflect evolving risks or to address operational deficiencies.

(iv) Strategic Planning, Monitoring and Reporting

- Strategic planning and annual budgeting process where financial budget and capital expenditure proposals are approved by the Board;
- Actual performance is reviewed and monitored closely by the KSM;
- Periodic review and update of the Group's cashflow position, business development, corporate and other operational matters by the KSM; and
- Updates on the Group's performance are provided to the Board periodically.

(v) Human Resource Management

Documented policies and guidelines covering hiring and termination of employees, training programmes and performance appraisal to enhance the level of employees' competencies in carrying out their duties and responsibilities.

(vi) Information Technology ("IT")

- Established IT policies and procedures;
- Data protection through regular system checks; and
- Employee awareness programme on cybersecurity threats and risks.

INTERNAL AUDIT FUNCTION

The Group's internal audit function assists the Board and the ARMC by providing an independent assessment and sufficient assurance of the adequacy and effectiveness of the Group's internal control system.

For the Financial Year 2025, the Group's internal audit function was outsourced to Axcelasia Sdn Bhd (formerly known as Tricor Axcelasia Sdn Bhd) ("Axcelasia"), an independent professional service provider whose principal responsibility is to undertake regular and systematic reviews of the internal control systems in accordance with an approved risk-based internal audit plan.

The engagement Executive Director of Axcelasia for Financial Year 2025 was Mr Chang Ming Chew ("Mr Chang"), who is a Professional Member of the Institute of Internal Auditors Malaysia, a member of the Malaysian Institute of Accountants and a Fellow Member of the Association of Chartered Certified Accountants, United Kingdom. He is also a Certified Internal Auditor and Certified Information Systems Auditor. Mr Chang has a diverse range of professional experience in internal audits, risk management and corporate governance advisory.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTERNAL AUDIT FUNCTION (CONTINUED)

The number of staff deployed from Axcelasia for the internal audit reviews was 3 to 4 staff per cycle including the engagement Executive Director. The staff involved in the internal audit reviews possess professional qualification and/or a university degree. Most of them are members of the Institute of Internal Auditors Malaysia. The internal audit staff on the engagement are free from any relationships or conflicts of interest, which could impair their objectivity and independence. The internal audit reviews were conducted using a risk-based approach and were guided by the International Professional Practice Framework issued by the Institute of Internal Auditors.

Summary of the work carried out by the internal audit function during the Financial Year 2025 are set out in the ARMC Report on page 90 of this Annual Report.

WEAKNESSES IN INTERNAL CONTROLS WHICH RESULTED IN MATERIAL LOSSES

The internal audit reviews conducted did not reveal weaknesses that have resulted in any material losses, contingencies or uncertainties requiring separate disclosure in this Annual Report.

REVIEW OF THE STATEMENT BY EXTERNAL AUDITORS

As required by Rule 15.23 of the ACE LR of Bursa Securities, the External Auditors have reviewed this Statement for inclusion in the Annual Report for the Financial Year 2025 of the Company. Their limited assurance review was performed in accordance with the Audit and Assurance Practice Guide 3: Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report, issued by the Malaysian Institute of Accountants.

Based on their review, the External Auditors reported to the Board that nothing has come to their attention that caused them to believe that this Statement is inconsistent with their understanding of the processes adopted by the Board in reviewing the adequacy and integrity of the systems of risk management and internal control of the Group nor is factually inaccurate.

CONCLUSION

The Board has received assurance from the Chief Executive Officer cum Managing Director and the Chief Financial Officer that the Group's risk management and internal control systems are operating adequately and effectively for the Financial Year 2025 in all material aspects, based on the framework adopted by the Group.

The assurance was given based on the risk management and internal control system established and maintained by the Group, work performed and reports provided by the outsourced internal audit function, reviews performed by KSM and respective Board Committees, as well as reliance on written confirmations by Management team.

The Board is of the view that the Group's existing internal control and risk management systems are adequate and effective for the Financial Year 2025 to address the risks which the Group considers relevant and material to its operations. The Board continues to take pertinent measures to sustain and, where required, to continuously improve the Group's risk management and internal control systems in meeting the Group's strategic objectives.

This Statement is approved by the Board on 18 September 2025.

ADDITIONAL COMPLIANCE INFORMATION

1. UTILISATION OF PROCEEDS RAISED FROM CORPORATE PROPOSAL

The Company did not undertake any corporate proposal to raise proceeds during the financial year ended 31 May 2025 ("Financial Year 2025").

In conjunction with the listing of the Company on the ACE Market of Bursa Malaysia Securities Berhad on 25 November 2022, the Company undertook a public issue of 81,168,800 new Ordinary Shares at an issue price of RM0.40 per share, raising total gross proceeds of RM32.468 million.

The status of utilisation of these proceeds raised as of Financial Year 2025 is as follows:-

UTILISATION OF PROCEEDS	PROPOSED UTILISATION RM'000	ACTUAL UTILISATION RM'000	BALANCE UNUTILISED RM'000	ESTIMATED TIME FRAME FOR UTILISATION FROM LISTING
Strengthen research and development to expand technological application and infrastructure solutions	7,602	7,602	-	Within 24 months
Regional expansion to capture growth opportunities	5,525	5,525	-	Within 18 months
Branding, marketing and promotional activities	886	886	-	Within 18 months
Working Capital	13,955	13,955	-	Within 12 months
Listing Expenses	4,500	4,500	-	Within 1 month
Total	32,468	32,468	-	

2. EMPLOYEE SHARE SCHEME

The Company did not establish any employee share scheme and does not have any subsisting employee share scheme during the Financial Year 2025.

3. AUDIT AND NON-AUDIT FEES

The total amount of the audit fees and non-audit fees paid or payable to the External Auditors and their member firms for the audit and non-audit services rendered to the Company and the Group respectively for the Financial Year 2025 are as set out below:-

	GROUP RM	COMPANY RM
Audit Fees		
- External Auditors	258,650	253,650
- Member firms of External Auditors	242,582	-
Non-Audit Fees		
- External Auditors	7,350	7,350
- Member firms of External Auditors	11,000	11,000
Total	519,582	272,000

4. MATERIAL CONTRACTS

There were no material contracts entered into by the Group involving the interests of the Directors or major shareholders, either still subsisting at the end of the Financial Year 2025 or entered into since the end of the previous financial year.

5. RECURRENT RELATED PARTY TRANSACTIONS ("RRPTS") OF REVENUE OR TRADING NATURE

Save for the RRPTs as disclosed in Note 27 of the audited financial statements, there was no other transactions entered into with the related parties during the Financial Year 2025.

The Company will not seek shareholders' mandate in respect of RRPTs of a revenue or trading nature at the forthcoming Annual General Meeting as no significant RRPTs are expected to be entered into by the Group with the related parties in the next twelve (12) months.

6. LIST OF PROPERTIES

The Group did not own any property of which its net book value is 5% or more of the consolidated total assets during the Financial Year 2025.

DIRECTORS' RESPONSIBILITY STATEMENT

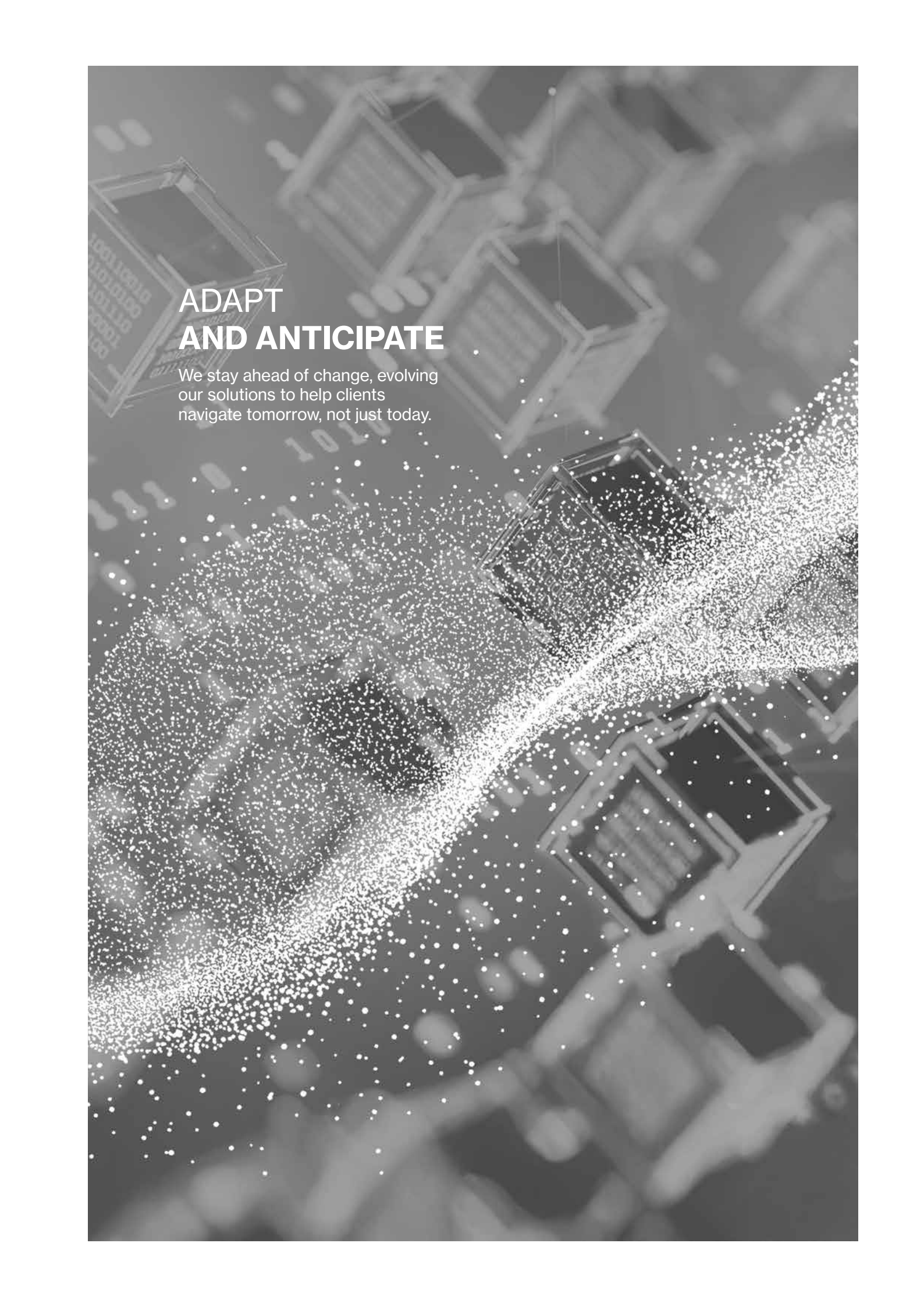
IN RESPECT OF THE PREPARATION OF FINANCIAL STATEMENTS

The Directors are required by the Companies Act 2016 to prepare financial statements for each financial year which have been made in accordance with the applicable approved accounting standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at the end of the financial year end, and of the results and cash flows of the Group and of the Company for the financial year.

In preparing the financial statements, the Directors have:-

- adopted and consistently applied the appropriate accounting policies;
- made judgements and estimates that are prudent and reasonable;
- stated whether the applicable accounting standards have been complied with, subject to any material departures disclosed and explained in the financial statements; and
- ensured that the financial statements have been prepared on a going concern basis.

The Directors are responsible for ensuring that the Group and the Company keep accounting records which disclose the financial position of the Group and of the Company with reasonable accuracy, and to enable them to ensure that the financial statements comply with the Companies Act 2016. The Directors are also responsible for taking such steps as are reasonably open to them to safeguard the assets of the Group and of the Company, and to prevent and detect fraud and other irregularities.

The background is a dark, monochromatic composition. It features several faint, overlapping wireframe models of buildings or architectural structures. A prominent, bright trail of small white dots or particles curves diagonally across the lower half of the image, starting from the bottom left and moving towards the upper right. The text is positioned in the upper left quadrant.

ADAPT AND ANTICIPATE

We stay ahead of change, evolving
our solutions to help clients
navigate tomorrow, not just today.

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DIRECTORS' REPORT

The directors hereby submit their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 May 2025.

PRINCIPAL ACTIVITIES

The principal activities of the Company are provision of technology hardware, software, consultancy, support and services and investment holding. The principal activities of its subsidiaries are provision of technology hardware, software, consultancy, data management, maintenance and support services for information and technologies, computer programming activities, computer consulting and other computer facility management, software designing, development, customisation, implementation, maintenance, testing and benchmarking, designing, developing and dealing in artificial intelligence and related computer software and solutions, import and export of computer software and hardware, storage and archiving, reselling of software and software integration and investment holding.

There have been no significant changes in the nature of these activities during the financial year.

RESULTS

	Group RM	Company RM
Profit for the financial year, net of tax	21,141,932	2,273,160
Attributable to:		
Owners of the Company	21,170,758	2,273,160
Non-controlling interests	(28,826)	-
	21,141,932	2,273,160

DIVIDENDS

The amount of dividend declared and paid by the Group and the Company since the end of the previous financial year were as follows:

	RM
Group	
Single-tier dividend of RM0.15 per preference share in respect of the financial year ended 31 May 2025	3,397
Company	
Single-tier interim dividend of RM0.012 per ordinary share in respect of the financial year ended 31 May 2025, paid on 23 December 2024	7,215,000

The directors do not recommend the payment of any final dividend in respect of the financial year ended 31 May 2025.

RESERVES OR PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

DIRECTORS' REPORT

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and had satisfied themselves that all known bad debts had been written off and that adequate allowance had made for doubtful debts.

At the date of this report, the directors are not aware of any circumstances which would render the amount written off for bad debts or the amount of allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent.

CURRENT ASSETS

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps to ensure that any current assets which were unlikely to be realised in the ordinary course of business including their values as shown in the accounting records of the Group and of the Company had been written down to an amount which they might be expected to realise.

At the date of this report, the directors are not aware of any circumstances that would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading.

VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:

- (i) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; and
- (ii) any contingent liabilities in respect of the Group and of the Company which has arisen since the end of the financial year.

In the opinion of the directors, no contingent or other liability of the Group and of the Company have become enforceable, or is likely to become enforceable, within the period of twelve months after the end of the financial year which will or may affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

ITEMS OF MATERIAL AND UNUSUAL NATURE

In the opinion of the directors,

- (i) the results of the operations of the Group and of the Company for the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
- (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

AUDITORS' REMUNERATION AND INDEMNITY

The auditors' remuneration of the Group and the Company during the financial year are RM508,582 and RM261,000 respectively.

The Company has agreed to indemnify the auditors of the Company as permitted under Section 289 of the Companies Act 2016 in Malaysia.

ISSUE OF SHARES AND DEBENTURES

During the financial year, no new issue of shares or debentures were made by the Company.

OPTIONS GRANTED OVER UNISSUED SHARES

No options were granted to any person to take up the unissued shares of the Company during the financial year.

DIRECTORS

The directors in office during the financial year and during the period from the end of the financial year to the date of this report are:

Mohd Hoshairy Bin Alias*
Nasimah Binti Mohd Zain*
Yee Chee Meng*
Lim Leong Ping @ Raymond Lim*
Nor'Azamin Bin Salleh
Saleena Binti Mohd Ali
Tay Weng Hwee
Muhriz Nor Iskandar Bin Mohamed Murad
Hajar Roslin Binti Mohamad

* Directors of the Company and certain subsidiaries

DIRECTORS' REPORT

DIRECTORS (CONTINUED)

Other than as stated above, the names of the directors of the subsidiaries of the Company in office during the financial year and during the period from the end of the financial year to the date of this report are:

Tan Siang Pin	
Soh Kian Hwa	
Koka Faridah	
Jimmy S. Soo	
Milagros E. Soriano	
Nina Sarah D.Cabeza	
Low Guan Leong	
Ng Oy Moon	
Mok Pek Yoke	
Thor Joe Hock	(Appointed on 21 May 2025)
Gideon Liau Pitt Seng	(Appointed on 18 July 2025)
Thoo W'y-Kit	(Appointed on 18 July 2025)

DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings required to be kept by the Company under Section 59 of the Companies Act 2016 in Malaysia, the interests of directors in office at the end of the financial year in shares in the Company and its related corporations during the financial year were as follows:

	At 1 June 2024	Number of ordinary shares		At 31 May 2025
		Bought	Sold	
Interests in the company				
Direct interests:				
Yee Chee Meng	37,774,200	511,000	-	38,285,200
Lim Leong Ping @ Raymond Lim	35,552,200	180,000	-	35,732,200
Saleena Binti Mohd Ali	100,000	-	-	100,000
Nor'Azamin Bin Salleh	200,000	-	-	200,000
Tay Weng Hwee	200,000	-	-	200,000
Muhriz Nor Iskandar Bin Mohamed Murad	200,000	-	-	200,000
Indirect interests:				
Mohd Hoshairy Bin Alias *	333,180,900	-	-	333,180,900
Nasimah Binti Mohd Zain *	333,180,900	-	-	333,180,900
Yee Chee Meng *	333,180,900	-	-	333,180,900
Interests in the holding company				
Infomina Holdings Sdn. Bhd.				
Direct interests:				
Mohd Hoshairy Bin Alias	1,792,500	-	-	1,792,500
Nasimah Binti Mohd Zain	1,792,500	-	-	1,792,500
Yee Chee Meng	1,080,567	-	-	1,080,567
Lim Leong Ping @ Raymond Lim	448,874	-	-	448,874

* Shares held through company in which the directors have substantial financial interests.

DIRECTORS' REPORT

DIRECTORS' INTERESTS (CONTINUED)

By virtue of their interests in the ordinary shares of the holding company and pursuant to Section 8 of the Companies Act 2016 in Malaysia, Mohd Hoshairy Bin Alias, Nasimah Binti Mohd Zain and Yee Chee Meng are deemed to have an interest in the ordinary shares of the Company to the extent that the holding company has an interest.

Other than as stated above, none of the other directors in office at the end of the financial year had any interest in ordinary shares or debentures of the Company and its related corporations during the financial year.

DIRECTORS' BENEFITS

Since the end of the previous financial year, no director of the Company has received or become entitled to receive any benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable, by the directors as shown below) by reason of a contract made by the Company or related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest.

The directors' benefits of the Group and of the Company are as follow:

	2025	
	Group RM	Company RM
Directors of the Company		
Executive directors		
- Salaries, allowances and bonuses	2,930,000	2,930,000
- Defined contribution plans	309,600	309,600
- Other emoluments	32,087	32,087
- Benefits-in-kind	74,200	74,200
	<u>3,345,887</u>	<u>3,345,887</u>
Non-executive directors		
- Directors' fee	395,407	316,002
- Other emoluments	29,000	29,000
	<u>424,407</u>	<u>345,002</u>
	<u>3,770,294</u>	<u>3,690,889</u>

Neither during nor at the end of the financial year, was the Company a party to any arrangements where the object is to enable the directors to acquire benefits by means of the acquisition of shares in, or debentures of the Company or any other body corporate.

INDEMNITY TO DIRECTORS AND OFFICERS

During the financial year, there was no indemnity coverage and insurance premium paid for the directors and officers of the Company.

DIRECTORS' REPORT

SUBSIDIARIES

The details of the Company's subsidiaries are as follows:

Name of the company	Principal place of business/ Country of incorporation	Ownership interest		Principal activities
		2025 %	2024 %	
Infomina Services Sdn. Bhd.	Malaysia	100	100	Dormant. Intended for provision of maintenance and support services for information technologies
Infomina Pte. Ltd.	Singapore	100	100	Provision of technology hardware, software, consultancy and support services
Infomina (Thailand) Co., Ltd.	Thailand	99.99	99.99	Import and export of computer software and hardware
PT Infomina Solution Indonesia	Indonesia	99.60	99.60	Computer programming activities, computer consulting and other computer facility management
Infomina Philippines, Inc.	Philippines	99.95	99.95	Provision of data management, storage and archiving, reselling of software and software integration
Infomina Limited	Hong Kong	100	100	Dormant. Intended for information technology consultancy and support services
Infomina Japan K.K.	Japan	100	100	Provision of technology hardware, software, consultancy, support services and investment holding
Infomina AI Sdn. Bhd.	Malaysia	70	70	Software designing, development, customisation, implementation, maintenance testing and benchmarking, designing, developing and dealing in artificial intelligence and related computer software and solutions
Infomina Geolytik Sdn. Bhd.	Malaysia	51	-	Software design, development, customisation, implementation, maintenance, testing and related computer software and solutions

INTERESTS IN HOLDING COMPANY AND OTHER RELATED CORPORATIONS

Other than as disclosed elsewhere in this report, the Company does not have any interest in shares in the holding company and its other related corporations during the financial year.

SIGNIFICANT EVENTS SUBSEQUENT TO THE END OF THE FINANCIAL YEAR

- (a) On 28 July 2025, the Company proposes to undertake a proposed establishment of an employee's share option scheme ("ESOS") of up to 15% of the total number of issued Shares at any point of time over the duration of the ESOS ("Proposed ESOS") to the Eligible Persons.

On 27 August 2025, the Company has submitted the listing application in relation to the Proposed ESOS to Bursa Malaysia Securities Berhad.

On 11 September 2025, Bursa Malaysia Securities Berhad had, approved the listing of and quotation for the number of new Infomina Shares, representing up to 15% of the total number of issued shares of Infomina (excluding treasury shares, if any), to be issued pursuant to the Proposed ESOS.

DIRECTORS' REPORT

SIGNIFICANT EVENTS SUBSEQUENT TO THE END OF THE FINANCIAL YEAR (CONTINUED)

- (b) On 5 August 2025, Infomina Philippines, Inc. ("Infomina PHP"), a 99.95% owned subsidiary of the Company, filed a Civil Complaint against the Bank of the Philippine Islands ("BPI") at the Regional Trial Court of Makati in the Philippines.

Infomina PHP has commenced legal proceedings against BPI based on the following:

- (i) BPI's invalid termination of the Agreement for the resale of mainframe software products, which BPI purportedly terminated on 22 September 2022; and
- (ii) BPI's failure to report according to the terms of the Agreement of its usage or consumption of the software resold under the Agreement, which resulted in the imposition of overage fees in accordance with the provisions of the Agreement.

Based on the Civil Complaint served to BPI, Infomina PHP is claiming, amongst others, the following from BPI:

- (i) Second-year subscription fee amounting to PHP390,268,552.51, inclusive of Value-Added Tax ("VAT");
- (ii) Compensatory interest on claim for invalid termination or software retention amounting to PHP179,181,380.90 (inclusive of additional interest rate of 18% per annum on the unpaid subscription fee until full settlement);
- (iii) Overage fees amounting to PHP738,757,433.37 (inclusive of VAT) ("Overage Fees");
- (iv) Compensatory interest on Overage Fees amounting to PHP337,723,466.70 (inclusive of additional interest rate of 18% per annum on the Overage Fees until full payment of the Overage Fees);
- (v) Compound interest of 6% per annum on the compensatory interest until full payment of the compound interest;
- (vi) Attorney's fees in an amount not less than PHP5,000,000.00; and
- (vii) Costs of suit.

A total claim amount of PHP1,650,930,833.48 (equivalent to approximately RM133 million) has been filed against BPI and such amount shall be due and payable to Infomina PHP by BPI.

In view of the above, Infomina PHP has recognised an impairment loss of RM10,040,622 on the trade receivable from BPI, as disclosed on Note 9(a) to the financial statements.

HOLDING COMPANY

The directors regard Infomina Holdings Sdn. Bhd., a company incorporated in Malaysia, as the holding company of the Company.

AUDITORS

The auditors, Messrs Baker Tilly Monteiro Heng PLT, have expressed their willingness to continue in office.

This report was approved and signed on behalf of the Board of Directors in accordance with a resolution of the directors.

.....
YEE CHEE MENG
Director

.....
NASIMAH BINTI MOHD ZAIN
Director

Date: 18 September 2025

STATEMENTS OF FINANCIAL POSITION

AS AT 31 MAY 2025

		Group		Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
ASSETS					
Non-current assets					
Plant and equipment	5	3,994,669	5,868,761	3,994,669	5,868,761
Intangible assets	6	8,048,601	1,369,404	1,258,256	1,369,404
Investment in subsidiaries	7	-	-	10,136,909	10,136,228
Deferred tax assets	8	3,931,253	3,596,759	-	-
Trade and other receivables	9	2,298,939	1,372,676	-	-
Total non-current assets		18,273,462	12,207,600	15,389,834	17,374,393
Current assets					
Current tax assets		795,247	1,066,496	795,247	1,066,496
Trade and other receivables	9	164,456,202	171,975,497	72,650,962	65,921,244
Contract assets	10	3,689,079	7,300,448	3,559,190	2,654,187
Deposits, cash and bank balances	11	94,701,806	70,038,031	48,510,486	36,379,870
Total current assets		263,642,334	250,380,472	125,515,885	106,021,797
TOTAL ASSETS		281,915,796	262,588,072	140,905,719	123,396,190
EQUITY AND LIABILITIES					
Equity attributable to owners of the Company					
Share capital	12	42,047,796	42,047,796	42,047,796	42,047,796
Irredeemable preference shares	13	64,895	64,895	-	-
Retained earnings		121,752,566	107,800,205	17,537,895	22,479,735
Reorganisation reserve	14	(5,699,584)	(5,699,584)	-	-
Other reserves	15	(6,372,515)	(1,268,638)	-	-
		151,793,158	142,944,674	59,585,691	64,527,531
Non-controlling interests		(8,982)	20,971	-	-
TOTAL EQUITY		151,784,176	142,965,645	59,585,691	64,527,531
Non-current liabilities					
Borrowings	16	2,083,224	2,777,633	2,083,224	2,777,633
Deferred tax liabilities	8	4,612,209	4,184,805	1,888,306	2,049,533
Total non-current liabilities		6,695,433	6,962,438	3,971,530	4,827,166
Current liabilities					
Borrowings	16	984,213	3,310,513	984,213	3,310,513
Current tax liabilities		1,065,301	1,105,774	-	-
Trade and other payables	17	38,454,468	38,533,466	69,946,700	43,975,340
Contract liabilities	10	82,932,205	69,710,236	6,417,585	6,755,640
Total current liabilities		123,436,187	112,659,989	77,348,498	54,041,493
TOTAL LIABILITIES		130,131,620	119,622,427	81,320,028	58,868,659
TOTAL EQUITY AND LIABILITIES		281,915,796	262,588,072	140,905,719	123,396,190

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 MAY 2025

		Group		Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
Revenue	18	196,682,391	225,160,102	60,970,695	92,622,177
Cost of sales		(137,085,723)	(160,798,717)	(46,344,111)	(67,829,487)
Gross profit		59,596,668	64,361,385	14,626,584	24,792,690
Other income	19	459,560	1,158,420	4,994,611	3,900,407
Administrative expenses		(23,222,831)	(23,900,415)	(17,186,697)	(18,778,033)
Impairment loss on a trade receivable		(10,040,622)	-	-	-
		(33,263,453)	(23,900,415)	(17,186,697)	(18,778,033)
Operating profit		26,792,775	41,619,390	2,434,498	9,915,064
Finance income	20	766,765	589,873	2,416,962	1,153,433
Finance costs	21	(543,349)	(226,524)	(1,973,853)	(616,972)
Profit before tax	22	27,016,191	41,982,739	2,877,607	10,451,525
Income tax expense	24	(5,874,259)	(8,931,670)	(604,447)	(2,984,314)
Profit for the financial year		21,141,932	33,051,069	2,273,160	7,467,211
Other comprehensive loss for the financial year, net of tax					
<i>Items that may be reclassified subsequently to profit or loss</i>					
Exchange differences on translation of foreign operations		(5,105,323)	(3,149,707)	-	-
Other comprehensive loss for the financial year		(5,105,323)	(3,149,707)	-	-
Total comprehensive income for the financial year		16,036,609	29,901,362	2,273,160	7,467,211
Profit/(Loss) attributable to:					
Owners of the Company		21,170,758	33,050,188	2,273,160	7,467,211
Non-controlling interests		(28,826)	881	-	-
		21,141,932	33,051,069	2,273,160	7,467,211
Total comprehensive income/(loss) attributable to:					
Owners of the Company		16,066,881	29,901,213	2,273,160	7,467,211
Non-controlling interests		(30,272)	149	-	-
		16,036,609	29,901,362	2,273,160	7,467,211
Earnings per shares attributable to ordinary equity holders of the Company					
Basic and diluted	28	0.04	0.05		

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 MAY 2025

	<----- Attributable to owners of the Company ----->							
	Share capital RM	Irredeemable preference shares RM	Reorgani- sation reserve RM	Other reserves RM	Retained earnings RM	Sub-total RM	Non- controlling interests RM	Total equity RM
Group								
At 1 June 2024	42,047,796	64,895	(5,699,584)	(1,268,638)	107,800,205	142,944,674	20,971	142,965,645
Total comprehensive income for the financial year								
Profit/(Loss) for the financial year	-	-	-	-	21,170,758	21,170,758	(28,826)	21,141,932
Other comprehensive loss for the financial year	-	-	-	(5,103,877)	-	(5,103,877)	(1,446)	(5,105,323)
Total comprehensive income	-	-	-	(5,103,877)	21,170,758	16,066,881	(30,272)	16,036,609
Transactions with owners								
Non-controlling interests arising from investment in a subsidiary	-	-	-	-	-	-	49	49
Non-controlling interests arising from additional interests in a subsidiary	-	-	-	-	-	-	270	270
Dividends paid on shares	-	-	-	-	(7,218,397)	(7,218,397)	-	(7,218,397)
Total transactions with owners	-	-	-	-	(7,218,397)	(7,218,397)	319	(7,218,078)
At 31 May 2025	42,047,796	64,895	(5,699,584)	(6,372,515)	121,752,566	151,793,158	(8,982)	151,784,176
At 1 June 2023	42,047,796	64,895	(5,699,584)	1,880,337	74,753,415	113,046,859	20,792	113,067,651
Total comprehensive income for the financial year								
Profit for the financial year	-	-	-	-	33,050,188	33,050,188	881	33,051,069
Other comprehensive loss for the financial year	-	-	-	(3,148,975)	-	(3,148,975)	(732)	(3,149,707)
Total comprehensive income	-	-	-	(3,148,975)	33,050,188	29,901,213	149	29,901,362
Transactions with owners								
Changes in ownership of interests in a subsidiary	-	-	-	-	-	-	30	30
Dividends paid on shares	-	-	-	-	(3,398)	(3,398)	-	(3,398)
Total transactions with owners	-	-	-	-	(3,398)	(3,398)	30	(3,368)
At 31 May 2024	42,047,796	64,895	(5,699,584)	(1,268,638)	107,800,205	142,944,674	20,971	142,965,645

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STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 MAY 2025

		<----- Attributable to owners -----> of the Company		
	Note	Share capital RM	Retained earnings RM	Total RM
Company				
At 1 June 2023		42,047,796	15,012,524	57,060,320
Total comprehensive income for the financial year				
Profit for the financial year, representing total comprehensive income		-	7,467,211	7,467,211
At 31 May 2024		42,047,796	22,479,735	64,527,531
Total comprehensive income for the financial year				
Profit for the financial year, representing total comprehensive income		-	2,273,160	2,273,160
Transaction with owners				
Dividends paid on shares, representing total transaction with owners	25	-	(7,215,000)	(7,215,000)
At 31 May 2025		42,047,796	17,537,895	59,585,691

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MAY 2025

		Group		Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
Cash flows from operating activities					
Profit before tax		27,016,191	41,982,739	2,877,607	10,451,525
Adjustments for:					
Amortisation of intangible assets	6	260,552	39,126	260,552	39,126
Depreciation of plant and equipment	5	1,874,092	1,841,921	1,874,092	1,841,921
Gain on derecognition of right-of-use assets		-	(31,999)	-	(31,999)
Gain on disposal of plant and equipment		-	(140,000)	-	(140,000)
Impairment loss on a trade receivable	9	10,040,622	-	-	-
Finance costs		543,349	226,524	1,973,853	616,972
Finance income		(766,765)	(589,873)	(2,416,962)	(1,153,433)
Net unrealised foreign exchange loss/(gain)		2,869,351	(560,591)	1,673,060	(211,541)
Value-added tax written off		836,131	-	-	-
Operating profit before changes in working capital:		42,673,523	42,767,847	6,242,202	11,412,571
Changes in working capital:					
Trade and other receivables		(16,225,698)	(8,069,015)	3,259,018	13,746,893
Contract assets		3,725,727	(2,186,644)	(905,003)	(2,654,187)
Trade and other payables		9,442,125	(39,801,948)	2,991,983	(2,686,079)
Contract liabilities		14,191,647	6,373,166	(338,055)	(7,872,693)
Net cash generated from/(used in) operations		53,807,324	(916,594)	11,250,145	11,946,505
Income tax paid, net		(5,535,357)	(7,388,084)	(494,425)	(559,052)
Interest paid		(144,014)	(158,854)	(144,014)	(158,854)
Net cash from/(used in) operating activities		48,127,953	(8,463,532)	10,611,706	11,228,599
Cash flows from investing activities					
Advances to subsidiaries		-	-	(13,159,004)	(29,433,685)
Additions of intangible assets	6	(6,920,346)	(1,408,530)	(149,404)	(1,408,530)
Change in pledged deposits	11	2,828,591	(708,532)	2,828,591	(708,532)
Interest received		766,765	589,873	2,416,962	1,153,433
Investment in subsidiaries	7	-	-	(681)	(241,382)
Purchase of plant and equipment	(a)	-	(1,988,875)	-	(1,988,875)
Proceeds from disposal of plant and equipment		-	140,000	-	140,000
Net cash used in investing activities		(3,324,990)	(3,376,064)	(8,063,536)	(32,487,571)

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MAY 2025

	Note	Group		Company	
		2025 RM	2024 RM	2025 RM	2024 RM
Cash flows from financing activities					
Advances from a subsidiary		-	-	26,002,523	20,603,738
Advances from directors		1,596	-	1,596	-
Dividend paid to owners	25	(7,215,000)	-	(7,215,000)	-
Interest paid		(399,335)	(67,670)	(1,829,839)	(458,118)
Net change in banker acceptance		(2,329,000)	2,700,000	(2,329,000)	2,700,000
Repayment of hire purchase payables		(207,375)	(149,471)	(207,375)	(149,471)
Payments of lease liabilities		(484,334)	(545,278)	(484,334)	(545,278)
Subscription of shares by non-controlling interest in subsidiaries		319	30	-	-
Net cash (used in)/from financing activities		(10,633,129)	1,937,611	13,938,571	22,150,871
Net increase/(decrease) in cash and cash equivalents		34,169,834	(9,901,985)	16,486,741	891,899
Cash and cash equivalents at the beginning of the financial year		62,961,569	73,382,582	29,303,408	28,507,289
Effects of exchange rate changes on cash and cash equivalents		(6,677,468)	(519,028)	(1,527,534)	(95,780)
Cash and cash equivalents at the end of the financial year	11	90,453,935	62,961,569	44,262,615	29,303,408

(a) The Group and the Company made the following cash payments to purchase plant and equipment:

	Group and Company	
	2025 RM	2024 RM
Purchase of plant and equipment (Note 5)	-	2,839,494
Financed by way of lease arrangements	-	(850,619)
Cash payments on purchase of plant and equipment	-	1,988,875

(b) Reconciliation of changes in liabilities arising from financing activities are as follows:

	1 June 2024 RM	Cash flows RM	31 May 2025 RM
Group			
Amounts owing to directors	-	1,596	1,596
Banker acceptance	2,700,000	(2,329,000)	371,000
Hire purchase payables	954,677	(207,375)	747,302
Lease liabilities	2,433,469	(484,334)	1,949,135
	6,088,146	(3,019,113)	3,069,033

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MAY 2025

(b) Reconciliation of changes in liabilities arising from financing activities are as follows: (Continued)

	1 June 2024 RM	Cash flows RM	Non-cash Foreign exchange movement RM	31 May 2025 RM
Company				
Amounts owing to directors	-	1,596	-	1,596
Amount owing to a subsidiary	20,105,358	26,002,523	(3,024,742)	43,083,139
Banker acceptance	2,700,000	(2,329,000)	-	371,000
Hire purchase payables	954,677	(207,375)	-	747,302
Lease liabilities	2,433,469	(484,334)	-	1,949,135
	26,193,504	22,983,410	(3,024,742)	46,152,172
	1 June 2023 RM	Cash flows RM	Non-cash Acquisition RM	31 May 2024 RM
Group				
Banker acceptance	-	2,700,000	-	2,700,000
Hire purchase payables	777,148	(149,471)	327,000	954,677
Lease liabilities	2,561,460	(545,278)	417,287	2,433,469
	3,338,608	2,005,251	744,287	6,088,146
	1 June 2023 RM	Cash flows RM	Acquisition RM	31 May 2024 RM
Company				
Amount owing to a subsidiary	-	20,603,738	-	20,105,358
Banker acceptance	-	2,700,000	-	2,700,000
Hire purchase payables	777,148	(149,471)	327,000	954,677
Lease liabilities	2,561,460	(545,278)	417,287	2,433,469
	3,338,608	22,608,989	744,287	26,193,504

(c) Total cash outflows for leases as a lessee:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Included in net cash from/(used in) operating activities:				
Payments relating to short-term leases	109,258	62,931	-	-
Payments relating to leases of low value assets	91,453	80,945	90,303	80,945
Interest paid in relation to lease liabilities	144,014	158,854	144,014	158,854
Included in net cash (used in)/from financing activities:				
Payments of lease liabilities	484,334	545,278	484,334	545,278
Total cash outflows for leases	829,059	848,008	718,651	785,077

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

1. CORPORATE INFORMATION

Infomina Berhad (the “Company”) is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the ACE Market of Bursa Malaysia Securities Berhad. The registered office of the Company is located at Office Suite No. 603, Block C, Pusat Dagangan Phileo Damansara 1, No. 9, Jalan 16/11, Off Jalan Damansara, 46350 Petaling Jaya, Selangor. The principal place of business of the Company is located at BO3-C-12-1, Menara 3A, No. 3 Jalan Bangsar, KL Eco City, 59200 Kuala Lumpur.

The directors regard Infomina Holdings Sdn. Bhd., a company incorporated in Malaysia, as the holding company of the Company.

The principal activities of the Company are provision of technology hardware, software, consultancy, support and services and investment holding. The principal activities of its subsidiaries are disclosed in Note 7. There have been no significant changes in the nature of the principal activities of the Company and its subsidiaries during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 18 September 2025.

2. BASIS OF PREPARATION

2.1 Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with the Malaysian Financial Reporting Standards (“MFRSs”), the International Financial Reporting Standards (“IFRS”) and the requirements of the Companies Act 2016 in Malaysia.

2.2 Adoption of amendments to MFRSs

The Group and the Company have adopted the following applicable amendments to MFRSs for the current financial year:

Amendments to MFRSs

MFRS 7	Financial Instruments: Disclosures
MFRS 16	Leases
MFRS 101	Presentation of Financial Statements
MFRS 107	Statement of Cash Flows

The adoption of the above amendments to MFRSs did not have any significant effect on the financial statements of the Group and of the Company and did not result in significant changes to the Group’s and the Company’s existing accounting policies.

2.3 New MFRSs and amendments to MFRSs that have been issued, but yet to be effective

The Group and the Company have not adopted the following new MFRSs and amendments to MFRSs that have been issued, but yet to be effective

		Effective for financial periods beginning on or after
<u>New MFRSs</u>		
MFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027

NOTES TO THE FINANCIAL STATEMENTS

2. BASIS OF PREPARATION (CONTINUED)

2.3 New MFRSs and amendments to MFRSs that have been issued, but yet to be effective (Continued)

The Group and the Company have not adopted the following new MFRSs and amendments to MFRSs that have been issued, but yet to be effective (continued)

		Effective for financial periods beginning on or after
<u>Amendments to MFRSs</u>		
MFRS 1	First-time Adoption of Malaysian Financial Reporting Standards	1 January 2026
MFRS 7	Financial Instruments: Disclosures	1 January 2026
MFRS 9	Financial Instruments	1 January 2026
MFRS 10	Consolidated Financial Statements	1 January 2026/ Deferred
MFRS 107	Statement of Cash Flows	1 January 2026
MFRS 121	The Effects of Changes in Foreign Exchange Rates	1 January 2025
MFRS 128	Investments in Associates and Joint Ventures	Deferred

2.3.1 The Group and the Company plan to adopt the above applicable new MFRSs and amendments to MFRSs when they become effective. The initial application of the applicable new MFRSs and amendments to MFRSs is not expected to have material impact to the current period and prior period financial statements of the Group and the Company.

2.4 Functional and presentation currency

The financial statements of the Group and of the Company are measured using the currency at the primary economic environment in which they operate ("the functional currency"). The Company's financial statements are presented in Ringgit Malaysia ("RM"), which is also the Group and of the Company's functional currency.

2.5 Basis of measurement

The financial statements of the Group and of the Company have been prepared on the historical cost basis, except as otherwise disclosed.

3. MATERIAL ACCOUNTING POLICY INFORMATION

Unless otherwise stated, the following material accounting policy information have been applied consistently to all the financial years presented in the financial statements of the Group and of the Company.

3.1 Basis of consolidation

(a) Subsidiary and business combination

The Group applies the acquisition method to account for business combinations from the acquisition date, when the required set of activities meets the definition of a business and control is transferred to the Group.

(b) Non-controlling interests

At the acquisition date, components of non-controlling interests of the Group are measured at their acquisition-date fair values.

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Separate financial statements

In the Company's statement of financial position, investment in subsidiaries are measured at cost less any accumulated impairment losses.

3.3 Financial instruments

Financial assets - subsequent measurements and gains and losses

Debt instrument at amortised cost

The Group and the Company subsequently measure these assets at amortised cost under the effective interest method. The gross carrying amount is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Financial liabilities – subsequent measurements and gains and losses

The Group and the Company classify the financial liabilities at amortised cost.

The Group and the Company subsequently measure other financial liabilities at amortised cost under the effective interest method. Interest expense and foreign exchange gain and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

3.4 Plant and equipment

Plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

All plant and equipment are depreciated on straight-line basis by allocating their depreciable amounts over their remaining useful lives.

	Useful lives (years)
Computer and software	4
Furniture and fittings	4
Motor vehicles	5
Office equipment	4
Renovation	10

3.5 Leases

Lessee accounting

The Group and the Company present right-of-use assets that do not meet the definition of investment property as plant and equipment in Note 5 and lease liabilities as borrowings in Note 16.

Short-term leases and leases of low value assets

The Group and the Company have elected not to recognise right-of-use assets and lease liabilities for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. Accordingly, the Group and the Company recognise the lease payments as an operating expense on a straight-line basis over the term of the leases.

NOTES TO THE FINANCIAL STATEMENTS

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.5 Leases (Continued)

Lessee accounting (Continued)

Right-of-use assets

The right-of-use assets are measured at cost less accumulated depreciation and any accumulated impairment losses, and adjust for remeasurement of lease liabilities. The right-of-use assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

Lease liabilities

The lease liabilities are initially measured at present value of the lease payments that are not paid at the commencement date, discounted by using the incremental borrowing rate.

3.6 Intangible assets

Intangible assets that are developed by the Group and the Company, which have finite useful lives, are measured at cost less any accumulated amortisation and any accumulated impairment losses.

The amortisation methods used and the estimated useful lives are as follows:

	Method	Useful lives (years)
Development costs	Straight-line	5 – 6
Trademarks	Straight-line	6
Market and technical knowledge	Straight-line	3

3.7 Preference shares

The Group and the Company classify preference shares as equity instruments as they do not contain any contractual obligation for the issuer to deliver cash or another financial asset to the holder, nor are they redeemable at a fixed date or at the holder's discretion. Dividends on irredeemable preference shares are recognised as distributions within equity when declared.

3.8 Revenue and other income

(a) Rendering of services

Revenue from a contract to provide services is recognised over time as the services are rendered because the customer services and uses the benefits simultaneously. This is determined based on the time elapsed (output method).

Sales are made with credit term of 30 to 60 days and no element of financing is present. A receivable is recognised when the customer accepts the delivery of the goods as the consideration is unconditional other than passage of time before the payment is due.

(b) Interest income

Interest income is recognised using the effective interest method.

(c) Management fee income

Management fee and services are recognised when services are rendered.

4. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of financial statements in conformity with MFRSs requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of the revenue and expenses during the reporting period. It also requires directors to exercise their judgement in the process of applying the Group's and the Company's accounting policies. Although these estimates and judgement are based on the directors' best knowledge of current events and actions, actual results may differ.

The areas involving a higher degree of judgement or complexity that have the most significant effect on the Group's and the Company's financial statements, or areas where assumptions and estimates that have a significant risk of resulting in a material adjustment to the Group's and the Company's financial statements within the next financial year are disclosed as follows:

(a) Impairment of financial assets

The impairment provisions for financial assets are based on assumptions about risk of default and expected loss rate. The Group and the Company use judgement in making these assumptions and selecting inputs to the impairment calculation, based on the Group's and the Company's past history, existing market conditions as well as forward looking estimates at the end of each reporting period.

The Group and the Company use a provision matrix to calculate expected credit losses for trade receivables. The provision rates are depending on the number of days that a trade receivable is past due.

The information about the impairment losses on the Group's and the Company's financial assets are disclosed in Note 26.

(b) Revenue recognition

The Group recognised revenue over time for its technology infrastructure operations, maintenance and support services, and design and delivery of technology infrastructure solutions. The contracts with customers consist of various terms depending on the complexity of the services provided. These terms are important to identify whether the entity has an enforceable right to payment for performance completed to date which will affect the method of revenue recognition.

The revenue recognised for technology infrastructure operations, maintenance and support services, and design and delivery of technology infrastructure solutions during the year is disclosed in Note 18.

The carrying amounts of the Group's and of the Company's contract assets and contract liabilities are disclosed in Note 10.

(c) Impairment of investment in subsidiaries

The Company tests investment in subsidiaries for impairment annually in accordance with its accounting policy. More regular reviews are performed if events indicate that this is necessary. The assessment of the net tangible assets of the subsidiaries affects the results of the impairment test.

Significant judgement is required in the estimation of the present value of future cash flows generated by the subsidiaries, which involve uncertainties and are significantly affected by assumptions used and judgement made regarding estimates of future cash flows and discount rates. Changes in assumptions could significantly affect the results of the Company's tests for impairment of investment in subsidiaries.

The carrying amounts of the Company's investment in subsidiaries are disclosed in Note 7.

5. PLANT AND EQUIPMENT

NOTES TO THE
FINANCIAL STATEMENTS

	Note	Computer and software and fittings						Right-of-use assets		Total RM
		Computer and software RM	Furniture and fittings RM	Motor vehicles RM	Office equipment RM	Renovation RM	RM	RM	RM	
Group and Company										
Cost										
At 1 June 2024/At 31 May 2025		3,992,132	1,113,452	1,439,910	411,200	885,498		3,184,171		11,026,363
Accumulated depreciation										
At 1 June 2024		2,573,038	615,934	610,166	343,920	148,313		866,231		5,157,602
Depreciation charge for the financial year	22	816,087	184,417	222,827	32,044	88,550		530,167		1,874,092
At 31 May 2025		3,389,125	800,351	832,993	375,964	236,863		1,396,398		7,031,694
Carrying amount										
At 31 May 2025		603,007	313,101	606,917	35,236	648,635		1,787,773		3,994,669
Cost										
At 1 June 2023		3,286,097	600,827	1,278,995	365,690	305,238		3,416,171		9,253,018
Additions		706,035	512,625	471,446	45,510	580,260		523,618		2,839,494
Derecognition		-	-	-	-	-		(1,343,823)		(1,343,823)
Disposals		-	-	(310,531)	-	-		-		(310,531)
Lease modification		-	-	-	-	-		588,205		588,205
At 31 May 2024		3,992,132	1,113,452	1,439,910	411,200	885,498		3,184,171		11,026,363
Accumulated depreciation										
At 1 June 2023		1,783,121	446,095	765,812	285,497	83,941		943,031		4,307,497
Depreciation charge for the financial year	22	789,917	169,839	154,885	58,423	64,372		604,485		1,841,921
Derecognition		-	-	-	-	-		(681,285)		(681,285)
Disposals		-	-	(310,531)	-	-		-		(310,531)
At 31 May 2024		2,573,038	615,934	610,166	343,920	148,313		866,231		5,157,602
Carrying amount										
At 31 May 2024		1,419,094	497,518	829,744	67,280	737,185		2,317,940		5,868,761

NOTES TO THE FINANCIAL STATEMENTS

5. PLANT AND EQUIPMENT (CONTINUED)

(a) Right-of-use assets

The Group and the Company lease office premises for their office space and operations. The leases for office premises generally have lease terms between 3 to 6 years (2024: 3 to 6 years). The Group and the Company have options to renew the leases.

Information about leases for which the Group and the Company are lessees is presented below:

	Office buildings RM
Group and Company	
Carrying amount	
At 1 June 2023	2,473,140
Additions	523,618
Depreciation	(604,485)
Derecognition*	(662,538)
Lease modification	588,205
At 31 May 2024	2,317,940
Depreciation	(530,167)
At 31 May 2025	1,787,773

* In the previous financial year, derecognition of right-of-use assets was a result of termination of certain leases.

Extension and termination options

The Group and the Company have several lease contracts that include extension and termination options. These options are negotiated by the Group and the Company to provide flexibility in managing the leased-asset portfolio and align with the Group's and the Company's business needs.

6. INTANGIBLE ASSETS

	Development costs RM	Trademarks RM	Market and technical knowledge RM	Total RM
Group Cost	Note			
At 1 June 2023		-	-	-
Additions		1,399,714	8,816	1,408,530
At 31 May 2024		1,399,714	8,816	1,408,530
Additions		1,780,739	-	6,920,346
Foreign exchange differences		-	19,403	19,403
At 31 May 2025		3,180,453	8,816	5,159,010

NOTES TO THE FINANCIAL STATEMENTS

6. INTANGIBLE ASSETS (CONTINUED)

	Note	Development costs RM	Trademarks RM	Market and technical knowledge RM	Total RM
Group					
Accumulated amortisation					
At 1 June 2023		-	-	-	-
Amortisation charge for the financial year	22	38,881	245	-	39,126
At 31 May 2024		38,881	245	-	39,126
Amortisation charge for the financial year	22	259,083	1,469	-	260,552
At 31 May 2025		297,964	1,714	-	299,678
Carrying amount					
At 31 May 2024		1,360,833	8,571	-	1,369,404
At 31 May 2025		2,882,489	7,102	5,159,010	8,048,601

	Note	Development costs RM	Trademarks RM	Total RM
Company				
Cost				
At 1 June 2023		-	-	-
Additions		1,399,714	8,816	1,408,530
At 31 May 2024		1,399,714	8,816	1,408,530
Additions		149,404	-	149,404
At 31 May 2025		1,549,118	8,816	1,557,934
Accumulated amortisation				
At 1 June 2023		-	-	-
Amortisation charge for the financial year	22	38,881	245	39,126
At 31 May 2024		38,881	245	39,126
Amortisation charge for the financial year	22	259,083	1,469	260,552
At 31 May 2025		297,964	1,714	299,678
Carrying amount				
At 31 May 2024		1,360,833	8,571	1,369,404
At 31 May 2025		1,251,154	7,102	1,258,256

(a) Development costs

Development costs principally comprise internally generated expenditure on major projects where it is reasonably anticipated that the costs will be recovered through future commercial activities.

NOTES TO THE FINANCIAL STATEMENTS

6. INTANGIBLE ASSETS (CONTINUED)

(b) Trademarks

Trademarks principally comprise the application and trademark fees for computer hardware and software design, consultancy and development.

(c) Market and technical knowledge

Market and technical knowledge is related to marketing and technical knowledge of its employees and experience in the geographical region and industry.

(d) Amortisation

The amortisation of intangible assets of the Group and of the Company amounting to RM260,552 (2024: RM39,126) respectively are included in the administrative expenses.

7. INVESTMENT IN SUBSIDIARIES

	Company	
	2025 RM	2024 RM
At cost		
At beginning of the financial year	10,289,227	10,047,845
Additions	681	241,382
	10,289,908	10,289,227
Less: Impairment losses	(152,999)	(152,999)
At end of the financial year	10,136,909	10,136,228

Details of the subsidiaries are as follows:

Name of the company	Principal place of business/ Country of incorporation	Ownership interest		Principal activities
		2025 %	2024 %	
Infomina Services Sdn. Bhd.	Malaysia	100	100	Dormant. Intended for provision of maintenance and support services for information technologies
Infomina Pte. Ltd. *	Singapore	100	100	Provision of technology hardware, software, consultancy and support services
Infomina (Thailand) Co., Ltd. *	Thailand	99.99	99.99	Import and export of computer software and hardware
PT Infomina Solution Indonesia *	Indonesia	99.60	99.60	Computer programming activities, computer consulting and other computer facility management
Infomina Philippines, Inc. *	Philippines	99.95	99.95	Provision of data management, storage and archiving, reselling of software and software integration

NOTES TO THE FINANCIAL STATEMENTS

7. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (Continued)

Name of the company	Principal place of business/ Country of incorporation	Ownership interest		Principal activities
		2025 %	2024 %	
Infomina Limited *	Hong Kong	100	100	Dormant. Intended for information technology consultancy and support services
Infomina Japan K.K. #	Japan	100	100	Provision of technology hardware, software, consultancy, support services and investment holding
Infomina AI Sdn. Bhd.	Malaysia	70	70	Software designing, development, customisation, implementation, maintenance, testing and benchmarking, designing, developing and dealing in artificial intelligence and related computer software and solutions
Infomina Geolytik Sdn. Bhd.	Malaysia	51	-	Software design, development, customisation, implementation, maintenance, testing and related computer software and solutions

Consolidated using unaudited management financial statements, no statutory requirement for financial statements to be audited at financial year end.

* Audited by an independent member firm of Baker Tilly International.

^ Consolidated using unaudited management financial statements, auditors' report is not available.

(a) Incorporation of subsidiaries

2025

On 21 May 2025, the Company had incorporated a 51% owned subsidiary, namely Infomina Geolytik Sdn. Bhd., a company incorporated in Malaysia, with an issued and paid-up capital of RM100.

2024

(i) On 28 August 2023, the Company had incorporated a wholly-owned subsidiary, namely Infomina Japan K.K., a company incorporated in Japan, with an issued and paid-up capital of 7,500 ordinary share at JPY7,500,000 (equivalent to RM241,312).

(ii) On 17 April 2024, the Company had incorporated a wholly-owned subsidiary, namely Infomina AI Sdn. Bhd., a company incorporated in Malaysia, with an issued and paid-up capital of 70 ordinary share at RM70.

(b) Subscription for additional interests in Infomina AI Sdn. Bhd.

On 14 November 2024, the Company had subscribed additional 630 ordinary shares at price of RM1.00 each in the share capital of a subsidiary, Infomina AI Sdn. Bhd.

NOTES TO THE FINANCIAL STATEMENTS

7. INVESTMENT IN SUBSIDIARIES (CONTINUED)

(c) Changes in ownership interests in Infomina AI Sdn. Bhd.

In the previous financial year, the Company's wholly-owned subsidiary, Infomina AI Sdn. Bhd. had increased its issued and paid-up share capital for a cash consideration of RM30 to the non-controlling interests. Consequently, the Group's equity interest in Infomina AI Sdn. Bhd. had diluted from 100% to 70%.

(d) Non-controlling interest in subsidiaries

The Group does not have any material non-controlling interest in subsidiaries. Hence, the summarised financial information of the material non-controlling interests are not disclosed.

8. DEFERRED TAX ASSETS/(LIABILITIES)

Deferred tax relates to the following:

	At 1 June 2024 RM	Recognised in profit or loss (Note 24) RM	Exchange differences RM	At 31 May 2025 RM
Group				
Deferred tax assets:				
Contract liabilities	4,942,045	658,577	(170,127)	5,430,495
Lease liabilities	19,014	19,713	-	38,727
Provisions	14,532	28,422	(1,976)	40,978
Unrealised foreign exchange losses	261,537	(249,910)	(11,627)	-
	5,237,128	456,802	(183,730)	5,510,200
Deferred tax liabilities:				
Contract assets	(637,005)	637,005	-	-
Unrealised forex exchange gain	-	(206,290)	1,093	(205,197)
Plant and equipment	(270,358)	191,056	-	(79,302)
Advances to suppliers	(4,917,811)	(1,097,167)	108,321	(5,906,657)
	(5,825,174)	(475,396)	109,414	(6,191,156)
	(588,046)	(18,594)	(74,316)	(680,956)
	At 1 June 2023 RM	Recognised in profit or loss (Note 24) RM	Exchange differences RM	At 31 May 2024 RM
Group				
Deferred tax assets:				
Contract liabilities	6,461,169	(1,448,880)	(70,244)	4,942,045
Lease liabilities	17,872	1,142	-	19,014
Impairment losses	14,807	-	(275)	14,532
Unrealised foreign exchange (gain)/losses	(140,709)	414,240	(11,994)	261,537
Unused tax losses	2,829,046	(2,828,949)	(97)	-
Unabsorbed capital allowances	219,634	(219,634)	-	-
	9,401,819	(4,082,081)	(82,610)	5,237,128

NOTES TO THE FINANCIAL STATEMENTS

8. DEFERRED TAX ASSETS/(LIABILITIES) (CONTINUED)

Deferred tax relates to the following: (Continued)

	At 1 June 2023 RM	Recognised in profit or loss (Note 24) RM	Exchange differences RM	At 31 May 2024 RM
Group				
Deferred tax liabilities:				
Contract assets	-	(637,005)	-	(637,005)
Plant and equipment	(357,684)	87,326	-	(270,358)
Advances to suppliers	(7,885,166)	2,925,604	41,751	(4,917,811)
	(8,242,850)	2,375,925	41,751	(5,825,174)
	1,158,969	(1,706,156)	(40,859)	(588,046)

	At 1 June 2024 RM	Recognised in profit or loss (Note 24) RM	At 31 May 2025 RM
Company			
Deferred tax assets/(liabilities):			
Contract liabilities	1,621,354	(81,134)	1,540,220
Lease liabilities	19,014	19,713	38,727
Contract assets	(637,005)	637,005	-
Plant and equipment	(270,358)	191,056	(79,302)
Advances to suppliers	(2,782,538)	(605,413)	(3,387,951)
	(2,049,533)	161,227	(1,888,306)

	At 1 June 2023 RM	Recognised in profit or loss (Note 24) RM	At 31 May 2024 RM
Company			
Deferred tax assets/(liabilities):			
Contract liabilities	3,510,800	(1,889,446)	1,621,354
Lease liabilities	17,872	1,142	19,014
Unused tax losses	2,825,261	(2,825,261)	-
Unabsorbed capital allowances	219,634	(219,634)	-
Contract assets	-	(637,005)	(637,005)
Plant and equipment	(357,684)	87,326	(270,358)
Advances to suppliers	(5,790,655)	3,008,117	(2,782,538)
	425,228	(2,474,761)	(2,049,533)

NOTES TO THE FINANCIAL STATEMENTS

8. DEFERRED TAX ASSETS/(LIABILITIES) (CONTINUED)

Presenting after appropriate offsetting as follows:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Deferred tax assets	3,931,253	3,596,759	-	-
Deferred tax liabilities	(4,612,209)	(4,184,805)	(1,888,306)	(2,049,533)
	(680,956)	(588,046)	(1,888,306)	(2,049,533)

Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of the following items (stated at gross):

	Group	
	2025 RM	2024 RM
Unused tax losses	15,269	-
Temporary differences arising from provisions	9,987,497	-
	10,002,766	-

The availability of unused tax losses for offsetting against future taxable profits of the respective subsidiaries in Malaysia are subject to requirements under the income Tax Act, 1967 and guidelines issued by the tax authority.

The unused tax losses are available for offset against future taxable profits of the Group up to the following financial years:

	Group	
	2025 RM	2024 RM
2035	15,269	-

9. TRADE AND OTHER RECEIVABLES

	Group		Company	
Note	2025 RM	2024 RM	2025 RM	2024 RM
Non-current:				
Non-trade				
Other receivables	2,298,939	1,372,676	-	-

NOTES TO THE FINANCIAL STATEMENTS

9. TRADE AND OTHER RECEIVABLES (CONTINUED)

		Group		Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
Current:					
Trade					
Trade receivables		101,166,785	109,712,221	9,192,656	15,375,713
Less: Impairment losses for trade receivables		(10,042,746)	(58,128)	-	-
(a)		91,124,039	109,654,093	9,192,656	15,375,713
Non-trade					
Other receivables		3,222,774	2,446,622	2,654,322	2,378,063
Deposits		394,707	328,419	376,498	308,998
Prepayments		252,924	216,417	243,818	186,353
Advances to suppliers		66,724,966	57,328,778	14,116,464	11,593,909
Amounts owing by subsidiaries	(b)	-	-	46,066,944	36,078,208
Withholding tax ("WHT") receivable		260	-	260	-
Goods and services tax ("GST") receivable		273,463	433,358	-	-
Japanese consumption tax ("JCT") receivable		87,300	10,876	-	-
Value-added tax ("VAT") receivable		2,375,769	1,556,934	-	-
		73,332,163	62,321,404	63,458,306	50,545,531
Total trade and other receivables (current)		164,456,202	171,975,497	72,650,962	65,921,244
Total trade and other receivables (non-current and current)		166,755,141	173,348,173	72,650,962	65,921,244

(a) Trade receivables

Trade receivables are non-interest bearing and normal credit term offered by the Group and the Company are 30 to 60 days (2024: 30 to 60 days). Other credit terms are assessed and approved on a case by case basis.

Receivables that are impaired

The Group's trade receivables that are impaired at the reporting date and the reconciliation of movement in the impairment of trade receivables are as follows:

		Group	
	Note	2025 RM	2024 RM
At beginning of the financial year		58,128	59,226
Charge for the financial year			
- Individually assessed	22	10,040,622	-
Foreign exchange differences		(56,004)	(1,098)
At end of the financial year		10,042,746	58,128

The information about the credit exposures are disclosed in Note 26(b)(i).

NOTES TO THE FINANCIAL STATEMENTS

9. TRADE AND OTHER RECEIVABLES (CONTINUED)

(b) Amounts owing by subsidiaries

Amounts owing by subsidiaries are non-trade in nature, unsecured, non-interest bearing, repayable on demand and is expected to be settled in cash except for amounts of RM30,563,364 (2024: RM30,817,340) which bear interests at rates ranging from 5.34% to 5.45% (2024: 5.35% to 5.45%) per annum.

10. CONTRACT ASSETS/(LIABILITIES)

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Contract assets relating to information technology service contracts	3,689,079	7,300,448	3,559,190	2,654,187
Contract liabilities relating to information technology service contracts	(82,932,205)	(69,710,236)	(6,417,585)	(6,755,640)

(a) Significant changes in contract balances

	2025		2024	
	Contract assets Increase/ (decrease) RM	Contract liabilities (Increase)/ decrease RM	Contract assets Increase/ (decrease) RM	Contract liabilities (Increase)/ decrease RM
Group				
Revenue recognised that was included in contract liabilities at the beginning of the financial year	-	66,521,111	-	62,068,380
Increase due to consideration received from customers, but revenue not recognised	-	(80,712,754)	-	(68,441,546)
Increase due to revenue recognised but no right to consideration	3,926,334	-	7,419,791	-
Transfer from contract assets recognised at the beginning of the period to receivables	(7,652,061)	-	(5,233,146)	-
Exchange differences	114,358	969,674	(176,949)	1,307,601

NOTES TO THE FINANCIAL STATEMENTS

10. CONTRACT ASSETS/(LIABILITIES) (CONTINUED)

(a) Significant changes in contract balances (Continued)

	2025		2024	
	Contract assets Increase/ (decrease) RM	Contract liabilities (Increase)/ decrease RM	Contract assets Increase/ (decrease) RM	Contract liabilities (Increase)/ decrease RM
Company				
Revenue recognised that was included in contract liabilities at the beginning of the financial year	-	4,609,752	-	12,589,655
Increase due to consideration received from customers, but revenue not recognised	-	(4,271,697)	-	(4,716,962)
Increase due to revenue recognised but no right to consideration	3,793,372	-	2,654,187	-
Transfer from contract assets recognised at the beginning of the period to receivables	(2,888,369)	-	-	-

(b) Revenue recognised in relation to contract balances

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Revenue recognised that was included in contract liabilities at the beginning of the financial year	66,521,111	62,068,380	4,609,752	12,589,655

Revenue recognised that was included in the contract liabilities balances at the beginning of the year represented primarily revenue from information technology services contract.

11. DEPOSITS, CASH AND BANK BALANCES

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Cash and bank balances	51,188,892	56,461,569	4,997,572	22,803,408
Short-term deposits placed with licensed banks	43,512,914	13,576,462	43,512,914	13,576,462
	94,701,806	70,038,031	48,510,486	36,379,870

NOTES TO THE FINANCIAL STATEMENTS

11. DEPOSITS, CASH AND BANK BALANCES (CONTINUED)

For the purpose of the statements of cash flows, cash and cash equivalents comprise of the following:

	Group		Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Short-term deposits placed with licensed banks	43,512,914	13,576,462	43,512,914	13,576,462
Less: Pledged deposits	(4,247,871)	(7,076,462)	(4,247,871)	(7,076,462)
	39,265,043	6,500,000	39,265,043	6,500,000
Cash and bank balances	51,188,892	56,461,569	4,997,572	22,803,408
	90,453,935	62,961,569	44,262,615	29,303,408

Included in the deposits placed with licensed banks of the Group and of the Company are amounts of RM4,247,871 (2024: RM7,076,462) respectively pledged for banking facilities granted to the Group as disclosed in Note 16.

The deposits of the Group and of the Company bear interests at rates ranging from 2.10% to 4.35% (2024: 2.35% to 3.20%) per annum and mature within 12 months or less.

12. SHARE CAPITAL

	Group and Company			
	Number of ordinary shares		<----- Amount ----->	
	2025	2024	2025	2024
	Unit	Unit	RM	RM
Issued and fully paid-up: (no par value)				
At beginning/end of the financial year	601,250,000	601,250,000	42,047,796	42,047,796

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share in the meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

13. IRREDEEMABLE PREFERENCE SHARES

The salient features of the preference shares are as follows: -

- The preference shares carry voting rights of 1 vote per 20 preference shares;
- The preference shares are not redeemable at a fixed date; and
- The preference shares carry a dividend of 5% of the par value of the preferred shares in the event the company has a profit after the legal reserve and other necessary reserves have been completed without accumulated loss.

14. REORGANISATION RESERVE

The reorganisation reserve arose from the differences between the carrying value of the investment and the nominal value of the shares of the subsidiary upon consolidation under the merger accounting principles.

NOTES TO THE FINANCIAL STATEMENTS

15. OTHER RESERVES

		Group	
	Note	2025 RM	2024 RM
Exchange reserve	(a)	(6,425,831)	(1,320,389)
Legal reserve	(b)	53,316	51,751
		(6,372,515)	(1,268,638)

(a) Exchange reserve

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency as well as the foreign currency differences arising from monetary items which form part of the Group's net investment in foreign operations, where the monetary item is denominated in either the functional currency of the reporting entity or the foreign operation or another currency.

(b) Legal reserve

Under the provisions of the Civil and Commercial Code, Infomina (Thailand) Co.,Ltd. is required to set aside as a legal reserve at least 5% of its net profit at each dividend declaration until the reserve reaches 10% of authorised capital. The reserve is not available for dividend distribution.

As at 31 May 2025, the legal reserve of Infomina (Thailand) Co.,Ltd. is equal to 10% of authorised capital.

16. BORROWINGS

	Note	Group and Company 2025 RM	2024 RM
Non-current:			
Hire purchase payables	(b)	651,702	828,498
Lease liabilities	(c)	1,431,522	1,949,135
		2,083,224	2,777,633
Current:			
Banker acceptance	(a)	371,000	2,700,000
Hire purchase payables	(b)	95,600	126,179
Lease liabilities	(c)	517,613	484,334
		984,213	3,310,513
Total borrowings			
Banker acceptance	(a)	371,000	2,700,000
Hire purchase payables	(b)	747,302	954,677
Lease liabilities	(c)	1,949,135	2,433,469
		3,067,437	6,088,146

NOTES TO THE FINANCIAL STATEMENTS

16. BORROWINGS (CONTINUED)

(a) Banker acceptance

The banker acceptance of the Group and of the Company bear interest at a rate of 5.29% (2024: 4.99%) per annum and are secured by the followings:

- (i) Debenture incorporation a fixed and floating charge; and
- (ii) Pledge of fixed deposit together with interest accrued as disclosed in Note 11.

(b) Hire purchase payables

Hire purchase payables of the Group and of the Company of RM747,302 (2024: RM954,677) bear interests at rates ranging from 4.74% to 9.20% (2024: 4.74% to 9.20%) per annum.

Future minimum lease payments together with the present value of net minimum lease payments are as follows:

	Group and Company 2025 RM	2024 RM
Minimum lease payments:		
Not later than one year	153,912	196,571
Later than one year and not later than five years	725,794	964,971
	879,706	1,161,542
Less: Future finance charges	(132,404)	(206,865)
Present value of minimum lease payments	747,302	954,677
Present value of minimum lease payments payable:		
Not later than one year	95,600	126,179
Later than one year and not later than five years	651,702	828,498
	747,302	954,677
Less: Amount due within twelve months	(95,600)	(126,179)
Amount due after twelve months	651,702	828,498

(c) Lease liabilities

The interest rates implicit in the leases of the Group and of the Company are ranging from 6.65% to 6.67% (2024: 5.40% to 6.67%).

Future minimum lease payments together with the present value of net minimum lease payments are as follows:

	Group and Company 2025 RM	2024 RM
Minimum lease payments:		
Not later than one year	628,348	628,348
Later than one year and not later than five years	1,577,444	2,149,277
Later than five years	-	56,515
	2,205,792	2,834,140
Less: Future finance charges	(256,657)	(400,671)
Present value of minimum lease payments	1,949,135	2,433,469

NOTES TO THE FINANCIAL STATEMENTS

16. BORROWINGS (CONTINUED)

(c) Lease liabilities (Continued)

Future minimum lease payments together with the present value of net minimum lease payments are as follows: (Continued)

	Group and Company 2025 RM	2024 RM
Present value of minimum lease payments payable:		
Not later than one year	517,613	484,334
Later than one year and not later than five years	1,431,522	1,892,931
Later than five years	-	56,204
	1,949,135	2,433,469
Less: Amount due within twelve months	(517,613)	(484,334)
Amount due after twelve months	1,431,522	1,949,135

17. TRADE AND OTHER PAYABLES

	Note	Group 2025 RM	2024 RM	Company 2025 RM	2024 RM
Current:					
Trade	(a)				
- Third parties		15,334,758	10,623,544	15,321,288	5,490,077
- Trade accruals		8,446,908	13,114,354	8,241,577	11,720,476
		23,781,666	23,737,898	23,562,865	17,210,553
Non-trade					
Other payables		666,723	318,083	596,453	302,477
Accruals		2,232,533	5,317,185	1,791,811	5,086,388
Amount owing to a subsidiary	(b)	-	-	43,083,139	20,105,358
Amounts owing to directors	(c)	1,596	-	1,596	-
Withholding tax ("WHT") payable		383,271	3,064,174	-	44,381
Value-added tax ("VAT") payable		10,477,843	4,869,943	-	-
Sales and service tax ("SST") payable		910,836	1,226,183	910,836	1,226,183
		14,672,802	14,795,568	46,383,835	26,764,787
Total trade and other payables		38,454,468	38,533,466	69,946,700	43,975,340

(a) Trade payables

Trade payables are non-interest bearing and the normal credit terms granted to the Group and the Company are 30 days (2024: 30 days).

(b) Amount owing to a subsidiary

Amount owing to a subsidiary is non-trade in nature, unsecured, repayable on demand, expected to be settled in cash and bears interest at a rate of 7% (2024: 7%) per annum.

NOTES TO THE FINANCIAL STATEMENTS

17. TRADE AND OTHER PAYABLES (CONTINUED)

(c) Amounts owing to directors

Amounts owing to directors are non-trade in nature, unsecured, non-interest bearing, repayable upon demand and is expected to be settled in cash.

For explanation on the Group's and the Company's liquidity risk management processes, refer to Note 26(b)(ii).

18. REVENUE

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Revenue from contract customers:				
Technology infrastructure operations, maintenance, and support services	170,877,389	146,901,106	35,213,609	14,558,245
Design and delivery of technology infrastructure solutions	25,805,002	78,258,996	25,757,086	78,063,932
	196,682,391	225,160,102	60,970,695	92,622,177
Time of revenue recognition:				
Over time	196,682,391	225,160,102	60,970,695	92,622,177

19. OTHER INCOME

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Net realised foreign exchange gain	-	-	2,563	111,859
Net unrealised foreign exchange gain	-	560,591	-	211,541
Gain on derecognition of right-of-use assets	-	31,999	-	31,999
Gain on disposal of plant and equipment	-	140,000	-	140,000
Management fee	-	-	4,753,000	3,226,000
Miscellaneous	459,560	425,830	239,048	179,008
	459,560	1,158,420	4,994,611	3,900,407

20. FINANCE INCOME

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Interest income on:				
- Deposits, cash and bank balances	766,765	589,873	749,563	549,933
- Amounts owing by subsidiaries	-	-	1,667,399	603,500
	766,765	589,873	2,416,962	1,153,433

NOTES TO THE FINANCIAL STATEMENTS

21. FINANCE COSTS

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Interest expense on:				
- Banker acceptance	328,942	15,396	328,942	15,396
- Hire purchase payables	70,393	52,274	70,393	52,274
- Lease liabilities	144,014	158,854	144,014	158,854
- Amount owing to a subsidiary	-	-	1,430,504	390,448
	543,349	226,524	1,973,853	616,972

22. PROFIT BEFORE TAX

Other than as disclosed elsewhere in the financial statements, the following items have been charged in arriving at profit before tax:

		Group		Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
Auditors' remuneration:					
<u>Statutory audit:</u>					
- Baker Tilly Monteiro Heng PLT		258,650	238,000	253,650	233,000
- Member firms of Baker Tilly International		242,582	183,363	-	-
<u>Other services:</u>					
- Baker Tilly Monteiro Heng PLT		7,350	7,000	7,350	7,000
- Member firms of Baker Tilly International		11,000	12,500	11,000	11,000
Amortisation of intangible assets	6	260,552	39,126	260,552	39,126
Depreciation of plant and equipment	5	1,874,092	1,841,921	1,874,092	1,841,921
Employee benefits expense	23	19,254,357	20,224,080	18,527,750	18,903,870
Expenses relating to short-term leases		109,258	62,931	-	-
Expenses relating to leases of low value assets		91,453	80,945	90,303	80,945
Impairment loss on a trade receivable	9	10,040,622	-	-	-
Net realised foreign exchange loss		241,051	750,993	-	-
Net unrealised foreign exchange loss		2,869,351	-	1,673,060	-
Value-added tax written off		836,131	-	-	-

NOTES TO THE FINANCIAL STATEMENTS

23. EMPLOYEE BENEFITS EXPENSE

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Directors' fee	395,407	367,273	316,002	283,998
Salaries, allowances and bonuses	16,396,406	17,683,329	15,751,922	16,453,909
Defined contribution plans	2,073,909	1,833,393	2,073,909	1,833,393
Other related expenses	314,435	265,885	311,717	258,370
Benefits-in-kind	74,200	74,200	74,200	74,200
	19,254,357	20,224,080	18,527,750	18,903,870

Included in employee benefits expense are:

Directors of the Company

Executive directors:

Salaries, allowances and bonuses	2,930,000	3,458,500	2,930,000	3,458,500
Defined contribution plans	309,600	335,900	309,600	335,900
Other emoluments	32,087	31,519	32,087	31,519
Benefits-in-kind	74,200	74,200	74,200	74,200
	3,345,887	3,900,119	3,345,887	3,900,119

Non-executive directors:

Directors' fee	395,407	367,273	316,002	283,998
Other emoluments	29,000	-	29,000	-
	424,407	367,273	345,002	283,998
	3,770,294	4,267,392	3,690,889	4,184,117

24. INCOME TAX EXPENSE

The major components of income tax expense for the financial years ended 31 May 2025 and 31 May 2024 are as follows:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Statements of comprehensive income				
Current income tax:				
Taxation in Malaysia:				
- Current income tax charge	327,782	509,553	327,782	509,553
- Adjustment in respect of prior years	437,892	-	437,892	-
	765,674	509,553	765,674	509,553
Taxation in outside Malaysia:				
- Current income tax charge	6,082,695	6,539,867	-	-
- Adjustment in respect of prior years	(992,704)	176,094	-	-
	5,089,991	6,715,961	-	-

NOTES TO THE FINANCIAL STATEMENTS

24. INCOME TAX EXPENSE (CONTINUED)

The major components of income tax expense for the financial years ended 31 May 2025 and 31 May 2024 are as follows: (Continued)

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Statements of comprehensive income				
Deferred tax (Note 8):				
- Origination of temporary differences	668,430	2,286,448	488,609	2,286,447
- Adjustment in respect of prior years	(649,836)	(580,292)	(649,836)	188,314
	18,594	1,706,156	(161,227)	2,474,761
Income tax expense recognised in profit or loss	5,874,259	8,931,670	604,447	2,984,314

Domestic income tax is calculated at the Malaysia statutory income tax rate of 24% (2024: 24%) of the estimated assessable profit for the financial year. Tax expense for other jurisdiction is calculated at the rate prevailing in the jurisdiction.

The reconciliations from the tax amount at the statutory income tax rate to the Group's and the Company's tax expense are as follows:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Profit before tax	27,016,191	41,982,739	2,877,607	10,451,525
Tax at Malaysian statutory rate of 24% (2024: 24%)	6,483,886	10,075,857	690,626	2,508,366
Adjustments:				
Different tax rate in other countries	(610,753)	(765,277)	-	-
Non-taxable income	(1,330,235)	(456,839)	(877,351)	(28,190)
Non-deductible expenses	135,345	485,815	1,003,116	315,824
Adjustment in respect of current income tax of prior years	(554,812)	176,094	437,892	-
Deferred tax assets not recognised during the financial year	2,400,664	-	-	-
Write-down of deferred tax assets	-	(3,688)	-	-
Adjustment in respect of deferred tax of prior years	(649,836)	(580,292)	(649,836)	188,314
Income tax expense	5,874,259	8,931,670	604,447	2,984,314

NOTES TO THE FINANCIAL STATEMENTS

25. DIVIDENDS

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Recognised during the financial year:				
Dividends on preference shares:				
- Single-tier dividend of RM0.15 per preference share in respect of the financial year ended 31 May 2025	3,397	-	-	-
- Single-tier dividend of RM0.15 per preference share in respect of the financial year ended 31 May 2024	-	3,398	-	-
Dividends on ordinary shares:				
- Single-tier interim dividend of RM0.012 per ordinary share in respect of the financial year ended 31 May 2025, paid on 23 December 2024	7,215,000	-	7,215,000	-
	<u>7,218,397</u>	<u>3,398</u>	<u>7,215,000</u>	<u>-</u>

26. FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

The following table analyses the financial instruments in the statements of financial position by the classes of financial instruments to which they are assigned:

	Carrying amount RM	Amortised cost RM
Group 2025		
Financial assets		
Trade and other receivables, excluding advances to suppliers, prepayments, GST, JCT, VAT and WHT	97,040,459	97,040,459
Deposits, cash and bank balances	94,701,806	94,701,806
	<u>191,742,265</u>	<u>191,742,265</u>
Financial liabilities		
Borrowings	1,118,302	1,118,302
Trade and other payables, excluding SST, VAT and WHT	26,682,518	26,682,518
	<u>27,800,820</u>	<u>27,800,820</u>

NOTES TO THE FINANCIAL STATEMENTS

26. FINANCIAL INSTRUMENTS (CONTINUED)

(a) Categories of financial instruments (Continued)

The following table analyses the financial instruments in the statements of financial position by the classes of financial instruments to which they are assigned: (Continued)

	Carrying amount RM	Amortised cost RM
Group		
2024		
Financial assets		
Trade and other receivables, excluding advances to suppliers, prepayments, GST, JCT and VAT	113,801,810	113,801,810
Deposits, cash and bank balances	70,038,031	70,038,031
	<u>183,839,841</u>	<u>183,839,841</u>
Financial liabilities		
Borrowings	3,654,677	3,654,677
Trade and other payables, excluding SST, VAT and WHT	29,373,166	29,373,166
	<u>33,027,843</u>	<u>33,027,843</u>
Company		
2025		
Financial assets		
Trade and other receivables, excluding advances to suppliers, prepayments and WHT	58,290,420	58,290,420
Deposits, cash and bank balances	48,510,486	48,510,486
	<u>106,800,906</u>	<u>106,800,906</u>
Financial liabilities		
Borrowings	1,118,302	1,118,302
Trade and other payables, excluding SST, VAT and WHT	69,035,864	69,035,864
	<u>70,154,166</u>	<u>70,154,166</u>
2024		
Financial assets		
Trade and other receivables, excluding advances to suppliers and prepayments	54,140,982	54,140,982
Deposits, cash and bank balances	36,379,870	36,379,870
	<u>90,520,852</u>	<u>90,520,852</u>
Financial liabilities		
Borrowings	3,654,677	3,654,677
Trade and other payables, excluding SST, VAT and WHT	42,704,776	42,704,776
	<u>46,359,453</u>	<u>46,359,453</u>

26. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management

The Group's and the Company's activities are exposed to a variety of financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk and foreign currency risk. The Group's and the Company's overall financial risk management objective is to optimise value for their shareholders. The Group and the Company do not trade in financial instruments.

The Board of Directors reviews and agrees to policies and procedures for the management of these risks, which are executed by the Group's and the Company's senior management. The audit committee provides independent oversight to the effectiveness of the risk management process.

(i) Credit risk

Credit risk is the risk of financial loss to the Group and the Company that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group and the Company are exposed to credit risk arises from its operating activities (primarily from trade receivables, including deposits with licensed banks and foreign exchange transactions). The Group and the Company have a credit policy in place and the exposure to credit risk is managed through the application of credit approvals, credit limits and monitoring procedures.

The Group and the Company consider a financial asset to be in default when:

- the counterparty is unable to pay its credit obligations to the Group and the Company in full, without taking into account any credit enhancements held by the Group and the Company; or
- the contractual payment of the financial asset is more than 30 to 60 days past due unless the Group and the Company have reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

At each reporting date, the Group and the Company assess whether financial assets carried at amortised cost is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired include observable data about the following events:

- significant financial difficulty of the counterparty;
- a breach of contract, including a default event;
- a concession or restructuring of loans granted by the lender of the counterparty relating to the counterparty's financial difficulty; or
- it is becoming probable that the counterparty will enter bankruptcy or other financial reorganisation.

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group and the Company determine that the debtor does not have assets or source of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's and the Company's procedure for recovery of amounts due.

Trade receivables and contract assets

As at the reporting date, the maximum exposure to credit risk arising from trade receivables and contract assets is represented by their carrying amounts in the statements of financial position.

NOTES TO THE FINANCIAL STATEMENTS

26. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management (Continued)

(i) Credit risk (Continued)

Trade receivables and contract assets (Continued)

The carrying amount of trade receivables and contract assets are not secured by any collateral or supported by any other credit enhancements. In determining the recoverability of these receivables, the Group and the Company consider any change in the credit quality of the receivables from the date the credit was initially granted up to the reporting date. The Group and the Company have adopted a policy of dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults.

Credit risk concentration profile

At the end of the reporting period, the Group and the Company have a concentration of credit risk in the form of one (1) and four (4) (2024: one (1) and five (5)) major trade receivables which made up of approximately 84% and 94% (2024: 83% and 89%) of the Group's and Company's total trade receivables respectively.

The Group and the Company apply the simplified approach to provide for impairment losses prescribed by MFRS 9, which permits the use of the lifetime expected credit losses provision for all trade receivables and contract assets. The Group and the Company use a provision matrix to measure expected credit losses for trade receivables. To measure the expected credit losses, trade receivables have been assessed individually based on shared credit risk characteristics and the days past due. The impairment losses also incorporate forward looking information. Forward-looking information considered includes consideration of various external sources of actual and forecast economic information that relate to the Group's and the Company's core operations. The Group and the Company believe that changes in economic conditions over these periods would not materially impact the impairment calculation of the receivables.

The information about the credit risk exposure on the Group's and the Company's trade receivables and contract assets are as follows:

	Gross carrying amount at default	
	2025	2024
	RM	RM
Group		
Contract assets	3,689,079	7,300,448
Trade receivables		
Current	115,043	14,842,824
1 to 30 days past due	8,353,757	3,906,462
31 to 60 days past due	3,360,420	174,000
61 to 90 days past due	1,288,188	148,709
91 to 120 days past due	-	20,938
>120 days past due	78,006,631	90,561,160
	91,124,039	109,654,093
Impairment losses		
- Individually assessed	10,042,746	58,128
	101,166,785	109,712,221
	104,855,864	117,012,669

NOTES TO THE FINANCIAL STATEMENTS

26. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management (Continued)

(i) Credit risk (Continued)

Trade receivables and contract assets (Continued)

Credit risk concentration profile (Continued)

The information about the credit risk exposure on the Group's and the Company's trade receivables and contract assets are as follows: (Continued)

	Gross carrying amount at default	
	2025	2024
	RM	RM
Company		
Contract assets	3,559,190	2,654,187
Trade receivables		
Current	115,043	11,199,313
1 to 30 days past due	4,380,410	3,906,462
31 to 60 days past due	2,201,931	174,000
61 to 90 days past due	1,288,188	75,000
91 to 120 days past due	-	20,938
>120 days past due	1,207,084	-
	9,192,656	15,375,713
Impairment losses		
- Individually assessed	-	-
	9,192,656	15,375,713
	12,751,846	18,029,900

Other receivables and other financial assets

For other receivables and other financial assets (including deposits, cash and bank balances), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties. At the reporting date, the Group's and the Company's maximum exposure to credit risk arising from other receivables and other financial assets is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

The Group and the Company consider the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk the Group and the Company compare the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forward-looking information.

Macroeconomic information (such as market interest rates or growth rates) is incorporated as part of the internal rating model.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than the credit term in making a contractual payment.

NOTES TO THE FINANCIAL STATEMENTS

26. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management (Continued)

(i) Credit risk (Continued)

Other receivables and other financial assets (Continued)

Some intercompany balances between entities within the Group comprise loans or advances which are repayable on demand. The Company regularly monitors the financial performance and position of these entities on an individual basis. When these entities' financial performance and position deteriorates significantly, the Company assumes that there is a significant increase in credit risk, and thereby a lifetime expected credit loss assessment is necessary. As the Company is able to determine the timing of repayment of the loans or advances, the Company will consider the loans or advances to be in default when these entities are unable to pay based on the expected manner of recovery and recovery period. The Company determines the probability of default for these loans or advances using internally available information. The Company considers the loans or advances to be credit-impaired when the entities are unlikely to repay their debts.

As at the end of the reporting date, the Group and the Company consider the other receivables and other financial assets as low credit risk and any loss allowance would be negligible.

(ii) Liquidity risk

Liquidity risk is the risk that the Group and the Company will encounter difficulty in meeting financial obligations when they fall due. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities between financial assets and liabilities. The Group's and the Company's exposure to liquidity risk arises principally from trade and other payables and borrowings.

The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by facilities. The Group's and the Company maintain sufficient liquidity and available funds to meet daily cash needs, while maintaining controls and security over cash movements. The Group and the Company use a series of processes to obtain maximum benefits from its flow of funds, such that they are efficiently managed to maximise income from investment and minimise cost on borrowed funds. The Group's and the Company's finance and account department also ensures that there are sufficient unutilised stand-by facilities, funding and liquid assets available to meet both short-term and long-term funding requirements.

Maturity analysis

The maturity analysis of the Group's and the Company's financial liabilities by their relevant maturity at the reporting date based on contractual undiscounted repayment obligations are as follows:

Group	<----- Contractual undiscounted cash flows ----->				Total RM
	Carrying amount RM	On demand or within 1 year RM	Between 1 and 5 years RM	More than 5 years RM	
2025					
Trade and other payables, excluding SST, VAT and WHT	26,682,518	26,682,518	-	-	26,682,518
Banker acceptance	371,000	374,818	-	-	374,818
Hire purchase payables	747,302	153,912	725,794	-	879,706
Lease liabilities	1,949,135	628,348	1,577,444	-	2,205,792
	29,749,955	27,839,596	2,303,238	-	30,142,834

NOTES TO THE FINANCIAL STATEMENTS

26. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management (Continued)

(ii) Liquidity risk (Continued)

Maturity analysis (Continued)

The maturity analysis of the Group's and the Company's financial liabilities by their relevant maturity at the reporting date based on contractual undiscounted repayment obligations are as follows: (Continued)

Group	<----- Contractual undiscounted cash flows ----->				
	Carrying amount RM	On demand or within 1 year RM	Between 1 and 5 years RM	More than 5 years RM	Total RM
2024					
Trade and other payables, excluding SST, VAT and WHT	29,373,166	29,373,166	-	-	29,373,166
Banker acceptance	2,700,000	2,712,134	-	-	2,712,134
Hire purchase payables	954,677	196,571	964,971	-	1,161,542
Lease liabilities	2,433,469	628,348	2,149,277	56,515	2,834,140
	35,461,312	32,910,219	3,114,248	56,515	36,080,982
Company					
2025					
Trade and other payables, excluding SST, VAT and WHT	69,035,864	69,035,864	-	-	69,035,864
Banker acceptance	371,000	374,818	-	-	374,818
Hire purchase payables	747,302	153,912	725,794	-	879,706
Lease liabilities	1,949,135	628,348	1,577,444	-	2,205,792
	72,103,301	70,192,942	2,303,238	-	72,496,180
2024					
Trade and other payables, excluding SST, VAT and WHT	42,704,776	42,704,776	-	-	42,704,776
Banker acceptance	2,700,000	2,712,134	-	-	2,712,134
Hire purchase payables	954,677	196,571	964,971	-	1,161,542
Lease liabilities	2,433,469	628,348	2,149,277	56,515	2,834,140
	48,792,922	46,241,829	3,114,248	56,515	49,412,592

NOTES TO THE FINANCIAL STATEMENTS

26. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management (Continued)

(iii) Foreign currency risk

Foreign currency risk is the risk of fluctuation in fair value or future cash flows of a financial instrument as a result of changes in foreign exchange rates. The Group's and the Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's and the Company's operating activities (when sales and purchases are denominated in a foreign currency) and the Group's net investments in foreign subsidiaries.

The Group and the Company also hold cash and cash equivalents denominated in foreign currencies for working capital purposes.

The Group's and the Company's unhedged financial assets and liabilities that are not denominated in their functional currencies are as follows:

	Functional currencies	
	2025	2024
	RM	RM
Group		
Trade and other receivables		
Singapore Dollar ("SGD")	296,111	17,135
United States Dollar ("USD")	-	31,304,127
	<u>296,111</u>	<u>31,321,262</u>
Deposits, cash and bank balances		
SGD	1,073,660	2,189,532
USD	55,834,970	17,488,568
	<u>56,908,630</u>	<u>19,678,100</u>
Trade and other payables		
SGD	-	(79,831)
USD	(81,503)	(323,340)
Japanese Yen ("JPY")	(80,440)	-
	<u>(161,943)</u>	<u>(403,171)</u>
Company		
Trade and other receivables		
USD	27,068,996	29,303,990
Deposits, cash and bank balances		
SGD	5,059	5,059
USD	38,639,753	7,422,035
	<u>38,644,812</u>	<u>7,427,094</u>
Trade and other payables		
USD	(43,084,229)	(22,083,218)

26. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management (Continued)

(iii) Foreign currency risk (Continued)

Sensitivity analysis for foreign currency risk

The Group's and the Company's principal foreign currency exposure relates mainly to USD, SGD and JPY.

The following table demonstrates the sensitivity to a reasonably possible change in the USD, SGD and JPY with all other variables held constant on the Group's and the Company's total equity and profit for the financial year.

	Change in rate	Effect on profit for the financial year/total equity RM
Group 2025		
SGD	+5%	52,051
	-5%	(52,051)
USD	+5%	2,118,632
	-5%	(2,118,632)
JPY	+5%	(3,057)
	-5%	3,057
2024		
SGD	+5%	80,820
	-5%	(80,820)
USD	+5%	1,841,836
	-5%	(1,841,836)
Company 2025		
SGD	+5%	192
	-5%	(192)
USD	+5%	859,732
	-5%	(859,732)
2024		
SGD	+5%	192
	-5%	(192)
USD	+5%	556,427
	-5%	(556,427)

NOTES TO THE FINANCIAL STATEMENTS

26. FINANCIAL INSTRUMENTS (CONTINUED)

(c) Fair value measurement

The carrying amounts of deposits, cash and bank balances, short-term receivables and payables and short-term borrowings are reasonably approximate to their fair values due to the relatively short-term nature of these financial instruments.

There have been no transfer between Level 1 and Level 2 during the financial year (2024: no transfer in either directions).

The following table provides the fair value measurement hierarchy of the Group's and the Company's financial instruments:

	Carrying amount RM	Fair value of financial instruments not carried at fair value			Total RM
		Level 1 RM	Level 2 RM	Level 3 RM	
Group and Company					
2025					
Financial liabilities					
Hire purchase payables	747,302	-	-	629,184	629,184
2024					
Financial liabilities					
Hire purchase payables	954,677	-	-	899,846	899,846

Level 3 fair value

Fair value of instruments not carried at fair value

The fair value of hire purchase payables are determined using the discounted cash flows method based on discount rates that reflects the issuer's borrowing rate as at the end of the reporting period.

27. RELATED PARTIES

(a) Identification of related parties

Parties are considered to be related to the Group and the Company have the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operational decisions, or vice versa, or where the Group and the Company and the party are subject to common control. Related parties may be individuals or other entities.

Related parties of the Group and the Company include:

- (i) Holding company;
- (ii) Subsidiaries;
- (iii) Entity in which director has substantial financial interests; and
- (iv) Key management personnel of the Group and of the Company, comprise persons (including directors) having the authority and responsibility for planning, directing and controlling the activities directly or indirectly.

NOTES TO THE FINANCIAL STATEMENTS

27. RELATED PARTIES (CONTINUED)

(b) Significant related party transactions

Significant related party transactions other than disclosed elsewhere in the financial statements are as follows:

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Management fee income				
Subsidiaries	-	-	(4,753,000)	(3,226,000)
Rental expense				
Director	96,000	96,000	96,000	96,000
Key management personnel	96,000	96,000	96,000	96,000
Interest income				
Subsidiary	-	-	(1,667,399)	(603,500)
Interest expense				
Subsidiary	-	-	1,430,504	390,448
Advances/Loans to				
Subsidiaries	-	-	49,824,990	30,419,900
Loan from				
Subsidiary	-	-	16,877,183	24,075,600

Significant outstanding balances with related parties at the end of the reporting period are as disclosed in Notes 9 and 17.

(c) Compensation of key management personnel

	Group		Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Directors' fee	395,407	367,273	316,002	283,998
Salaries, allowances and bonuses	4,600,000	5,958,500	4,600,000	5,958,500
Defined contribution plans	578,685	635,900	578,685	635,900
Other emoluments	37,056	36,732	37,056	36,732
Benefits-in-kind	102,650	99,442	102,650	99,442
	5,713,798	7,097,847	5,634,393	7,014,572

NOTES TO THE FINANCIAL STATEMENTS

28. EARNINGS PER SHARE

(a) Basic earnings per ordinary share

Basic earnings per share are based on the profit for the financial year attributable to owners of the Company and the weighted average number of ordinary shares outstanding during the financial year, calculated as follows:

	Group	
	2025 RM	2024 RM
Profit attributable to ordinary equity holders of the Company	21,170,758	33,050,188
Weighted average number of ordinary shares for basic earnings per share	601,250,000	601,250,000
Basic earnings per share attributable to ordinary equity holders of the Company	0.04	0.05

(b) Diluted earnings per ordinary share

The diluted earnings per share is equivalent to the basic earnings per share as the Group and the Company do not have any potential ordinary shares outstanding at the end of the reporting period.

29. CAPITAL MANAGEMENT

The primary objective of the Group's and the Company's capital management is to ensure that they maintain a strong credit rating and healthy capital ratio in order to support their business and maximise shareholders' value. The Group and the Company manage their capital structure and make adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group and the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies and processes during the financial years ended 31 May 2025 and 31 May 2024.

The Group and the Company monitor capital using gearing ratio. The gearing ratio is calculated as total borrowings divided by total equity. The Group's and the Company's policy are to keep the gearing ratio within reasonable levels. The gearing ratio at 31 May 2025 and 31 May 2024 are as follows:

		Group		Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
Borrowings	16	3,067,437	6,088,146	3,067,437	6,088,146
Total equity		151,784,176	142,965,645	59,585,691	64,527,531
Gearing ratio		2%	4%	5%	9%

There were no changes in the Group's and the Company's approach to capital management during the financial year under review.

The Company shall not declare or pay any dividends that exceed or will exceed 50% (2024: 50%) of the after-tax profit, unless with prior written consent from the Bank.

30. SIGNIFICANT EVENTS SUBSEQUENT TO THE END OF THE FINANCIAL YEAR

- (a) On 28 July 2025, the Company proposes to undertake a proposed establishment of an employee's share option scheme ("ESOS") of up to 15% of the total number of issued Shares at any point of time over the duration of the ESOS ("Proposed ESOS") to the Eligible Persons.

On 27 August 2025, the Company has submitted the listing application in relation to the Proposed ESOS to Bursa Malaysia Securities Berhad.

On 11 September 2025, Bursa Malaysia Securities Berhad had, approved the listing of and quotation for the number of new Infomina Shares, representing up to 15% of the total number of issued shares of Infomina (excluding treasury shares, if any), to be issued pursuant to the Proposed ESOS.

- (b) On 5 August 2025, Infomina Philippines, Inc. ("Infomina PHP"), a 99.95%-owned subsidiary of the Company, filed a Civil Complaint against the Bank of the Philippine Islands ("BPI") at the Regional Trial Court of Makati in the Philippines.

Infomina PHP has commenced legal proceedings against BPI based on the following:

- (i) BPI's invalid termination of the Agreement for the resale of mainframe software products, which BPI purportedly terminated on 22 September 2022; and
- (ii) BPI's failure to report according to the terms of the Agreement of its usage or consumption of the software resold under the Agreement, which resulted in the imposition of overage fees in accordance with the provisions of the Agreement.

Based on the Civil Complaint served to BPI, Infomina PHP is claiming, amongst others, the following from BPI:

- (i) Second-year subscription fee amounting to PHP390,268,552.51, inclusive of Value-Added Tax ("VAT");
- (ii) Compensatory interest on claim for invalid termination or software retention amounting to PHP179,181,380.90 (inclusive of additional interest rate of 18% per annum on the unpaid subscription fee until full settlement);
- (iii) Overage fees amounting to PHP738,757,433.37 (inclusive of VAT) ("Overage Fees");
- (iv) Compensatory interest on Overage Fees amounting to PHP337,723,466.70 (inclusive of additional interest rate of 18% per annum on the Overage Fees until full payment of the Overage Fees);
- (v) Compound interest of 6% per annum on the compensatory interest until full payment of the compound interest;
- (vi) Attorney's fees in an amount not less than PHP5,000,000.00; and
- (vii) Costs of suit.

A total claim amount of PHP1,650,930,833.48 (equivalent to approximately RM133 million) has been filed against BPI and such amount shall be due and payable to Infomina PHP by BPI.

In view of the above, Infomina PHP has recognised an impairment loss of RM10,040,622 on the trade receivable from BPI, as disclosed on Note 9(a) to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

31. SEGMENT INFORMATION

The Group prepared the following segment information in accordance with *MFRS 8 Operating Segments* based on the internal reports of the Group's strategic business units which are regularly reviewed by the directors for the purpose of making decision about resource allocation and performance assessment.

The two reportable operating segments are as follows:

Segments	Services
Technology infrastructure operations, maintenance, and support services	Provision of support services related to technology infrastructure
Design and delivery of technology infrastructure solutions	Technology infrastructure design

Segment profit

Segment profit is used to measure performance as the Group's Chief Executive Officer cum Managing Director ("CEO cum MD") believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

Segment assets

Segment assets are not included in the internal reports that are reviewed by the Group's CEO cum MD, hence no disclosures are made on segment assets.

Segment liabilities

Segment liabilities are not included in the internal reports that are reviewed by the Group's CEO cum MD, hence no disclosures are made on segment liabilities.

	Technology infrastructure operations, maintenance, and support services RM	Design and delivery of technology infrastructure solutions RM	Total RM
2025			
Revenue:			
Revenue from external customers	170,877,389	25,805,002	196,682,391
Segment profit	54,854,591	4,742,077	59,596,668
Other income			459,560
Unallocated expenses			(23,222,831)
Impairment loss on a trade receivable			(10,040,622)
Finance income			766,765
Finance costs			(543,349)
Income tax expense			(5,874,259)
Profit for the financial year			21,141,932
Results:			
<i>Included in the measure of segment profit is:</i>			
Employee benefits expense			8,749,445

NOTES TO THE FINANCIAL STATEMENTS

31. SEGMENT INFORMATION (CONTINUED)

	Technology infrastructure operations, maintenance, and support services RM	Design and delivery of technology infrastructure solutions RM	Total RM
2024			
Revenue:			
Revenue from external customers	146,901,106	78,258,996	225,160,102
Segment profit	50,164,251	14,197,134	64,361,385
Other income			1,158,420
Unallocated expenses			(23,900,415)
Finance income			589,873
Finance costs			(226,524)
Income tax expense			(8,931,670)
Profit for the financial year			33,051,069
Results:			
<i>Included in the measure of segment profit is:</i>			
Employee benefits expense			6,032,919

Geographical information

Revenue and non-current assets (other than deferred tax assets and trade and other receivables) information based on the geographical location are as follows:

	Revenue RM	Non-current assets RM
2025		
Malaysia	60,986,145	6,884,260
Singapore	20,572,976	-
Thailand	70,705,674	-
Philippines	35,790,638	-
Indonesia	3,185,450	-
Japan	5,441,508	5,159,010
	196,682,391	12,043,270
2024		
Malaysia	92,622,177	7,238,165
Singapore	19,560,362	-
Thailand	61,643,768	-
Philippines	47,947,332	-
Indonesia	3,386,463	-
	225,160,102	7,238,165

NOTES TO THE FINANCIAL STATEMENTS

31. SEGMENT INFORMATION (CONTINUED)

Information about major customers

For technology infrastructure operations, maintenance and support services segment, the revenue from one (1) (2024: one (1)) major customer represented RM40,280,197 (2024: 41,192,382) or 20% (2024: 18%) of the Group's total revenue.

For design, and delivery of technology infrastructure solutions segment, the revenue from four (4) (2024: one (1)) major customers represented RM20,414,819 (2024: RM31,156,224) or 10% (2024: 14%) of the Group's total revenue.

STATEMENT BY DIRECTORS

(PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016)

We, **YEE CHEE MENG** and **NASIMAH BINTI MOHD ZAIN**, being two of the directors of Infomina Berhad, do hereby state that in the opinion of the directors, the accompanying financial statements set out on pages 108 to 154 are drawn up in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 May 2025 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the directors:

.....
YEE CHEE MENG

Director

Kuala Lumpur

Date: 18 September 2025

.....
NASIMAH BINTI MOHD ZAIN

Director

STATUTORY DECLARATION

(PURSUANT TO SECTION 251(1) OF THE COMPANIES ACT 2016)

I, **THOO W'Y-KIT**, being the officer primarily responsible for the financial management of Infomina Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief, the accompanying financial statements set out on pages 108 to 154 are correct, and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

.....
THOO W'Y-KIT
(MIA Membership No: 31394)

Subscribed and solemnly declared by the abovenamed at Kuala Lumpur in the Federal Territory on 18 September 2025.

Before me,

.....
Commissioner for Oaths

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF INFOMINA BERHAD

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Infomina Berhad, which comprise the statements of financial position as at 31 May 2025 of the Group and of the Company, and the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 108 to 154.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 May 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide separate opinion on these matters.

Group

Trade receivables (Notes 4(a) and 9 to the financial statements)

The Group and the Company have significant trade receivables as at 31 May 2025 which include certain amounts which are long outstanding.

We focused on this area because the Group's and the Company's expected credit losses assessment requires the exercise of significant judgement to be made by the directors, especially in determining the risk of default and expected credit loss rate, which are based on the Group's and the Company's past history, existing market conditions as well as forward looking estimates at the end of the reporting period. These judgements and assumptions are inherently uncertain.

Our audit response:

Our audit procedures included, among others:

- understanding the significant credit exposures which were significantly overdue or deemed to be in default through analysis of ageing reports and other collection or legal reports;
- obtaining confirmation of balances from selected receivables;
- checking subsequent receipts, customer correspondence, and considering level of activity with the customer and the directors' explanation on recoverability with significantly past due balances; and
- testing the mathematical computation of expected credit losses as at the end of the reporting period.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF INFOMINA BERHAD

Key Audit Matters (Continued)

Group (Continued)

Revenue recognition (Notes 4(b) and 18 to the financial statements)

The Group and the Company have significant contracts with its customers during the financial year. The terms of these contracts vary depending on the nature of the services provided.

We focused on this area as there is an inherent risk over the accuracy of revenue recognised given that the complexity of the contracts with customers. This involved significant judgement in determining the method and timing on revenue recognition.

Our audit response:

Our audit procedures included, among others:

- reading the terms and conditions of agreements with selected customers;
- understanding the composition of the revenue and its attributes, discussing the specific risk areas associated with revenue recognition;
- discussing with the Group and the Company on management's controls and testing the controls over the sales and receipts cycle;
- understanding the basis in determining transaction price and satisfaction of performance obligation;
- performing cut-off test related to sale; and
- checking the mathematical computation of recognised revenue during the financial year.

Company

Amounts owing by subsidiaries (Notes 4(c) and 9 to the financial statements)

The Company has significant balance of amounts owing by subsidiaries. At the end of the financial year, the directors are required to determine the amount of expected credit losses on the amounts owing by subsidiaries.

We focused on this area because the Company's expected credit losses assessment requires the exercise of significant judgement to be made by the directors, especially in determining the risk of default and expected credit loss rate, which are based on the Company's past history, existing market conditions as well as forward looking estimates at the end of the reporting period. These judgements and assumptions are inherently uncertain.

Our audit response:

Our audit procedures included, among others:

- comparing the directors' key assumptions in cash flow forecast which include the directors' assessment and consideration of the current economic and business environment in relation to key assumptions;
- testing the mathematical computation of expected credit losses as at the end of the reporting period; and
- performing the sensitivity analysis of key assumptions and the impacts of these key assumptions and inputs that are expected to be most sensitive to the recoverable amount.

Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF INFOMINA BERHAD

Information Other than the Financial Statements and Auditors' Report Thereon (Continued)

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF INFOMINA BERHAD

Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (Continued)

- evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' reports unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 7 to the financial statements.

Other Matters

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 and for no other purpose. We do not assume responsibility to any other person for the contents of this report.

Baker Tilly Monteiro Heng PLT
201906000600 (LLP0019411-LCA) & AF 0117
Chartered Accountants

Kenny Yeoh Khi Khen
No. 03229/09/2026 J
Chartered Accountant

Kuala Lumpur

Date: 18 September 2025

ANALYSIS OF SHAREHOLDINGS

AS AT 28 AUGUST 2025

Number of Issued Shares : 601,250,000 Ordinary Shares
 Class of Shares : Ordinary Shares
 Voting Rights : One Vote per Ordinary Share

DISTRIBUTION OF SHAREHOLDINGS

SIZE OF HOLDINGS	NO. OF HOLDERS	%	NO. OF ISSUED SHARES	%
1 - 99	10	0.708	110	0.000
100 - 1,000	382	27.054	161,845	0.027
1,001 - 10,000	662	46.884	3,272,600	0.544
10,001 - 100,000	244	17.280	8,428,345	1.402
100,001 - 30,062,499*	111	7.861	189,365,800	31.495
30,062,500 AND ABOVE**	3	0.213	400,021,300	66.532
TOTAL	1,412	100.00	601,250,000	100.00

* Less than 5% of issued shares

** 5% and above of issued shares

SUBSTANTIAL SHAREHOLDERS (As per Register of Substantial Shareholders)

NAME	DIRECT INTEREST		INDIRECT INTEREST	
	NO. OF ISSUED SHARES	%	NO. OF ISSUED SHARES	%
INFOMINA HOLDINGS SDN BHD	333,180,900	55.415	-	-
YEE CHEE MENG	39,576,200	6.582	333,180,900	55.415
LIM LEONG PING @ RAYMOND LIM	35,732,200	5.943	-	-
MOHD HOSHAIRY BIN ALIAS	-	-	333,180,900	55.415
NASIMAH BINTI MOHD ZAIN	-	-	333,180,900	55.415
TAN SIANG PIN	31,108,200	5.174	-	-

DIRECTORS' SHAREHOLDINGS (As per Register of Directors' Shareholdings)

NAME	DIRECT INTEREST		INDIRECT INTEREST	
	NO. OF ISSUED SHARES	%	NO. OF ISSUED SHARES	%
SALEENA BINTI MOHD ALI	100,000	0.017	-	-
YEE CHEE MENG	39,576,200	6.582	333,180,900	55.415
LIM LEONG PING @ RAYMOND LIM	35,732,200	5.943	-	-
MOHD HOSHAIRY BIN ALIAS	-	-	333,180,900	55.415
NASIMAH BINTI MOHD ZAIN	-	-	333,180,900	55.415
NOR'AZAMIN BIN SALLEH	200,000	0.033	-	-
TAY WENG HWEE	200,000	0.033	-	-
MUHRIZ NOR ISKANDAR BIN MOHAMED MURAD	200,000	0.033	-	-
HAJAR ROSLIN BINTI MOHAMAD	-	-	-	-

ANALYSIS OF SHAREHOLDINGS

AS AT 28 AUGUST 2025

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LIST OF TOP 30 HOLDERS

NO.	NAME	NO. OF ISSUED SHARES	%
1	INFOMINA HOLDINGS SDN BHD	333,180,900	55.415
2	LIM LEONG PING @ RAYMOND LIM	35,732,200	5.943
3	TAN SIANG PIN	31,108,200	5.174
4	MAYBANK NOMINEES (TEMPATAN) SDN BHD MAYBANK PRIVATE WEALTH MANAGEMENT FOR YEE CHEE MENG (12023109) (445789)	16,291,000	2.709
5	AMSEC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT - AMBANK (M) BERHAD FOR YEE CHEE MENG (SMART)	14,931,287	2.483
6	CITIGROUP NOMINEES (ASING) SDN BHD EXEMPT AN FOR CITIBANK NEW YORK (NORGES BANK 22)	14,757,100	2.454
7	CITIGROUP NOMINEES (TEMPATAN) SDN BHD GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD (LEEF)	11,279,200	1.876
8	AMANAHRAYA TRUSTEES BERHAD PUBLIC SMALLCAP FUND	11,091,000	1.845
9	DB (MALAYSIA) NOMINEE (TEMPATAN) SENDIRIAN BERHAD EXEMPT AN FOR AHAM ASSET MANAGEMENT BERHAD (TSTAC/CLNTT)	10,678,700	1.776
10	YEE CHEE MENG	8,353,913	1.389
11	UNIVERSAL TRUSTEE (MALAYSIA) BERHAD KAF CORE INCOME FUND	7,406,000	1.232
12	TOKIO MARINE LIFE INSURANCE MALAYSIA BHD AS BENEFICIAL OWNER (TMEF)	7,015,000	1.167
13	AFFIN HWANG NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR LIM ZEE PING	6,320,000	1.051
14	MAYBANK INVESTMENT BANK BERHAD IVT (13) ECD OTCSP-H	5,787,500	0.963
15	CITIGROUP NOMINEES (TEMPATAN) SDN BHD LEMBAGA TABUNG HAJI (UOB)	4,115,800	0.685
16	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR JONATHAN LAI JUN FEI (MY4536)	3,900,000	0.649
17	HSBC NOMINEES (TEMPATAN) SDN BHD HSBC (M) TRUSTEE BHD FOR PRINCIPAL ISLAMIC SMALL CAP OPPORTUNITIES FUND	3,424,000	0.570
18	MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD ONE IFC RESIDENCE SDN BHD	3,415,000	0.568

ANALYSIS OF SHAREHOLDINGS

AS AT 28 AUGUST 2025

LIST OF TOP 30 HOLDERS (CONTINUED)

NO.	NAME	NO. OF ISSUED SHARES	%
19	AFFIN HWANG NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR LIM SIM TONG	3,350,000	0.557
20	HSBC NOMINEES (TEMPATAN) SDN BHD HSBC (M) TRUSTEE BHD FOR AHAM SELECT ASIA (EX JAPAN) QUANTUMFUND	3,200,000	0.532
21	CITIGROUP NOMINEES (TEMPATAN) SDN BHD GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD (LGF)	2,971,700	0.494
22	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR WON WEI ZHANG (MY3382)	2,800,000	0.466
23	UNIVERSAL TRUSTEE (MALAYSIA) BERHAD TA DANA FOKUS	2,680,700	0.446
24	CITIGROUP NOMINEES (TEMPATAN) SDN BHD EMPLOYEES PROVIDENT FUND BOARD (MBBESGSCEQ)	2,500,000	0.416
25	UOBM NOMINEES (TEMPATAN) SDN BHD UOB ASSET MANAGEMENT (MALAYSIA) BERHAD FOR MALAYSIAN TIMBER COUNCIL (OF-EQ)	2,485,400	0.413
26	CITIGROUP NOMINEES (ASING) SDN BHD MERRILL LYNCH INTERNATIONAL	2,436,700	0.405
27	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR JONATHAN LAI JUN FEI (7013331)	2,100,000	0.349
28	CITIGROUP NOMINEES (TEMPATAN) SDN BHD GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD (LPF)	2,000,000	0.333
29	TOKIO MARINE LIFE INSURANCE MALAYSIA BHD AS BENEFICIAL OWNER (PF)	1,900,000	0.316
30	AFFIN HWANG NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR LIM CHAI BENG	1,810,000	0.301
	TOTAL	559,021,300	92.977

NOTICE OF THIRTEENTH (13TH) ANNUAL GENERAL MEETING

NOTICE IS GIVEN THAT the 13th Annual General Meeting (“AGM”) of the Company will be held at Tropicana Golf & Country Resort, Ballroom V, Main Wing, Jalan Kelab Tropicana, 47410 Petaling Jaya, Selangor Darul Ehsan on Tuesday, 18 November 2025 at 10.30 a.m. to transact the following businesses:-

AGENDA

Ordinary Business

1. To receive the Audited Financial Statements for the financial year ended 31 May 2025 together with the Directors’ and the Auditors’ Reports thereon. **(Please refer to Note 1 of the Explanatory Notes on Ordinary Business)**
2. To re-elect the following Directors who retire pursuant to Clause 76(3) of the Company’s Constitution and who being eligible, as Directors of the Company:

(i) Tay Weng Hwee		(Resolution 1)
(ii) Muhriz Nor Iskandar Bin Mohamed Murad		(Resolution 2)
(iii) Lim Leong Ping @ Raymond Lim		(Resolution 3)
3. To approve the payment of Directors’ fees to each of the following Independent Non-Executive Directors for the period from the 13th AGM until the next AGM of the Company:

(i) Saleena Binti Mohd Ali	RM72,000	(Resolution 4)
(ii) Nor’Azamin Bin Salleh	RM72,000	(Resolution 5)
(iii) Tay Weng Hwee	RM60,000	(Resolution 6)
(iv) Muhriz Nor Iskandar Bin Mohamed Murad	RM60,000	(Resolution 7)
(v) Hajar Roslin Binti Mohamad	RM48,000	(Resolution 8)
(vi) Additional Directors’ Fees	RM60,000	(Resolution 9)
4. To approve the payment of Directors’ benefits up to an amount of RM60,000 to the Independent Non-Executive Directors for the period from the 13th AGM until the next AGM of the Company. **(Resolution 10)**
5. To re-appoint Messrs Baker Tilly Monteiro Heng PLT as Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 11)**

Special Business

To consider and if thought fit, to pass the following resolutions, with or without modifications:

6. **ORDINARY RESOLUTION** **(Resolution 12)**
AUTHORITY TO ALLOT SHARES OF THE COMPANY PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT 2016

“THAT pursuant to Sections 75 and 76 of the Companies Act 2016, ACE Market Listing Requirements of Bursa Malaysia Securities Berhad (“Bursa Securities”) and the approval of the relevant regulatory authorities, where such approval is required, the Directors of the Company be and are hereby authorised to issue and allot shares in the capital of the Company (“New Shares”) from time to time, at such price, to such persons and for such purposes and upon such terms and conditions as the Directors may in their absolute discretion deem fit, provided that the aggregate number of such New Shares to be issued pursuant to this resolution, when aggregated with the total number of any such shares issued during the preceding 12 months does not exceed 10% of the total number of issued shares (excluding any treasury shares) of the Company for the time being (“Proposed General Mandate”).

NOTICE OF THIRTEENTH (13TH) ANNUAL GENERAL MEETING

THAT such approval on the Proposed General Mandate shall continue to be in force until:

- (i) the conclusion of the next Annual General Meeting (“AGM”) of the Company held after the approval was given;
- (ii) the expiration of the period within which the next AGM of the Company is required to be held after the approval was given; or
- (iii) revoked or varied by resolution passed by the shareholders of the Company in a general meeting;

whichever is the earlier.

THAT the Directors of the Company be and are hereby also empowered to obtain approval from Bursa Securities for the listing of and quotation for such New Shares on the ACE Market of Bursa Securities.

THAT authority be and is hereby given to the Directors of the Company, to give effect to the Proposed General Mandate with full powers to assent to any conditions, modifications, variations and/or amendments as they may deem fit in the best interest of the Company and/or as may be imposed by the relevant authorities.

AND THAT the Directors of the Company, be and are hereby authorised to implement, finalise, complete and take all necessary steps and to do all acts (including execute such documents as may be required), deeds and things in relation to the Proposed General Mandate.”

7. ORDINARY RESOLUTION

(Resolution 13)

PROPOSED ESTABLISHMENT OF AN EMPLOYEES’ SHARE OPTION SCHEME OF UP TO 15% OF THE TOTAL NUMBER OF ISSUED SHARES OF THE COMPANY (EXCLUDING TREASURY SHARES, IF ANY) AT ANY POINT IN TIME OVER THE DURATION OF THE EMPLOYEES’ SHARE OPTION SCHEME TO THE ELIGIBLE DIRECTORS AND EMPLOYEES OF THE COMPANY AND ITS SUBSIDIARIES (EXCLUDING DORMANT SUBSIDIARIES) (“PROPOSED ESOS”)

“THAT subject to the approvals of the relevant authorities and/or parties being obtained, where required, approval be and is hereby given to the Board of Directors of the Company (“Board”) to:

- (i) establish, implement and administer the Proposed ESOS, which involves the granting of options to the eligible Directors and employees of Infomina and its subsidiaries (excluding dormant subsidiaries) (collectively, “Infomina Group” or the “Group”), who meet the criteria of eligibility for participation in the Proposed ESOS as set out in the bylaws of the Proposed ESOS (“Bylaws”) (“Eligible Persons”), to subscribe for Infomina Shares at specified prices to be determined, and the Proposed ESOS shall be administered by a committee to be duly appointed and authorised by the Board (“ESOS Committee”) in accordance with the Bylaws, a draft of which is set out in Appendix I of the Circular to Shareholders of the Company dated 26 September 2025 in relation to the Proposed ESOS (“Circular”);

NOTICE OF THIRTEENTH (13TH) ANNUAL GENERAL MEETING

- (ii) allot and issue such number of new Shares from time to time to the Eligible Persons as may be required in connection with the implementation of the Proposed ESOS, provided that the number of new Shares to be allotted and issued under the Proposed ESOS shall not in aggregate exceed 15% of the total number of issued Shares at any point in time over the duration of the Proposed ESOS, and that such new Shares shall, upon allotment and issuance, rank equally in all respects with the existing Infomina Shares, save and except that such Infomina Shares will not be entitled to any dividends, rights, allotments and/or other forms of distributions declared, made or paid to shareholders where the entitlement date of such distributions precedes the relevant date of allotment and issuance of such Infomina Shares;
- (iii) amend and/or modify the Proposed ESOS and/or Bylaws from time to time as may be required or permitted by the authorities or as deemed necessary by the Board, provided that such amendments and/or modifications are permitted and effected in accordance with the provisions of the Bylaws relating to amendments and/or modifications and to deliver and/or impose such terms and conditions and/or delegate part of its powers as may be necessary or to give full effect to the Proposed ESOS;
- (iv) at the Board's absolute discretion and upon the recommendation of the ESOS Committee, extend in writing the duration of the Proposed ESOS for another five (5) years or such shorter period as the Board deems fit immediately from the expiry of the initial 5-year period of the Proposed ESOS, provided that the total duration of the Proposed ESOS shall not, in aggregate, exceed ten (10) years from the effective date of implementation of the Proposed ESOS or such longer period as may be allowed by the relevant authorities; and
- (v) do all such acts, execute all such documents and to enter into all such transactions, arrangements and agreement, deeds or undertakings and to make such rules or regulations, or impose such terms and conditions or delegate its power as may be necessary or expedient in order to give full effect to the Proposed ESOS and the terms of the Bylaws.

THAT the Board be and is hereby authorised and empowered to take all such steps and enter into all deeds, agreements, arrangements, undertakings, transfers and indemnities as it deems fit, necessary, expedient and/or appropriate and in the best interest of the Company in order to implement, finalise, complete and give full effect to the Proposed ESOS with full powers to assent to any conditions, modifications, variations and/or amendments as may be required by any relevant authorities and as the Board deems fit, appropriate and in the best interest of the Company.

AND THAT the draft Bylaws, as set out in Appendix I of the Circular, be and is hereby approved and adopted."

NOTICE OF THIRTEENTH (13TH) ANNUAL GENERAL MEETING

8. ORDINARY RESOLUTIONS

PROPOSED ALLOCATION OF ESOS OPTIONS TO THE DIRECTORS, MAJOR SHAREHOLDERS OF THE COMPANY AND ITS SUBSIDIARIES (EXCLUDING DORMANT SUBSIDIARIES) AND/OR PERSONS CONNECTED WITH THEM UNDER THE PROPOSED ESOS

“THAT subject to the passing of the Ordinary Resolution 13 and the approvals of the relevant authorities and/or parties being obtained, approval be and is hereby given to the Board to authorise the ESOS Committee, at any time throughout the duration of the ESOS, to offer such number of ESOS Options to the following Directors, major shareholders of Infomina and its subsidiaries (excluding dormant subsidiaries) (collectively, “Infomina Group” or the “Group”) and/or persons connected with them to subscribe for new Shares under the Proposed ESOS:

Directors and/or Major Shareholders of Infomina Group

- | | |
|--|------------------------|
| (i) Yee Chee Meng (Major Shareholder and Chief Executive Officer cum Managing Director) | (Resolution 14) |
| (ii) Lim Leong Ping @ Raymond Lim (Executive Director) | (Resolution 15) |
| (iii) Mohd Hoshairy Bin Alias (Major Shareholder and Executive Director) | (Resolution 16) |
| (iv) Nasimah Binti Mohd Zain (Major Shareholder and Executive Director) | (Resolution 17) |
| (v) Saleena Binti Mohd Ali (Independent Non-Executive Chairperson) | (Resolution 18) |
| (vi) Nor'Azamin Bin Salleh (Independent Non-Executive Director) | (Resolution 19) |
| (vii) Tay Weng Hwee (Independent Non-Executive Director) | (Resolution 20) |
| (viii) Muhriz Nor Iskandar Bin Mohamed Murad (Independent Non-Executive Director) | (Resolution 21) |
| (ix) Hajar Roslin Binti Mohamad (Independent Non-Executive Director) | (Resolution 22) |
| (x) Tan Siang Pin (Chief Sales Officer of the Company and Director of Infomina Limited, PT Infomina Solution Indonesia, Infomina Philippines, Inc, Infomina Pte Ltd, Infomina (Thailand) Co Ltd and Infomina AI Sdn. Bhd.) | (Resolution 23) |
| (xi) Koka Faridah (Director of PT Infomina Solution Indonesia) | (Resolution 24) |
| (xii) Jimmy S. Soo (Director of Infomina Philippines, Inc) | (Resolution 25) |
| (xiii) Milagros E. Soriano (Director of Infomina Philippines, Inc) | (Resolution 26) |
| (xiv) Nina Sarah D. Cabeza (Director of Infomina Philippines, Inc) | (Resolution 27) |
| (xv) Soh Kian Hwa (Director of Infomina Pte Ltd) | (Resolution 28) |
| (xvi) Mok Pek Yoke (Chief Operating Officer of the Company and Director of Infomina AI Sdn. Bhd.) | (Resolution 29) |
| (xvii) Ng Oy Moon (Director of Infomina AI Sdn. Bhd. and Infomina Geolytik Sdn. Bhd.) | (Resolution 30) |
| (xviii) Low Guan Leong (Director of Infomina AI Sdn. Bhd.) | (Resolution 31) |
| (xix) Thor Joe Hock (Director of Infomina Geolytik Sdn. Bhd.) | (Resolution 32) |
| (xx) Gideon Liao Pitt Seng (Director of Infomina Geolytik Sdn. Bhd.) | (Resolution 33) |
| (xxi) Thoo W'y-Kit (Chief Financial Officer of the Company and Director of Infomina Geolytik Sdn. Bhd.) | (Resolution 34) |

NOTICE OF THIRTEENTH (13TH) ANNUAL GENERAL MEETING

Person Connected to the Director and/or Major Shareholder

- (i) Yee Chee Keong (Graphic Designer in Infomina Berhad)

(Resolution 35)

Provided always that:

- (a) he/she must not participate in the deliberation and/or discussion of his/her own allocation as well as allocation to persons connected with him/her, if any;
- (b) the allocation to him/her who, either singly or collectively through persons connected with him/her, holds 20% or more of the total number of issued shares (excluding treasury shares, if any), does not exceed 10% of the total number of new Shares to be issued under the Proposed ESOS; and
- (c) the allocation of ESOS Options to the abovementioned persons shall be subject always to such terms and conditions and/or any adjustments which may be made in accordance with the provisions of the Bylaws, the ACE Market Listing Requirements of Bursa Securities, or any prevailing guideline issued by Bursa Securities or any other relevant authorities, as amended from time to time.

THAT at any in time during the duration of the ESOS, not more than 65% of the total number of new Shares available under the Proposed ESOS shall be allocated, in aggregate, to the Directors and Senior Management of Infomina Group (excluding dormant subsidiaries) who are eligible to participate in the Proposed ESOS.

THAT the Board be and is hereby authorised to do all such acts and enter into all such transactions, arrangements and documents as may be necessary or expedient in order to give full effect to the proposed allocations with full power to assent to any conditions, modifications, variations and/or amendments (if any) as may be necessary or expedient and/or imposed by and/or agreed with the relevant authorities.

AND THAT the Board is also authorised to issue and allot the corresponding number of new Shares arising from the exercise of the ESOS Options that may be granted to them under the Proposed ESOS."

9. To consider any other business of which due notice shall be given in accordance with the Companies Act 2016.

By Order of the Board

YENG SHI MEI (SSM PC NO. 202008001282) (MAICSA 7059759)
REBECCA KONG SAY TSUI (SSM PC NO. 202008001003) (MAICSA 7039304)
 Company Secretaries

Selangor Darul Ehsan
 26 September 2025

NOTICE OF THIRTEENTH (13TH) ANNUAL GENERAL MEETING

NOTES:-

1. For the purpose of determining who shall be entitled to attend this AGM, the Company shall be requesting Bursa Malaysia Depository Sdn. Bhd. to make available to the Company, the **Record of Depositors as at 7 November 2025**. Only a member whose name appears on this Record of Depositors shall be entitled to attend this AGM or appoint a proxy to attend, speak and vote (collectively, "participate") on his/her/its behalf.
2. A member who is entitled to participate in this AGM is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to participate in his/her place. A proxy may but need not be a member of the Company.
3. A member of the Company who is entitled to attend and vote at a general meeting of the Company may appoint not more than two (2) proxies to participate instead of the member at the AGM.
4. If two (2) proxies are appointed, the entitlement of those proxies to vote on a show of hands shall be in accordance with the ACE Market Listing Requirements ("ACE LR") of Bursa Malaysia Securities Berhad ("Bursa Securities").
5. Where a member of the Company is an authorised nominee as defined in the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act"), it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.
6. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.
7. Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.
8. The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote:
 - (i) In hard copy form
In the case of an appointment made in hard copy form, the proxy form must be deposited at the Registered Office of the Company at Office Suite No. 603, Block C, Pusat Dagangan Phileo Damansara 1, No. 9, Jalan 16/11, Off Jalan Damansara, 46350 Petaling Jaya, Selangor Darul Ehsan, Malaysia.
 - (ii) By electronic means (for individual members only)
The proxy form can be electronically lodged with the Share Registrar of the Company via **Dvote Online** website at **www.dvote.my**.
9. Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.
10. Last date and time for lodging the proxy form is **Sunday, 16 November 2025 at 10.30 a.m.**
11. Please bring an **ORIGINAL** of the following identification papers (where applicable) and present it to the Poll Administrator and/or Scrutineers for verification upon request:
 - (i) Identity card (NRIC) (Malaysian); or
 - (ii) Police report (for loss of NRIC) / Temporary NRIC (Malaysian); or
 - (iii) Passport (Foreigner).
12. Any authority pursuant to which such an appointment is made by a power of attorney must be deposited at the Registered Office of the Company at Office Suite No. 603, Block C, Pusat Dagangan Phileo Damansara 1, No. 9, Jalan 16/11, Off Jalan Damansara, 46350 Petaling Jaya, Selangor Darul Ehsan, Malaysia not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
13. For a corporate member who has appointed an authorised representative, please deposit the **ORIGINAL** certificate of appointment of authorised representative at the Registered Office of the Company at Office Suite No. 603, Block C, Pusat Dagangan Phileo Damansara 1, No. 9, Jalan 16/11, Off Jalan Damansara, 46350 Petaling Jaya, Selangor Darul Ehsan, Malaysia. Alternatively, please bring the **ORIGINAL** certificate of appointment of authorised representative if it has not been deposited at the Company's Registered Office earlier. The certificate of appointment of authorised representative should be executed in the following manner:
 - (i) If the corporate member has a common seal, the certificate of appointment of authorised representative should be executed under seal in accordance with the constitution of the corporate member.
 - (ii) If the corporate member does not have a common seal, the certificate of appointment of authorised representative should be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - (a) at least two (2) authorised officers, of whom one shall be a director; or
 - (b) any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.

NOTICE OF THIRTEENTH (13TH) ANNUAL GENERAL MEETING

EXPLANATORY NOTES ON ORDINARY BUSINESS

1. Audited Financial Statements for the Financial Year Ended 31 May 2025

This agenda item is meant for discussion only as the provisions of Sections 248(2) and 340(1) of the Companies Act 2016 do not require a formal approval of the shareholders for the Audited Financial Statements. Hence, this item on the agenda is not put forward for voting by shareholders.

2. Resolutions 1 to 3 – Re-election of Directors

Tay Weng Hwee, Muhriz Nor Iskandar Bin Mohamed Murad and Lim Leong Ping @ Raymond Lim (collectively, the “Retiring Directors”) are standing for re-election as Directors of the Company and being eligible, have offered themselves for re-election at the 13th AGM.

The Retiring Directors have no conflict of interest or potential conflict of interest with the Company or its subsidiaries and have no family relationship with any Director and/or major shareholder of the Company.

The Board had through the Nominating and Remuneration Committee (“NRC”) carried out the assessment on the Retiring Directors and are satisfied that they have met the criteria as prescribed by Rule 2.20A of the ACE LR of Bursa Securities and Directors’ Fit and Proper Policy on character, experience, integrity, competence and time to effectively discharge their role as Directors.

The Board had also through the NRC evaluated the independence of Tay Weng Hwee and Muhriz Nor Iskandar Bin Mohamed Murad and is satisfied that they have met the criteria of independence as prescribed in the ACE LR of Bursa Securities.

The Board (save for the Retiring Directors who have abstained from deliberation on discussions relating to their own re-election) believes that the contribution, commitment, and performance of the Retiring Directors continue to be invaluable and relevant to the long-term sustainable goals and success of the Company and supports their re-election as Directors.

3. Resolutions 4 to 10 – Directors’ Fees and Benefits

Pursuant to Section 230(1) of the Companies Act 2016, the fees of the Directors and any benefits payable to the Directors of a listed company and its subsidiaries shall be approved by shareholders at a general meeting.

The proposed Directors’ fees and benefits for the period from the 13th AGM until the date of next AGM under Resolutions 4 to 8 and 10 are calculated based on the current Board composition and the number of scheduled Board and Committee meetings from the 13th AGM until the date of next AGM. The said Resolutions are to facilitate the payment of the Directors’ fees and benefits to the Non-Executive Directors from the 13th AGM up till the next AGM of the Company.

Resolution 9 is to facilitate the payment of additional Directors’ fees which were budgeted for the period from the 13th AGM until the date of next AGM in the event the Company appoints additional Independent Non-Executive Director(s).

In the event the proposed amount is insufficient (e.g. due to more meetings or enlarged Board size), approval will be sought at the next AGM for the shortfall.

4. Resolution 11 – Re-appointment of Auditors

The Board had on 18 September 2025 through the Audit and Risk Management Committee (“ARMC”) assessed the suitability, objectivity and independence of the External Auditors, Messrs Baker Tilly Monteiro Heng PLT and considered the re-appointment of Messrs Baker Tilly Monteiro Heng PLT as Auditors of the Company in accordance with the External Auditor Policy of the Company. The ARMC and the Board collectively agreed and are satisfied that Messrs Baker Tilly Monteiro Heng PLT has the relevant criteria prescribed by Rule 15.21 of the ACE LR of Bursa Securities.

EXPLANATORY NOTES ON SPECIAL BUSINESS

1. Resolution 12 – Authority to Allot Shares of the Company pursuant to Sections 75 and 76 of the Companies Act 2016

The proposed Resolution 12 is for the purpose of granting a general mandate to the Directors (“General Mandate”) and if passed, will empower the Directors to issue and allot up to a maximum of 10% of the total number of issued shares (excluding treasury shares) of the Company for the time being for such purposes as the Directors consider would be in the best interest of the Company.

This authority will, unless revoked or varied by the Company in a general meeting, expire at the conclusion of the next AGM or the expiration of the period within which the next AGM is required by law to be held, whichever is the earlier.

This General Mandate is to provide flexibility for the Company to issue new securities without the need to convene separate general meetings to obtain its shareholders’ approval so as to avoid incurring additional costs and time.

The purpose of this General Mandate, if passed, is to enable the Directors to take swift action in case of a need to issue and allot new shares in the Company for any possible fund raising activities including, but not limited to, further placement of shares for purpose of funding current and/or future investment projects, working capital, repayment of bank borrowings, acquisitions and/or issuance of shares as settlement of purchase consideration, or other circumstances arise which may arise which involves grant of rights to subscribe for shares, conversion of any securities into shares, or allotment of shares under an agreement or option or offer, or such other application as the Directors may deem fit in the best interest of the Company.

As at the date of this notice, there is no decision to issue new shares. Should there be a decision to issue new shares after the general mandate is sought, the Company will make an announcement of the actual purpose and utilisation of proceeds arising from such issuance of shares.

2. Resolutions 13 to 35 – Proposed Employees’ Share Option Scheme (“ESOS”) and Proposed Allocation of ESOS Options to the Directors, Major Shareholders of the Company and its Subsidiaries (excluding dormant subsidiaries) and/or Persons Connected with them

The proposed resolutions, if passed, will allow the Board to authorise the ESOS Committee, at any time throughout the duration of the ESOS, to offer to the eligible Directors and employees of the Company and its subsidiaries (excluding any dormant subsidiaries), who meet the criteria of eligibility for participation in the Proposed ESOS as set out in the Bylaws of the Proposed ESOS to subscribe for up to 15% of the total number of issued shares of the Company (excluding treasury shares, if any) under the Proposed ESOS. For further information, please refer to the Circular to Shareholders dated 26 September 2025.

STATEMENT ACCOMPANYING NOTICE OF **ANNUAL GENERAL MEETING**

PURSUANT TO RULE 8.29(2) OF THE ACE MARKET LISTING REQUIREMENTS OF
BURSA MALAYSIA SECURITIES BERHAD

Authority for Directors to allot Shares pursuant to Sections 75 and 76 of the Companies Act 2016.

Kindly refer to item (2) of Explanatory Notes on Special Business on page 169.

ADMINISTRATIVE DETAILS

ADMINISTRATIVE DETAILS FOR THE THIRTEENTH ANNUAL GENERAL MEETING (“13TH AGM”)

Date : Tuesday, 18 November 2025
Time : 10.30 a.m.
Venue : Tropicana Golf & Country Resort, Ballroom V
Main Wing, Jalan Kelab Tropicana
47410 Petaling Jaya, Selangor Darul Ehsan

MEMBERS’ ENTITLEMENT TO ATTEND, SPEAK AND VOTE AT THE 13TH AGM

Only members whose names appear on the **Record of Depositors as of 7 November 2025** of the Company shall be eligible to attend, speak and vote (collectively, “participate”) in the 13th AGM or to appoint proxy(ies), authorised representative(s) or attorney(s) to participate on their behalf in the 13th AGM.

Members who are unable to participate in the 13th AGM are encouraged to appoint proxy(ies) or the Chairperson of the Meeting to vote on their behalf in the 13th AGM by indicating the voting instructions in the Proxy Form in accordance with the notes printed therein.

Members who wish to participate at the 13th AGM, please **DO NOT** submit any Proxy Form for the 13th AGM. A member will not be allowed to participate at the 13th AGM together with the appointed proxy(ies).

REGISTRATION OF ATTENDANCE ON THE DAY OF THE 13TH AGM

1. Registration will begin at 9.30 a.m. and the AGM will start promptly at 10.30 a.m. We strongly encourage everyone to arrive early to facilitate a smooth registration process. You may enter the meeting venue from 10.00 a.m. onwards.
2. **ORIGINAL** National Registration Identity Card (“NRIC”) or passport (for non-Malaysian) is required to be presented during registration for verification purposes. A photocopy of your NRIC or passport **WILL NOT BE ACCEPTED**. No person will be allowed to register on behalf of another person even with the original NRIC or passport of that person.
3. Upon verification and registration:
 - Please sign the Attendance List and an identification wristband printed with passcode will be provided for electronic voting purposes before entering the meeting room.
 - If you are attending the AGM as both a shareholder and a proxy, you will only need to register once and will be given a single identification wristband to enter the meeting room.
4. No person will be allowed to enter the meeting room without the identification wristband. Please note that no replacement will be provided in the event the wristband is lost or misplaced.
5. All members and proxies are encouraged to enter the meeting venue and be seated at least ten (10) minutes before the commencement of the 13th AGM.

ADMINISTRATIVE DETAILS

POLL VOTING AT THE MEETING

The voting at the 13th AGM will be conducted by poll in accordance with Rule 8.31A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad.

The Company has appointed AscendServ Capital Markets Services Sdn. Bhd. ("AscendServ") as the Poll Administrator to conduct the poll by way of electronic voting and Scrutineer Solutions Sdn. Bhd. as Independent Scrutineers to verify the poll results. You may cast your vote at the kiosk provided by ACM at the meeting venue.

Upon completion of the voting session for the 13th AGM, the Independent Scrutineers will verify the poll results, followed by the Chairperson's declaration whether the resolution(s) tabled for voting is carried or otherwise.

APPOINTMENT OF PROXY/AUTHORISED REPRESENTATIVE/ATTORNEY

The appointment of a proxy/authorised representative/attorney for the 13th AGM may be made in hard copy form or by electronic means. The duly executed instrument appointing a proxy/authorised representative/attorney must be deposited or submitted in the following manner, no later than **Sunday, 16 November 2025 at 10.30 a.m.:**

(i) In hard copy form

In the case of an appointment made in hard copy form, the Proxy Form must be deposited at the Registered Office of the Company at Office Suite No. 603, Block C, Pusat Dagangan Phileo Damansara 1, No. 9, Jalan 16/11, Off Jalan Damansara, 46350 Petaling Jaya, Selangor Darul Ehsan, Malaysia ("Registered Office"), **OR**

(ii) By electronic means (for individual members only)

The Proxy Form can be electronically lodged with the Share Registrar of the Company via **Dvote Online** website at **www.dvote.my**.

Corporate member(s) who wish to appoint authorised representative(s) instead of a proxy(ies), please deposit the **ORIGINAL** certificate of appointment of authorised representative at the Registered Office before the 13th AGM or bring the **ORIGINAL** certificate of appointment of authorised representative to the 13th AGM.

Attorney(s) appointed by Power of Attorney **MUST** deposit the **ORIGINAL** Power of Attorney at the Company's Registered Office no later than **Sunday, 16 November 2025 at 10.30 a.m.** to participate in the 13th AGM.

PROCEDURES FOR ELECTRONIC LODGEMENT OF PROXY FORM VIA DVOTE

Individual member(s) who wish to lodge your Proxy Form electronically via **Dvote Online** website is **required to register as a Dvote user at www.dvote.my**. Once you have successfully registered and activated your Dvote user account, you may proceed to lodge your Proxy Form electronically via the platform.

Note: If you are already a registered Dvote user, you are not required to register again.

ADMINISTRATIVE DETAILS

Kindly refer to the following procedures for guidance on registering as a Dvote user and electronic lodgement of Proxy Form for the 13th AGM:

Sign-up as Dvote User

1

2

3

Start

Click on *Sign up as a new user*

Fill up your detail

- Fill up all fields accordingly.
- Verify and click on Sign up now.

Notice of Account Activation

An account activation email will be sent to you once your information has been verified and approved by our team.

Submission of Electronic Proxy Form

Pre-meeting Submission
Closing Date/Time 28-09-2025 02:30 PM

Proxy Form

CDS Account No: 001-002-000000002

() being a member of DVOTE SERVICES SDN BHD, hereby appoint -

☐ The Chairman of the Meeting as my proxy

(1) First Proxy Only

Name of proxy: [Field]
MyKad: [Field] [Field]
Represent Proportion %: 100

☐ OR failing him/her, the Chairman of The Meeting as my proxy

as my/our proxy/proxies to attend and to vote for me/us on my/our behalf and to represent my/our security holdings as per the proportion indicated above.

My/our proxy/proxies is/are to vote as indicated below:

Resolution No	Description	For	Against	Abstain
Ordinary Resolution 1	To approve dividend	[Button]	[Button]	[Button]
Ordinary Resolution 2	To re-elect director	[Button]	[Button]	[Button]

All No Indication All For All Against All Abstain

Submit Cancel

ADMINISTRATIVE DETAILS

REVOCATION OF PROXY

If you have submitted the Proxy Form and subsequently decide to change your proxy(ies) or revoke your appointment(s) to participate in the 13th AGM, please write in to the Company's Share Registrar at **generalmeeting@ascendserv.com** no later than **Sunday, 16 November 2025 at 10.30 a.m.**

Upon revocation, your proxy(ies) will not be allowed to participate in the 13th AGM. Please advise your proxy(ies) accordingly.

PARKING

A total of **200 parking bays** are available at the meeting venue on a first-come, first-served basis. Parking is **complimentary for all meeting participants**.

REFRESHMENT

Refreshments will be served.

NO DOOR GIFTS OR VOUCHERS

There will be **no distribution** of door gifts or vouchers for the 13th AGM.

ANNUAL REPORT AND/OR CIRCULAR TO SHAREHOLDERS

You may request for a printed copy of the Annual Report 2025 and/or the Circular to Shareholders of the Company by emailing to AscendServ at **investor.enquiry@ascendserv.com**.

NO RECORDING

Strictly no recording of the 13th AGM proceedings is allowed.

ENQUIRY

If you have any enquiries on the above, please contact AscendServ during office hours on Mondays to Fridays from 9.00 a.m. to 5.30 p.m. (except on public holidays):

AscendServ Capital Markets Services Sdn Bhd

Contact Person	: Mr Alven Lai / Ms Stephanie Wee
Telephone Number	: +603-78900238
E-mail Address	: generalmeeting@ascendserv.com

**INFOMINA BERHAD**Registration No.: 200701018579 (776590-U)
Incorporated in Malaysia**PROXY FORM**

CDS account no.	No. of shares held

I/We, Tel No.
(Full name in **block**, NRIC/Passport/Registration No.)of
(Address)being member(s) of **Infomina Berhad**, hereby appoint:

Full Name (in block capitals and as per NRIC/Passport)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			
Email Address			
Mobile Phone No.			

^and/or

Full Name (in block capitals and as per NRIC/Passport)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			
Email Address			
Mobile Phone No.			

or failing him/her, the Chairperson of the Meeting, as ^my/our proxy/proxies to vote for ^me/us and on ^my/our behalf at the Thirteenth (13th) Annual General Meeting of the Company, which will be held at Tropicana Golf & Country Resort, Ballroom V, Main Wing, Jalan Kelab Tropicana, 47410 Petaling Jaya, Selangor Darul Ehsan on **Tuesday, 18 November 2025 at 10.30 a.m.** or any adjournment thereof, and to vote as indicated below:

RESOLUTION NO.	DESCRIPTION OF RESOLUTION	FOR	AGAINST
1	Re-election of Tay Weng Hwee as Director of the Company.		
2	Re-election of Muhriz Nor Iskandar Bin Mohamed Murad as Director of the Company.		
3	Re-election of Lim Leong Ping @ Raymond Lim as Director of the Company.		
4	Approval on payment of Director's fees to Saleena Binti Mohd Ali amounting to RM72,000 for the period from the 13 th Annual General Meeting until the next Annual General Meeting of the Company.		
5	Approval on payment of Director's fees to Nor'Azamin Bin Salleh amounting to RM72,000 for the period from the 13 th Annual General Meeting until the next Annual General Meeting of the Company.		
6	Approval on payment of Director's fees to Tay Weng Hwee amounting to RM60,000 for the period from the 13 th Annual General Meeting until the next Annual General Meeting of the Company.		
7	Approval on payment of Director's fees to Muhriz Nor Iskandar Bin Mohamed Murad amounting to RM60,000 for the period from the 13 th Annual General Meeting until the next Annual General Meeting of the Company.		
8	Approval on payment of Director's fees to Hajar Roslin Binti Mohamad amounting to RM48,000 for the period from the 13 th Annual General Meeting until the next Annual General Meeting of the Company.		
9	Approval on payment of additional Directors' fees amounting to RM60,000 for the period from the 13 th Annual General Meeting until the next Annual General Meeting of the Company.		
10	Approval on payment of Directors' benefits up to an amount of RM60,000 to the Independent Non-Executive Directors for the period from the 13 th Annual General Meeting until the next Annual General Meeting of the Company.		
11	Re-appointment of Messrs Baker Tilly Monteiro Heng PLT as Auditors of the Company.		
12	Authority to allot shares of the Company pursuant to Sections 75 and 76 of the Companies Act 2016.		
13	Proposed establishment of an Employees' Share Option Scheme of up to 15% of the total number of issued shares of the Company (excluding treasury shares, if any) at any point in time over the duration of the Employees' Share Option Scheme to the eligible Directors and employees of the Company and its subsidiaries (excluding dormant subsidiaries).		
14	Proposed Allocation of ESOS Options to Yee Chee Meng.		
15	Proposed Allocation of ESOS Options to Lim Leong Ping @ Raymond Lim.		
16	Proposed Allocation of ESOS Options to Mohd Hoshairy Bin Alias.		
17	Proposed Allocation of ESOS Options to Nasimah Binti Mohd Zain.		
18	Proposed Allocation of ESOS Options to Saleena Binti Mohd Ali.		
19	Proposed Allocation of ESOS Options to Nor'Azamin Bin Salleh.		
20	Proposed Allocation of ESOS Options to Tay Weng Hwee.		
21	Proposed Allocation of ESOS Options to Muhriz Nor Iskandar Bin Mohamed Murad.		
22	Proposed Allocation of ESOS Options to Hajar Roslin Binti Mohamad.		
23	Proposed Allocation of ESOS Options to Tan Siang Pin.		
24	Proposed Allocation of ESOS Options to Koka Faridah.		
25	Proposed Allocation of ESOS Options to Jimmy S. Soo.		
26	Proposed Allocation of ESOS Options to Milagros E. Soriano.		
27	Proposed Allocation of ESOS Options to Nina Sarah D. Cabeza.		
28	Proposed Allocation of ESOS Options to Soh Kian Hwa.		
29	Proposed Allocation of ESOS Options to Mok Pek Yoke.		
30	Proposed Allocation of ESOS Options to Ng Oy Moon.		



RESOLUTION NO.	DESCRIPTION OF RESOLUTION	FOR	AGAINST
31	Proposed Allocation of ESOS Options to Low Guan Leong.		
32	Proposed Allocation of ESOS Options to Thor Joe Hock.		
33	Proposed Allocation of ESOS Options to Gideon Liau Pitt Seng.		
34	Proposed Allocation of ESOS Options to Thoo W'y-Kit.		
35	Proposed Allocation of ESOS Options to Yee Chee Keong.		

Please indicate with an "X" in the space provided whether you wish your votes to be cast for or against the resolutions. In the absence of specific directions, your proxy will vote or abstain as he/she thinks fits.

Signed this day of, 2025

Signature*
Member

^ Delete whichever is inapplicable

* Manner of execution:

- If you are an individual member, please sign where indicated.
- If you are a corporate member which has a common seal, this proxy form should be executed under seal in accordance with the constitution of your corporation.
- If you are a corporate member which does not have a common seal, this proxy form should be affixed with the rubber stamp of your company (if any) and executed by:
 - at least two (2) authorised officers, of whom one shall be a director; or
 - any director and/or authorised officers in accordance with the laws of the country under which your corporation is incorporated.

NOTES:

- For the purpose of determining who shall be entitled to attend this AGM, the Company shall be requesting Bursa Malaysia Depository Sdn. Bhd. to make available to the Company, the **Record of Depositors as at 7 November 2025**. Only a member whose name appears on this Record of Depositors shall be entitled to attend this AGM or appoint a proxy to attend, speak and vote (collectively, "participate") on his/her/its behalf.
- A member who is entitled to participate in this AGM is entitled to appoint a proxy or attorney or in the case of a corporation, to appoint a duly authorised representative to participate in his/her place. A proxy may but need not be a member of the Company.
- A member of the Company who is entitled to attend and vote at a general meeting of the Company may appoint not more than two (2) proxies to participate instead of the member at the AGM.
- If two (2) proxies are appointed, the entitlement of those proxies to vote on a show of hands shall be in accordance with the ACE Market Listing Requirements ("ACE LR") of Bursa Malaysia Securities Berhad ("Bursa Securities").
- Where a member of the Company is an authorised nominee as defined in the Securities Industry (Central Depositories) Act 1991 ("Central Depositories Act"), it may appoint not more than two (2) proxies in respect of each securities account it holds in ordinary shares of the Company standing to the credit of the said securities account.
- Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee defined under the Central Depositories Act which is exempted from compliance with the provisions of Section 25A(1) of the Central Depositories Act.
- Where a member appoints more than one (1) proxy, the proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies.
- The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote:
 - In hard copy form
In the case of an appointment made in hard copy form, the proxy form must be deposited at the Registered Office of the Company at Office Suite No. 603, Block C, Pusat Dagangan Phileo Damansara 1, No. 9, Jalan 16/11, Off Jalan Damansara, 46350 Petaling Jaya, Selangor Darul Ehsan, Malaysia.
 - By electronic means (for individual members only)
The proxy form can be electronically lodged with the Share Registrar of the Company via **Dvote Online** website at **www.dvote.my**.
- Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.
- Last date and time for lodging the proxy form is **Sunday, 16 November 2025 at 10.30 a.m.**
- Please bring an **ORIGINAL** of the following identification papers (where applicable) and present it to the Poll Administrator and/or Scrutineers for verification upon request:
 - Identity card (NRIC) (Malaysian); or
 - Police report (for loss of NRIC) / Temporary NRIC (Malaysian); or
 - Passport (Foreigner).
- Any authority pursuant to which such an appointment is made by a power of attorney must be deposited at the Registered Office of the Company at Office Suite No. 603, Block C, Pusat Dagangan Phileo Damansara 1, No. 9, Jalan 16/11, Off Jalan Damansara, 46350 Petaling Jaya, Selangor Darul Ehsan, Malaysia not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
- For a corporate member who has appointed an authorised representative, please deposit the **ORIGINAL** certificate of appointment of authorised representative at the Registered Office of the Company at Office Suite No. 603, Block C, Pusat Dagangan Phileo Damansara 1, No. 9, Jalan 16/11, Off Jalan Damansara, 46350 Petaling Jaya, Selangor Darul Ehsan, Malaysia. Alternatively, please bring the **ORIGINAL** certificate of appointment of authorised representative if it has not been deposited at the Company's Registered Office earlier. The certificate of appointment of authorised representative should be executed in the following manner:
 - If the corporate member has a common seal, the certificate of appointment of authorised representative should be executed under seal in accordance with the constitution of the corporate member.
 - If the corporate member does not have a common seal, the certificate of appointment of authorised representative should be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - at least two (2) authorised officers, of whom one shall be a director; or
 - any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.

Fold Here

Affix
stamp

The Company Secretary

INFOMINA BERHAD

Registration No.: 200701018579 (776590-U)

c/o AscendServ Corporate Services Sdn Bhd

Registration No.: 202401002515 (1548365-H)

Office Suite No. 603, Block C,
Pusat Dagangan Phileo Damansara 1,
No. 9, Jalan 16/11, Off Jalan Damansara,
46350 Petaling Jaya,
Selangor Darul Ehsan

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INFOMINA BERHAD
Registration No. 200701018579 (776590-U)

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