

STATEMENTS OF FINANCIAL POSITION

As At 31 December 2025

| | Note | Group | | Company | |
|--|------|------------------|----------------|------------------|----------------|
| | | 2025 RM'000 | 2024 RM'000 | 2025 RM'000 | 2024 RM'000 |
| NON-CURRENT ASSETS | | | | | |
| Property, plant and equipment | 12 | 2,166,369 | 1,888,751 | 4,545 | 1,411 |
| Right-of-use assets | 13 | 31,594 | 33,509 | - | - |
| Investments in subsidiaries | 14 | - | - | 1,304,491 | 1,284,447 |
| Investments in joint ventures | 15 | 89,299 | 77,184 | - | - |
| Amounts due from subsidiaries | 16 | - | - | 250,627 | 55,069 |
| Trade and other receivables | 17 | 133,039 | 89,810 | - | - |
| Deferred tax assets | 22 | 19,430 | 19,427 | 1,556 | 1,423 |
| | | 2,439,731 | 2,108,681 | 1,561,219 | 1,342,350 |
| CURRENT ASSETS | | | | | |
| Trade and other receivables | 17 | 762,928 | 794,313 | 4,061 | 4,730 |
| Tax recoverable | | 8,464 | 8,338 | 63 | 352 |
| Investment funds in a licensed financial institution | 18 | - | 19,000 | - | - |
| Cash and cash equivalents | 19 | 496,617 | 744,005 | 21,726 | 30,785 |
| | | 1,268,009 | 1,565,656 | 25,850 | 35,867 |
| Total assets | | 3,707,740 | 3,674,337 | 1,587,069 | 1,378,217 |
| EQUITY AND LIABILITIES | | | | | |
| Share capital | 20 | 642,000 | 642,000 | 642,000 | 642,000 |
| Cash flow hedge reserve | | - | (4,008) | - | - |
| Retained profits | | 917,579 | 868,177 | 567,517 | 557,971 |
| Total equity | | 1,559,579 | 1,506,169 | 1,209,517 | 1,199,971 |
| NON-CURRENT LIABILITIES | | | | | |
| Redeemable preference share | 21 | -* | -* | -* | -* |
| Deferred tax liabilities | 22 | 279,452 | 252,951 | - | - |
| Borrowings | 24 | 530,000 | 280,000 | - | - |
| Lease liabilities | 25 | 1,937 | 1,892 | - | - |
| | | 811,389 | 534,843 | - | - |

* Denotes RM0.50

The accompanying notes to the financial statements form an integral part of these financial statements.

STATEMENTS OF FINANCIAL POSITION

As At 31 December 2025 (continued)

| | Note | Group | | Company | |
|------------------------------|------|------------------|----------------|------------------|----------------|
| | | 2025 RM'000 | 2024 RM'000 | 2025 RM'000 | 2024 RM'000 |
| CURRENT LIABILITIES | | | | | |
| Trade and other payables | 23 | 1,218,515 | 1,444,847 | 18,597 | 16,318 |
| Amounts due to subsidiaries | 16 | - | - | 358,955 | 161,928 |
| Borrowings | 24 | 105,490 | 151,520 | - | - |
| Lease liabilities | 25 | 1,068 | 1,926 | - | - |
| Tax payable | | 11,699 | 35,032 | - | - |
| | | 1,336,772 | 1,633,325 | 377,552 | 178,246 |
| Total liabilities | | 2,148,161 | 2,168,168 | 377,552 | 178,246 |
| Total equity and liabilities | | 3,707,740 | 3,674,337 | 1,587,069 | 1,378,217 |

The accompanying notes to the financial statements form an integral part of these financial statements.