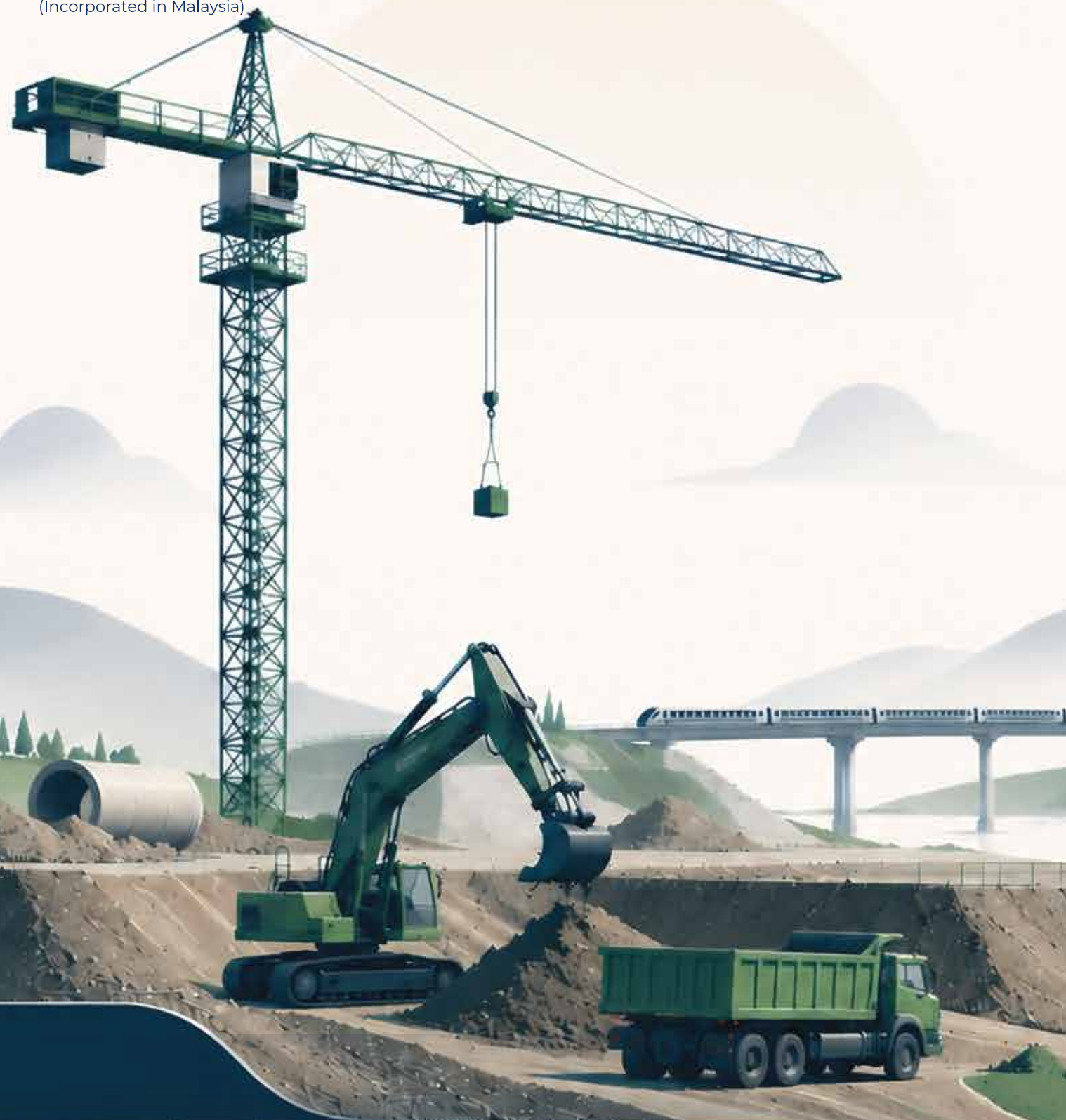


WAWASAN DENGKIL HOLDINGS BERHAD
WawasanDengkil

(202201013605 (1459302-T))
(Incorporated in Malaysia)



🌐 info@wawasandengkil.com
✉ www.wawasandengkil.com
📍 1-5, 1-6, 1-7, 1-8 & 1-9, Jalan Intan 5/1,
Taman Intan, 43800 Dengkil, Selangor

WAWASAN DENGKIL HOLDINGS BERHAD (202201013605 (1459302-T))

WawasanDengkil
Strong Foundation for a Strong Future

2026

Annual Report

ANNUAL REPORT 2026



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CORPORATE GOVERNANCE

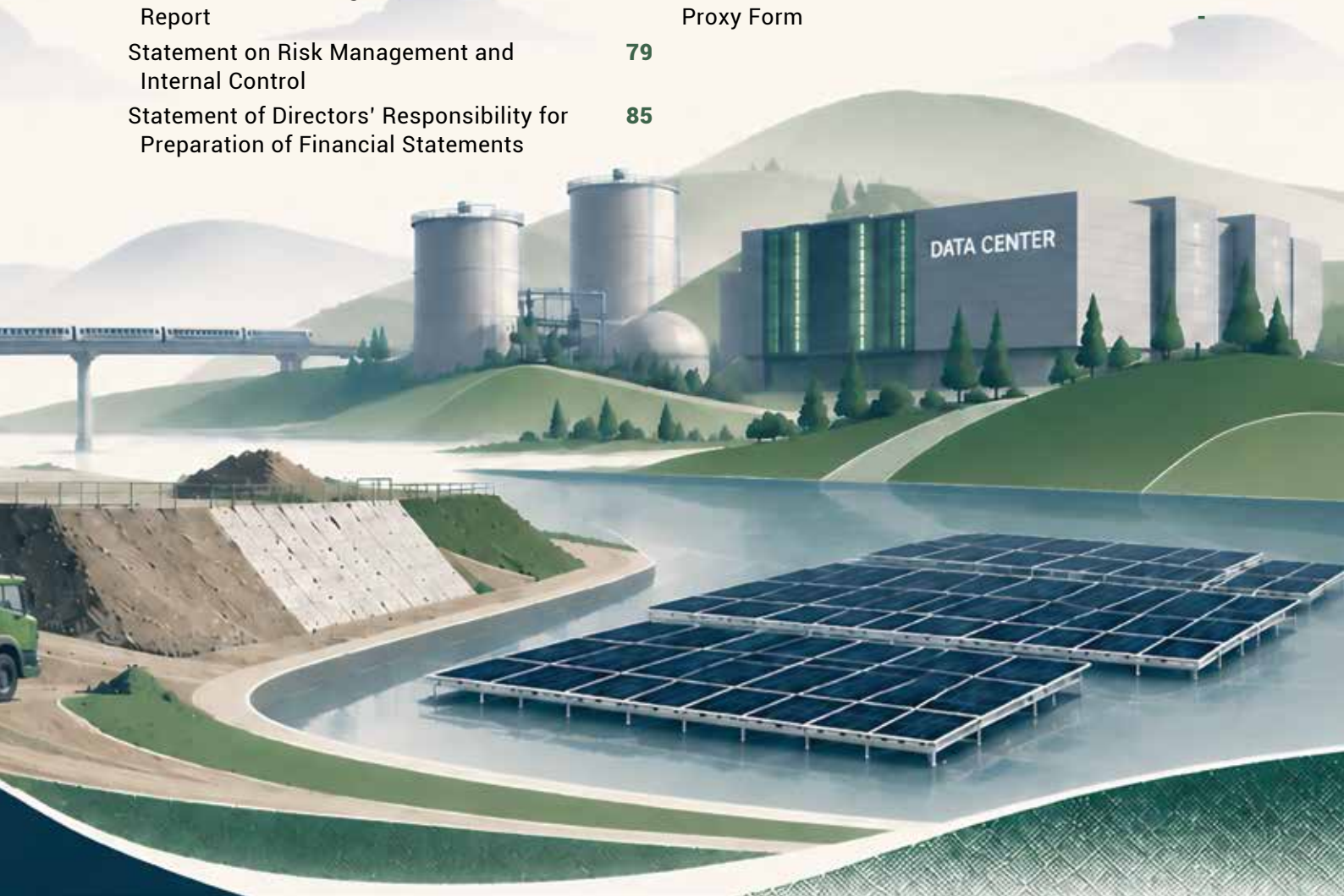
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WHO WE ARE

WawasanDengkil

Wawasan Dengkil Holdings Berhad is actively involved in the provision of construction services namely earthworks and civil engineering services, which are categorised under the civil engineering and specialised trade works market within the construction industry in Malaysia. Our Group is also involved in the renewable energy sector through the development of a large-scale solar photovoltaic ("Solar PV") plant.

OUR PURPOSE

"Redefining Limits"

At Wawasan Dengkil, we redefine limits by continuously pursuing better solutions, ideas, and talent.



OUR VISION

"Building Better Tomorrow"

To be a recognised leader in innovative and sustainable Earthworks and Civil Engineering, shaping a future where our projects stand as benchmarks for excellence and environmental stewardship.



OUR MISSION

"Exceeding Expectations, Setting New Standards"

We are dedicated to delivering outstanding Earthworks and Civil Engineering services, utilising expertise, technology and a committed workforce to surpass client expectations. Our goal is to enhance infrastructure, fostering economic growth and environmental sustainability.



D Determination	We are determined to achieve excellence in every project, overcoming challenges with resilience and ensuring client satisfaction.
E Empower	To inspire individuals to engage in continuous learning and skill development, empowering them with valuable soft skills and green skills knowledge. Enhance both their personal and professional lives, while encouraging active investment in self-improvement and growth.
N Nurture	We nurture talent and relationships, cultivating a supportive culture that helps our team grow and builds lasting partnerships.
G Grateful	Gratitude is fundamental. We appreciate the trust of our clients, the hard work of our team and the opportunities to contribute to Malaysia's infrastructure.
K Knowledgeable	We value continuous learning, staying knowledgeable to provide top-notch solutions and staying ahead in our industry.
I Innovation	Innovation is part of our DNA. We encourage new ideas, driving the development of cutting-edge solutions for our projects.
L Leadership	We cultivate an environment where every team member is encouraged to lead, innovate and grow. By setting industry standards and embracing market trends, we drive innovation and inspire positive change.

HISTORY AND KEY MILESTONES

2003

- On 28 February 2003, Wawasan Dengkil Sdn Bhd ("**WDSB**") was incorporated under the Companies Act 1965 as a private limited company.
- Upon commencement of business, WDSB was principally involved in undertaking earthworks involving land preparation works and trading of construction materials.

2005

- WDSB registered as a Grade G5 contractor with Construction Industry Development Board Malaysia ("**CIDB**") under the categories of B04 (Building general works) and CE21 (General civil engineering works).
- WDSB expanded its construction service offerings by providing civil engineering services.

2007

- WDSB penetrated into the machineries and commercial vehicles for hire market.

2014

- WDSB was registered as a Grade G7 contractor with CIDB under the categories of B04 (Building general works) and CE21 (General civil engineering works).

2015

- WDSB secured its first earthworks project as main contractor from UMW Corporation Sdn Bhd, amounting to RM29.39 million.

2021

- WDSB achieved the ISO 9001:2015 certification by CARE Certification International (M) Sdn Bhd under the scope of 'the provision of services of earthworks and civil engineering services and trading of construction material'.
- Lim Kok Seng and Lim Soon Yik emerged as the Executive Directors of WDSB.

2022

- WDSB secured its first highway construction project with a contract value of RM146 million from Landasan Angsana Sdn Bhd.
- WDSB secured its biggest earthworks project with a contract value of RM168 million from Ang Cheng Ho Quarry Sdn Bhd.
- WDSB achieved the ISO 37001:2016 certification by CARE Certification International (M) Sdn Bhd under the scope of 'the provision of services of earthworks and civil engineering services, and trading of construction material'.

HISTORY AND KEY MILESTONES (CONT'D)

2024

- WDSB became a holder of the Sijil Perolehan Kerja Kerajaan ("**SPKK**") with a contractor registration grade of G7 under the B (Building Construction), CE (Civil Engineering Construction) and ME (Mechanical and Electrical) categories.

2025

- Wawasan Dengkil Holdings Berhad ("**WD**" or the "**Company**") achieved successful listing on the ACE Market of Bursa Malaysia Securities Berhad ("**Bursa Securities**").
- WDSB achieved the ISO 14001:2015 certification by CARE Certification International (M) Sdn Bhd under the scope of 'the provision of services of earthworks and civil engineering services, and trading of construction material'.
- WDSB achieved the ISO 45001:2018 certification by CARE Certification International (M) Sdn Bhd under the scope of 'the provision of services of earthworks and civil engineering services, and trading of construction material'.

2026

- Our Group diversified into renewable energy sector, marking a significant milestone in our business expansion and long-term growth strategy.
- WD Solar Kedah Sdn Bhd ("**WDSKSB**") a subsidiary of our Group, entered into a 21-year Power Purchase Agreement ("**PPA**") with Tenaga Nasional Berhad ("**TNB**") for the development of a 70-megawatt ("**MW**") large-scale Solar PV plant under the LSS5+ programme.



CORPORATE PROFILE

WD and its subsidiaries ("**WD Group**" or the "**Group**") are actively involved in the provision of construction services, namely earthworks and civil engineering services, which are categorised under the civil engineering and specialised trade works market within the construction industry in Malaysia.

Established in 2003, we have developed a solid track record in site formation and infrastructure works that support large-scale property, industrial, transport and energy developments across the country. Our earthworks operations encompass site excavation, levelling, materials transfer, reclamation as well as cutting and filling activities, producing stable and durable earth-structures that serve as the foundation for subsequent building and structural construction. Our civil engineering services cover the construction of infrastructure, including roads, highways, drainage systems, and sewerage networks.

During the financial year ended 30 June 2026 ("**FYE 2026**"), we further diversified into the renewable energy sector through the development, ownership and operation of Solar PV assets. WDSKSB, a subsidiary of our Group, entered into a 21-year PPA with TNB) for the development of a 70 MW large-scale Solar PV plant under the LSS5+ programme.

Our operations are undertaken through the following 4 business segments:



Provision of
construction services



Trading of
construction materials



Provision of machineries
and commercial vehicles
for hire



Sale of electricity
generated through solar
plant

As a reliable and established contractor, we remain committed to upholding the highest standards of governance, quality, safety and environmental responsibility across our operations. We are a Grade G7 contractor registered with the CIDB and a holder of the SPKK. In recognition of these commitments, we have successfully obtained several internationally accredited certifications under the scope of construction services and trading of construction materials, namely:

- **ISO 9001:2015** – Quality Management System
- **ISO 14001:2015** – Environmental Management System
- **ISO 37001:2016** – Anti-Bribery Management System
- **ISO 45001:2018** – Occupational Health and Safety Management System

Looking ahead, our Group remains focused on strengthening our core construction services, while continuing to grow our presence in property development infrastructure, highways and urban rail construction. We also aim to capitalise on the opportunities arising from the National Energy Transition Roadmap ("**NETR**"), having progressed from delivering earthworks and civil engineering works for solar farm developments to direct participation in solar asset development and ownership through our 70 MW large-scale Solar PV plant.

CORPORATE STRUCTURE

AS AT 10 SEPTEMBER 2026

WawasanDengkil

Wawasan Dengkil Holdings Berhad

[Registration No.: 202201013605
(1459302-T)]

100%

WD RE Sdn Bhd

[Registration No.: 202601026440 (1688536-U)]

100%

Wawasan Dengkil Sdn Bhd

[Registration No.: 200301005307 (607727-H)]

70%

WD Solar Kedah Sdn Bhd

[Registration No.: 202501048284 (1649692-A)]

51%

WD Training Force Sdn Bhd

[Registration No.: 202601029094 (1691189-K)]



CORPORATE INFORMATION

BOARD OF DIRECTORS

1

Lee Cong Quan
Independent Non-Executive Chairman
(Appointed w.e.f. 5 June 2026)

2

Lim Soon Yik
Executive Director

3

Lim Kok Seng
Executive Director

4

Koay Lay Ling
Independent Non-Executive Director

5

Gladys Mak Sow Lin
Independent Non-Executive Director
(Appointed w.e.f. 30 July 2025)

6

Ow Chen Lun
Independent Non-Executive Director
(Appointed w.e.f. 13 October 2026)

7

Thien Chiet Chai
Independent Non-Executive Chairman
(Resigned w.e.f. 5 February 2026)

8

Mohamad Anuar Bin Mohamad Isa
Independent Non-Executive Director
(Resigned w.e.f. 31 July 2026)

9

Datuk Ir. Chow Pui Hee*
Independent Non-Executive Director
(Resigned on 30 July 2025)

BOARD COMMITTEES

AUDIT AND RISK MANAGEMENT COMMITTEE

Chairperson

Koay Lay Ling

Members

Mohamad Anuar Bin Mohamad Isa
(Resigned w.e.f. 31 July 2026)
Gladys Mak Sow Lin
(Appointed w.e.f. 30 July 2025)
Ow Chen Lun
(Appointed w.e.f. 13 October 2026)

REMUNERATION COMMITTEE

Chairman

Mohamad Anuar Bin Mohamad Isa
(Resigned w.e.f. 31 July 2026)
Ow Chen Lun
(Appointed w.e.f. 13 October 2026)

Members

Koay Lay Ling
Gladys Mak Sow Lin
(Appointed w.e.f. 30 July 2025)

NOMINATION COMMITTEE

Chairperson

Gladys Mak Sow Lin
(Appointed w.e.f. 30 July 2025)

Members

Mohamad Anuar Bin Mohamad Isa
(Resigned w.e.f. 31 July 2026)
Koay Lay Ling
Ow Chen Lun
(Appointed w.e.f. 13 October 2026)

CORPORATE INFORMATION

HEAD OFFICE

1-5, 1-6, 1-7, 1-8 & 1-9,
Jalan Intan 5/1, Taman Intan,
43800 Dengkil, Selangor.
Tel. : 603-8768 6457
Email : info@wawasandengkil.com
Website : www.wawasandengkil.com

REGISTERED OFFICE

No. D-09-02, Level 9, EXSIM Tower,
Millerz Square @ Old Klang Road,
Megan Legasi, No. 357,
Jalan Kelang Lama,
58000 Kuala Lumpur.
Tel. : 603-7971 8080
Fax : 603-7972 8585
Email : info@amerits.com.my
Website : www.amerits.com.my

COMPANY SECRETARIES

Teo Soon Mei
(MAICSA 7018590)
(SSM PC No. 201908000235)

Nazirah Binti Nazri

(MAICSA 7071328)
(SSM PC No. 202408000275)

STOCK EXCHANGE LISTING

ACE Market, Bursa Malaysia Securities
Berhad
Stock Code : 0347
Stock Name : DENGKIL

PRINCIPAL BANKER

Hong Leong Islamic Bank Berhad

AUDITORS

Ecovis Malaysia PLT

[Registration No.: 201404001750
(LPP0003185-LCA) & AF 001825]
D-10-03, Level 10, EXSIM Tower,
Millerz Square @ Old Klang Road,
Megan Legasi, No. 357,
Jalan Kelang Lama,
58000 Kuala Lumpur.
Tel. : 603-7986 0066
Email : kuala-lumpur@ecovis.com.my
Website : www.ecovis.com/malaysia

SPONSOR

M & A Securities Sdn Bhd

[Registration No.: 197301001503
(15017-H)]
No. 45 & 47, Levels 3 and 7,
The Boulevard,
Mid Valley City,
Lingkaran Syed Putra,
59200 Kuala Lumpur.
Tel. : 603-2284 2911
Fax : 603-2284 2718

SHARE REGISTRAR

Vistra Investor & Issuing House Services Sdn Bhd

(Formerly known as Tricor Investor &
Issuing House Services Sdn Bhd)
[Registration No.: 197101000970
(11324-H)]
Unit 32-01, Level 32, Tower A,
Vertical Business Suite,
Avenue 3, Bangsar South,
No. 8, Jalan Kerinchi,
59200 Kuala Lumpur.
Tel. : 603-2264 8888
Email : is.enquiry@vistra.com
Website : www.vistra.com.my

* Upon her resignation as Independent Non-Executive Director of the Company, Datuk Ir. Chow Pui Hee had ipso facto ceased to be the Chairperson of Nomination Committee and a member of both Audit and Risk Management Committee and the Remuneration Committee.

PROFILE OF BOARD OF DIRECTORS



LEE CONG QUAN

Independent Non-Executive Chairman

Malaysia | Male | 38

Board meetings attended: - ⁽¹⁾

Mr Lee Cong Quan was appointed to our Board of Directors ("**Board**") as the Independent Non-Executive Chairman on 5 June 2026.

He obtained his Level 3 Malaysian Living Vocational Knowledge certification in 2018.

He brings over 13 years of experience in the mobility and performance automotive sector. He is the Group Chief Executive Officer ("**CEO**") of MKA Group of companies ("**MKA Group**"), where he is responsible for the overall strategic direction, management and performance of the MKA Group.

During his tenure, he has led the transformation of the MKA Group from a traditional automotive components business into a diversified group with core interests in mobility, real estate, technology, fast-moving consumer goods and investment. He also spearheaded MKA Group's regional expansion beyond Malaysia, establishing operations across Indonesia, the Philippines, Vietnam and Thailand, with strategic representation in Singapore, China, Italy and India.

He also strengthened MKA Group's corporate governance, operational discipline and capital management, while driving digital transformation and scalable operating framework to support long-term growth. In addition, he places emphasis on sustainability and Environmental, Social and Governance ("**ESG**") practices, including responsible sourcing and recycling initiatives.

He has no family relationship with any other Director and/or major shareholder of the Company. He does not hold any directorships in other public companies or listed corporations.

PROFILE OF BOARD OF DIRECTORS (CONT'D)



LIM SOON YIK

Executive Director

Malaysia | Male | 33

Board meetings attended: 5/5

Mr Lim Soon Yik was appointed to our Board as an Executive Director on 13 April 2022. Together with another Executive Director, Mr Lim Kok Seng, he plays an integral role in leading our Group's strategic growth and corporate development initiatives. He oversees the formulation and implementation of our Group's business strategies, corporate policies and management practices, while jointly managing our Group's sales and marketing functions with Mr Lim Kok Seng.

He graduated with a Bachelor of Arts (Honours) in Business (Finance) from the University of Hertfordshire, United Kingdom in 2014, and subsequently obtained a Bachelor of Business (Honours) in Finance from INTI International University in 2015.

He has more than 12 years of experience in the local construction industry, with a focus on earthworks and civil engineering-related projects. He began his professional career in 2014 as a Project Officer with Warisan Infra Sdn Bhd ("**WISB**"), where he was involved in supervising, coordinating and monitoring project activities, as well as managing the resources allocated to the projects undertaken. Subsequently, in 2018, he was promoted to Project Manager, where his responsibilities included project planning and evaluation, budget management and leading a team project supervisor in coordinating and overseeing the implementation of projects.

In 2017, he joined WDSB as a Project Officer while continuing his involvement with WISB. He was promoted to Project Manager at WDSB in 2019, where he supported various projects undertaken by the company alongside his existing responsibilities. As part of WDSB's succession planning exercise, he resigned from WISB in 2021 and assumed the role of Executive Director of WDSB, positions which he continues to hold.

He is the nephew of our Group's Executive Director, Mr Lim Kok Seng. He is also the cousin of our Group's substantial shareholder, Mr Lim Soon Keat. He does not hold any directorships in other public companies or listed corporations.

PROFILE OF BOARD OF DIRECTORS (CONT'D)



LIM KOK SENG

Executive Director

Malaysia | Male | 54

Board meetings attended: 5/5

Mr Lim Kok Seng was appointed to our Board as an Executive Director on 13 April 2022. Together with Mr Lim Soon Yik, he co-leads our Group and is primarily responsible for overseeing our Group's daily operations, as well as our sales and marketing activities.

He obtained a Diploma in Electronic Engineering from the Federal Institute of Technology, Kuala Lumpur in 1995. He has more than 19 years of experience in the local construction industry, with extensive exposure to earthworks and civil engineering-related projects.

He started his career in 1996 as a Technician with Pan Digital Business System Sdn Bhd, where he was involved in the installation and maintenance of keyphone systems. He subsequently joined Tele Dynamics Sdn Bhd in 1998 as a Technician, continuing his involvement in technical services through the installation and maintenance of private automatic branch exchange systems.

In 2000, he expanded his experience into the telecommunications and technology services sector when he joined CLS Communication, a sole proprietorship involved in the trading of telecommunications and computer equipment, as well as the provision of related services. As a member of the marketing team, he was involved in marketing initiatives and sales activities. He then left CLS Communication in 2003 and established Infinity Communications Sales and Services, a partnership business principally involved in office automation solutions.

In 2007, he left the partnership business and moved into the construction sector when he joined WISB as a Project Manager, where he was responsible for supervising daily site operations. In the subsequent year, he assumed the role of Project Manager at WDSB, where he was involved in the planning, coordination, and execution of construction projects. He was subsequently appointed as a Director of WISB in 2010, and, in 2021, became a shareholder and Executive Director of WDSB as part of WDSB's succession planning exercise. He continues to hold the position of Executive Director of WDSB to date, and resigned from WISB in 2022.

He is the uncle of our Executive Director, Mr Lim Soon Yik, and our substantial shareholder, Mr Lim Soon Keat. He does not hold any directorships in other public companies or listed corporations.

PROFILE OF BOARD OF DIRECTORS (CONT'D)



KOAY LAY LING

Independent Non-Executive Director

Malaysia | Female | 45

Board meetings attended: 5/5

Ms Koay Lay Ling was appointed to our Board as an Independent Non-Executive Director on 15 April 2024. She also serves as the Chairperson of the Audit and Risk Management Committee ("**ARMC**"), as well as a member of the Remuneration Committee ("**RC**") and Nomination Committee ("**NC**").

She graduated with a Bachelor of Accounting (Honours) from Universiti Malaya in 2005 and has been a member of the Malaysian Institute of Accountants ("**MIA**") since 2024. She brings more than 17 years of professional experience in accounting and finance, with extensive expertise in financial reporting, accounting, auditing and strategic planning.

She began her professional career with Ernst & Young in 2005 as an Associate 2, progressing to Assistant Manager before leaving the firm in 2009. During her tenure, she was involved in statutory and special audit engagements, including the planning and execution of audit procedures, risk assessment, review of audit work, supervision of audit teams, and preparation of audit reports.

In 2009, she joined Reckitt Benckiser (Malaysia) Sdn Bhd as a Financial Accountant and Head of Credit Control. In her role, she managed various finance functions including financial reporting, compliance assurance, credit control, budgeting and forecasting, management reporting, treasury management, and business planning support. She was redesignated as Commercial Accountant in 2012 and was responsible for distributor audits, strategic commercial financial support, pricing review and management reporting. In the same year, she left and joined Mead Johnson Nutrition (Malaysia) Sdn Bhd as Manager, General Accounting, overseeing financial reporting, financial analysis, financial compliance, internal controls and compliance assurance functions.

In 2015, she joined Heineken Malaysia Berhad as Treasury and Accounts Payable Manager, where she managed financial compliance, cash flow forecasting and funding strategies. She subsequently took on the role of Commercial Finance Manager in 2018, providing financial analysis and decision support to drive business performance, support the delivery of innovation projects, oversee management reporting and conduct pricing reviews. In the same year, she was transferred to the Internal Audit Department as Internal Audit Manager, where she led the audit team in planning, executing and reporting on internal audit engagements.

In 2020, she joined Cloud United PLT as CEO, where she was involved in project management and strategic planning related works. Subsequently, in 2021, she joined Neurovis Sdn Bhd as the Head of Finance and Special Projects, overseeing finance functions, audit management, and the development and implementation of strategic inventory management plans. She also served as the company's spokesperson, managing media relations, event coordination, stakeholder engagement, corporate social responsibility initiatives and community engagement. She left the company in 2022.

Since 2023, she has served as a Strategy Coach with 10X CEOs Sdn Bhd on a contract basis, a role she continues to hold to date. She is responsible for advising clients on strategic planning, business analysis, and the formulation of business action plans.

She has no family relationship with any other Director and/or major shareholder of the Company. She does not hold any directorships in other public companies or listed corporations.

PROFILE OF BOARD OF DIRECTORS (CONT'D)



Ts. GLADYS MAK SOW LIN

Independent Non-Executive Director

Malaysia | Female | 50

Board meetings attended: 5/5

Ts. Gladys Mak Sow Lin was appointed to our Board as an Independent Non-Executive Director on 30 July 2025. She also serves as the Chairperson of the NC and as a member of the ARMC and RC.

She graduated summa cum laude with a Bachelor of Science in Biological Engineering, with a minor in Environmental Engineering, from Louisiana State University, Baton Rouge, United States, in 2001. She is a Professional Technologist (Green Technology) registered with the Malaysia Board of Technologists and an Human Resource Development Corporation ("**HRD Corp**") accredited trainer.

She has more than two decades of experience spanning renewable energy policy and implementation, industry development, banking, sustainable finance and environmental, social and governance ("**ESG**") matters. Her early career included consulting and research roles with Clapper Eco-commerce, Clapper Technology and Frost & Sullivan. From 2006 to 2010, she worked with the Malaysian Building Integrated Photovoltaic National Project ("**MBIPV**"), contributing to renewable energy and green technology policy development.

In 2011, she joined the Performance Management and Delivery Unit ("**PEMANDU**") under the Prime Minister's Department, supporting implementation initiatives for the solar sector. From November 2011 to 2019, she served with the Sustainable Energy Development Authority ("**SEDA**") Malaysia, including as Director of the Feed-in Tariff ("**FiT**") Division and subsequently Acting Chief Operating Officer of the Renewable Energy Division. Her responsibilities included operationalising the feed-in tariff mechanism, supporting renewable energy policy implementation and strengthening institutional governance.

From 2019 to 2024, she joined Hong Leong Bank Berhad initially as their Industry Specialist (Renewable Energy) and subsequently took on the role of Head of Growth Segments at the Bank under Business Corporate Banking. During this period, she played a key role in growing the renewable energy financing portfolio and supported the integration of ESG considerations into business activities.

Currently, she is a Director and Lead Trainer at RJR Management Consultancy Sdn Bhd, providing advisory and professional training services in sustainability, renewable energy and sustainable finance. She also serves as an Advisor, Renewable Energy & Sustainable Finance (Malaysia) to the Global Sustainable Fuel Alliance ("**GSFA**") and plays a role as a member of a Supervisory Board of a company in Germany.

She has no family relationship with any other Director and/or major shareholder of the Company. She does not hold any directorships in other public companies or listed corporations in Malaysia.

PROFILE OF BOARD OF DIRECTORS (CONT'D)



OW CHEN LUN

Independent Non-Executive Director

Malaysia | Male | 29

Board meetings attended: - ⁽²⁾

Mr Ow Chen Lun was appointed to our Board as an Independent Non-Executive Director on 13 October 2026. He also serves as the Chairperson of the RC and as a member of the ARMC and NC.

He graduated with a Bachelor of Science (Honours) in Architecture from Taylor's University Malaysia in 2020. He subsequently obtained his Master of Business Administration from the University of the West of Scotland, United Kingdom in 2024.

He began his career as a Marketing Executive with Gold Craft Petroleum Sdn Bhd in 2020, where he was involved in market research, advertising and social media management. In 2021, he joined MSB Machinery Corporation (Malaysia) Sdn Bhd ("**MSB Machinery**") as a Sales and Marketing Manager, where he was responsible for assisting the Managing Director on MSB Machinery's business development plans and strategies. He was subsequently appointed as an Executive Director of MSB Machinery in 2023, a position he holds to date.

In 2024, he was appointed as an Executive Director of MSB Global Group Berhad ("**MSB Global**"), a company listed on the ACE Market of Bursa Securities. In this role, he is responsible for managing and implementing MSB Global's business development plans and strategies, developing new marketing channels as well as managing all its social media channels, team members and campaigns to engage customers and ensure customer satisfaction. He holds this position to date.

He has no family relationship with any other Director and/or major shareholder of the Company.

Notes:

- (1) Mr Lee Cong Quan did not attend any Board meeting for the FYE 2026 as there was no Board meeting convened for the FYE 2026 after his appointment.
- (2) Mr Ow Chen Lun did not attend any Board meeting during FYE 2026 as he was appointed on 13 October 2026.
- (3) The conflict of interest ("**COI**") involving Mr Lim Soon Yik and Mr Lim Kok Seng is disclosed in the ARMC Report. Save as disclosed therein, none of the Directors:
 - (a) has COI or potential COI, including the interest in any competing business with the Company and/or its subsidiaries;
 - (b) has been convicted of any offences within the past 5 years other than traffic offences, if any; and
 - (c) has been publicly sanctioned or had any penalty imposed by the relevant regulatory bodies during FYE 2026.

PROFILE OF KEY SENIOR MANAGEMENT

WOO KAH SHENG

Group General Manager

Malaysia | Male | 31

Mr Woo Kah Sheng was appointed as our Group General Manager on 1 July 2025. He is responsible for business development, sustainability and operational support matters, and oversees the Administration and Human Resources departments of our Group.

He graduated with a Bachelor of Commerce (Honours) in Accounting from Universiti Tunku Abdul Rahman in 2017.

He began his career with Ecovis Malaysia PLT in 2017 as an Assurance Associate and was subsequently promoted to Audit Senior, where he gained extensive experience in statutory audits, internal controls and financial reporting across various industries.

In 2021, he joined Nestcon Sustainable Solutions Sdn Bhd, the renewable energy division of Nestcon Berhad, as an Assistant Finance Manager. In his role, he was responsible for handling financial operations, authority-related matters, and financial and cash flow projections for solar farm investments and related activities.

In 2023, he joined our Group as Group Finance Manager, where he led the finance team in managing budgeting, group consolidation and strategic financial planning. He was subsequently promoted to Acting Group General Manager in April 2025 and appointed as Group General Manager in July 2025, a position he currently holds.

He has no family relationship with any Director and/or major shareholder of the Company.

WONG KAR MUN

Group Financial Controller

Malaysia | Female | 35

Ms Wong Kar Mun was appointed as our Group Financial Controller on 1 August 2023, overseeing our Group's finance function including financial reporting, tax compliance and maintenance of internal controls.

She graduated with a Bachelor of Business from Victoria University, Australia in 2013. She is a member of the Association of Chartered Certified Accountants ("**ACCA**") and the MIA.

She began her career with Omega Restaurant & Music Lounge Sdn Bhd as an Administrative Executive, where she was responsible for compiling accounting information, preparing financial reports and documenting financial transactions. Subsequently, in 2015, she joined U Business Consultancy Sdn Bhd as a Tax cum Audit Executive, where she prepared tax computations and tax notes, maintained accounting records, as well as compiled audit working papers and reports.

In 2016, she transitioned to Ecovis Malaysia PLT as an Assurance Associate, advancing through several positions to become an Assurance Assistant Manager I in 2022. During her tenure, she was involved in planning, supervising, coordinating, performing, and assigning the audit assignments for a diverse portfolio of clients comprising small and medium-sized enterprises, multinational companies, public listed companies and non-profit organisations.

In 2023, she was appointed as the Financial Controller of Grandpine Capital Sdn Bhd, where she oversaw finance and accounting functions, managed and monitored all business planning and financial management activities, planned the annual budget and reviewed internal controls. She left the company in July 2023 and joined our Group in her current position in August 2023.

She has no family relationship with any Director and/or major shareholder of the Company.

PROFILE OF KEY SENIOR MANAGEMENT (CONT'D)

SICH AH SING

Senior Project Manager

Malaysia | Male | 55

Mr Sich Ah Sing was appointed as our Senior Project Manager on 1 August 2023, responsible for overseeing operations of our project department, including the formulation of long-term plans and strategic initiatives to support the department's continued development.

He completed his Standard 5 at Sekolah Jenis Kebangsaan (Cina) Dengkil, Sepang, Selangor, in 1982 and gained early work experience in his family's food business.

In 1993, he joined Menta Construction Sdn Bhd as an Excavator Operator, where he gained practical, hands-on experience in the removal of earth and the other materials in construction projects. In 1996, he co-founded KK Plus Enterprise, a partnership business specialising in construction-related services, including earthworks, infrastructure works and the transportation of sand and other minerals throughout Malaysia. As the managing partner, he was involved in overseeing the company's daily operations.

He later joined T-Force Enterprise as a Project Manager in 2000, where he was responsible for managing site operations and transportation activities, involving the transportation of construction materials and the supervision of heavy machinery operators and lorry drivers. He left T-Force Enterprise in 2003 following the takeover of its business and assets by WDSB as part of a corporatisation exercise.

He subsequently joined our Group in 2004 as a Marketing Executive and was promoted to Marketing Manager in 2009. In 2010, he was transferred to the project department as a Project Manager, where he was responsible for managing site operations. In the following year, he was promoted to Senior Project Manager cum Head of Logistics, overseeing the construction material transportation and distribution activities as well as managing site operations. He was redesignated to his current position in 2023.

He is the father of Mr Sich Kah Yong, our substantial shareholder.

LI SHIUN POW

Contract Manager

Malaysia | Female | 39

Ms Li Shiun Pow was appointed as our Contract Manager on 1 February 2023. She is responsible for overseeing contractual activities within our Group, including the preparation, review and negotiation of pre- and post-tender contracts, as well as addressing contractual matters arising throughout project execution.

She obtained her Diploma in Technology (Quantity Surveying) with Distinction from Tunku Abdul Rahman College in 2007. She subsequently completed an Advanced Diploma in Technology (Building) with Merit in 2009, and in the same year graduated with a Bachelor of Science in Quantity Surveying Studies with First Class Honours from Sheffield Hallam University, United Kingdom.

She began her career as an Assistant Quantity Surveyor at ICT Development Sdn Bhd and was promoted to Quantity Surveyor in the subsequent year. In 2012, she joined Cergas Conso Sdn Bhd as a Senior Quantity Surveyor, handling various quantity surveying functions, including the preparation of progress claims, management of tender documentation, sourcing of construction materials and assessment of suppliers and subcontractors.

In 2018, she became a shareholder and director of Pro Age Resources (M) Sdn Bhd, a construction contract advisory firm, positions she continues to hold to date. In 2020, she joined WISB as Contract Manager and was transferred to WDSB in the same role in 2021, where she managed contractual matters, prepared project costing and monitored project progress and cash flow. She left WDSB in June 2022 and joined Continuum Builders Sdn Bhd. She subsequently rejoined WDSB in her current position in February 2023 following the offer of better employment terms.

She has no family relationship with any Director and/or major shareholder of the Company.

Notes:

Save as disclosed above, none of the Key Senior Management:

- (a) holds directorships in any public companies and listed corporations;
- (b) has COI or potential COI, including interest in any competing business with the Company and/or its subsidiaries;
- (c) has been convicted of any offences within the past 5 years other than traffic offences, if any; and
- (d) has been publicly sanctioned or had any penalty imposed by the relevant regulatory bodies during FYE 2026.

5-YEAR FINANCIAL HIGHLIGHTS

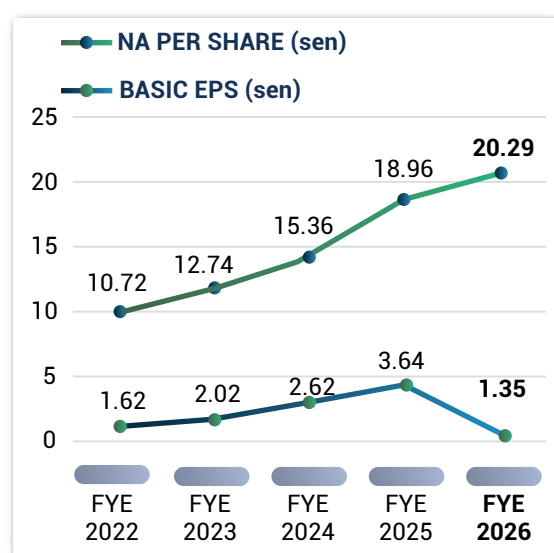
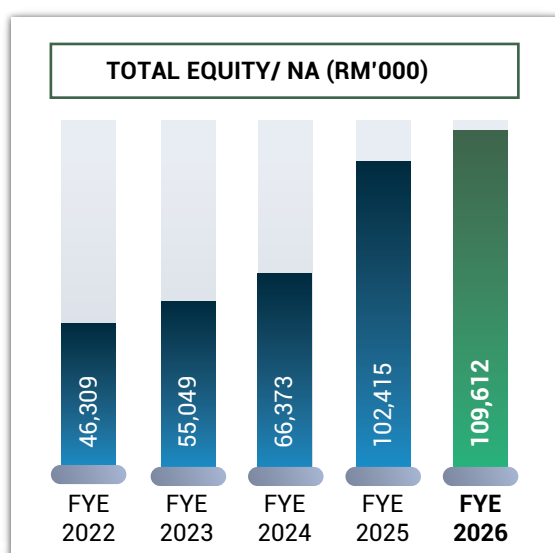
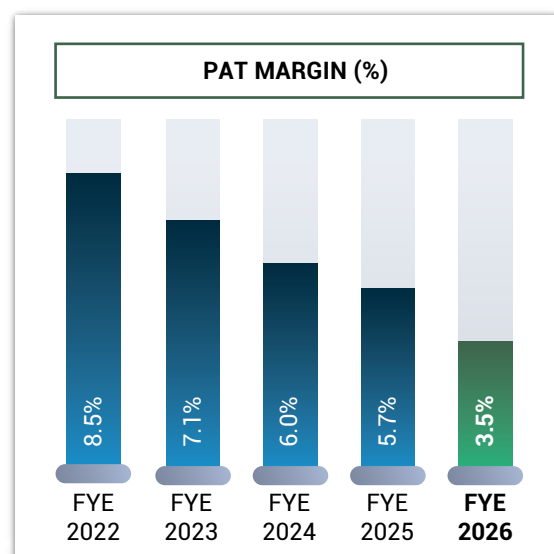
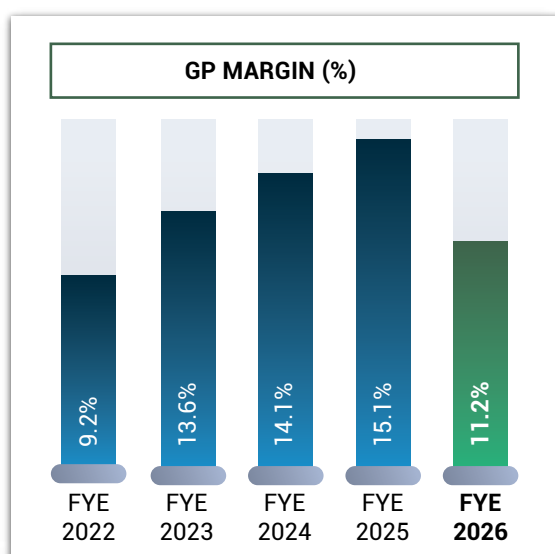
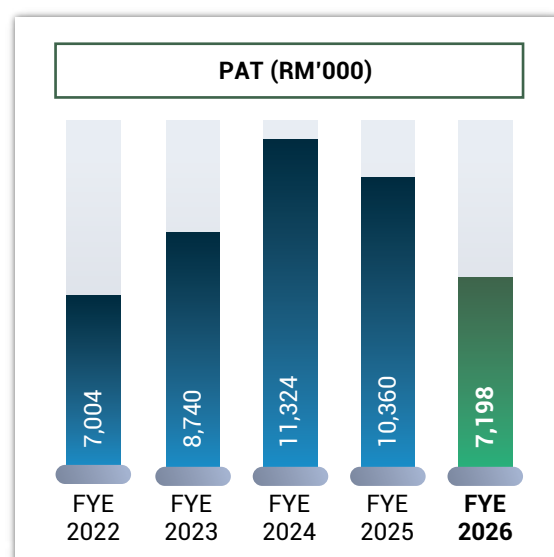
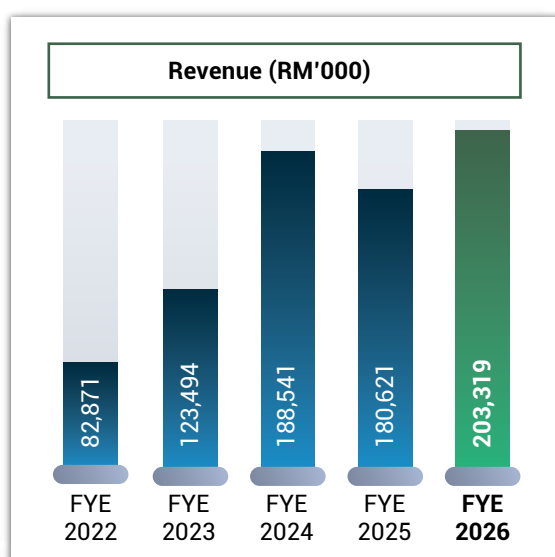
Financial Year Ended ("FYE") 30 June	(1) 2022 RM'000	(1) 2023 RM'000	(1) 2024 RM'000	2025 RM'000	2026 RM'000
FINANCIAL RESULTS					
Revenue	82,871	123,494	188,541	180,621	203,319
Gross profit ("GP")	7,620	16,747	26,609	27,257	22,773
Profit before tax ("PBT")	7,738	11,674	15,685	15,134	9,786
Profit after tax ("PAT")	7,004	8,740	11,324	10,360	7,198
Net profit attributable to the Owner of the Company	7,004	8,740	11,324	10,360	7,314
FINANCIAL POSITION					
Total assets	103,349	147,906	173,123	208,752	262,764
Total liabilities	57,040	92,857	106,750	106,337	153,152
Total equity / net assets ("NA")	46,309	55,049	66,373	102,415	109,612
FINANCIAL RATIOS					
GP margin (%)	9.2	13.6	14.1	15.1	11.2
PBT margin (%)	9.3	9.5	8.3	8.4	4.8
PAT margin (%)	8.5	7.1	6.0	5.7	3.5
NA per share (sen)	(2)10.72	(2)12.74	(2)15.36	(3)18.96	(3) 20.29
Basic earnings per share ("EPS") (sen)	(2)1.62	(2)2.02	(2)2.62	(3)3.64	(3) 1.35
Diluted EPS (sen)	(4)1.30	(4)1.62	(4)2.10	(3)3.64	(3) 1.35

Notes:

- (1) Based on the combined financial information as disclosed in our prospectus dated 28 February 2025.
- (2) Calculated based on the Company's share capital of 432,102,960 ordinary shares before Initial Public Offering ("IPO").
- (3) Calculated based on the Company's weighted average number of ordinary shares 540,128,760 (2025: 284,714,474) in issue for the financial year.
- (4) Calculated based on the Company's share capital of 540,128,760 ordinary shares after IPO, consistent with the basis of presentation disclosed in our prospectus dated 28 February 2025.



5 YEARS FINANCIAL HIGHLIGHTS (CONT'D)



MANAGEMENT DISCUSSION AND ANALYSIS

OVERVIEW OF THE GROUP'S BUSINESS AND OPERATIONS

WD Group is a well-established construction service provider in Malaysia with more than 20 years of experience in earthworks and civil engineering services. From our origin as a specialist earthworks contractor, we have progressively expanded our capabilities and service offerings to become an integrated construction services group serving a broader spectrum of the project value chain. Today, we operate across 4 core business segments, namely the provision of construction services, trading of construction materials, the provision of machineries and commercial vehicles for hire, as well as the sale of electricity generated through solar plant, which was introduced as a new business segment during FYE 2026.

As a registered G7 contractor with CIDB and a holder of the SPKK, we are qualified to tender for construction projects of unlimited value in both the private and public sectors. Our operations are further supported by ISO 9001:2015 certification for quality management, ISO 14001:2015 for environmental management, ISO 37001:2016 for anti-bribery management and ISO 45001:2018 for occupational health and safety management.

Our principal activities consist of the following 4 business segments:



Provision of construction services

covering earthworks and civil engineering works for property development, together with the construction of roads, highways, utilities and renewable energy installations, for customers across both the public and private sectors.



Trading of construction materials

supply construction materials including coarse sand, fine sand, aggregates, crusher run, quarry dust, red earth and topsoil.



Provision of machineries and commercial vehicles for hire

optimise the utilisation of our asset base by hiring out available machineries and commercial vehicles to third parties during off-peak periods, generating incremental returns from our existing capital investments.



Sale of electricity generated through solar plant

renewable energy generation through the development, ownership and operation of Solar PV assets.

Objectives and Strategies

Our Group's objective is to strengthen our position as a leading earthworks and civil engineering contractor in Malaysia, while broadening our income base through diversification into the renewable energy sector.

In the short term, we intend to secure additional large-scale civil engineering and infrastructure projects to sustain our order book and revenue visibility. At the same time, over the longer term, we intend to expand our participation in the renewable energy sector through the development, investment and ownership of solar farm assets, with the aim of building sustainable and recurring income stream which diversifies from our earning base beyond construction-related revenue. This strategic direction is further supported by Malaysia's ongoing energy transition and the growing emphasis on sustainability, as reflected in the NETR and evolving ESG practices.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

OVERVIEW OF THE GROUP'S BUSINESS AND OPERATIONS (CONT'D)

Key Developments

During FYE 2026, our Group expanded into the renewable energy sector through the development, investment and ownership of solar farm assets. This new business direction builds on our Group's track record in delivering earthworks and civil engineering projects for solar farm developments in recent years, while providing an avenue for our Group to establish a longer-term recurring income stream beyond the existing construction-related activities.

Following this expansion, our Group's renewable energy generation segment, comprising the sales of electricity generated through solar plant, was reported as a new operating segment for the first time in FYE 2026. As at 30 June 2026, this segment has yet to commence revenue generation.

Completed Projects

Since commencing operations in 2003, our Group has completed 111 projects with an aggregate contract value of RM589.25 million in the provision of construction services segment.

During FYE 2026, some of the notable completed projects are as follows:

Segment	Project Details	Total Contract Sum (RM'000)
Provision of construction services	LRT Line 3 Project Provision of civil engineering services involving guideway, stations, park and ride, ancillary building and other associated works for the construction and completion of light rail transit ("LRT") line 3 from Bandar Utama to Johan Setia in Selangor.	123,011
	Jalan Selangat Project Provision of earthworks involving site clearing, excavation and ground treatment works for the proposed development of a 42-storey serviced apartment building comprising 507 residential units, an 8-storey car park podium, 1 semi-basement car park level and communal facilities at Levels 8 and 41, in Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur.	5,020
	KLCC Project Provision of earthworks and substructure works for the construction of the substructure, retail podium, gallery and associated works for a mixed development on Lots 164, 165 and 166, Kuala Lumpur City Centre, Wilayah Persekutuan Kuala Lumpur.	4,854

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

OVERVIEW OF THE GROUP'S BUSINESS AND OPERATIONS (CONT'D)

Ongoing Projects

As at 30 June 2026, our Group has 17 ongoing projects with a total contract value of RM677.15 million and unbilled order book of RM394.60 million or 58.3% of the total ongoing contract value.

Save for the Sungai Long Project, which is expected to be realised within the next 4 financial years, our Group's remaining unbilled order book will be recognised progressively over the next 1 to 3 financial years based on the expected progress of each project.

During FYE 2026, some of our notable ongoing projects are as follows:

Segment	Project Details	Total Contract Sum (RM'000)	Estimated Completion Date
Provision of construction services	Fibre Optic Project Provision of procurement, construction and commissioning of fiber optic infrastructure along Petronas's pipeline right-of-way in Johor Bahru to Segamat, Johor.	44,758	January 2027
	UMW Precinct 5C Project Provision of earthworks and other related works for the development of Phases 1(B), 2 and 3, covering an aggregate area of 81.95 acres, within Precinct 5C, Northern Zone, at Seksyen 20 in Serendah, Selangor.	116,386	May 2027
	Central Spine Road Project Provision of earthworks and civil engineering services involving site clearance and demolition works, drainage works, pavement works, road furniture, geotechnical works and structures for the Central Spine Road from Kampung Laloh to Persimpangan FT66 in Kelantan.	146,173	August 2027
	Sungai Long Project Provision of earthworks and civil engineering services involving site clearing, excavation of rocks, temporary drainage and associated work in Hulu Langat, Selangor.	171,500	April 2030

Tender Book

As at 30 June 2026, our Group has 37 pending tenders awaiting decision, with an aggregate value of approximately RM1.11 billion, comprising principally earthworks and civil engineering works for property development, industrial parks, infrastructure and solar farm developments.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

FINANCIAL PERFORMANCE REVIEW

	FYE 2026 RM'000	FYE 2025 RM'000	RM'000	Variance %
Financial Indicators				
Revenue	203,319	180,621	22,698	12.6
GP	22,773	27,257	(4,484)	(16.5)
PBT	9,786	15,134	(5,348)	(35.3)
PAT	7,198	10,360	(3,162)	(30.5)
Financial Ratios				
GP margin (%)	11.2	15.1		(3.9)
PBT margin (%)	4.8	8.4		(3.6)
PAT margin (%)	3.5	5.7		(2.2)

Revenue

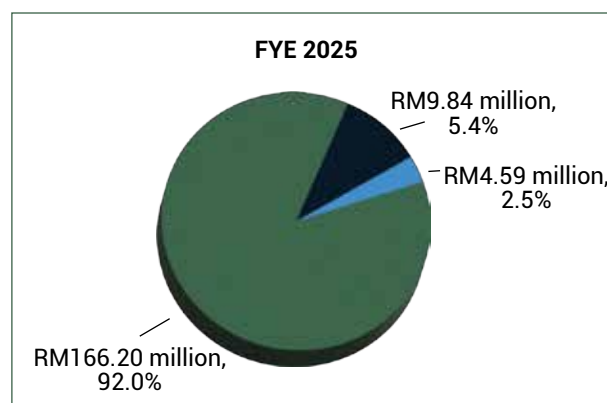
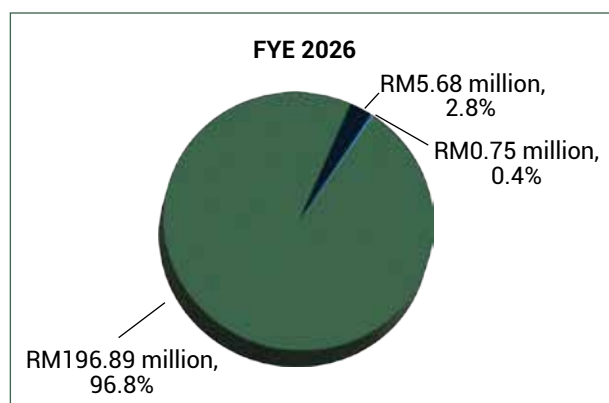
Our Group recorded revenue of RM203.32 million for FYE 2026, an increase of RM22.70 million or 12.6% from RM180.62 million in FYE 2025. The increase was mainly due to higher contribution from our provision of construction services segment, largely driven by the Sungai Long Project, followed by contributions from the Fibre Optic Project and Central Spine Road Project.

Our revenue contribution by business segments for FYE 2026 and FYE 2025 are as follows:

	FYE 2026 RM'000	FYE 2025 RM'000	RM'000	Variance %
Provision of construction services	196,891	166,200	30,691	18.5
Trading of construction materials	5,679	9,836	(4,157)	(42.3)
Provision of machineries and commercial vehicles for hire	749	4,585	(3,836)	(83.7)
Sale of electricity generated through solar plant ⁽¹⁾	-	-	-	-
Total Revenue	203,319	180,621	22,698	12.6

Note:

⁽¹⁾ The sale of electricity generated through solar plant segment had yet to commence revenue generation during FYE 2026.



● Provision of construction services

● Trading of construction materials

● Provision of machineries and commercial vehicles for hire

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

FINANCIAL PERFORMANCE REVIEW (CONT'D)

Revenue (Cont'd)

The provision of construction services segment remained our Group's primary revenue contributor, contributing RM196.89 million or 96.8% of our Group's total revenue in FYE 2026. This segment recorded an increase of RM30.69 million or 18.5% compared to RM166.20 million in FYE 2025. The increase was mainly due to the commencement of the Fibre Optic Project in July 2025 and the UMW Precinct 5C Project in March 2026, together with higher construction activities in Sungai Long Project and Central Spine Road Project. Nevertheless, the impact was partially offset by the lower revenue contribution from the LRT Line 3 Project, which was completed in current financial year.

The trading of construction materials segment contributed RM5.68 million or 2.8% of the total revenue in FYE 2026, a decrease of RM4.16 million or 42.3% from RM9.84 million in FYE 2025, mainly due to lower demand for quarry products such as weathered rocks and red earth, following the completion of a major project by one of our Group's key customers within this segment.

The provision of machineries and commercial vehicles for hire segment contributed RM0.75 million or 0.4% of the total revenue in FYE 2026, a decrease of RM3.84 million or 83.7% from RM4.59 million in FYE 2025, mainly due to lesser machineries and commercial vehicles available for hiring purposes as more of our Group's owned fleet was mobilised for our own construction projects.

The sale of electricity generated through solar plant was reported as a new operating segment but yet to generate revenue in FYE 2026.

GP and GP Margin

Notwithstanding the increase in revenue, our Group's GP decreased by RM4.48 million or 16.5% from RM27.26 million in FYE 2025 to RM22.77 million in FYE 2026. Correspondingly, our Group's GP margin decreased from 15.1% in FYE 2025 to 11.2% in FYE 2026.

The decrease was mainly due to higher actual construction costs, arising from the global increase in diesel prices which adversely affected projects with high diesel consumption, as well as higher costs incurred for the Setia Alaman Project due to additional manpower and materials required following a necessitated changes to the construction methodology in response to unforeseen site conditions encountered during the later stage of project.

PBT and PBT Margin

In line with the decline in our GP, our Group recorded a lower PBT of RM9.78 million in FYE 2026 as compared to RM15.13 million in FYE 2025, representing a decrease of RM5.35 million or 35.3%. Correspondingly, our Group's PBT margin decreased from 8.4% in FYE 2025 to 4.8% in FYE 2026.

Beyond the decline in GP, the decrease in PBT was further attributable to higher finance costs of RM3.91 million in FYE 2026 as compared to RM3.34 million in FYE 2025, in tandem with the increased utilisation of banking facilities to support our Group's working capital and project execution requirements. In addition, the decrease in PBT was also due to the increase in other operating expenses from RM0.06 million in FYE 2025 to RM0.27 million in FYE 2026.

PAT and PAT Margin

Our Group recorded a lower PAT of RM7.20 million in FYE 2026 as compared to RM10.36 million in FYE 2025, a decrease of RM3.16 million or 30.5%, largely in line with the decline in PBT. Our PAT margin decreased from 5.7% in FYE 2025 to 3.5% in FYE 2026.

Our Group's effective tax rate for FYE 2026 was 26.4%, higher than the statutory tax rate of 24.0%. This was mainly due to non-deductible expenses, primarily professional fees incurred in relation to the preparation of banking facility applications, as well as professional fees associated with our Group's corporate proposal on diversification and joint venture exercises.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

FINANCIAL POSITION REVIEW

Statement of Financial Position

	30.06. 2026 RM'000	30.06. 2025 RM'000	RM'000	Variance %
Assets				
Non-current assets	75,495	62,985	12,510	19.9
Current assets	187,269	145,767	41,502	28.5
Total assets	262,764	208,752	54,012	25.9
Liabilities				
Non-current liabilities	37,152	20,794	16,358	78.7
Current liabilities	116,000	85,543	30,457	35.6
Total liabilities	153,152	106,337	46,815	44.0
Total Equity/ NA	109,612	102,415	7,197	7.0
Financial Ratios				
NA per share (sen)	20.29	18.96	1.33	7.0
Current ratio (times) ⁽¹⁾	1.61	1.70	(0.09)	(5.3)
Gearing ratio (times) ⁽²⁾	0.56	0.47	0.09	19.1

Notes:

⁽¹⁾ Current ratio was computed based on total current assets over total current liabilities.

⁽²⁾ Gearing ratio was computed based on total borrowings and hire purchase payables.

Our Group's total assets increased by RM54.01 million or 25.9% from RM208.75 million as at 30 June 2025 to RM262.76 million as at 30 June 2026. The increase was mainly due to:

- (i) an increase of RM41.71 million in contract assets, resulting from the timing differences between the recognition of revenue and the certified progress billings issued to our customers;
- (ii) an increase of RM12.07 million in property, plant and equipment ("PPE"), mainly driven by the recognition of a right-of-use asset in respect of the long-term land lease secured for the development of our 70 MW large-scale Solar PV plant during the year; and
- (iii) an increase of RM9.64 million in fixed deposits pledged as security for banking facilities granted to our Group.

However, the increase was partially offset by a decrease of RM4.55 million in trade receivables, following improved collections from our customers, as well as a decrease of RM6.25 million in cash and bank balances.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

FINANCIAL POSITION REVIEW (CONT'D)

Statement of Financial Position (Cont'd)

Our Group's total liabilities increased by RM46.82 million or 44.0% from RM106.34 million as at 30 June 2025 to RM153.15 million as at 30 June 2026. The increase was mainly attributable to the following:

- (i) an increase of RM19.31 million in bank borrowings, mainly from the higher drawdown of financing facilities to support our Group's working capital requirements;
- (ii) an increase of RM18.89 million in trade payables, in line with the higher level of construction activities during the year; and
- (iii) an increase of RM19.60 million in lease liabilities, arising from the recognition in connection with the land lease for our 70 MW large-scale Solar PV plant.

However, the increase in total liabilities was partially offset by a decrease in contract liabilities, other payables and accruals as well as income tax payable amounting to RM5.50 million, collectively.

As a result of the higher level of bank borrowings, our Group's gearing ratio increased to 0.56 times as at 30 June 2026 compared to 0.47 times as at 30 June 2025. Notwithstanding this, our Group's financial position remained healthy, with cash and cash equivalents of RM10.79 million and a healthy current ratio of 1.61 times, while our NA per share improved to 20.29 sen as compared with 18.96 sen as at 30 June 2025.

Statement of Cash Flows

	FYE 2026 RM'000	FYE 2025 RM'000
Net cash from operating activities	2,108	3,265
Net cash used in investing activities	(10,869)	(1,150)
Net cash (used in)/from financing activities	(2,591)	13,503
Net (decrease)/increase in cash and cash equivalents	(11,352)	15,618
Cash and cash equivalents at the beginning of the financial year	22,139	6,521
Cash and cash equivalents at the end of the financial year	10,787	22,139

Our Group recorded a lower net cash from operating activities of RM2.11 million in FYE 2026 as compared to RM3.27 million in FYE 2025. Our Group's operating profit before changes in working capital of RM27.25 million was largely absorbed by an increase in contract assets of RM41.86 million, mainly due to the higher level of construction activities. These outflows were mitigated by an increase in trade and other payables of RM17.50 million as well as a decrease in trade and other receivables of RM4.26 million.

Our Group recorded a higher net cash used in investing activities of RM10.87 million in FYE 2026 as compared to RM1.15 million in FYE 2025, mainly due to the placement of pledged fixed deposits with licensed banks of RM9.64 million.

Our Group recorded net cash used in financing activities of RM2.59 million in FYE 2026 as compared to a net inflow of RM13.50 million in FYE 2025. The change was mainly due to the absence of the IPO proceeds of RM25.68 million received in the preceding financial year, together with net repayment of bank borrowings and lease liabilities amounting to RM1.15 million and total interest paid of RM3.74 million during FYE 2026.

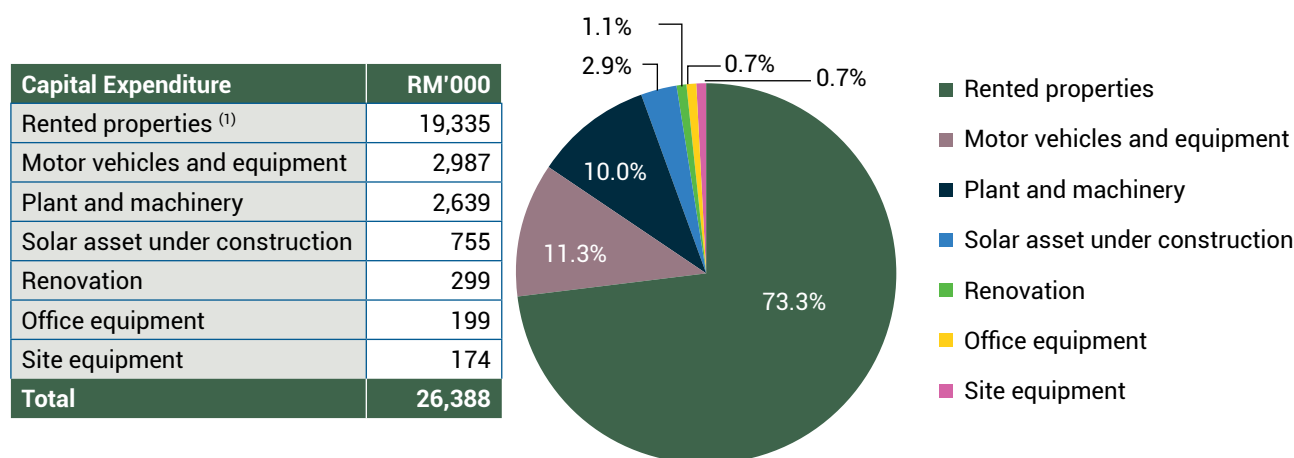
MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

CAPITAL STRUCTURE, RESOURCES AND EXPENDITURE

As at 30 June 2026, our Group's share capital amounted to RM86.18 million, comprising 540,128,760 ordinary shares with a NA per share of 20.29 sen.

We finance our Group's operations with cash generated from operations, cash and bank balances, credit extended by trade suppliers and banking facilities secured from financial institutions, comprising bank overdraft, revolving credit, term loans, invoice financing and hire purchases.

During FYE 2026, our Group invested a total of RM26.39 million in capital expenditure, which consists of the following:



Note:

⁽¹⁾ The rented properties represent a right-of-use asset arising from lease agreements entered into for the use of land, office or staff hostels. The leases are mainly for an initial lease of 2 to 25 years with option to renew for another 1 to 2 years.

Approximately 73.3% of our Group's total capital expenditure incurred in FYE 2026 relates to right-of-use assets recognised for rented properties, while approximately 21.3% relates to the purchase of machineries and commercial vehicles such as excavators, compactor and dump trucks, primarily to support our Group's construction projects.

As at 30 June 2026, our Group's capital commitment was as follows:

Capital Commitment	RM'000
Approved but contracted for:	
- Solar asset	640
Approved but not contracted for:	
- Purchase of machineris and commercial vehicles	6,587

ANTICIPATED OR KNOWN RISKS

Regulatory and licensing risk

Our Group's operations are subject to stringent regulatory requirements under the CIDB Act and other related licensing obligations, such as G7 contractor registration with CIDB and SPKK certification. Any revocation, suspension or failure to renew these licenses and registrations could significantly impact our ability to secure and execute construction projects. In addition, CIDB has mandated that all Grade G7 contractors hold a valid MS ISO 37001:2016 Anti-Bribery Management System certification with effect from 1 January 2027, failing which a contractor is disqualified from tendering for public-sector projects. Our Group is further subject to various statutory and industry requirements, including building codes, environmental legislation and labour laws. Any failure to maintain compliance may expose our Group to financial penalties, disqualification from tender exercises and reputational damage.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

ANTICIPATED OR KNOWN RISKS (CONT'D)

Regulatory and licensing risk (Cont'd)

To manage this risk, our Group has implemented strict internal compliance controls to ensure timely renewals of all relevant licenses and certifications, with dedicated compliance personnel monitoring regulatory developments. Our Group has obtained the MS ISO 37001:2016 Anti-Bribery Management System certification, which remains valid until 24 July 2028, and will monitor the renewal requirements accordingly. We have also appointed a legal adviser on a retainer basis to review our contracts prior to execution and to advise on statutory and legal matters.

Dependency on major customers

Our Group's construction projects are secured on a competitive tendering process, which inherently results in uncertainty over future workload visibility. Our existing contracts may be subject to scope reductions, suspension or termination, while projects that have been secured may not ultimately proceed to execution. Any such developments could adversely affect our financial performance and growth prospects.

In addition, our Group is exposed to customer concentration risk, as Landasan Angsana Sdn Bhd ("**LASB**") and Ang Cheng Ho Quarry Sdn Bhd, collectively accounted for 72.3% of our Group's total unbilled order book as at 30 June 2026. The Collaboration Agreements entered into with LASB is scheduled to expire in June 2027. There is no assurance that future projects will continue to be secured from these customers.

To manage this risk, our Group actively diversifies our customer base and pursues new tender opportunities across commercial, private sector and infrastructure projects, as well as main contractor appointments, with the objective of reducing our reliance on government-linked contracts secured through a limited number of intermediaries. Our G7 contractor status, ISO standard certifications, robust project management practices and strong track record continue to enhance our competitiveness in securing contracts from a broader base of customers.

Dependency on subcontractors

Our Group retains project management responsibilities while a substantial portion of the labour component is executed by our subcontractors. We are therefore exposed to the risks of non-performance, delays or poor workmanship where a subcontractor is inadequately resourced or supervised, as the resulting rectification costs and contractual disputes are borne by our Group. During FYE 2026, the broader transport and logistics industry faced elevated operating costs, leading subcontractors and haulage providers to seek rate adjustments, which increased our overall cost of sales.

To manage this risk, our Group engages predominantly with established subcontractors with whom we have long-standing relationships and maintains an approved vendor list, with periodic performance evaluations conducted on selected subcontractors and suppliers. We also implement Project Quality Plans across our active sites, supported by quantity surveying oversight of project costs and periodic customer satisfaction assessments.

Cost escalation and material availability

The profitability of our projects depends on the accuracy of cost estimates prepared at the tender stage, while actual project costs may be affected by fluctuations in the prices of key materials, subcontractor costs, productivity variances, financing delays and other external factors. Our construction business is inherently exposed to risks arising from unanticipated increases in project costs and the potential unavailability of construction materials at competitive prices. During FYE 2026, the global increase in diesel prices resulted in higher project costs for our Group, particularly for projects with high diesel consumption, as all our machineries and commercial vehicles operate on diesel. This impact is more pronounced for projects without variation clauses that would allow us to claim for cost increase arising from such price fluctuations.

Our operations also depend on the timely and continuous supply of construction materials, including sand, aggregates, steel bars, wire mesh, cement and diesel, sourced from local suppliers. Any disruption to the supply chain or inability to procure materials in sufficient quantities and at competitive prices may result in project delays, increased costs and exposure to liquidated ascertained damages ("**LAD**").

To manage this risk, our Group revises budgeted project costs to reflect prevailing and forecast diesel prices, and maintains established relationships with trusted suppliers to help ensure a consistent supply of construction materials at competitive prices.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

ANTICIPATED OR KNOWN RISKS (CONT'D)

Exposure to delays, reductions, terminations and revisions in construction contracts

Our construction projects are subject to a range of external factors, including adverse weather, timely approvals and permits, availability of materials and labour, subcontractors' performance and force majeure events. Any such factors may result in project delays, cost overruns, scope revisions or premature termination of a project, with consequences extending from the deferral of revenue recognition, absorption of overheads to the imposition of LAD and potential legal disputes.

To mitigate this risk, our Group conducts site investigations prior to the commencement of new projects, incorporates contingency provisions into our budgets and time allowances into our programmes, and performs monthly cost variance reviews. Our project teams monitor daily weather forecasts and deploy temporary shelters and protective equipment as site conditions require. In the event of a potential project delay, we may apply for extensions of time with customer approval to manage such risks, although there is no assurance that these will always be granted.

Risks relating to diversification into the renewable energy business

At the Extraordinary General Meeting held on 19 December 2025, our shareholders approved our Group's diversification into the renewable energy sector. While this business segment has yet to commence in FYE 2026, this represents a new business area for our Group from FYE 2027 onwards. We may face risks associated with limited operating experience in renewable energy generation and sale, evolving regulatory requirements and the availability of more project sites. Any delay or setback in executing this diversification strategy could affect the expected benefits to our Group.

To manage this risk, our Group leverages our existing expertise and industry connections gained from executing solar-farm-related civil engineering works, together with the technical engineering, procurement, construction and commissioning experience brought by our joint venture partner. Our Group also conducts thorough due diligence and feasibility assessments before committing to new renewable energy investments.

FUTURE PROSPECTS AND OUTLOOK

The Malaysian construction industry is projected to remain on a growth trajectory in the year ahead, supported by continued public and private investment in infrastructure, renewable energy, data centres and industrial developments. In 2026, the construction industry is projected to grow in tandem with Malaysia's resilient economy, with Bank Negara Malaysia projecting GDP growth between 4.0% and 5.0%. This is further reinforced by Budget 2026, which allocates approximately RM81.00 billion for development expenditure, with infrastructure, water, flood mitigation and connectivity projects identified as key areas of focus. Over the longer term, national development priorities under the 13th Malaysia Plan (2026-2030), which targets RM611.00 billion in total investment to transform Malaysia's economy, together with the NETR and the New Industrial Master Plan ("NIMP") 2030, are expected to sustain demand for construction and infrastructure work across the country.

Building on the supportive industry environment, our Group remains focused on leveraging our established capabilities in earthworks, civil engineering and infrastructure services, while maintaining disciplined project execution. As at 30 June 2026, our Group is currently managing 17 ongoing construction projects with an unbilled order book of RM394.60 million. Save for the Sungai Long Project, which has an unbilled contract value of RM82.38 million and is expected to be recognised over the next 4 financial years, the remaining unbilled order book is expected to be recognised progressively over the next 1 to 3 financial years. Our immediate focus is on the safe, timely and cost-efficient delivery of these projects, supported by close oversight of project costs and the timely certification and collection of progress claims. Our tender book stood at approximately RM1.11 billion as at 30 June 2026, reflecting ongoing bidding opportunities. Going forward, we will continue to leverage our G7 contractor and ISO certifications to tender for more large-scale infrastructure and construction projects including highways, roads, utilities, flood mitigation and civil engineering works for property development, with project value exceeding RM100.00 million.

MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

FUTURE PROSPECTS AND OUTLOOK (CONT'D)

In addition to infrastructure projects, renewable energy programmes are also a growing source of work for our construction business, as each solar plant requires extensive site clearing, earthworks, drainage, access roads, foundations and grid connection works. In July 2026, the Ministry of Energy Transition and Water Transformation ("**PETRA**") launched the sixth Large Scale Solar programme ("**LSS6**") in Peninsular Malaysia, comprising 3 packages with a total solar capacity of 2,650MW. In addition, the Energy Commission issued the 3rd Edition of the Guidelines for the Corporate Renewable Energy Supply Scheme ("**CRESS**") in January 2026, which we expect to support further solar plant development for corporate users. Our Group aims to secure civil and infrastructure works from project owners across these programmes in the next financial year.

Beyond our core construction operations, our Group's expansion into renewable energy generation further advances our longer-term growth strategy. Our 70 MW large-scale solar PV plant in Kedah is progressing through its development phase, with construction having commenced in the third quarter of FYE 2026, and our focus in the coming financial year will be on securing the remaining regulatory approvals, finalising grid connection arrangements and progressing construction in accordance with the agreed milestones. This is intended to complement our project-based construction activities with a recurring income stream, thereby enhancing the resilience of our earnings over time. This long-term strategic decision is also encouraged by the NETR's target of 40.0% renewable energy capacity by 2035 and by state-level initiatives such as Southern Johor Renewable Energy Corridor, a USD6 billion (approximately RM24.83 billion) initiative targeting up to 4 gigawatts peak of solar capacity by 2030. We believe these developments will continue to drive demand for solar-farm-related civil engineering works and support our Group's strategy of moving up the value chain into direct participation in solar farm development, investment and ownership. Building on this, we will continue to tender under the large-scale solar programmes, including LSS6, and aim to participate in CRESS as a renewable energy investor. Any further investment will be undertaken selectively, having regard to expected returns, funding structure and our overall financial position.

Barring any unforeseen circumstances, the Board remains cautiously optimistic of our Group's prospects for the coming financial year. Supported by our sizeable order book, our alignment with national infrastructure and energy transition priorities, a broader market presence and an emerging platform in renewable energy generation, we are well positioned to pursue growth opportunities while remaining focused on execution discipline, financial resilience and creation of sustainable long-term value for our stakeholders.

DIVIDENDS

There was no dividend declared or paid in FYE 2026 as our Group continues to focus on strengthening our business operations, including our diversification into the renewable energy sector, to support long-term growth. Currently, our Group does not have a formal dividend policy in place. While we intend to pay dividends to our shareholders in the future, any declaration of interim dividends or recommendation of final dividends remains at the discretion of the Board and is subject to various factors, including our operating results, financial performance, capital expenditure requirements, business expansion plans and any other factors deemed relevant by the Board.

SUSTAINABILITY STATEMENT



The construction industry plays an important role in supporting Malaysia's development, and with this role comes a responsibility to deliver projects in a manner that is considerate of the environment and the communities around them. At WD Group, we seek to manage our business responsibly by integrating Economic, Environmental, Social and Governance ("EESG") considerations into our operations and decision-making, so that the growth we pursue serves the wider interests of our stakeholders.

Our Board is pleased to present this Sustainability Statement for FYE 2026, our first full financial year as a listed company, setting out our Group's approach to managing sustainability risks and opportunities across the EESG pillars. Building on our inaugural Sustainability Statement, it reports on our progress over the year, including our first step into the renewable energy sector.

SCOPE AND REPORTING PERIOD

This Sustainability Statement sets out our Group's sustainability strategies, initiatives and performance for the period from 1 July 2025 to 30 June 2026, unless otherwise specified. It covers all our Group's business operations, comprising the provision of construction services, trading of construction materials and hiring of machinery and commercial vehicles, as well as our renewable energy business undertaken through WDSKSB, which remained at the pre-operational stage during FYE 2026.

WD RE Sdn Bhd and WD Training Force Sdn Bhd have been excluded from the reporting scope of this Sustainability Statement as they were incorporated after FYE 2026.

REPORTING FRAMEWORK AND STANDARDS

This Sustainability Statement has been prepared using all available internal information, in accordance with the ACE Market Listing Requirements ("AMLR") of Bursa Securities and Bursa Securities' Sustainability Reporting Guide 3rd Edition. We have also referenced the United Nations Sustainable Development Goals ("UNSDG") in mapping our material sustainability matters and shaping our sustainability strategies. Our performance data for the prescribed sustainability matters is presented in the Performance Data Table at the end of this Sustainability Statement.

MATERIAL MATTERS ASSESSMENT

In FYE 2026, our Group reassessed the sustainability matters identified in the preceding financial year and evaluated whether any additional material matters had emerged. This assessment considered both sustainability risks and opportunities most relevant to our Group and various stakeholders within the EESG context. Further details are set out in the Material Matters Assessment section of this Sustainability Statement.

STATEMENT OF ASSURANCE

This Sustainability Statement has not been subjected to internal audit review or obtained external independent assurance. The disclosures have been prepared by Management using internal data collection and reporting processes and reviewed by the respective departments. Despite the absence of formal assurance, we endeavour to present disclosures that are complete and accurate to the best of our knowledge. Looking ahead, as we prepare for the climate-related disclosures under the IFRS Sustainability Disclosure Standards, which will apply to our Group from the financial year ending 30 June 2028, we will assess the potential implementation of an assurance process to strengthen future disclosures.

SUSTAINABILITY STATEMENT

(CONT'D)

FEEDBACK

Feedback from our stakeholders supports the continuous improvement of our sustainability practices and reporting standards. We therefore welcome comments, enquiries and suggestions on this Sustainability Statement and other sustainability matters at info@wawasandengkil.com.

OUR APPROACH TO SUSTAINABILITY

Sustainability is shaped by the decisions we make in our day-to-day operations, rather than by isolated initiatives. To provide a consistent approach for managing sustainability matters across our operations, we have in place a Sustainability Policy that sets out the principles and approach underpinning our sustainability agenda. The Policy guides our strategic direction while taking into consideration the expectations of our stakeholders, the environment and the marketplace. Our Sustainability Policy is built on 6 core areas most relevant to our business:



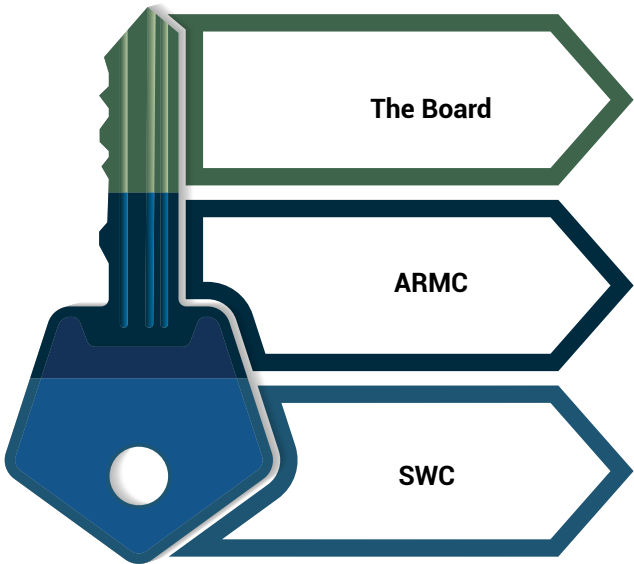
These core areas are embedded across our operations, from project planning and procurement through to resource management, operational practices and human resources (“HR”) management. Through this approach, we seek to create long-term value while managing the environmental, social and economic impacts of our business responsibly.

Sustainability Governance

Our sustainability efforts are supported by a clear governance structure with defined roles and responsibilities. Our Board sets the strategic direction for our sustainability agenda, supported by our ARMC and Sustainability Working Committee (“SWC”).

Our ARMC reviews and endorses key sustainability-related decisions to ensure that our sustainability strategies remain aligned with our business objectives and long-term goals. The ARMC also oversees the allocation of adequate resources to support the implementation of our sustainability strategies and initiatives.

Our SWC, which is chaired by our Executive Director and comprises heads of key departments, manages sustainability matters at the operational level by translating our sustainability strategies into actionable initiatives, tracking progress against established key performance indicators and identifying areas for improvement. It also reviews our sustainability goals regularly, explores new initiatives and reports material matters and performance progress to our ARMC.



This governance structure provides clear oversight and accountability for sustainability matters across our Group, enabling us to monitor our progress, address areas for improvement and strengthen our sustainability practices over time.

SUSTAINABILITY STATEMENT (CONT'D)

STAKEHOLDER ENGAGEMENT

Understanding the expectations of our stakeholders is essential to the success of our EESG efforts and our overall business objectives. We maintain regular and transparent communication with our key stakeholder groups, and their feedback serves as an important input in shaping our sustainability strategies and initiatives. The table below sets out our 7 key stakeholder groups, their areas of interest and/or concern and our engagement approaches during FYE 2026:

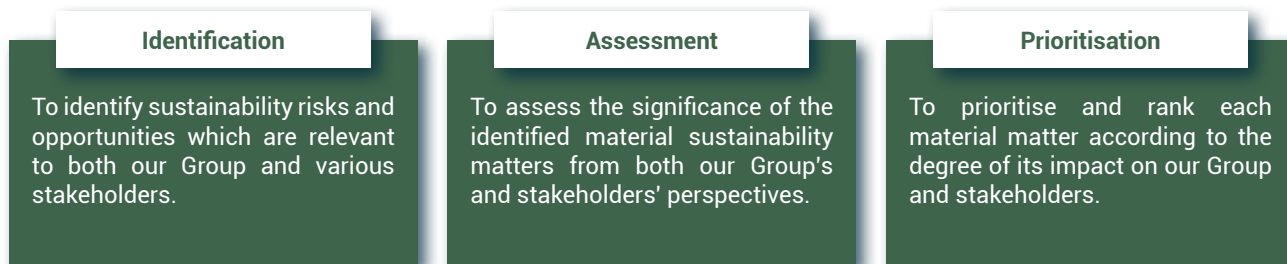
Stakeholders	Areas of Interest and/or Concern	Engagement Approaches
Shareholders/ Investors 	- Investment risks and returns - Financial and operational performance - Business strategies and future plans - Corporate governance - Regulatory compliance	- Quarterly and annual reports - General meetings - Company website - Bursa announcements
Employees 	- Career progression and opportunities - Remuneration and benefits packages - Occupational safety and health ("OSH") - Continuous professional development - Employee welfare	- Performance appraisal - Engagement with the Management - Training and development programmes - Company activities and events
Customers 	- On-time delivery of quality projects - Competitive pricing - Regulatory compliance - Customer satisfaction	- Project progress meetings - Site visits - Email and phone communications - Customer satisfaction survey
Suppliers/ Subcontractors 	- Long-term business relationships - Fairness and transparency in procurement - Credit terms and timely payments	- Tendering process - Supplier and subcontractor evaluation - Project progress meetings - Site visits - Email and phone communications
Government/ Regulators 	- Regulatory compliance - Permits and licences - Corporate governance - Accurate, timely and transparent disclosure	- Site visits - Dialogues and seminars - Compliance audit - Bursa announcements
Local Communities 	- Local job creation - Local economy contribution - Environmental footprint - Community wellbeing	- Company website and social media platforms - Community outreach programmes
Non-Governmental Organisations 	- Ethical business conduct - Contribution to society and the community - Environmental protection and resource conservation	- Company website and social media platforms - Community outreach programmes

SUSTAINABILITY STATEMENT (CONT'D)

MATERIAL MATTERS ASSESSMENT

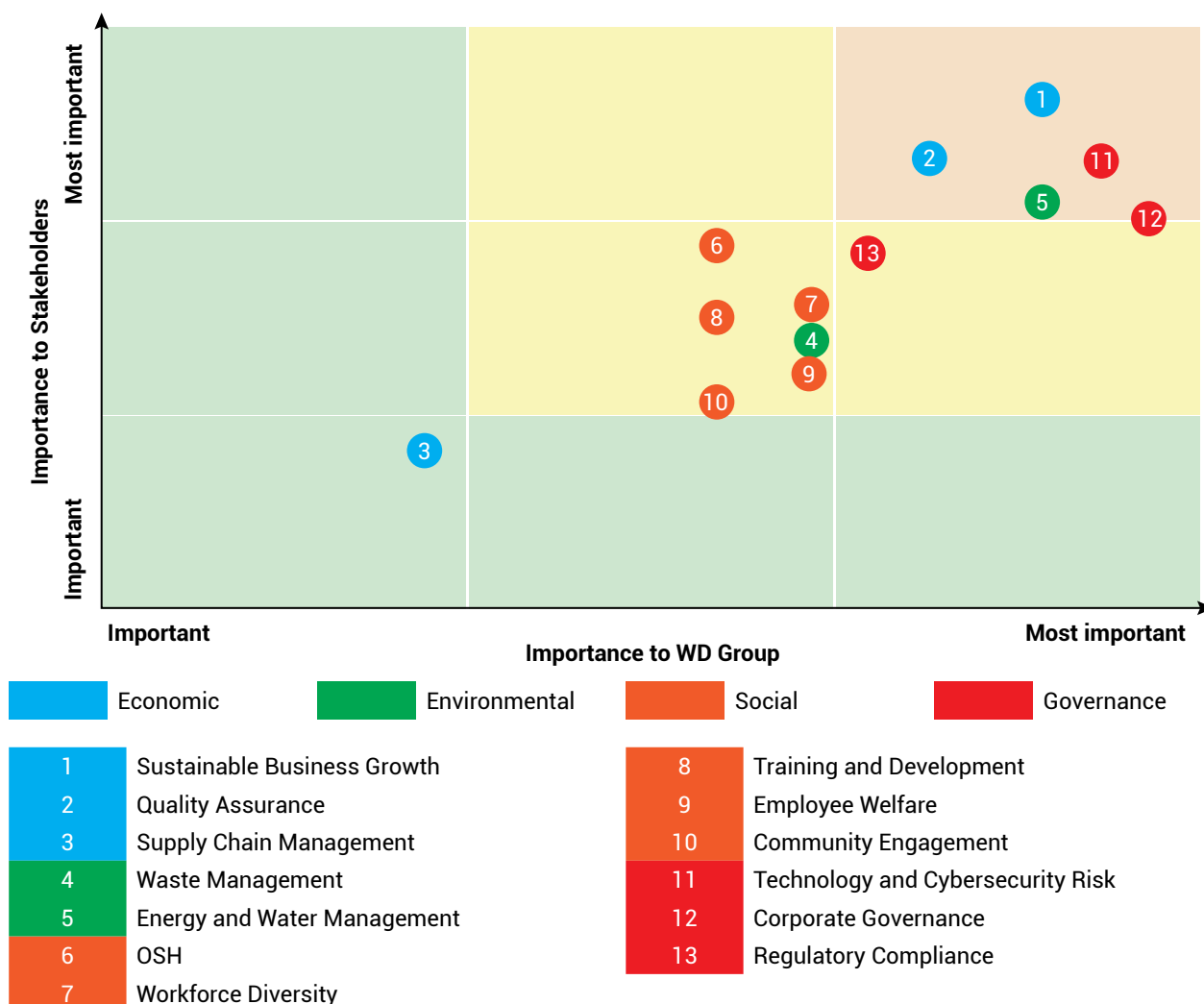
Material Matters Assessment Process

Through our stakeholder engagement, we incorporate valuable feedback and insights into our material matters assessment to ensure that our material matters remain relevant to our business and stakeholders. During FYE 2026, we conducted our annual material matters assessment through the following 3-step approach:



Material Matters Matrix

During the year, we revisited the 13 material matters identified in FYE 2025 against changes in our business activities, operating environment and stakeholder expectations, including our diversification into renewable energy. All 13 material matters remained relevant to our Group, with their significance ranging from "Important" to "Most Important", as illustrated in the Material Matters Matrix below:



SUSTAINABILITY STATEMENT (CONT'D)

MATERIAL MATTERS ASSESSMENT (CONT'D)

Sustainability Strategies and UNSDG Mapping

Our sustainability strategies set out how we act on each material matter across our operations. As all 13 material matters remained relevant in FYE 2026, our sustainability strategies are broadly consistent with the prior year. We map our strategies against 12 relevant UNSDGs to align our efforts with the global development agenda, as presented below:

	Material Matters	Sustainability Strategies	UNSDGs
Economic	- Sustainable Business Growth - Quality Assurance - Supply Chain Management	- Secure new contracts that maintain sustainable order book and ensure business continuity - Deliver projects and services that consistently fulfil our established quality objectives - Procure materials and subcontracting services from local suppliers and subcontractors where feasible	    
Environmental	- Waste Management - Energy and Water Management	- Minimise waste generation and ensure responsible disposal - Promote the efficient use of energy, fuel and water to reduce our carbon footprint and prevent resource wastage	  
Social	- OSH - Workforce Diversity - Training and Development - Employee Welfare - Community Engagement	- Foster a safe, inclusive and conducive working environment - Strengthen our workforce through continuous learning and upskilling initiatives - Support the wellbeing of local communities through community outreach initiatives	      
Governance	- Technology and Cybersecurity Risk - Corporate Governance - Regulatory Compliance	- Safeguard sensitive data and information through robust security practices and strict confidentiality measures - Comply with all applicable laws and regulations - Uphold high standards of ethical conduct and professionalism in all business dealings	

SUSTAINABILITY STATEMENT
(CONT'D)

ECONOMIC



SUSTAINABLE BUSINESS GROWTH

As a construction company, we are committed to building a resilient and sustainable business by pursuing new opportunities, maintaining a healthy project pipeline and delivering our projects effectively. These efforts support the continuity of our business operations and enable us to create long-term value for our stakeholders.

As at 30 June 2026, we had completed a total of 111 contracts and had 17 ongoing projects with a total unbilled order book of RM394.60 million (30 June 2025: 104 completed contracts, 14 ongoing projects and RM362.11 million), which is expected to contribute to our revenue over the coming financial years.

During FYE 2026, we continued to replenish our order book by securing new contracts in our core construction business, including the following 4 notable contracts with a combined value of RM180.04 million:

1. Sungai Langat Flood Mitigation Works

We secured a letter of award dated 24 November 2025 from WISB for the construction and completion of flood mitigation works along Sungai Langat (CH 6800 to CH 10150) at Sepang, Selangor, valued at RM16.15 million. The scope encompasses site clearance and demolition, civil, structural and geotechnical works. The works form part of the Sungai Langat Flood Mitigation Plan Phase 2 in the Sepang district. By strengthening flood protection along the river, the project helps reduce the risk of flood damage to surrounding homes, businesses and public infrastructure, supporting UNSDG Target 11.5 on reducing the impact of water-related disasters.



2. Hyperscale Data Centre External Works

We secured a letter of award dated 6 February 2026 from Gamuda Engineering Sdn Bhd for the construction and completion of external works, comprising road and landscape works, for a Hyperscale Data Centre at Puncak Alam, Selangor, valued at RM24.80 million. This project extends our civil and infrastructure works into high-value, technology-driven developments. In line with UNSDG Target 9.1, our works contribute to quality and reliable infrastructure that supports Malaysia's growing data centre ecosystem.



3. Land Preparation for High-Value Manufacturing ("HVM")

Under a letter of award dated 5 March 2026 from Landasan Angsana Sdn Bhd, we were appointed to undertake earthworks and related works across approximately 81.95 acres within the UMW HVM Park in Bandar Serendah, Selangor, for a sub-contract sum of RM116.39 million. The UMW HVM Park is being developed as a green-rated industrial park for the aerospace, automotive and advanced manufacturing industries. This project demonstrates our capability to deliver large-scale site preparation for high-value industrial developments, in line with UNSDG Target 9.2 on promoting inclusive and sustainable industrialisation.



4. Community Housing Development

As part of a state-led resettlement plan for an Orang Asli community, we secured a letter of acceptance dated 22 April 2026 from Perbadanan Kemajuan Negeri Selangor for the construction and completion of 56 single-storey residential units and related facilities at Kampung Bukit Baja, Selangor, valued at RM22.70 million. Alongside the new homes, the development will provide shared community facilities, including a community hall, kindergarten, medical treatment room and surau. Through this project, we contribute to the delivery of adequate housing and community facilities for this indigenous community, in line with UNSDG Targets 10.2 and 11.1.



SUSTAINABILITY STATEMENT

(CONT'D)

SUSTAINABLE BUSINESS GROWTH (CONT'D)

Diversifying into Renewable Energy

Building on our experience in delivering earthworks and infrastructure for solar farm projects, we have expanded beyond our core construction business into the renewable energy sector, following our shareholders' approval of diversification on 19 December 2025.

This diversification is anchored by the development of a 70 MW large-scale Solar PV plant in Mukim Ayer Puteh, Daerah Pendang, Kedah, under the LSS 5+ programme. The project is undertaken through WDSKSB, a joint venture company in which our wholly-owned subsidiary, WDSB, holds a 70.0% interest alongside with our joint venture partner. The joint venture company will develop and operate the plant, with construction having commenced in the third quarter of FYE 2026 and commercial operation scheduled for February 2028.

Upon commercial operation, the plant will supply electricity to TNB under a 21-year PPA, providing our Group with a long-term, recurring revenue stream alongside our construction business. This solar venture supports the NETR and its goal of raising the share of renewable energy in the national power mix, in line with UNSDG Target 7.2.

Additionally, on 15 January 2026, we signed a memorandum of understanding with Kester Sdn Bhd, a Kedah state government-linked company that serves as the state's one-stop centre for green investment. Under the memorandum, which is valid for 1 year, we will explore collaboration as the Project Delivery Partner for renewable energy and green technology initiatives across Kedah. This collaboration positions us to participate in potential renewable energy projects in the state as they materialise.



QUALITY ASSURANCE

At WD Group, we recognise the importance of quality assurance to our stakeholders' trust and our sustainable business growth. To this end, we are committed to embedding consistency, efficiency and continuous improvement across our project delivery.

We continued to maintain our Quality Manual, which outlines our Quality Management System ("QMS"), including our quality policy, objectives, procedures and record-keeping practices. Our QMS is guided by 5 key pillars, covering leadership, planning, support and operation, performance evaluation and improvement. This Quality Manual serves as a reference for both Management and employees in applying quality standards consistently across our daily operations. Our commitment to quality assurance is further evidenced by the certification of WDSB's QMS to the ISO 9001:2015, held since 2021, under the scope of "the provision of services of earthworks and civil engineering services, and trading of construction material".



SUSTAINABILITY STATEMENT

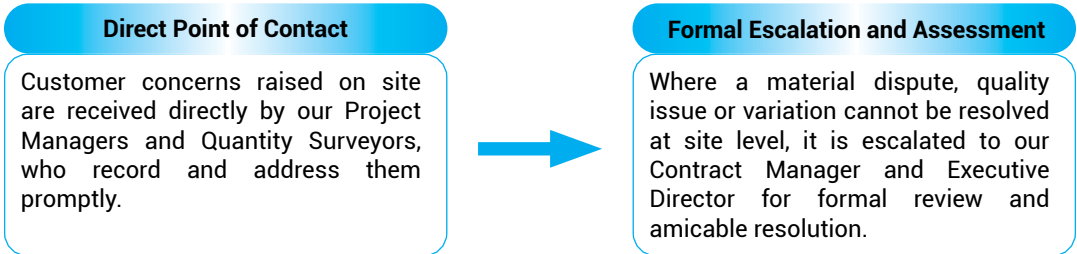
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QUALITY ASSURANCE (CONT'D)

Our quality objectives translate the Quality Manual into measurable targets, which we monitor throughout the financial year to ensure alignment with our broader business goals and stakeholder expectations, as follows:

Customer Feedback	We monitor customers' written complaints, if any, as a measure of service quality, with the aim of maintaining no more than 3 complaints per month.
Customer Satisfaction	We conduct customer satisfaction surveys covering key performance areas such as paperwork and submissions, work efficiency, manpower, workmanship and quality control, effectiveness of supervision, technical knowledge, material handling, safety and housekeeping, cooperation and support, as well as financial stability. Our target is to achieve an average customer satisfaction score of at least 70.0% annually.
Project Completion	We monitor timely project delivery against scheduled handover dates, with a target of achieving at least 80.0% on-time project completion.
Employee Competency	To maintain a skilled and capable workforce, we target an average of 4 training hours per employee annually through internal briefings and training sessions.
Suppliers and Subcontractors Performance	We evaluate the performance of our suppliers and subcontractors based on a set of prescribed criteria, with a target of achieving a minimum acceptable performance score of 3 points on average for each supplier and subcontractor.

We have also embedded a grievance mechanism within our QMS to capture customer concerns as they arise, reflecting our commitment to continuous improvement in how we serve them. Our grievance mechanism operates as set out below:



In addition, the customer satisfaction surveys described above are conducted upon project milestones and handover, allowing us to track any unresolved concerns and implement corrective or preventive actions where needed.

In FYE 2026, we are pleased to report positive feedback from our customers. We received no customer complaints during the financial year, well within our target of no more than 3 complaints per month, and achieved an average customer satisfaction score of 80.0%, surpassing our target of at least 70.0%. On project delivery, we completed 100.0% of our projects on time, against our target of at least 80.0%. Our commitment to quality extends to the people who deliver our projects, with our employees recording an average of 7.4 training hours each, above our target of 4 hours. Our approved suppliers and subcontractors also achieved an average performance score of 3.7 and 4.1 points respectively, both exceeding our minimum acceptable score of 3 points. With these results, all our quality objectives for FYE 2026 were achieved.

SUSTAINABILITY STATEMENT (CONT'D)

SUPPLY CHAIN MANAGEMENT

Supply chain management is an integral part of how we maintain continuity in our project delivery and meet the commitments we make to our customers. This is underpinned by a structured process for selecting, evaluating and monitoring the suppliers and subcontractors we engage. In line with UNSDG Target 8.1, we prioritise procurement from local suppliers and subcontractors where feasible. In FYE 2026, 100.0% of our procurement and subcontracting services were sourced locally.

For project tenders, we assess new suppliers and subcontractors based on their company profile, operating track record and financial position, while existing suppliers and subcontractors are assessed on their operating track record and working history with us. We also assess our approved suppliers and subcontractors annually against criteria including, but not limited to, quality, delivery performance, cooperation and commitment to our anti-bribery requirements. Suppliers and subcontractors that do not meet our requirements under this assessment are subject to re-evaluation before being considered for any future engagement. As at 30 June 2026, we maintained 255 approved suppliers and 87 approved subcontractors on our approved vendor list, compared to 71 and 85 respectively as at 30 June 2025.

The increase in approved suppliers reflects our ongoing effort to widen our vendor base, which reduces our dependence on single-source vendors, allows us to negotiate more competitive pricing and helps buffer against potential supply chain disruption. We also value the long-term relationships we maintain with our suppliers and subcontractors, some of whom we have worked with for more than 10 years. These relationships support consistent project delivery and give us a degree of continuity when supply conditions tighten.

During FYE 2026, we faced higher diesel costs and temporary diesel supply constraints arising from localised fuel allocation quotas and distribution bottlenecks in Peninsular Malaysia following the Government's diesel subsidy rationalisation, as well as volatile global oil prices against the backdrop of ongoing geopolitical tensions. The higher fuel costs across our project sites required closer management of our daily site earthmoving schedules and heavy fleet utilisation to control fuel consumption. We assessed the impact of fuel prices on our budgeted costs and discussed the issue with our customers, including requests for price variations on diesel. In response, we sourced diesel from a wider pool of approved suppliers to secure more competitive pricing.



ENVIRONMENTAL

WASTE MANAGEMENT

As construction activity generates waste at every stage of a project, we treat its management as an integral part of how we plan and deliver our works. Our approach is guided by our Environmental and Occupational Health and Safety Policy ("**EHS Policy**"), which sets out our commitment to regulatory compliance as well as initiatives and measures to minimise our environmental footprint.

Supporting this policy is our Environmental Management System ("**EMS**"), which serves as the overall management system for developing, implementing, achieving and maintaining the environmental commitments of our EHS Policy. Reflecting our commitment to managing environmental impact, WDSB's EMS has been certified to ISO 14001:2015 since FYE 2025, under the scope of "the provision of services of earthworks and civil engineering services, and trading of construction material".



At project level, our EMS is implemented through project-specific Environmental Management Plans prepared by our Environmental Officers. These plans identify the environmental aspects of each project and set out the required control measures, including Erosion and Sediment Control Plans (silt traps, sediment basins and check dams), regular water spraying to suppress dust and the restriction of heavy machinery operations to permitted working hours to limit noise.

SUSTAINABILITY STATEMENT

(CONT'D)

WASTE MANAGEMENT (CONT'D)

In alignment with UNSDG Target 12.5, we continued to implement our 3R (Reduce, Reuse and Recycle) initiatives across our operations through the following practices:



Reusing Excavated Materials

Excess soil and red earth excavated during our earthworks are reused to fill or level the originating site, or transported to other project sites for use as filling material, reflecting our efforts to minimise waste and optimise resource use.

Utilising Quarry Dust

Quarry dust generated from our operations is used as backfilling material or sold to other parties for further use, extending its useful life, lowering our disposal costs and reducing our environmental footprint.

Waste Segregation Awareness

We educate our site workers on the proper segregation of domestic and construction waste, so that recyclable material is kept separate from general waste and can be channelled for appropriate recovery or disposal.

Proper Waste Disposal

Waste generated at our sites is disposed of through locally sourced licensed waste management vendors and directed to approved facilities and regulated landfills.

We are assessing opportunities to improve the collection of waste generation and diversion data at our project sites to support future monitoring.

During FYE 2026, we remained fully compliant with the Environmental Quality Act 1974 and other environmental laws and regulations applicable to our operations, with no fines or non-monetary sanctions imposed by regulatory authorities.

ENERGY AND WATER MANAGEMENT

Against the backdrop of growing global concern over the strain on natural resources, we recognise that electricity and water are essential to our daily operations, and we are committed to monitoring their usage through our internal tracking mechanism, which we review quarterly to support informed decisions on resource efficiency. Oversight of our utility consumption rests with our Group General Manager, who reports to our Executive Director.

Beyond data monitoring, we continued to promote energy and water conservation in line with UNSDG Targets 12.2 and 6.4, with awareness posters displayed across our office areas serving as a steady prompt for employees to switch off unused equipment and conserve water in their daily routines. These small, consistent actions contribute to a broader culture of environmental mindfulness within our workplace.



SUSTAINABILITY STATEMENT (CONT'D)

ENERGY AND WATER MANAGEMENT (CONT'D)

	FYE 2024	FYE 2025	FYE 2026
Electricity Consumption (kWh)	175,148.15	191,601.58	195,680.00
Electricity Intensity Ratio (kWh/RM million)	928.97	1,060.80	962.43
Water Consumption (m ³)	19,377.39	10,826.41	11,255.00
Water Intensity Ratio (m ³ /RM million)	102.78	59.94	55.36

Our electricity consumption increased by 2.1% from 191,601.58 kWh in FYE 2025 to 195,680.00 kWh in FYE 2026, while our water consumption increased by 4.0% from 10,826.41 m³ in FYE 2025 to 11,255.00 m³ in FYE 2026. The increase in our electricity and water consumption was mainly due to growth in our operational activities, in line with the 12.6% growth in our revenue to RM203.32 million.

However, our electricity intensity ratio improved by 9.3% from FYE 2025 to 962.43 kWh per RM million of revenue, while our water intensity ratio improved by 7.6% to 55.36 m³ per RM million of revenue. This improvement reflects our revenue growth outpacing the growth in our consumption over the same period.



The rooftop Solar PV installation at our headquarters planned in FYE 2025 has been deferred following a review of our capital expenditure priorities. In line with UNSDG Target 7.2, we continue to assess its feasibility.

Our efforts towards environmental sustainability extend to the emissions arising from our operations. During FYE 2026, we established a procedure to monitor our greenhouse gas emissions from the diesel and petrol consumed across our machineries and vehicles. The data collected establishes a baseline for tracking our emissions performance and identifying opportunities to improve fuel efficiency.

Our greenhouse gas emissions for FYE 2026, measured in tonnes of carbon dioxide equivalent ("tCO₂e"), are set out below:

	Consumption	Emission Factor	Emissions (tCO ₂ e)	%
Diesel consumption	7,262,587.00 litres	⁽¹⁾ 2.57082 kgCO ₂ e/litre	18,670.80	99.5
Petrol consumption	49,645.59 litres	⁽¹⁾ 2.06916 kgCO ₂ e/litre	102.72	0.5
Total Scope 1 Emissions			18,773.52	100.0
Scope 1 Emissions Intensity Ratio (tCO₂e/RM million)			92.33	
Electricity consumption	195,680.00 kWh	⁽²⁾ 0.740 kgCO ₂ e/kWh	144.80	100.0
Total Scope 2 Emissions			144.80	100.0
Scope 2 Emissions Intensity Ratio (tCO₂e/RM million)			0.71	

Notes:

- ⁽¹⁾ Scope 1 emissions are calculated using the emission factors for diesel and petrol published by the UK Department for Energy Security and Net Zero (2024).
- ⁽²⁾ Scope 2 emissions are calculated using the 2024 emission factor for Peninsular Malaysia published by the Energy Commission of Malaysia.

Diesel accounted for 18,670.80 tCO₂e, or 99.5% of our Scope 1 emissions, underscoring our reliance on diesel-powered machinery and fleet in our site operations. In response, we are studying the feasibility of using electric trucks and electric machinery in our fleet. As FYE 2026 marks our first year of emissions monitoring, these figures will serve as our baseline for tracking future performance.

SUSTAINABILITY STATEMENT

(CONT'D)

SOCIAL

OCCUPATIONAL SAFETY AND HEALTH

Construction activities inherently involve safety and health risks, and managing these risks is fundamental to how we conduct our operations. We regard our people as central to our long-term sustainability, and our OSH practices are aimed at safeguarding their safety, health and wellbeing across our operations, in line with UNSDG Target 8.8.



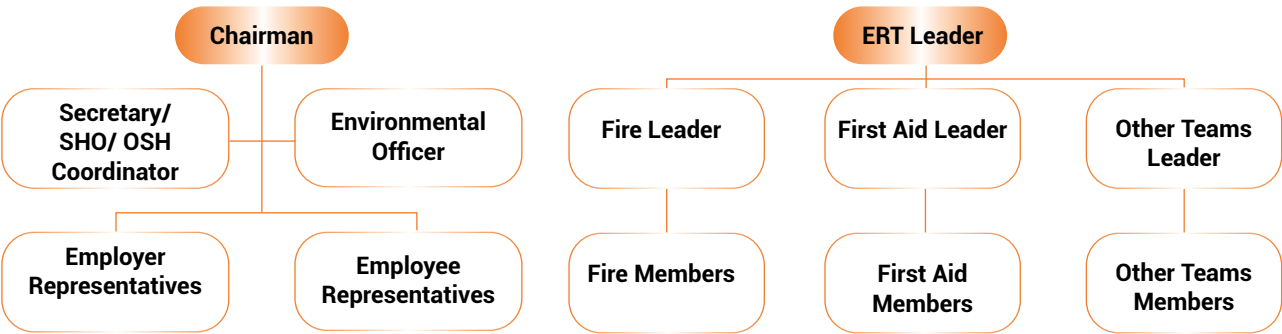
During FYE 2026, we adopted our integrated EHS Policy, which replaced our previous Safety and Health Policy and brings environmental and OSH matters under a single framework in accordance with the requirements of ISO 14001:2015 and ISO 45001:2018. Under this policy, we are committed to:

- providing safe and healthy working conditions for the prevention of work-related injury and ill health;
- striving to protect the environment and prevent pollution in our activities;
- ensuring compliance with statutory, regulatory and other applicable requirements relating to environmental and OSH matters;
- creating awareness to eliminate hazards and reduce OSH risks;
- striving towards the continual improvement of our environmental and OSH management system and its performance; and
- involving workers' participation and consultation in planning and implementing our environmental, health and safety management systems.

Complementing the EHS Policy, our Employee Handbook provides clear guidelines on workplace safety procedures and responsibilities, including, but not limited to, the safe operation of machinery and equipment, the handling of flammable materials, incident reporting procedures, and general housekeeping practices that keep the working environment free of hazards.

Oversight of OSH matters rests with our Safety and Health Committee, which is chaired by our Executive Director, Mr Lim Kok Seng. He oversees the implementation of our OSH management system in line with ISO 45001:2018 requirements, chairs the quarterly committee meetings, leads incident investigations and reports our OSH performance at the annual management review meeting. He is supported by a Secretary, who also serves as our Safety and Health Officer ("SHO") and OSH Coordinator, an Environmental Officer and 4 representatives each from the employer and employee groups.

To ensure we are prepared for emergencies, we also maintain an Emergency Response Team ("ERT") led by our Executive Director, who oversees all our emergency response operations, activates the team during an emergency, liaises with the external authorities, oversees our emergency drills and approves our emergency response plans. He is supported by several teams, each focusing on a specific area, such as fire, first aid, chemical or hazardous material spills, site flooding, landslide or slope failure, extreme heat, excavation or trench emergencies, electrical incidents and vehicle or machinery accidents.



SUSTAINABILITY STATEMENT (CONT'D)

OCCUPATIONAL SAFETY AND HEALTH (CONT'D)

While policies and structures provide the framework, training equips our employees with the practical knowledge and skills needed to manage workplace risks and respond effectively to emergencies. To promote a strong safety culture, daily safety briefings are conducted each morning before work commences, reinforcing safety awareness and keeping safety considerations a key focus throughout our employees' daily activities. Our employees also attended the following OSH training programmes during FYE 2026:

Date	OSH Training Programmes in FYE 2026
Jul 2025	• OSH Train the Trainer
Sep 2025	• Fire Drill Exercise • Basic Occupational First Aid, CPR & AED Training • ISO 14001:2015 & ISO 45001:2018 Implementation Briefing
Jun 2026	• Safety and Health Induction for Construction Workers (SICW) Course



Fire Drill Exercise



Basic Occupational
First Aid, CPR & AED Training



Our commitment to OSH is further reinforced by WDSB's ISO 45001:2018 certification, which it has held since FYE 2025, affirming that its OSH management system meets the requirements of this international standard. During FYE 2026, we recorded zero work-related fatalities. However, 1 work-related injury was recorded at one of our project sites in May 2026, compared to none in FYE 2025, resulting in a lost time incident rate of 0.50 per 200,000 hours worked. The injury occurred when an employee fell into an open pile cap excavation. The incident was investigated in accordance with our incident investigation procedures, and corrective actions, including securely covering all pile cap openings, installing hard barricades where openings cannot be fully covered, promptly pumping out rainwater ponding and diverting access routes away from open excavations, were implemented to prevent recurrence. Moving forward, we will continue to review our OSH practices and address any gaps identified to further enhance workplace safety.

WORKFORCE DIVERSITY

At WD Group, we are committed to building an inclusive, equitable and diverse workplace, bringing together people from varied backgrounds across our organisation.

In line with UNSDG Target 10.3, we uphold fair and inclusive employment practices, ensuring equal access to opportunities for all regardless of age, gender, ethnicity, religion, national origin, disability or other personal attributes.



SUSTAINABILITY STATEMENT (CONT'D)

WORKFORCE DIVERSITY (CONT'D)

As at 30 June 2026, our Group comprised 6 Directors and our workforce consisted of 147 employees (including 2 Executive Directors), compared to 173 employees as at 30 June 2025, mainly due to fewer site workers being required as certain project owners engaged their own on-site workers. Our Board and workforce composition is summarised below:

	Employee Category									
	Board		Key Senior Management		Executive		Non-Executive		Total	
	No.	%	No.	%	No.	%	No.	%	No.	%
Total	6	100.0	6	100.0	71	100.0	70	100.0	147	100.0
Gender										
Male	4	66.7	4	66.7	40	56.3	58	82.9	102	69.4
Female	2	33.3	2	33.3	31	43.7	12	17.1	45	30.6
Sub-Total	6	100.0	6	100.0	71	100.0	70	100.0	147	100.0
Age Group										
Below 30	-	-	-	-	20	28.2	10	14.3	30	20.4
30-39	2	33.3	4	66.7	28	39.4	14	20.0	46	31.3
40-49	1	16.7	-	-	5	7.0	18	25.7	23	15.7
50-59	2	33.3	2	33.3	11	15.5	11	15.7	24	16.3
60 and over	1	16.7	-	-	7	9.9	17	24.3	24	16.3
Sub-Total	6	100.0	6	100.0	71	100.0	70	100.0	147	100.0
Nationality										
Malaysian	6	100.0	6	100.0	71	100.0	66	94.3	143	97.3
Non-Malaysian	-	-	-	-	-	-	4	5.7	4	2.7
Sub-Total	6	100.0	6	100.0	71	100.0	70	100.0	147	100.0
Ethnicity										
Malay	1	16.7	-	-	37	52.1	25	35.7	62	42.2
Chinese	5	83.3	6	100.0	33	46.5	29	41.5	68	46.3
Indian	-	-	-	-	1	1.4	8	11.4	9	6.1
Others	-	-	-	-	-	-	8	11.4	8	5.4
Sub-Total	6	100.0	6	100.0	71	100.0	70	100.0	147	100.0

While our workforce predominantly consists of male employees, reflecting the nature of the industry in which we operate, female representation across our workforce increased to 30.6% as at 30 June 2026 from 19.1% as at 30 June 2025. We also continue to place emphasis on diverse perspectives in decision-making at the highest level. In line with UNSDG Target 5.5, women comprised 33.3% of our Board and 33.3% of our Key Senior Management as at 30 June 2026.

We also value generational diversity, with our workforce spanning a broad range of age groups. As at 30 June 2026, employees aged 60 and over made up 16.3% of our workforce, compared to 19.1% as at 30 June 2025. Employees in this age group bring years of accumulated experience to our operations, strengthening the depth of expertise across our workforce.

Workforce stability is as important to us as workforce composition. As at 30 June 2026, 61.2% of our workforce was employed on a permanent basis, compared to 50.9% as at 30 June 2025, providing a stable foundation for operational continuity. Our turnover rate for permanent employees during FYE 2026 was 14.6%, compared to 13.2% in FYE 2025. We will continue to strengthen our employee retention and development initiatives to support workforce stability and retain talent that contributes to our long-term growth.



SUSTAINABILITY STATEMENT (CONT'D)

TRAINING AND DEVELOPMENT

Continuous learning is an important part of our approach to long-term business sustainability. In line with UNSDG Target 4.4, we invest in training programmes that equip our employees with the skills and knowledge needed to perform their roles effectively and support their ongoing professional development.

During FYE 2026, our employees recorded a total of 1,092 training hours (FYE 2025: 936 hours), including the OSH training programmes set out earlier, with RM79,535 invested in employee training (FYE 2025: RM79,140), of which RM50,705 was claimable from the Human Resource Development Corporation. In addition to OSH training, our employees attended the following programmes during FYE 2026:



Date	Training Programmes During FYE 2026
Jul 2025	- Seminar Pematuhan Industri PYDR: Kelestarian, Kawalan Kendiri, & Digitalisation (E-Swiss) - E-Invoicing
Aug 2025	Kursus Hiasan Dalaman
Sep 2025	SST: New and Expanded Service Tax Scope for Rental or Leasing
Oct 2025	New Service Tax Scope for Construction Industry
Jan to Mar 2026	Bookkeeping and Account
Feb 2026	Internal Training Session: Project Success Framework
Mar 2026	Kursus PWR2 (SPAN)
Apr 2026	- IFRS Sustainability Disclosure Standards: IFRS S1 & S2 - Certified Environmental Professional in Scheduled Waste Management
Jun 2026	- Full course CIDB Assessment Through Method - Critical Contract Terms, Evidence & Dispute Resolution - Kursus Bekalan Air



Internal Training Session: Project Success Framework



Critical Contract Terms, Evidence & Dispute Resolution

SUSTAINABILITY STATEMENT

(CONT'D)

EMPLOYEE WELFARE

Our employees are the foundation of our Group’s success, and their wellbeing matters to us. We believe that when employees feel valued, fairly treated and well supported, they are better able to perform at their best and grow with us. As such, we are committed to looking after their welfare and upholding their rights at work.

This commitment is formalised in our Employee Handbook, which sets out our employment policies, practices and benefits, as well as the rights of our employees, in accordance with applicable labour legislation. Subject to eligibility criteria such as employment category and length of service, our employees are entitled to the following benefits:

Employee Benefits	
• Leave entitlements	• Employee development
• Medical benefits, including outpatient, dental and optical coverage	• Business travelling allowance
• Statutory contributions to the Employees Provident Fund and the Social Security Organisation	• Overtime claims
	• Salary advance and emergency financial assistance

In line with UNSDG Target 10.3, we are committed to maintaining a respectful workplace that is free of harassment, discrimination and inequitable treatment. Our Employee Handbook includes a Harassment Policy that sets out the channels for employees to raise such concerns. Employees are encouraged to report any incident promptly to their supervisor, manager or another member of Management, or directly to the Head of HR and Administration, where reporting to their supervisor is not appropriate.



Every complaint is investigated by the HR Department thoroughly, promptly and in confidence, and we do not tolerate retaliation against any employee who makes a complaint or cooperates in an investigation. Where harassment by an employee is established, disciplinary action is taken, ranging from a verbal or written warning to immediate termination, depending on the circumstances. Where the conduct involves external parties, such as customers, suppliers or subcontractors, appropriate corrective actions are determined in consultation with the relevant Management personnel.

During FYE 2026, no incidents of discrimination or grievances relating to human rights were reported by our employees, and no fines or non-monetary sanctions were imposed on our Group for non-compliance with labour laws and regulations.

We also value opportunities for our employees to connect beyond their day-to-day work, such as celebrating festive occasions like Hari Raya Aidilfitri and Christmas. In December 2025, we held a Christmas celebration featuring a gift exchange and a team dinner to thank our employees for their contributions throughout the year. The gathering allowed employees to step away from their daily responsibilities and connect with colleagues across departments in a relaxed setting.



Christmas Gift Exchange

SUSTAINABILITY STATEMENT (CONT'D)

COMMUNITY ENGAGEMENT

Our projects are closely connected to the communities in which we operate, and we seek to contribute to their development in ways that are relevant to our business. During FYE 2026, we contributed a total of RM9,820 to community initiatives, compared to RM0.13 million in FYE 2025, when we funded infrastructure upgrades at the staff quarters of a key enforcement training facility in Kuala Lumpur. Our community initiatives during the year included the following:

Sponsorship of 2026 Calendars

During FYE 2026, we sponsored the production of the 2026 calendars of Balai Polis Dengkil, Sepang, at a total cost of RM6,820, in appreciation of the local police force's role in maintaining public safety and security within the community. The sponsorship was approved in accordance with the donation and sponsorship controls under our Anti-Bribery Management System and supports our engagement with local public institutions, in line with UNSDG Target 17.17 on effective public and public-private partnerships.



Sponsorship of Dengkil Community Basketball Competition

During FYE 2026, we contributed RM3,000 to sponsor a local teenage basketball team in the Dengkil Community Basketball Tournament held in July 2025 in Dengkil, Selangor. The tournament brought together 72 youth players, promoting teamwork, discipline and an active lifestyle. This initiative supports UNSDG Target 3.4, which includes promoting mental health and well-being.



SUSTAINABILITY STATEMENT (CONT'D)

COMMUNITY ENGAGEMENT (CONT'D)

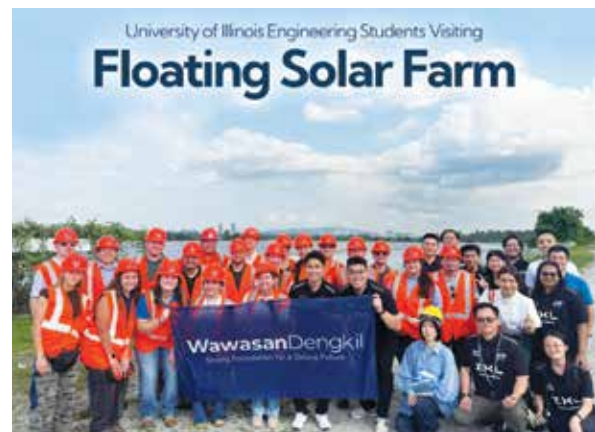
Educational Visit by GCGW–SEGT 2025 Conference Delegates

In August 2025, we welcomed international delegates of the 13th Global Conference on Global Warming ("GCGW 2025"), held in conjunction with the International Conference on Sustainable Energy and Green Technology 2025 ("SEGT 2025"), on an educational visit to the floating solar farm project in Kuala Langat. The visit allowed delegates to observe the practical application of floating solar technology and exchange international perspectives on renewable energy and sustainable infrastructure, in line with UNSDG Target 7.A on enhancing international cooperation to facilitate access to clean energy technology.



Educational Visit by University of Illinois Urbana-Champaign

In January 2026, we welcomed engineering students and representatives from the University of Illinois Urbana-Champaign on an educational visit to the floating solar farm project in Kuala Langat. During the session, participants were introduced to floating solar technology and its application within real-world infrastructure, and gained insights into the development and operation of the solar farm. The visit helped bridge academia and industry by providing students with practical exposure to renewable energy infrastructure, in line with UNSDG Target 4.7 on education for sustainable development.



Step-Up Career Fair

Our participation in the Step-Up Career Fair at Universiti Malaya in June 2026 gave us a platform to engage with students and graduates exploring future career opportunities. At our exhibition booth, our representatives introduced our business operations, ongoing projects and organisational culture, promoted available internship and employment opportunities, and shared insights into the construction industry and the career pathways available within our Group. The engagement supports youth employability and helps us build relationships with prospective talent, in line with UNSDG Target 8.5.



SUSTAINABILITY STATEMENT (CONT'D)

COMMUNITY ENGAGEMENT (CONT'D)

Step-Up Career Fair (Cont'd)



TARGET 4.4



INCREASE THE NUMBER
OF PEOPLE WITH
RELEVANT SKILLS FOR
FINANCIAL SUCCESS

Beyond the community engagement activities held during FYE 2026, we also offered internship placements to 2 students. Working alongside our project and office teams, they were able to apply their academic learning in a practical setting and develop the skills needed to begin their careers in the construction industry, in line with UNSDG Target 4.4.

GOVERNANCE



TECHNOLOGY AND CYBERSECURITY RISK

While our core operations are carried out across construction sites, we rely on digital systems to manage our projects, communicate with our customers and suppliers, and store our project designs and data. As our reliance on technology grows, we recognise the importance of safeguarding our systems and information against cybersecurity threats. Accordingly, we promote cybersecurity awareness among our employees as part of our broader sustainability and risk management approach.

Our Information Technology ("IT") Policy, set out in our Employee Handbook, forms the foundation of our cybersecurity practices and establishes how our systems are to be used. Internet services and instant messaging are provided for business purposes in the normal course of operations, with reasonable personal use permitted outside working hours. To protect our network security, access to high-risk or inappropriate websites, such as gambling, illicit content and unauthorised streaming platforms, is prohibited. Firewalls and antivirus software are also installed to protect our IT systems from malware, intrusions and unauthorised access.

Our cybersecurity practices are further supported by employee responsibilities relating to the protection of data, passwords and proprietary or confidential information. Employees are required to safeguard such information at all times and are prohibited from disclosing it to unauthorised parties. Data stored on company devices remains the property of our Group, and Management may access such data where necessary to protect our business interests.

We also promote the responsible and lawful use of software and tools. Only genuine and legally acquired software may be used, while unauthorised downloads, installations or use of pirated software are prohibited. Employees are also expected to manage their email accounts responsibly, including through regular mailbox housekeeping, to maintain efficiency, reduce clutter and minimise the risk of misuse.

Our Head of HR and Administration oversees our Group's IT and cybersecurity matters and reports to the Group General Manager. We also maintain data backup and disaster recovery procedures to support business continuity in the event of any system disruption. During FYE 2026, there were no substantiated complaints concerning breaches of data privacy or losses of customer data.

SUSTAINABILITY STATEMENT (CONT'D)

CORPORATE GOVERNANCE

Sound corporate governance underpins every aspect of how we conduct our business and supports the long-term sustainability of our Group. We are committed to governance practices that promote transparency, accountability and integrity across our operations, while safeguarding the interests of our stakeholders.

These practices are put into effect through our Code of Conduct and Ethics ("**Code**"), which sets out the standards of professionalism and ethical behaviour expected of our employees. The Code provides guidance on how our employees are expected to conduct themselves in their daily work and business dealings, helping to prevent malpractice and misconduct and protect the trust placed in us.

Alongside the Code, our Employee Handbook incorporates anti-corruption provisions in accordance with the Malaysian Anti-Corruption Commission Act 2009. These provisions provide guidance to our employees on recognising and addressing potential corruption situations, in line with UNSDG Target 16.5. In addition, WDSB maintains an Anti-Bribery Management System to address bribery and corruption risks in our business dealings, which has been certified to ISO 37001:2016 since 2022 under the scope of "the provision of services of earthworks and civil engineering services, and trading of construction material". Our Anti-Bribery Policy, established under this system, is published on our website in accordance with Rule 15.28 of the AMLR.



In support of these measures, our Anti-Fraud and Whistleblowing Policy is in place to guide the identification and handling of fraudulent activities and to provide confidential channels for raising concerns. Employees and other stakeholders may report suspected misconduct by submitting a signed written report to the Board or the ARMC, by email to the Board and the Whistleblowing Committee, or by telephone directly to our Company. All reports are kept confidential and investigated promptly, with disciplinary action taken where misconduct is established. Individuals who report in good faith are protected from retaliation under the policy, in line with the principles of the Whistleblower Protection Act 2010.

During FYE 2026, we did not receive any whistleblowing reports, and there were no incidents of bribery or corruption involving our Group or our employees. There were also no cases of employees being disciplined or dismissed, and no public cases were brought against our Group or our employees, in relation to bribery and corruption or non-compliance with applicable laws and regulations. Anti-bribery training for our employees is scheduled for November 2026 to reinforce awareness of our Anti-Bribery Management System requirements.

Our corporate governance policies are made available on our website at <https://www.wawasandengkil.com/investor-relations/corporate-governance>, while further information on our corporate governance practices and principles is set out in the Corporate Governance Overview Statement within this Annual Report and our Corporate Governance Report, which is available on our website.

SUSTAINABILITY STATEMENT (CONT'D)

REGULATORY COMPLIANCE

Compliance with applicable laws and regulations is a responsibility we take seriously at every level of our Group, as it underpins the trust placed in us by our customers, regulators and the communities we operate in. The key laws and regulations applicable to our business operations include, among others:

- Companies Act 2016;
- AMLR of Bursa Securities;
- Malaysian Anti-Corruption Commission Act 2009;
- Lembaga Pembangunan Industri Pembinaan Malaysia Act 1994;
- Construction Industry Payment and Adjudication Act 2012;
- Street, Drainage and Building Act 1974;
- Electricity Supply Act 1990;
- Electricity Regulations 1994;
- Local Government Act 1976;
- Occupational Safety and Health Act 1994 (as amended by the Occupational Safety and Health (Amendment) Act 2022);
- Environmental Quality Act 1974 (as amended by the Environmental Quality (Amendment) Act 2024);
- Employment Act 1955 (as amended by the Employment (Amendment) Act 2022);
- Minimum Wages Order 2024;
- Employees' Minimum Standards of Housing, Accommodations and Amenities Act 1990;
- Immigration Act 1959; and
- Personal Data Protection Act 2010 (as amended by the Personal Data Protection (Amendment) Act 2024).

We recognise that non-compliance with applicable laws and regulations may expose our Group to contractual disputes, penalties, project delays, financial losses and reputational risks. To manage these risks, our contractual agreements are subject to review by our appointed professional legal advisers prior to execution to ensure they are aligned with prevailing laws and regulatory requirements.

During FYE 2026, our Group was not subject to any fines or penalties imposed by regulatory authorities in relation to breaches of laws and regulations. We will continue to uphold our commitment to regulatory compliance and strengthen our practices as we conduct our business and pursue sustainable growth.

SUSTAINABILITY STATEMENT
(CONT'D)

PERFORMANCE DATA TABLE

WAWASAN DENGKIL HOLDINGS BERHAD

BMLR Transition Period

Date & Time: 2026-10-15 12:05:55

Ace Market | Group 3 | FYE 30/06/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Quality Assurance	Average customer satisfaction score	%	81.0	80.0	≥70.0	No assurance
Quality Assurance	On-time project completion	%	100.0	100.0	≥80.0	No assurance
Quality Assurance	Customer feedback - complaints received	Number	0	0	≤ 3 complaints per month	No assurance
Quality Assurance	Average supplier performance score	Points	412	3.68	≥ 3	No assurance
Quality Assurance	Average subcontractor performance score	Points	4.25	414	≥ 3	No assurance
Quality Assurance	Average employee training hours per annum	Hours	5.41	743	4 hours per employee	No assurance
Supply Chain Management	Number of approved suppliers	Number	71	255	-	No assurance
Supply Chain Management	Number of approved subcontractors	Number	85	87	-	No assurance
Supply Chain Management	Proportion of procurement expenditure on local suppliers and subcontractors	%	100.0	100.0	-	No assurance
Energy and Water Management	Electricity consumption	kWh	191,601.58	195,680.00	-	No assurance
Energy and Water Management	Water consumption	m³	10,826.41	11,255.00	-	No assurance
Energy and Water Management	Electricity Intensity Ratio	kWh/RM million	1,060.80	962.43	-	No assurance
Energy and Water Management	Water Intensity Ratio	m3/RM million	59.94	55.36	-	No assurance
Energy and Water Management	Diesel Consumption	tCO ₂ e	-	18,670.80	-	No assurance

This report was generated on the Bursa Malaysia CSI Platform on 2026-10-15 12:05:55

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SUSTAINABILITY STATEMENT (CONT'D)

PERFORMANCE DATA TABLE (CONT'D)

Date & Time: 2026-10-15_12:05:55
Ace Market | Group 3 | FYE 30/06/2026

WAWASAN DENGKIL HOLDINGS BERHAD
BMLR Transition Period

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Energy and Water Management	Petrol Consumption	tCO ₂ e	-	102.72	-	No assurance
Energy and Water Management	Scope 1 Emissions Intensity Ratio	tCO ₂ e/RM million	0	92.33	-	No assurance
Energy and Water Management	Scope 2 Emissions Intensity Ratio	tCO ₂ e/RM million	0	0.71	-	No assurance
Occupational Safety and Health	Work-related fatalities	Number	0	0	-	No assurance
Occupational Safety and Health	Work-related injury cases	Number	0	1	-	No assurance
Occupational Safety and Health	Lost-time incident rate	Injuries per 200,000 hours worked	0	0.50	-	No assurance
Workforce Diversity	Key Senior Management - Male	%	42.9	66.7	-	No assurance
Workforce Diversity	Key Senior Management - Female	%	57.1	33.3	-	No assurance
Workforce Diversity	Executive - Male	%	73.2	56.3	-	No assurance
Workforce Diversity	Executive - Female	%	26.8	43.7	-	No assurance
Workforce Diversity	Non-Executive - Male	%	89.5	82.9	-	No assurance
Workforce Diversity	Non-Executive - Female	%	10.5	17.1	-	No assurance
Workforce Diversity	Key Senior Management - Below 30	%	0	0	-	No assurance
Workforce Diversity	Key Senior Management - Between 30 - 39	%	42.9	66.7	-	No assurance
Workforce Diversity	Key Senior Management - Between 40 - 49	%	14.2	0	-	No assurance

This report was generated on the Bursa Malaysia CSI Platform on 2026-10-15_12:05:55

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SUSTAINABILITY STATEMENT (CONT'D)

PERFORMANCE DATA TABLE (CONT'D)

WAWASAN DENGKIL HOLDINGS BERHAD BMLR Transition Period

Date & Time: 2026-10-15_12:05:55
Ace Market | Group 3 | FYE 30/06/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Workforce Diversity	Key Senior Management - Between 50 - 59	%	42.9	33.3	-	No assurance
Workforce Diversity	Key Senior Management - 60 and over	%	0	0	-	No assurance
Workforce Diversity	Executive - Below 30	%	28.2	28.2	-	No assurance
Workforce Diversity	Executive - Between 30 - 39	%	32.4	39.4	-	No assurance
Workforce Diversity	Executive - Between 40 - 49	%	4.2	70	-	No assurance
Workforce Diversity	Executive - Between 50 - 59	%	16.9	15.5	-	No assurance
Workforce Diversity	Executive - 60 and over	%	18.3	9.9	-	No assurance
Workforce Diversity	Non-Executive - Below 30	%	20.0	14.3	-	No assurance
Workforce Diversity	Non-Executive - Between 30 - 39	%	23.2	20.0	-	No assurance
Workforce Diversity	Non-Executive - Between 40 - 49	%	24.2	25.7	-	No assurance
Workforce Diversity	Non-Executive - Between 50 - 59	%	11.6	15.7	-	No assurance
Workforce Diversity	Non-Executive - 60 and over	%	21.0	24.3	-	No assurance
Workforce Diversity	Board - Male	%	66.7	66.7	-	No assurance
Workforce Diversity	Board - Female	%	33.3	33.3	-	No assurance
Workforce Diversity	Board - Below 30	%	0	0	-	No assurance
Workforce Diversity	Board - Between 30 - 39	%	16.7	33.3	-	No assurance
Workforce Diversity	Board - Between 40 - 49	%	33.3	16.7	-	No assurance
Workforce Diversity	Board - Between 50 - 59	%	33.3	33.3	-	No assurance

This report was generated on the Bursa Malaysia CSI Platform on 2026-10-15_12:05:55

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SUSTAINABILITY STATEMENT (CONT'D)

PERFORMANCE DATA TABLE (CONT'D)

Date & Time: 2026-10-15_12:05:55
Ace Market | Group 3 | FYE 30/06/2026

WAWASAN DENGKIL HOLDINGS BERHAD
BMLR Transition Period

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Workforce Diversity	Board - 60 and over	%	16.7	16.7	-	No assurance
Workforce Diversity	Board - Malaysian	%	100.0	100.0	-	No assurance
Workforce Diversity	Board - Non-Malaysian	%	0	0	-	No assurance
Workforce Diversity	Key Senior Management - Malaysian	%	100.0	100.0	-	No assurance
Workforce Diversity	Key Senior Management - Non-Malaysian	%	0	0	-	No assurance
Workforce Diversity	Executive - Malaysian	%	100.0	100.0	-	No assurance
Workforce Diversity	Executive - Non-Malaysian	%	0	0	-	No assurance
Workforce Diversity	Non-Executive - Malaysian	%	95.8	94.3	-	No assurance
Workforce Diversity	Non-Executive - Non-Malaysian	%	4.2	5.7	-	No assurance
Workforce Diversity	Board - Malay	%	16.7	16.7	-	No assurance
Workforce Diversity	Board - Chinese	%	83.3	83.3	-	No assurance
Workforce Diversity	Board - Indian	%	0	0	-	No assurance
Workforce Diversity	Board - Others	%	0	0	-	No assurance
Workforce Diversity	Key Senior Management - Malay	%	0	0	-	No assurance
Workforce Diversity	Key Senior Management - Chinese	%	100.0	100.0	-	No assurance
Workforce Diversity	Key Senior Management - Indian	%	0	0	-	No assurance
Workforce Diversity	Key Senior Management - Others	%	0	0	-	No assurance

This report was generated on the Bursa Malaysia CSI Platform on 2026-10-15_12:05:55

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SUSTAINABILITY STATEMENT (CONT'D)

PERFORMANCE DATA TABLE (CONT'D)

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
Workforce Diversity	Executive - Malay	%	38.0	52.1	-	No assurance
Workforce Diversity	Executive - Chinese	%	59.2	46.5	-	No assurance
Workforce Diversity	Executive - Indian	%	2.8	11.4	-	No assurance
Workforce Diversity	Executive - Others	%	0	0	-	No assurance
Workforce Diversity	Non-Executive - Malay	%	51.6	35.7	-	No assurance
Workforce Diversity	Non-Executive - Chinese	%	28.4	41.5	-	No assurance
Workforce Diversity	Non-Executive - Indian	%	6.3	11.4	-	No assurance
Workforce Diversity	Non-Executive - Others	%	13.7	11.4	-	No assurance
Workforce Diversity	Turnover rate for permanent employees	%	13.2	14.6	-	No assurance
Workforce Diversity	Permanent employees	%	50.9	61.2	-	No assurance
Training and Development	Total employee training hours	Hours	936	1,092	-	No assurance
Employee Welfare	Number of incidents of discrimination or grievances relating to human rights	Number	0	0	-	No assurance
Community Engagement	Community investment	RM	130,400	9,820	-	No assurance
Technology and Cybersecurity Risk	Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	0	0	-	No assurance
Corporate governance	Confirmed incidents of corruption and action taken	Number	0	0	-	No assurance
Regulatory Compliance	Number of non-compliance	Number	0	0	-	No assurance

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board acknowledges the importance of adopting good corporate governance within the Group as a fundamental part of discharging its duties to protect and enhance shareholders' value and stakeholders' interest. The Board is fully committed to maintaining effective corporate governance practices as recommended in the Malaysian Code on Corporate Governance ("MCCG") throughout the Group. This aligns with the guidelines stipulated in the AMLR.

As part of this commitment, the Board is pleased to present this Corporate Governance Overview Statement ("CG Statement"), which provides a concise overview of the application of the following 3 key corporate governance principles set out in the MCCG across the Group during FYE 2026, unless otherwise specified:

- Principle A - Board Leadership and Effectiveness;
- Principle B - Effective Audit and Risk Management; and
- Principle C - Integrity in Corporate Reporting and Meaningful Relationship with Stakeholders.

Shareholders are encouraged to read this CG Statement alongside the Company's Corporate Governance Report 2026 ("CG Report"), which provides detailed disclosures on the implementation of each corporate governance practice. The CG Report can be accessed on the Bursa Securities' website or the Company's website at www.wawasandengkil.com.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

PART I: BOARD RESPONSIBILITIES

1. Board Leadership

The Board assumes full responsibility for the overall performance of the Group by setting strategic directions and objectives, formulating policies, and overseeing the execution of key strategic initiatives aimed at creating long-term shareholder value, whilst safeguarding the interests of other stakeholders. The Board conducts regular reviews of the Group's operations and provides comprehensive and effective oversight of Management. The Board's duties and responsibilities include determining the Group's strategic plans, monitoring business and financial performance, and ensuring the adoption of robust risk management and internal control systems.

To support effective governance, the roles and responsibilities of the Board Chairman, Executive Directors and Independent Directors are clearly defined and distinct in the Board Charter, which is publicly available on the Company's website at www.wawasandengkil.com/investor-relations/corporate-governance.

To enhance the Board's efficiency and effectiveness, the Board has delegated certain responsibilities and authorities to 3 Board Committees, namely ARMC, NC and RC. All Board Committees operate within their respective clearly defined Terms of Reference. The Terms of Reference of each Board Committee are available on the Company's website at www.wawasandengkil.com/investor-relations/corporate-governance.

The Board is led by Mr. Lee Cong Quan, an Independent Non-Executive Chairman appointed on 5 June 2026 following the resignation of Mr. Thien Chiet Chai on 5 February 2026. As Chairman, Mr. Lee Cong Quan provides leadership to the Board, promotes good corporate governance practices and supports the Board's overall effectiveness.

Pursuant to Practice 1.3 of the MCCG, the positions of Board Chairman and executive leadership are held by different individuals. In WD, the executive leadership is co-directed by 2 Executive Directors, Mr. Lim Soon Yik and Mr. Lim Kok Seng. Mr. Lim Soon Yik is primarily responsible for formulating and implementing the Group's overall business strategy and corporate development, including oversight of corporate policies and management practices, while Mr. Lim Kok Seng focuses on the Group's day-to-day business operations.

The division of responsibilities between the Board Chairman and Executive Directors is clearly defined in the Board Charter, thereby ensuring a balance of power and authority, impartial oversight over Management, and effective accountability.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART I: BOARD RESPONSIBILITIES (CONT'D)

1. Board Leadership (Cont'd)

The Board Chairman is not a member of the ARMC, NC or RC. During FYE 2026, the Chairman attended Board Committee meetings by invitation. Mr. Lee Cong Quan, who was appointed as Independent Non-Executive Chairman on 5 June 2026, also attended the NC and RC meetings on 27 August 2026 by invitation. His participation was limited to providing context, recommendations and input and he did not participate in the Committees' decisions or approvals.

During FYE 2026, the Board was supported by 2 Company Secretaries, namely Ms. Teo Soon Mei and Puan Nazirah Binti Nazri, who are respectively Fellow and Associate members of the Malaysian Institute of Chartered Secretaries and Administrators ("MAICSA") and are qualified to act as company secretaries under Section 235(2) of the Companies Act 2016. They advise the Board on company administration, corporate governance and meeting procedures, support compliance with applicable laws and regulations, and help maintain high standards of governance. The Company Secretaries attended Board and Board Committee meetings and are responsible for ensuring that meeting procedures are in place, including the timely circulation of complete and accurate meeting materials.

To enhance the efficiency in carrying out their responsibilities, the Company Secretaries have been and will continue to consistently stay informed about the latest regulatory and corporate governance developments through continuous training and industry updates.

The Board and Board Committee meetings are scheduled in advance to support Directors' attendance. Notices, agendas and supporting papers are circulated before each meeting to allow Directors time to review the matters and, where necessary, seek further information from Management. The Directors have access to information on the Group's business and affairs, as well as to the advice and services of the Company Secretaries, Management and relevant advisers. Meeting minutes are recorded, reviewed and confirmed at the subsequent meeting. The FYE 2026 evaluation identified the timeliness and quality of Board papers, meeting efficiency and follow-up monitoring as areas for improvement.

During FYE 2026, the Board conducted 5 meetings. The attendance of each Director is set out below:-

Directors	Directorship	Meeting Attendance
Thien Chiet Chai (Resigned on 5 February 2026)	Independent Non-Executive Chairman	3/3
Lim Soon Yik	Executive Director	5/5
Lim Kok Seng	Executive Director	5/5
Koay Lay Ling	Independent Non-Executive Director	5/5
Mohamad Anuar Bin Mohamad Isa* (Resigned on 31 July 2026)	Independent Non-Executive Director	4/5
Gladys Mak Sow Lin (Appointed on 30 July 2025)	Independent Non-Executive Director	5/5
Lee Cong Quan* (Appointed on 5 June 2026)	Independent Non-Executive Chairman	N/A
Ow Chen Lun** (Appointed on 13 October 2026)	Independent Non-Executive Director	N/A
Datuk Ir. Chow Pui Hee (Resigned on 30 July 2025)	Independent Non-Executive Director	N/A

*Note: En. Mohamad Anuar Bin Mohamad Isa was absent with apologies from one Board meeting and one ARMC meeting due to ill health. Mr. Lee Cong Quan was appointed on 5 June 2026, and no Board meeting was held between the date of his appointment and 30 June 2026.

** Note: Mr Ow Chen Lun did not attend any Board meeting during FYE 2026 as he was appointed on 13 October 2026.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART I: BOARD RESPONSIBILITIES (CONT'D)

2. Board Charter

The Board has adopted a Board Charter outlining the respective roles and responsibilities of the Board, Board Committees, individual Directors, as well as matters reserved for the Board, the Board's governance and authority. The Board Charter was adopted by the Board on 18 June 2024 and will be reviewed regularly or as and when required to ensure it is updated in accordance with the needs of the Group and any new regulations that have impact on the discharge of the Board's responsibilities. The Board Charter is publicly available on the Company's website at www.wawasandengkil.com/investor-relations/corporate-governance.

3. Business Ethics and Integrity

The Group is committed to conducting its business fairly, impartially and in full compliance with all applicable laws and regulations. Accordingly, the Board has adopted a Code of Conduct and Ethics ("**the Code**") across the Group to uphold exemplary standards of ethics and governance in business. Committed to professionalism, honesty and integrity in all interactions, the Code outlines the policies and procedures for both business and employee conduct.

Furthermore, the Group has adopted an Anti-Fraud and Whistleblowing Policy which provides a framework for the prevention, deterrence, detection and investigation of fraud and other improper conduct, thereby reinforcing the Group's commitment to integrity, transparency and accountability. For the purposes of this policy, fraud is defined as any act of deception or dishonesty undertaken with the intention of seeking personal gain, circumventing obligations or causing losses, including but not limited to fraudulent expense claims, kickbacks, bribery, fictitious suppliers, embezzlement of the Group's assets, falsification of financial statements, conflicts of interest, payroll or cheque fraud, and occupational fraud. The policy also requires an annual fraud risk assessment to be carried out by the Board, the implementation of adequate internal controls and awareness training, and sets out procedures for the confidential reporting, handling and investigation of suspected fraud, subject to the Board's approval.

Additionally, this policy sets out a structured whistleblowing framework, providing channels for employees to report misconduct confidentially or anonymously to the ARMC. It ensures whistleblowers are protected from retaliation, and outlines processes for reporting, investigation and resolution, including safeguards against false or malicious disclosures. Whistleblowers may submit written reports in sealed envelopes marked "In Strictly Confidential" and deliver to the ARMC or the Board. Alternatively, the report can be emailed to the Whistleblowing Committee and the Board at whistleblowing@wawasandengkil.com or by direct telephone call at +603-8768 6457 (Ext No.: 212).

Pursuant to Rule 15.01A of the AMLR, the Board has in place a Directors' Fit and Proper Policy to ensure a transparent and rigorous process for the appointment and re-election of Directors of the Group, and all Directors within the Group possess the necessary character, experience, integrity, competence and time to effectively discharge their duties as Directors. The Board, assisted by the NC, shall assess the candidates seeking for appointment or re-election based on the Directors' Fit and Proper Policy.

To better safeguard the Group's interests, the Board has established a Conflict of Interest Policy which applies to the Directors and Key Senior Management of the Group. This policy provides a structured framework for identifying, disclosing, and managing conflicts of interest, ensuring impartial and transparent decision-making, and mitigating risks that could compromise the Group's reputation or operational integrity.

The Code, Anti-Fraud and Whistleblowing Policy, and Directors' Fit and Proper Policy are publicly available on the Company's website at www.wawasandengkil.com/investor-relations/corporate-governance.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART I: BOARD RESPONSIBILITIES (CONT'D)

4. Sustainability Governance

The Board acknowledges the importance of sustainable business practices in generating long-term value and enhancing business resilience. As provided in the Board Charter, the Board is responsible for overseeing the Group's sustainability management and for adopting and reviewing the Group's strategic plan, ensuring alignment with sustainability principles that encompass EESG considerations.

The Board retains ultimate responsibility for sustainability oversight and is supported by the ARMC and the SWC. The ARMC oversees sustainability matters and the adequacy of the Group's sustainability framework. The SWC drives the implementation of sustainability strategies and initiatives, monitors progress and reports to the ARMC on their operational management. The SWC, led by Mr. Lim Soon Yik, the Executive Director, supports senior management in the implementation of the Group's sustainability strategies and initiatives. Its responsibilities include coordinating sustainability initiatives across the Group, monitoring progress against the sustainability priorities and targets, facilitating the assessment of material sustainability matters, and reporting the Group's sustainability performance and progress to senior management and the ARMC.

The Board recognises the importance of regular engagement with internal and external stakeholders in shaping the Group's sustainability strategies and priorities. These engagements help the Group understand stakeholder needs and expectations. The Sustainability Statement in the Company's Annual Report 2026 explains how EESG factors are incorporated into the Group's strategic planning, decision-making and operations, and describes the governance structure and reporting frameworks supporting sustainability oversight.

Further information on stakeholder engagement, the materiality assessment, sustainability strategies, targets, performance and progress are set out in the Sustainability Statement in the Annual Report 2026.

The NC reviews Directors' training needs, including training on sustainability matters. During FYE 2026, Directors attended programmes covering sustainability, climate governance, carbon markets, energy transition, governance and other relevant developments. Details of the programmes attended are set out in this CG Statement. At its Meeting on 27 August 2026, the NC recommended that the training needs of continuing Directors be reviewed periodically, including training on sustainability and relevant regulatory and market developments.

On 27 August 2026, the NC reviewed the FYE 2026 Board and individual Director evaluations, including the Board's sustainability oversight and its processes for identifying, tracking and assessing sustainability-related risks and opportunities. The assessment identified the tracking and assessment of these risks and opportunities, as well as sustainability reporting readiness, as areas requiring further attention. The Board's evaluation findings and follow-up actions are described in the Board Evaluation section of this CG Statement.

During FYE 2026, the Group did not appoint a Chief Sustainability Officer. Executive Director Mr. Lim Soon Yik led the SWC for management of sustainability matters, with oversight from the Board and support from the ARMC and SWC.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II: BOARD COMPOSITION (CONT'D)

5. Board Diversity 2026

As at 30 June 2026, the Board comprised 6 Directors, including 2 Executive Directors and 4 Independent Non-Executive Directors ("INEDs"), including the Board Chairman, as follows:

No.	Name	Position	Date of appointment / (resignation)	Gender
1	Lim Soon Yik	Executive Director	13 April 2022	Male
2	Lim Kok Seng	Executive Director	13 April 2022	Male
3	Koay Lay Ling	Independent Non-Executive Director	15 April 2024	Female
4	Mohamad Anuar Bin Mohamad Isa	Independent Non-Executive Director	15 April 2024 (Resigned on 31 July 2026)	Male
5	Gladys Mak Sow Lin	Independent Non-Executive Director	30 July 2025	Female
6	Lee Cong Quan	Independent Non-Executive Chairman	5 June 2026	Male

As at 30 June 2026, 4 of the 6 Board members were INEDs. Following En. Mohamad Anuar Bin Mohamad Isa's resignation on 31 July 2026 and until Mr. Ow Chen Lun's appointment on 13 October 2026, the Board comprised 5 Directors, 3 of whom were INEDs. Following Mr. Ow Chen Lun's appointment, 4 of the 6 Directors were INEDs. Accordingly, INEDs constituted a majority of the Board and exceeded the minimum one-third requirement under Rule 15.02 of the AMLR throughout the relevant periods.

The Board values diversity and recognises that a blend of skills, experience, age, gender, cultural background and ethnicity brings different perspectives to Board deliberations and supports the Group's sustainable growth. As at 30 June 2026, 2 of the 6 Directors were women, representing 33.3% of the Board. Following the resignation of En. Mohamad Anuar Bin Mohamad Isa on 31 July 2026, women represented 40.0% of the Board, with 2 of the 5 Directors being women. Following the appointment of Mr. Ow Chen Lun as an INED on 13 October 2026, 2 of the 6 Directors were women, representing 33.3% of the Board. Further information on the diversity of the Board and Key Senior Management is provided in the Sustainability Statement of the Annual Report 2026.

Tenure of Independent Non-Executive Directors

None of the current INEDs has served on the Board for more than 9 years. Ms. Koay Lay Ling was appointed on 15 April 2024, Ms. Gladys Mak Sow Lin on 30 July 2025, Mr. Lee Cong Quan on 5 June 2026 and Mr. Ow Chen Lun on 13 October 2026. Under the Board Charter, the tenure of an INED is limited to a cumulative term of 9 years. Upon reaching the nine-year limit, the Director may continue to serve on the Board subject to being redesignated as a Non-Independent Director. If the Board intends to retain an INED as an independent director beyond 9 years, it must provide justification for such retention and seek annual shareholders' approval through a two-tier voting process at the AGM.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II: BOARD COMPOSITION (CONT'D)

5. Board Diversity (Cont'd)

Appointment and Re-election of Directors

Appointments

The selection of Directors follows a formal and transparent process guided by the Board Charter, Conflict of Interest Policy and Directors' Fit and Proper Policy. The Board, through the NC, evaluates candidates' character, competence, experience, integrity, independence and time commitment, together with any declared conflict of interest or potential conflict of interest.

During FYE 2026, Ms. Gladys Mak Sow Lin was appointed as an INED on 30 July 2025 to fill the casual vacancy arising from Datuk Ir. Chow Pui Hee's resignation on the same date. Mr. Lee Cong Quan was appointed as an INED and Board Chairman on 5 June 2026 to fill a casual vacancy following Mr. Thien Chiet Chai's resignation on 5 February 2026. The NC assessed each candidate against the following criteria before recommending the respective appointment to the Board:

- character, integrity, competence and reputation;
- relevant qualifications, skills, experience and expertise;
- time commitment and ability to contribute effectively to Board deliberations; and
- any declared conflict of interest or potential conflict of interest.

Ms. Gladys Mak Sow Lin was appointed as an INED on 30 July 2025 following a recommendation from an existing INED, supported by a letter of recommendation. Mr. Lee Cong Quan was appointed as an INED and Board Chairman on 5 June 2026, but his appointment was not based on a recommendation from an existing Director, Management or major shareholder.

Subsequent to FYE 2026, the Company appointed Mr. Ow Chen Lun as an Independent Non-Executive Director on 13 October 2026 to fill the casual vacancy following En. Mohamad Anuar Bin Mohamad Isa's resignation on 31 July 2026. Mr. Ow Chen Lun was recommended by Mr. Lee Cong Quan, the Chairman of the Board. Independent sources were not used to identify other candidates for Mr. Ow Chen Lun's appointment. The NC considered Mr. Lee Cong Quan's recommendation, together with its assessment of Mr. Ow Chen Lun's suitability, sufficient to support his appointment.

Accordingly, the Company reports a departure from Practice 5.6 in respect of the appointments of Ms. Gladys Mak Sow Lin and Mr. Ow Chen Lun. The Board will consider a broader range of sources, including independent sources, for future appointments.

Re-election of Directors

On 27 August 2026, the NC reviewed the annual assessment results and the Board's composition. It considered the five-member Board then in office to have an appropriate mix of skills, experience and competencies to support the Group's current needs and growth.

In accordance with Clause 84.1 of the Company's Constitution, Ms. Koay Lay Ling is due to retire by rotation at the forthcoming 4th AGM and, being eligible, has offered herself for re-election. Mr. Lee Cong Quan, who was appointed to fill a casual vacancy, is due to retire pursuant to Clause 91 and, being eligible, has offered himself for re-election.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II: BOARD COMPOSITION (CONT'D)

5. Board Diversity (Cont'd)

Re-election of Directors (Cont'd)

The NC was satisfied with Ms. Koay Lay Ling's performance, contribution and fit and proper status. Given Mr. Lee Cong Quan's recent appointment, a full individual performance evaluation was not undertaken. The NC separately considered his qualifications, experience, independence and commitment. Upon the NC's recommendation, the Board supports the re-election of both Directors at the forthcoming Fourth AGM.

Pursuant to Clause 91 of the Company's Constitution, Mr. Ow Chen Lun is due to retire at the forthcoming 4th AGM and is eligible for re-election. By way of a Directors' Circular Resolution, the Board has recommended that shareholders re-elect Mr. Ow Chen Lun at the Fourth AGM.

Their profiles, interests in securities and other relevant disclosures, together with the Board's supporting statement, will be included in the Annual Report 2026 and the Notice of the Fourth AGM.

Gender Diversity of Board and Senior Management

The Board and NC Terms of Reference provide for gender diversity, including a target of at least 30% women Directors. Women represented 33.3% of the Board as at 30 June 2026 and 40.0% as at 27 August 2026, exceeding the 30.0% benchmark under Practice 5.9 of the MCCG. The Group also considers diversity in Senior Management appointments. Gender is not a prerequisite for appointment; candidates are selected based on objective criteria, merit and the requirements of the role.

NC

The NC is responsible for reviewing the structure, size and composition of the Board regularly and to undertake the review of the appropriate skills (including but not limited to professional skills, where applicable), experience, characteristics required, as well as any conflict of interest or potential conflict of interest declared by Board members through set procedures, in the context of the needs of the Group.

During FYE 2026, the NC comprised exclusively of INEDs, as follows:

Position	Name	Directorship
Chairperson	Gladys Mak Sow Lin (Appointed on 30 July 2025)	Independent Non-Executive Director
Member	Koay Lay Ling	Independent Non-Executive Director
Member	Mohamad Anuar Bin Mohamad Isa (Resigned on 31 July 2026)	Independent Non-Executive Director

Subsequent to FYE 2026, Mr. Ow Chen Lun was appointed as an Independent Non-Executive Director and a member of the NC on 13 October 2026.

The roles and responsibilities of the NC are outlined in its Terms of Reference, which is available on the Company's website at www.wawasandengkil.com/investor-relations/corporate-governance.

During FYE 2026, the NC held 1 meeting on 26 August 2025, which was attended by all NC members.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II: BOARD COMPOSITION (CONT'D)

5. Board Diversity (Cont'd)

The summary of the activities undertaken by the NC since its establishment on 18 June 2024 and up to the date of this CG Statement were as follows:

- (i) Reviewed and recommended the appointment of Ms. Gladys Mak Sow Lin as an INED and the changes to Board Committee composition following the resignation of Datuk Ir. Chow Pui Hee;
- (ii) Reviewed and recommended the appointment of Mr. Lee Cong Quan as an Independent Non-Executive Chairman and the changes to Board Committee composition following the resignation of Mr. Thien Chiet Chai;
- (iii) Reviewed the size, structure, composition and balance of the Board and its Board Committees;
- (iv) Reviewed the results of the FYE 2026 performance evaluation for the Board, Board Committees and individual Directors;
- (v) Reviewed the term of office, composition and performance of the ARMC;
- (vi) Assessed and recommended Ms. Koay Lay Ling and Mr. Lee Cong Quan for re-election at the forthcoming Fourth AGM;
- (vii) Assessed the tenure and independence of each INED;
- (viii) Reviewed Directors' time commitment, including their attendance at Board and Board Committee meetings and other directorships during FYE 2026, and noted that no Director held more than five directorships in listed companies;
- (ix) Reviewed Directors' training needs and the Group's succession planning framework; and
- (x) Reviewed and recommended the appointment of Mr. Ow Chen Lun as an INED to fill the vacancy arising from En. Mohamad Anuar Bin Mohamad Isa's resignation, together with the changes to Board Committee composition.

Directors' Training

The Board recognises the importance of continuous training and education to ensure that Directors have the knowledge and skills to discharge their responsibilities effectively. In compliance with Rule 15.08 of the AMLR, Directors attended the following training programmes during FYE 2026:

Directors	Seminars/Conferences/Training Programmes Attended	Organiser	Date Attended
Thien Chiet Chai (Resigned on 5 February 2026)	No training programme attended before his resignation on 5 February 2026.	Not applicable	Not applicable
Lim Soon Yik	Train the Trainer	Sipco Sdn. Bhd.	4, 5, 6, 12 and 13 March 2026
	Mandatory Accreditation Programme Part II: Leading for Impact (LIP)	Institute of Corporate Directors Malaysia ("ICDM")	18 to 19 May 2026

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II: BOARD COMPOSITION (CONT'D)

5. Board Diversity (Cont'd)

Directors	Seminars/Conferences/Training Programmes Attended	Organiser	Date Attended
Lim Kok Seng	E-Invoicing	Compass Mind Asia	21 July 2025
	Fire Drill Exercise	Balai Bomba Dengkil	12 September 2025
	Mandatory Accreditation Programme Part II: Leading for Impact (LIP)	ICDM	18 to 19 May 2026
Koay Lay Ling	Mandatory Accreditation Programme Part II: Leading for Impact (LIP)	ICDM	24 to 25 June 2026
Mohamad Anuar Bin Mohamad Isa (Resigned on 31 July 2026)	No training programme attended during FYE 2026 due to health reasons.	Not applicable	Not applicable
Gladys Mak Sow Lin (Appointed on 30 July 2025)	Climate Governance Malaysia Global Summit 2025	Climate Governance Malaysia	29 September 2025
	Malaysia Carbon Market Forum 2025	Bursa Malaysia	15 October 2025
	Technology Comparison GEO Building Features 2007 & 2024 Seminar	Malaysia Board of Technologists (MBOT)	6 November 2025
	Climate Conference for SMEs 2025	Joint Committee on Climate Change (JC3)	17 November 2025
	Forum on Battery Energy Storage System (BESS): Resilient Battery Storage for Tropical Climate	Sustainable Energy Development Authority Malaysia ("SEDA Malaysia")	27 November 2025
	Mandatory Accreditation Programme (MAP) Part I	ICDM	8 to 9 December 2025
	Mandatory Accreditation Programme Part II: Leading for Impact (LIP)	ICDM	14 to 15 January 2026
	Virtual Summit – Ethical Finance ASEAN 2026: Financing Our Shared Prosperity	Asian Institute of Chartered Bankers (AICB) and Global Ethical Finance Initiative (GEFI)	28 January 2026
	IEA PVPS Task 1 Webinar: Snapshot of Global PV Markets Report	International Energy Agency Photovoltaic Power Systems Programme (IEA PVPS)	20 April 2026

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II: BOARD COMPOSITION (CONT'D)

5. Board Diversity (Cont'd)

Directors	Seminars/Conferences/Training Programmes Attended	Organiser	Date Attended
Gladys Mak Sow Lin (Appointed on 30 July 2025)	Emerging Technology/New Resources Focus Group Discussion: Stakeholder Deep Dive & Initiatives Validation for the National Renewable Energy Policy and Action Plan (NREPAP) 2.0	SEDA Malaysia	27 April 2026
	A Malaysia–Netherlands Dialogue: Private Sector Approaches to Sustainability (Webinar): Palm Waste as Valuable Biomass	Climate Governance Malaysia and Embassy of the Netherlands in Malaysia	14 May 2026
	1st Global Sustainable Fuel Alliance (GSFA) Technical Symposium	Global Sustainable Fuel Alliance (GSFA)	9 June 2026
	European Sustainable Energy Week – Shaping Europe's Hydrogen Future: Key Priorities for a New EU Strategy Update	European Commission Directorate-General for Energy (DG ENER), co-organised with CINEA	10 June 2026
Lee Cong Quan (Appointed on 5 June 2026)	No training programme attended during FYE 2026 due to the short period between appointment and financial year end.	Not applicable	Not applicable
Ow Chen Lun (Appointed on 13 October 2026)	He was appointed to the Board on 13 October 2026, after FYE 2026.	Not applicable	Not applicable

6. Overall Effectiveness of the Board

On 27 August 2026, the Board, through the NC, undertook a formal and objective annual evaluation of the Board, Board Committees and individual Directors for FYE 2026. The assessment results were reviewed by the NC and presented to the Board:

- (i) the performance and effectiveness of the Board and Board Committees, and the contributions made by each Director, including the Board Chairman; and
- (ii) the independence of INEDs and the performance of individual Directors.

The evaluations were facilitated by the Company Secretaries through questionnaires, Director self-assessments and peer reviews. The assessment covered Board composition, skills, diversity, independence, meeting effectiveness, decision-making, participation, sustainability oversight and the contribution of individual Directors. Given his recent appointment, Mr. Lee Cong Quan was not subject to a full individual performance evaluation; his qualifications, experience, independence and commitment were considered separately.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART II: BOARD COMPOSITION (CONT'D)

6. Overall Effectiveness of the Board (Cont'd)

Mr. Ow Chen Lun was appointed to the Board on 13 October 2026. As such, he was not subject to a full individual performance evaluation.

Based on the outcome of the abovementioned assessments conducted by the NC, the Board was satisfied that:

- (a) Given the scope, size and complexity of the Group's operations, the current composition of the Board and Board Committees is well balanced. The Board comprises members with diverse professional backgrounds and qualifications, as well as sufficient number of Independent Directors to ensure impartiality and provide constructive challenge to executive decisions.
- (b) The Board Committees continue to operate within their clearly defined Terms of Reference, with their respective Chairpersons demonstrating the ability to facilitate effective discussions, ensure compliance and maintain accountability.
- (c) All Independent Directors have remained independent from the Management and free from any business relationship that could materially compromise their independent judgement in the Board discussion or decision making.

The Board's strengths include its range of industry backgrounds, the alignment of Directors' skills with the Group's construction and infrastructure businesses, and the Directors' commitment, integrity and contribution to Board deliberations.

The assessment also identified areas requiring further attention:

- succession planning for Directors and Key Senior Management, including continuity arrangements for critical roles and the identification and readiness assessment of potential successors;
- systematic tracking and assessment of sustainability-related risks and opportunities together with the Group's sustainability reporting readiness;
- the timeliness and quality of Board papers and meeting efficiency;
- monitoring follow-up actions, documenting Directors' views and providing targeted briefings on emerging risks, sustainability, regulatory developments and industry trends; and
- periodic review of continuing Directors' training needs, including sustainability and relevant regulatory and market developments.

Following the assessment, the NC requested Management to enhance and formally document the succession planning framework, identify potential successors for critical positions, assess their readiness and report progress periodically.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART III: REMUNERATION

7. Remuneration Policy

In line with Practice 7.1 of the MCGG, the Board has adopted a Remuneration Policy that serves as a framework to guide the Board and the RC in determining the compensation of Executive Directors and Key Senior Management of the Company. This policy aims to attract, motivate and retain talents of high calibre of the Group.

The remuneration packages for the Executive Directors and Key Senior Management are linked to individual job performance, the Group's financial performance and its growth trajectory. For Non-Executive Directors, they shall receive fixed Directors' fees and meeting allowances for their participation in the meetings of the Board and Board Committees.

The Remuneration Policy can be viewed on the Company's website at www.wawasandengkil.com/investor-relations/corporate-governance.

The RC is responsible for reviewing, recommending and ensuring that remuneration packages for Directors and Senior Management are fair and competitive, as guided by the Remuneration Policy. The RC will also periodically review the Remuneration Policy to ensure its continued relevance and effectiveness. The roles and responsibilities of the RC are defined in its Terms of Reference, which is available on the Company's website at www.wawasandengkil.com/investor-relations/corporate-governance.

During FYE 2026, the RC comprised exclusively of INEDs, as follows:

Position	Name	Directorship
Chairman	Mohamad Anuar Bin Mohamad Isa (Resigned on 31 July 2026)	Independent Non-Executive Director
Member	Koay Lay Ling	Independent Non-Executive Director
Member	Gladys Mak Sow Lin (Appointed on 30 July 2025)	Independent Non-Executive Director

Subsequent to FYE 2026, Mr. Ow Chen Lun was appointed as Chairman of the RC on 13 October 2026.

During FYE 2026, the RC held 1 meeting on 26 August 2025, which was attended by all RC members. After the financial year end, the RC met on 27 August 2026 to review FYE 2026 remuneration and proposed FYE 2027 packages. Directors abstained from discussions and decisions concerning their own remuneration.

The summary of the activities undertaken by the RC since its establishment on 18 June 2024 and up to the date of this CG Statement were as follows:

- (a) Discussed the Remuneration Policy and framework for Directors and Key Senior Management of the Group;
- (b) Reviewed the actual remuneration of the Executive Directors for FYE 2026 and recommended their proposed remuneration packages for FYE 2027;
- (c) Reviewed the actual Directors' fees and benefits paid to Non-Executive Directors for FYE 2026 and recommended the proposed fees and benefits for the period following the forthcoming Fourth AGM for shareholders' approval;
- (d) Reviewed the actual remuneration of Key Senior Management for FYE 2026; and
- (e) Recommended the proposed remuneration packages for Key Senior Management for the FYE 2027; and
- (f) Recommend the proposed fees and benefits payable to the newly appointed Independent Non-Executive Director, for the period following the forthcoming Fourth AGM for shareholders' approval.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

PART III: REMUNERATION (CONT'D)

8. Remuneration of Directors and Senior Management

Remuneration of Directors

The details of remuneration paid to the Directors on a Company and Group basis for FYE 2026 are set out below:

DIRECTORS	COMPANY		GROUP					
	Fees (RM'000)	Allowance (RM'000)	Fees (RM'000)	Allowance (RM'000)	Salary (RM'000)	Bonus (RM'000)	Other Emoluments (RM'000)	Benefits- in-Kind (RM'000)
Thien Chiet Chai	35.0	3.0	35.0	3.0	-	-	-	-
Lim Soon Yik	-	-	-	-	180.0	14.0	24.7	-
Lim Kok Seng	-	-	-	-	336.0	20.0	264.0	-
Datuk Ir. Chow Pui Hee	3.5	1.5	3.5	1.5	-	-	-	-
Koay Lay Ling	42.0	3.5	42.0	3.5	-	-	-	-
Mohamad Anuar Bin Mohamad Isa	42.0	3.5	42.0	3.5	-	-	-	-
Gladys Mak Sow Lin	38.5	2.0	38.5	2.0	-	-	-	-
Lee Cong Quan	5.0	-	5.0	-	-	-	-	-
TOTAL	166.0	13.5	166.0	13.5	516.0	34.0	288.7	-

Remuneration of Senior Management

Due to the confidentiality and sensitivity of remuneration details, the Board considers disclosure on a named basis not to be in the Company's best interests in view of potential recruitment and retention challenges. Accordingly, the remuneration of the top 5 Key Senior Management personnel who are not Directors is disclosed on an unnamed basis in bands of RM50,000 for FYE 2026, as follows:

Range of Remuneration *	Number of Senior Management
RM150,000 to RM200,000	3
RM250,000 to RM300,000	1
RM500,000 to RM550,000	1

Note:

- * Remuneration includes salary, bonuses and other emoluments. The FYE 2026 remuneration bands include performance-based incentives paid during the year.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

PART I: AUDIT AND RISK MANAGEMENT COMMITTEE

9. Effective and Independent ARMC

During FYE 2026, the ARMC comprised 3 members, all of whom were INEDs. The ARMC held 5 meetings during the year, and the attendance of each member is set out below:

Position	Name	Directorship	Meeting Attendance
Chairperson	Koay Lay Ling	Independent Non-Executive Director	5/5
Member	Mohamad Anuar Bin Mohamad Isa (Resigned on 31 July 2026)	Independent Non-Executive Director	4/5
Member	Gladys Mak Sow Lin (Appointed on 30 July 2025)	Independent Non-Executive Director	5/5

The ARMC oversees the Group's accounting, audit, internal control and risk management functions, as well as sustainability matters. In accordance with Practice 9.1 of the MCCG, the Board Chairman and the ARMC Chairperson are different individuals. The ARMC is chaired by Ms. Koay Lay Ling, while the Board is chaired by Mr. Lee Cong Quan; both are INEDs. This separation supports objective Board review of the ARMC's findings and recommendations.

All members of the ARMC are financially literate and possess the necessary knowledge and expertise to effectively discharge their duties. The ARMC stays updated on accounting and auditing standards, practices and rules through continuous professional development and updates from both the Management and External Auditor.

The ARMC Terms of Reference requires a cooling-off period of at least 3 years before a former key audit partner of the Company's external audit firm may be considered for appointment as an ARMC member. As at 30 June 2026, none of the ARMC members was a former partner of the external audit firm.

On 27 August 2026, the Board, through the ARMC, reviewed the performance and independence of the External Auditor, taking into consideration the following factors:

- (i) the independence of the external audit firm;
- (ii) the adequacy, suitability, competency, experience and overall quality of the External Auditor;
- (iii) the External Auditor's capacity and resources, along with their ability to meet deadlines and address issues promptly, as outlined in the audit planning memorandum; and
- (iv) the nature and extent of the non-audit services provided by the External Auditor and the associated fees for such services.

The ARMC reviewed the External Auditor's effectiveness, independence, audit quality, team competence, resources, audit scope and fees. The Notice of the forthcoming Fourth AGM proposes the re-appointment of Ecovis Malaysia PLT as the Company's External Auditor, subject to shareholders' approval.

The key activities carried out by the ARMC during FYE 2026 are set out in the Audit and Risk Management Committee Report in the Annual Report 2026.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)

PART II: RISK MANAGEMENT AND INTERNAL CONTROL FRAMEWORK

10. Effective Risk Management and Internal Control Framework

The Board is responsible for establishing and maintaining the Group's risk management and internal control framework, with support from the ARMC. The Enterprise Risk Management ("**ERM**") Framework provides a structured process for identifying, assessing, responding to, monitoring and reporting risks that may affect the Group's objectives. It is designed to manage risks within the Group's risk tolerance and can provide reasonable, but not absolute, assurance.

The ARMC reviews significant risks identified by Management, assesses mitigation plans and internal controls, considers internal audit findings, and monitors Management's corrective actions. The Group also applies corporate policies and standard operating procedures to support ethical conduct and regulatory compliance.

At the operational level, employees are expected to apply the ERM Framework and escalate emerging risks to their departmental heads for further review and action, where appropriate.

During FYE 2026, internal audit reviews covered supply chain and procurement management, and contract and legal compliance management. Further details on remediation status and the Board's overall assessment are set out in the Statement on Risk Management and Internal Control in the Annual Report 2026.

11. Internal Audit Function

The Board outsourced the Group's internal audit function to Eco Asia Governance Advisory Sdn Bhd ("**Eco Asia**"), an independent professional firm, to assist the ARMC in providing objective assurance on risk management and internal controls. During FYE 2026, Eco Asia conducted reviews under the approved audit plan, including supply chain and procurement management and contract and legal compliance management, and reported directly to the ARMC.

To facilitate the internal audit process, the Internal Auditor is granted comprehensive and unrestricted access to all information and resources within the Group. This ensures that they have sufficient information and resources to conduct internal audits seamlessly and effectively. Upon the completion of each internal audit review, the Internal Auditor will present their findings to the ARMC, along with root-cause analysis, potential risks and implications, together with the recommended corrective actions. Follow-up audits will be conducted subsequently to ensure that the management implements the agreed-upon corrective action plans within the stipulated timeframe.

Further details on the Group's internal audit function are provided in the ARMC Report and the Statement on Risk Management and Internal Control in the Annual Report 2026.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

PART I: ENGAGEMENT WITH STAKEHOLDERS

12. Communication between the Company and Stakeholders

The Board acknowledges the significance of prompt, transparent, regular and efficient communication with the shareholders and stakeholders and is committed to providing informative, timely, accurate, consistent and fair disclosure of the Group's business operations and development to the shareholders and the public.

To ensure effective communication with stakeholders, the following communication channels are mainly used by the Company to disseminate information on a timely basis:

- (i) Company's website;
- (ii) Company announcements made to Bursa Securities website;
- (iii) Quarterly financial results;
- (iv) Annual Report;
- (v) General meetings;
- (vi) Press conferences/media releases;
- (vii) Telephone/E-mail/Post; and
- (viii) Such other means of communication as may be deemed appropriate.

General public may also reach out to the Company through the "Contact Us" section on our Company's website at www.wawasandengkil.com/contact-page to send enquiries, suggest improvements or lodge complaints. These communication channels enable the Board to actively engage with stakeholders in an effective, transparent and regular manner for their well-informed investment decisions.

While the Company endeavours to provide as much information to the stakeholders on a timely, complete and fair manner, the Board is mindful of the legal and regulations governing the release of material and sensitive information.

PART II: CONDUCT OF GENERAL MEETINGS

13. Effective General Meetings

The AGM is a key forum for direct engagement between the Board and shareholders. It enables the Board to report on the Group's performance and direction and gives shareholders an opportunity to raise questions and seek clarification on financial, operational and strategic matters.

The 3rd AGM was held on 24 November 2025, following the Company's listing on the ACE Market of Bursa Securities on 25 March 2025. The Notice of the 3rd AGM was dated 24 October 2025, giving shareholders at least 28 days to review the proposed resolutions. The forthcoming 4th AGM is scheduled for 20 November 2026, and its Notice will be circulated at least 28 days before the meeting.

The 3rd AGM and the EGM held on 19 December 2025 were physical meetings. The 3rd AGM included electronic voting. Shareholders who could not attend in person could appoint a proxy to attend, speak and vote on their behalf. The forthcoming 4th AGM is also scheduled to be held as a physical meeting, with proxy arrangements set out in its Notice and Administrative Guide.

CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (CONT'D)

PART II: CONDUCT OF GENERAL MEETINGS (CONT'D)

13. Effective General Meetings (cont'd)

The AGM serves as the primary platform for direct engagement between the Board and shareholders. During the AGM, the Board provides updates on the Group's progress and performance, while shareholders are given the opportunity to raise questions and seek clarifications on the Company's financial results, operational matters and/or future direction.

Following the 3rd AGM, the Company uploaded the minutes on its website in January 2026. The minutes of the EGM held on 19 December 2025, including the questions and responses, were published on the Company's website in February 2026. The Company will continue to make general meeting minutes available to shareholders and strengthen its processes for timely circulation.

All 6 Directors attended the 3rd AGM on 24 November 2025. At the EGM on 19 December 2025, Mr. Thien Chiet Chai was absent due to a pre-arranged overseas commitment, Ms. Koay Lay Ling and Ms. Gladys Mak Sow Lin attended by video conference, while the other Directors attended in person. En. Mohamad Anuar Bin Mohamad Isa chaired the EGM.

COMPLIANCE STATEMENT

The Board is of the view that the Company complied with the key principles and applied most of the practices of the MCCG during FYE 2026, except for the practices reported as departures in the CG Report, for which explanations are provided.

The Board is committed to maintaining the highest possible standard of corporate governance practices through continuous adoption of the principles and best practices as set out in the MCCG, as well as other applicable laws, where appropriate.

This CG Statement was reviewed and approved by the Board on 20 October 2026.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

Pursuant to Rule 15.15(1) of the AMLR, the Board is pleased to present this ARMC Report, outlining the manner in which the ARMC has effectively discharged its duties and responsibilities as well as an overview of the key activities undertaken during FYE 2026.

COMPOSITION OF AUDIT AND RISK MANAGEMENT COMMITTEE

The ARMC is established with the primary objective to support the Board in fulfilling its fiduciary responsibilities on the oversight of the integrity of the Group's corporate accounting, financial reporting, risk management and internal control system as well as sustainability matters. The ARMC is also entrusted to oversee the effectiveness and independence of both external and internal audit functions within the Group. For this purpose, the ARMC is authorised to convene meetings with the External Auditor, the Internal Auditor, or both, without the presence of the Executive Directors and Management, at least twice a year and whenever deemed necessary, in accordance with its Terms of Reference.

During FYE 2026, the ARMC comprised 3 members, all of whom were INEDs. None of the ARMC members were alternate Directors of the Company or former partners of the Group's external audit firm, thereby preserving the objectivity and independence of the ARMC. The composition of the ARMC during FYE 2026 complied with the requirements set out under Rule 15.09(1) of the AMLR and Practice 9.4 of the MCGG.

The composition of the ARMC during FYE 2026 was as follows:-

Chairperson	:	Ms. Koay Lay Ling (Independent Non-Executive Director)
Member	:	En. Mohamad Anuar Bin Mohamad Isa* (Independent Non-Executive Director)
Member	:	Ms. Gladys Mak Sow Lin (Independent Non-Executive Director)

Note:

- * Following his resignation as an Independent Non-Executive Director of the Company on 31 July 2026, En. Mohamad Anuar Bin Mohamad Isa ceased to be a member of the ARMC.

The ARMC comprised of 2 members from 1 August 2026 to 12 October 2026. On 13 October 2026, Mr. Ow Chen Lun was appointed as an INED of the Company and a member of the ARMC to fill the vacancy. Accordingly, as at the date of this report, the ARMC comprises 3 members.

The ARMC is chaired by Ms. Koay Lay Ling, who is a member of the MIA. She does not hold the position of the Board Chairman, thereby fulfilling the requirement for the separation of the roles of the Board Chairman and the ARMC Chairman in line with Practice 9.1 of the MCGG. This role separation safeguards the objectivity of the Board in reviewing the findings and recommendations of the ARMC, ensuring that the review process remains impartial and unbiased. Furthermore, all ARMC members are financially literate and possess the ability to analyse and interpret financial statements, enabling them to discharge their duties and responsibilities effectively.

TERMS OF REFERENCE OF AUDIT AND RISK MANAGEMENT COMMITTEE

The ARMC's roles, responsibilities and authority are clearly outlined in its Terms of Reference, which is made available on the Company's website at www.wawasandengkil.com/investor-relations/corporate-governance.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (CONT'D)

MEETINGS AND ATTENDANCE

During FYE 2026, the ARMC held 5 meetings. The details of the attendance of the ARMC members are as follows:

Committee Member	Meeting Attendance	Percentage of Attendance
Ms. Koay Lay Ling	5/5	100.0%
En. Mohamad Anuar Bin Mohamad Isa	4/5	80.0%
Ms. Gladys Mak Sow Lin	5/5	100.0%

Our Executive Directors, Financial Controller and Group General Manager were invited to attend all ARMC meetings held during FYE 2026 to deliberate on the business operations, financials and audit related matters of the Group as well as to facilitate the smooth conduct of the meetings. Representatives of External Auditor and Internal Auditor were also invited to the ARMC meetings to deliberate on matters within their respective areas of expertise.

The External Auditors and/or Internal Auditors, where necessary, were invited to the ARMC meetings to provide explanations and respond to queries, with the Company Secretaries in attendance. The External Auditors, Messrs. Ecovis Malaysia PLT, were present at 3 meetings held during FYE 2026 to present, among others, the Audit Review Memorandum and Audit Completion Memorandum in respect of FYE 2025 and the Audit Planning Memorandum in respect of FYE 2026. The Internal Auditors, Eco Asia, attended 3 meetings during FYE 2026 and presented Internal Audit Reports, Follow-Up Review Reports and the Internal Audit Plan for FYE 2027.

Minutes of each ARMC meeting were recorded and tabled for confirmation at the next ARMC meeting and subsequently to the Board for notation. The ARMC Chairperson reports to the Board on activities undertaken and key recommendations for the Board's consideration and decision.

SUMMARY OF ACTIVITIES OF AUDIT AND RISK MANAGEMENT COMMITTEE

In accordance with its Terms of Reference, the ARMC has carried out the following activities during FYE 2026:

(1) Financial Reporting

- (i) Reviewed and ensured that the Group's financial reporting and disclosure requirements complied with:
 - Provisions of the Companies Act 2016;
 - the AMLR of Bursa Securities;
 - Malaysian Financial Reporting Standards;
 - International Financial Reporting Standards; and
 - Other applicable legal and regulatory requirements.
- (ii) Reviewed the draft unaudited interim financial reports and recommended the same to the Board for approval and release to Bursa Securities, focusing particularly on:-
 - the Group's financial and segmental performance, margins, order book, prospects and outlook;
 - significant judgements and estimates relating to revenue recognition, budgeted costs, cost-to-complete, receivables, contract assets and expected credit losses;
 - project cost revisions, diesel price movements, weather conditions, margin deterioration, potential losses and liquidated ascertained damages exposure; and
 - the status and timeframe for utilisation of the gross proceeds from the initial public offering.
- (iii) Reviewed the Audited Financial Statements of the Company and the Group for FYE 2025, the variance between the audited results and the unaudited fourth-quarter results, corrected and uncorrected misstatements, and the draft Independent Auditors' Report before recommending the same to the Board for approval.
- (iv) Reviewed Management's financial performance against budget.
- (v) Reviewed the status of utilisation of the gross proceeds of approximately RM27.01 million raised from the issuance of 108,025,800 new ordinary shares at RM0.25 per share pursuant to the Company's initial public offering, including the utilisation of such proceeds against the purposes and allocations disclosed in the Prospectus.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (CONT'D)

SUMMARY OF ACTIVITIES OF AUDIT AND RISK MANAGEMENT COMMITTEE (CONT'D)

In accordance with its Terms of Reference, the ARMC has carried out the following activities during FYE 2026: (cont'd)

(2) Risk Management, Internal Control and Sustainability

- (i) Reviewed the Group's Risk Management Framework and Guidance, including the responsibilities of the Board, quarterly risk reporting, risk assessment methodology, escalation of material incidents and mitigating actions, and recommended the framework to the Board for approval.
- (ii) Reviewed the key risks identified by Management and the corresponding controls and mitigating actions, including risks relating to receivables and contract assets, project costing and margins, diesel prices, cybersecurity, contract and legal compliance, subcontractor licensing, payment obligations and the Group's solar operations.
- (iii) Reviewed the Group's project monitoring and oversight arrangements, including financial performance against budget and the revenue and contract assets dashboard covering project completion, billing progress and potential liquidated ascertained damages exposure.
- (iv) Reviewed the Sustainability and Risk Report for the six-month period ended 31 December 2025, including whistleblowing arrangements, cybersecurity and cloud-system implementation, workforce development and the Group's sustainability governance.
- (v) Considered the Group's readiness for ISSB-aligned reporting under IFRS S1 and IFRS S2, including governance responsibilities, reporting boundaries, Scope 1 and Scope 2 greenhouse gas emissions baselines, targets, key performance indicators and future assurance requirements.
- (vi) Reviewed the Statement on Risk Management and Internal Control for inclusion in the Annual Report 2025 and noted that no significant internal-control deficiencies or material weaknesses resulting in material losses or contingencies had been identified.

(3) Internal Audit Function

- (i) Met with the outsourced Internal Auditors and reviewed the Internal Audit Report on
 - Human Resources Management and Workforce Planning;
 - Supply Chain and Procurement Management; and
 - Contract and Legal Compliance Management.
- (ii) Monitored follow-up actions on prior audit findings, revised risk ratings and Management's implementation timelines, and emphasised risk-based remediation, clear risk ownership, stronger governance architecture and prevention of recurring control deficiencies.
- (iii) Assessed the performance and independence of Eco Asia and reviewed the Internal Audit Plan for FYE 2027.

(4) Oversight of External Audit

- (i) Reviewed the Audit Review Memorandum and Audit Completion Memorandum for FYE 2025, including the status of audit work, significant audit areas, key audit matters, corrected and uncorrected misstatements, internal-control matters and the comparison between audited and unaudited results.
- (ii) Reviewed the draft Independent Auditors' Report for FYE 2025 and noted that no management letter would be issued as no significant internal-control deficiencies were identified.
- (iii) Reviewed the suitability, objectivity, independence, resources, competence and performance of the External Auditors and recommended the re-appointment of Ecovis Malaysia PLT to the Board.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (CONT'D)

SUMMARY OF ACTIVITIES OF AUDIT AND RISK MANAGEMENT COMMITTEE (CONT'D)

In accordance with its Terms of Reference, the ARMC has carried out the following activities during FYE 2026: (cont'd)

(4) Oversight of External Audit (cont'd)

- (iv) Reviewed the Audit Planning Memorandum for FYE 2026, including the audit approach, materiality, audit timeline, engagement team, proposed fees and significant audit areas covering management override of controls, revenue recognition, recoverability of receivables and contract assets, and the long-term land lease for the solar asset.
- (v) Conducted 3 private sessions with the External Auditors to discuss any issues arising from the audits without the presence of Management and Executive Directors.

(5) Related Party Transactions / Conflict of Interest ("COI")

- (i) During FYE 2026, the ARMC reviewed and monitored related party transactions ("**RPT**"), recurrent related party transactions of a revenue or trading nature ("**RRPT**") and COI matters in accordance with the AMLR and the relevant policies of the Group. In discharging its oversight responsibilities, the ARMC:
 - reviewed the quarterly RPTs, RRPTs and inter-company transactions and assessed whether the transactions were fair, at arm's length, on normal commercial terms, not detrimental to the interests of the Company and its minority shareholders, and within the thresholds prescribed under the AMLR;
 - reviewed and recommended the Group's Related Party Transaction Policy and procedures, including the processes for identification, benchmarking, approval, abstention, maintenance of the RPT register and quarterly reporting;
 - reviewed the quarterly COI and Potential COI declarations by the Directors and Key Senior Management and assessed the nature of the disclosed interests and the adequacy of the mitigating measures; and
 - reviewed the following Potential COI situations and the measures implemented to manage and mitigate the associated risks.

Review of Potential COI Situations

During FYE 2026, the ARMC reviewed the following Potential COI situations and the measures implemented to manage and mitigate the associated risks:

Joint Venture and Potential COI involving PMVSB

The ARMC reviewed the proposed joint venture between WDSB, WDSKSB and a joint venture partner for the development of a 70 MW large-scale Solar PV plant, together with the proposed diversification of the Group into renewable energy and related activities (collectively, the "**Proposals**"). The shareholders had at the EGM held on 19 December 2025 approved the Proposals following which the shareholders' agreement for the Joint Venture became unconditional on the same date.

The ARMC noted that the Joint Venture was deemed an RPT under Rule 10.08 of the AMLR because Pristine Multi-Vision Sdn. Bhd. ("**PMVSB**"), a related party, had been a major shareholder of WDSKSB within the preceding 6 months.

Mr. Lim Soon Yik and Mr. Lim Kok Seng declared their respective interests in the Proposals by reason of their relationships with the directors and shareholders of PMVSB. Both Interested Directors abstained from the deliberation of matters relating to the Proposals. The ARMC also noted that PMVSB and WD Solar Sdn. Bhd. (wholly owned subsidiary of PMVSB) were engaged in renewable energy businesses which could overlap with the business into which the Group proposed to diversify.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (CONT'D)

SUMMARY OF ACTIVITIES OF AUDIT AND RISK MANAGEMENT COMMITTEE (CONT'D)

In accordance with its Terms of Reference, the ARMC has carried out the following activities during FYE 2026: (cont'd)

(5) Related Party Transactions / Conflict of Interest ("COI") (cont'd)

- (i) During FYE 2026, the ARMC reviewed and monitored related party transactions ("RPT"), recurrent related party transactions of a revenue or trading nature ("RRPT") and COI matters in accordance with the AMLR and the relevant policies of the Group. In discharging its oversight responsibilities, the ARMC: (cont'd)

Joint Venture and Potential COI involving PMVSB (cont'd)

Having considered the RPT and Potential COI implications, the ARMC reviewed the following safeguards and monitoring measures adopted in respect of the Proposals:-

- the Interested Directors had disclosed their respective interests, updated their COI declarations and abstained from the relevant deliberations and decisions;
- PMVSB and its subsidiaries and the Group were managed separately by their respective management teams. The Group would leverage on Mr. Lim Soon Yik's competencies and experience, together with those of other key personnel, to spearhead its diversification into the Renewable Energy Business;
- PMVSB had provided an irrevocable written undertaking, effective from the date of shareholders' approval of the Proposed Diversification, not to participate in new renewable energy projects that competed with the Group, subject to the terms of the undertaking;
- a protocol had been established requiring the Interested Directors to obtain prior clearance from the Board before pursuing any new renewable energy business opportunity outside the Group;
- the ARMC conducted periodic reviews of the Potential COI and reported the relevant updates to the Board; and
- cfSolutions Sdn. Bhd. had been appointed as the Independent Adviser to advise the non-interested Directors and shareholders on the Proposed Joint Venture and to provide its comments on the Proposed Diversification.

Based on its assessment, the ARMC was satisfied that the safeguards and controls implemented were sufficient to mitigate the Potential COI and that the Interested Directors' involvement in external businesses had not compromised their duties to the Group or impaired the Group's ability to pursue future growth opportunities.

Potential COI involving Lumina Greentech Sdn. Bhd.

The ARMC noted that Mr. Lim Soon Yik, the Executive Director/Major Shareholder of the Company, was a director of Lumina Greentech Sdn. Bhd. ("Lumina"), which was undertaking a biomass project. As Lumina operated within the renewable energy sector, its business could overlap with the Group's renewable energy activities and give rise to a Potential COI. PMVSB held a 41% equity interest in Lumina, while Mr. Lim Kok Leong, the father of Mr. Lim Soon Yik and a director and shareholder of PMVSB held a further 10% equity interest.

The safeguards reviewed by the ARMC included the application of the COI Policy, disclosure and abstention requirements, the separation of Mr. Lim Soon Yik from Lumina's management and daily operations, an irrevocable non-compete undertaking provided by Lumina, periodic reviews by the ARMC and compliance with the Group's Related Party Transaction Policy and Rule 10.08 of the AMLR in respect of any transaction between the Group and Lumina.

Based on its assessment, the ARMC was satisfied that the safeguards and controls implemented were adequate to manage and mitigate the Potential COI involving Lumina.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (CONT'D)

SUMMARY OF ACTIVITIES OF AUDIT AND RISK MANAGEMENT COMMITTEE (CONT'D)

In accordance with its Terms of Reference, the ARMC has carried out the following activities during FYE 2026: (cont'd)

(5) Related Party Transactions / Conflict of Interest ("COI") (cont'd)

- (i) During FYE 2026, the ARMC reviewed and monitored related party transactions ("RPT"), recurrent related party transactions of a revenue or trading nature ("RRPT") and COI matters in accordance with the AMLR and the relevant policies of the Group. In discharging its oversight responsibilities, the ARMC: (cont'd)

Previous Potential COI involving Banjaran Impian Sdn. Bhd.

The ARMC noted at its meeting held on 24 November 2025 that the persons previously connected with Banjaran Impian Sdn. Bhd. ("BISB") had ceased to be its directors and shareholders and that BISB had ceased its business operations. Accordingly, there was no longer any existing COI arising from BISB.

Save as disclosed above, there was no other COI or Potential COI involving the Directors or Key Senior Management of the Group during the financial year under review.

(6) Annual Report

Reviewed and recommended to the Board the following for approval and inclusion in the Company's Annual Report 2026:

- (i) Statement on Risk Management and Internal Control;
- (ii) ARMC Report;
- (iii) Sustainability Statement.

(7) Training

- (i) During the financial year under review, the ARMC members attended various training programmes as part of their continuous professional development. The list of trainings attended is disclosed in the Corporate Governance Overview Statement within this Annual Report.

(8) Others

- (i) The ARMC also carried out the following activities:-
 - reviewed the proposed joint venture for the development of a 70 MW large-scale Solar PV plant and the proposed diversification into renewable energy and related activities; and
 - noted the quarterly status updates on the Memorandum of Understanding between Kester Sdn. Bhd. and WDSB.
- (ii) There was no insider trading reported during the financial year under review; and
- (iii) There were no whistle-blower reports during the financial year under review.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT (CONT'D)

AUDIT AND NON-AUDIT FEES

The fees paid/payable for services rendered by the external auditors during FYE 2026 are as below:

Description	Audit Fee (RM)	Non-Audit Fee (RM)*	Total (RM)
The Company	40,000	10,000	50,000
The Group	150,000	10,000	160,000

**Details of non-audit fees are set out in the Additional Compliance Information of this Annual Report.*

INTERNAL AUDIT FUNCTION

The Group has outsourced its internal audit function to Eco Asia, an established external professional internal audit firm, which reports directly to the ARMC. Eco Asia assists the ARMC in reviewing the effectiveness of the internal control systems within the Group whilst ensuring that there is an appropriate balance of controls and risks in achieving the Group's business objectives. Through the internal audit reviews, remedial actions were taken to address weaknesses identified in the systems and controls of the respective operating units. The outsourced Internal Auditors are independent and perform the audit assignments with impartiality, proficiency and due professional care.

The internal audit reviews were performed by a Manager, 2 Senior Consultants and 2 Junior Consultants of Eco Asia, led by its Head of Internal Audit, Ms. Janeeta Salim, an associate member of the Institute of Internal Auditors ("IIA") Malaysia. She has vast experience and exposure in the internal audit field.

The work of the internal audit function, among others, included:

- (a) developed the annual Internal Audit Plan and presented the same to the ARMC;
- (b) conducted follow-up reviews to assess if appropriate action has been taken to address issues highlighted in previous internal audit reports; and
- (c) presented significant internal audit findings and areas for improvement to the ARMC for consideration on the recommended corrective measures together with the Management's responses.

Eco Asia reported to the ARMC based on the approved scope of work and areas for improvement. Follow-up reviews on previous internal audit findings were also carried out to ensure that the agreed recommendations were implemented according to the agreed timelines, and the implementation status was reported to the ARMC.

The total cost incurred for the internal audit function in respect of FYE 2026 amounted to RM28,000.

This ARMC Report is made in accordance with the resolution of the Board on 20 October 2026.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

Pursuant to Rule 15.26(b) of the AMLR, the Board is pleased to present this Statement on Risk Management and Internal Control, which outlines the nature, key features and scope of our Group's risk management and internal control system in place during FYE 2026.

This statement is prepared in accordance with Practice 10.1 and 10.2 of the MCCG, and is guided by the Statement on Risk Management and Internal Control (SORMIC) Guidelines for Directors of Listed Companies ("**SORMIC Guide 2025**") issued by the IIA Malaysia.

BOARD RESPONSIBILITIES

The Board recognises the importance of an effective, efficient and comprehensive risk management and internal control system in supporting our Group's continued success and sustainable growth. The Board acknowledges its overall responsibility for maintaining a sound and resilient governance framework to safeguard shareholders' investments, stakeholders' interests and our Group's assets.

The Board believes that the review of the adequacy and effectiveness of the risk management and internal control system is a collective and continuous process. While the Board retains ultimate responsibility for our Group's risk management and internal control system, it has delegated the oversight role to the ARMC. In this regard, the ARMC is responsible for reviewing and assessing the adequacy and effectiveness of the system, and recommending measures to address any areas identified for improvement, where appropriate.

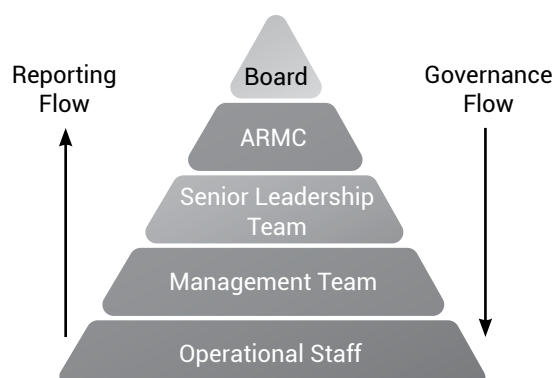
However, given the inherent limitations of any risk management and internal control system, the system is designed to manage our Group's risks within an acceptable level rather than to eliminate them entirely. Therefore, it can only provide reasonable, but not absolute, assurance of its effectiveness against any material financial misstatements, losses, fraud or unforeseen circumstances.

RISK MANAGEMENT SYSTEM

Risk management remains an integral part of our Group's operations. In this aspect, an ERM Framework is embedded within our Group's management processes and daily business activities, providing a structured approach to identifying, assessing, managing and monitoring our Group's risks. This framework not only ensures that our Group remains aligned with our strategic and operational goals, but also reinforces good corporate governance through a risk-aware culture, an informed decision-making process and enhanced organisational resilience.

Our Group's risk management governance and reporting structure follows a top-down approach, with the Board providing oversight at the highest level and the ARMC overseeing the overall adequacy and effectiveness of our Group's risk management and internal control system. Led by the Board and the ARMC, the Senior Leadership Team is entrusted with overseeing our Group's overall risk profile, including defining our Group's risk appetite and tolerance levels, addressing control gaps, assigning accountability and responsibility, as well as monitoring the effectiveness and progress of risk management activities. While we do not have a formal risk appetite statement or policy in place, our risk appetite and tolerance levels will vary according to the balance of opportunity, uncertainty or hazard associated with different risks identified. It reports to the ARMC on a half-yearly basis and escalates any major incidents or issues to the Board's attention for further deliberation.

At the operational level, the Management Team is tasked with periodically reviewing risks and adequacy of controls within its purview, formulating appropriate control actions, updating our Group's Risk Register, and reporting the same to the Senior Leadership Team, when necessary. All our employees are required to comply with the ERM Framework in implementing risk management activities and to report any emerging risks to the Management Team, where applicable.



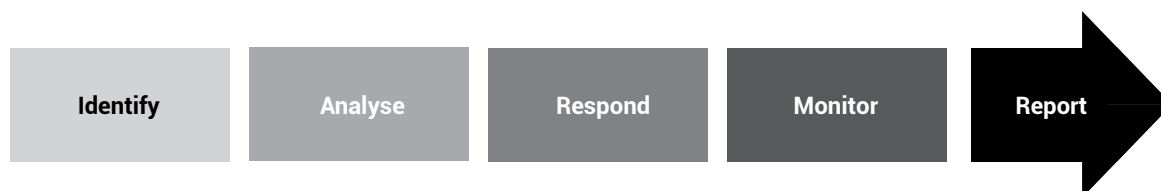
STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

RISK MANAGEMENT SYSTEM (CONT'D)

Guided by the ERM Framework, our Group has adopted the ORCA methodology, comprising objectives, risks, control and alignment, as the foundation of our risk management approach. This methodology encompasses:

- (i) Communicating the objectives and goals that our Group aims to achieve;
- (ii) Identifying potential risks that could hinder the achievement of these objectives;
- (iii) Developing responses and implementing control activities to address the identified risks; and
- (iv) Aligning our Group's objectives, risks and controls across all levels within the organisation.

To translate our ERM approach into practice, our Group has implemented a 5-step risk management process, namely identification, analysis, response, monitoring and reporting of risks. Every step in this process is supported by regular communication across our organisation to strengthen risk awareness, build organisational resilience and enhance the overall effectiveness of our risk management framework.



Our Group's ERM process begins with identifying potential risks that might impede the achievement of our business objectives. These identified risks are categorised based on their respective sources to facilitate the determination of root cause and delegation of responsibility for risk responses. Once the risks have been identified, they are assessed and analysed for their respective likelihood of occurrence and potential impact, with both components assigned a maximum rating of 5. All risks are then classified into 3 risk levels, namely high, medium and low, and documented in our Group's Risk Register for ongoing monitoring and regular review.

Following the risk analysis, we determine and formulate appropriate risk responses and action plans to manage the identified risks to an acceptable level at a reasonable cost. Depending on the risk nature, we may choose to accept, avoid, transfer, mitigate or exploit the risk. The risk response decision is made based on whether the risk is perceived as a strategic opportunity, an operational uncertainty or a direct hazard to our Group.

To ensure that the identified risks remain appropriately managed, we regularly monitor and review our Group's risk profile and the corresponding response plans. This ongoing risk monitoring activity enables us to assess whether the risk profile and response plans remain appropriate in light of our current business operations and regulatory developments. The monitoring process involves a combination of regular communication, periodic reviews or audits, as well as evaluations conducted by independent executives at appropriate levels within our Group. Our risk monitoring methods include, but not limited to, periodic or random testing of controls, quality assurance reviews, post-implementation reviews and performance appraisals.

Our risk responses are also evaluated for their effectiveness and efficiency, where effectiveness refers to the extent to which the responses reduce the likelihood or impact of the identified risks, while efficiency considers the time, cost and resources required to implement the responses. To maximise both aspects, we integrate our risk monitoring and reporting processes with existing operational processes and reporting structures, where practicable, enabling a more streamlined risk management process and informed decision-making process.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

KEY RISKS AND MITIGATION ACTIONS

While certain risks arise from our Group's internal operations, the Board also recognises that sustainability and emerging global risks form an integral part of our overall risk management and internal control system. Therefore, these risks are identified, assessed and managed through the same ERM process applied to other risks.

During FYE 2026, our Group's key risks identified, together with the corresponding mitigation actions undertaken, are set out in the table below:

Identified Risk	Risk Description	Mitigation Action
Quality Assurance	Inadequate quality control, inconsistent workmanship or vendor quality issues could lead to project delays, cost overruns and contractual disputes.	(i) Established Project Quality Plans for each project, covering specifications, schedules and drawings; (ii) Conducted periodic customer satisfaction assessments; and (iii) Implemented quantity surveying cost controls.
Sustainable Business Growth	Operational inefficiencies, higher operating costs and competitive disadvantage arising from outdated systems or a narrow revenue base.	(i) Adopted digital management systems across asset management, logistics, cost control and accounting functions; and (ii) Expanded our Group's business activities into the renewable energy sector.
Global Diesel and Fuel Price Volatility	Rising global crude oil prices and change in domestic fuel subsidy policies may increase our Group's fuel and diesel costs for heavy machinery, fleet transportation and site operations.	(i) Planned the transition of site equipment and operations towards energy-efficient, hybrid or solar-powered alternatives; (ii) Discussed with customers and incorporated variation clauses for fuel price increases in future subcontracts and tenders, where applicable; and (iii) Assessed the impact of fuel price fluctuation on budgeted costs.
Energy and Water Management	Inefficient energy and water consumption, rising utility tariffs or supply disruptions may affect our Group's operational efficiency and sustainability targets.	(i) Implemented energy and water efficiency programmes; and (ii) Collected and analysed utility consumption data on a quarterly basis.
Technology and Cybersecurity	System disruptions, malware, phishing, ransomware or data breaches may cause operational downtime, data loss or financial loss.	(i) Deployed firewalls, antivirus software and intrusion detection systems; (ii) Scheduled automated data backups; and (iii) Communicated our Group's IT Security Policy to all employees.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

INTERNAL CONTROL SYSTEM

While the risk management system enables our Group to navigate uncertainties, the internal control system serves as a parallel pillar to drive operational efficiency and maintain sound corporate governance. In this regard, the Board delegates authority to the Management to implement appropriate internal controls within our daily business operations. This internal control system also undergoes regular reviews and updates to ensure it remains effective and aligned with the evolving business environment and regulatory landscape.

Amongst others, the following key internal controls were in place during FYE 2026:

- (i) Continued adoption of a Board Charter for the Board and Terms of Reference for all Board Committees to facilitate the effective discharge of their duties while enabling the Board to maintain robust oversight of our Group's control processes;
- (ii) Maintenance of a well-defined organisational structure with clear lines of roles, responsibilities and reporting structure to promote appropriate segregation of duties and effective delegation of authority;
- (iii) Continued adoption of various Company policies, including a Code of Conduct as well as an Anti-Fraud and Whistleblowing Policy, to promote integrity and ethical behaviour across our Group;
- (iv) Continued adoption of a Directors' Fit and Proper Policy to provide the NC with formal and objective criteria for considering the appointment and re-appointment of Directors;
- (v) Continued adoption of a Remuneration Policy to provide the RC with a structured framework for recommending adequate, fair and competitive remuneration packages for Directors and Key Senior Management for attracting, retaining and motivating right talent to support our Group's long-term objectives;
- (vi) Documentation and implementation of standard operating procedures covering various operational areas to ensure consistency in internal processes in alignment with our Group's business objectives;
- (vii) Accreditation to the following international standards, which are subject to annual audits by an external certification body to ensure continuous compliance:
 - ISO 9001:2015 Quality Management System;
 - ISO 14001:2015 Environmental Management System;
 - ISO 37001:2016 Anti-Bribery Management System; and
 - ISO 45001:2018 Occupational, Health and Safety Management System.
- (viii) Maintenance of a clearly defined sustainability reporting line, whereby Heads of Department are tasked with identifying sustainability risks and implementing mitigation measures within their respective areas. The SWC, headed by Mr Lim Soon Yik, our Executive Director who oversees the sustainability function, reports progress on sustainability initiatives and KPIs to the ARMC, which in turn provides updates to the Board.

INTERNAL AUDIT FUNCTION

In compliance with Rule 15.27 of the AMLR, the Board, through the ARMC, appointed Eco Asia, an independent professional firm, as our Group's outsourced Internal Auditor, to undertake independent assessments of the overall adequacy, efficiency and effectiveness of our Group's internal control and risk management system.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

INTERNAL AUDIT FUNCTION (CONT'D)

In FYE 2026, the internal audit engagements were led by Ms Janeeta Salim, the Associate Director of Internal Audit Department in Eco Asia, with the support of a Manager, 2 Senior Consultants and 2 Junior Consultants. Ms Janeeta is an Associate Member of the IIA Malaysia and possesses extensive experience in the internal audit profession.

Based on the Internal Audit Plan duly approved by the ARMC, Eco Asia conducted 2 internal audit reviews during FYE 2026, as set out in the table below:

Internal Audit Scope	Coverage Period
Supply Chain and Procurement Management	Quarter 1, FYE 2026
Contract and Legal Compliance Management	Quarter 3, FYE 2026

The internal audit was performed in accordance with the International Professional Practices Framework ("IPPF"). Throughout the audit engagement, the Internal Auditor was granted unrestricted access to our Group's relevant records and resources to effectively carry out the internal audit reviews.

Upon conclusion of each audit engagement, the Internal Auditor presented its internal audit reports, covering audit findings and areas of improvement, together with the corresponding root-cause analysis, recommended corrective actions and Management's responses, to the ARMC during scheduled meetings for their perusal and deliberation. The Management was then responsible for implementing the necessary corrective measures within the stipulated timeframe to address the identified internal control weaknesses, with follow-up reviews to be conducted by the Internal Auditor at a later date to verify the status and effectiveness of implementation.

Based on the internal audit reviews conducted during FYE 2026, no significant control weaknesses were identified that would have a material impact on our Group's financial performance or business operations.

REVIEW OF THE STATEMENT BY EXTERNAL AUDITOR

The External Auditor has reviewed this statement pursuant to Rule 15.23 of the AMLR, for inclusion in our Annual Report for FYE 2026.

The review was conducted in accordance with the Audit and Assurance Practice Guide ("AAPG") 3: Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report, issued by the MIA. AAPG 3 does not require the External Auditor to consider whether this statement covers all the risks and controls, or to form an opinion on the adequacy or effectiveness of our Group's risk management and internal control system including the assessment and opinion by the Board and Management thereon.

Based on its review, nothing has come to its attention that causes it to believe this statement is not prepared in all material respects, in accordance with the disclosures required by Section 7 of the SORMIC Guide 2025, nor is factually inaccurate.

MANAGEMENT'S ASSURANCE

The Executive Directors and Group Financial Controller, representing the Management, have provided reasonable assurance to the Board that our Group's risk management and internal control system has operated adequately and effectively in all material aspects during FYE 2026. Based on the assurance received and the reviews undertaken by the ARMC, the Board is satisfied with the adequacy, effectiveness and performance of our Group's risk management and internal control system. The Board is also satisfied that nothing has come to its attention that would render the financial results presented, or the information provided, to be false or misleading in any material aspect.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

CONCLUSION

The Board is of the view that our Group's current risk management and internal control system remains well-aligned with our business objectives. All identified risks are managed within our Group's risk appetite and tolerance levels. Accordingly, the Board considers the risk management and internal control system to be adequate and effective in safeguarding shareholders' investments, stakeholders' interests and our Group's assets.

Nevertheless, the Board recognises the need for ongoing monitoring and continuous enhancement of our Group's risk management and internal control system in order to remain responsive to the evolving business environment, including emerging risks and sustainability-related risks. Therefore, the Board, together with Management, is committed to continuously improving and strengthening our Group's risk management and internal control system to support our Group's resilience, operational effectiveness and long-term sustainability.

This statement was approved by the Board on 20 October 2026.

STATEMENT OF DIRECTORS' RESPONSIBILITY

FOR PREPARATION OF THE FINANCIAL STATEMENTS

In accordance with the Companies Act 2016 ("**CA 2016**"), the Directors are responsible for preparing the financial statements of the Group and the Company for each financial year in accordance with the applicable Malaysian Financial Reporting Standards ("**MFRS**"), International Financial Reporting Standards ("**IFRS**"), the provisions of the CA 2016 as well as the AMLR.

The Directors are responsible for ensuring that the financial statements present a true and fair view of the state of affairs of the Group and the Company as at 30 June 2026 and of the financial performance and cash flows for the FYE 2026. Where there are new accounting standards or policies that become effective during the year, the impact of these new requirements would be stated in the notes to the financial statements, accordingly.

In preparing the financial statements for the FYE 2026, the Board is satisfied that the Directors have:

- adopted and applied appropriate accounting policies consistently;
- ensured compliance with applicable accounting standards, including MFRS, IFRS and CA 2016, with any material departures clearly explained in the financial statements;
- made judgements and estimates that are reasonable and prudent; and
- prepared the financial statements on a going concern basis as the Directors have a reasonable expectation, having made enquiries, that the Group and the Company have adequate resources to continue operations for the foreseeable future.

In addition, the Directors are responsible for ensuring that accounting records and other relevant documentation necessary for preparing the Group's and the Company's financial statements are properly maintained with reasonable accuracy in compliance with the CA 2016.

The Directors also have a general responsibility to ensure that appropriate systems are in place to safeguard the assets of the Group and the Company and to prevent and detect fraud and other irregularities. However, such systems can only provide reasonable, but not absolute, assurance against material misstatement, loss or fraud.

This statement was approved by the Board on 20 October 2026.

DIRECTORS' REPORT

The Directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 30 June 2026.

PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding. The principal activities of the subsidiaries are set out in the Subsidiaries section of this report.

There has been no significant change in the nature of these principal activities during the financial year.

RESULTS

	Group RM	Company RM
Net profit/(loss) for the financial year	7,197,726	(824,921)
Attributable to:		
- Owners of the Company	7,314,033	(824,921)
- Non-controlling interest	(116,307)	-
	7,197,726	(824,921)

In the opinion of the Board of Directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

DIVIDEND

No dividend has been paid or declared by the Company since the end of the previous financial year. The Directors do not recommend any final dividend in respect of the current financial year.

DIRECTORS

Directors of the Company who served during the financial year up to the date of this report are as follows:

Lim Soon Yik *	
Lim Kok Seng *	
Koay Lay Ling	
Gladys Mak Sow Lin	(Appointed on 30 July 2025)
Lee Cong Quan	(Appointed on 5 June 2026)
Datuk Ir. Chow Pui Hee	(Resigned on 30 July 2025)
Thien Chiet Chai	(Resigned on 5 February 2026)
Mohamad Anuar Bin Mohamad Isa	(Resigned on 31 July 2026)
Ow Chen Lun	(Appointed on 13 October 2026)

* Director of the Company and certain subsidiaries

DIRECTORS' REPORT (CONT'D)

DIRECTORS OF SUBSIDIARIES

The following is a list of Directors of subsidiaries (other than those named above) in office during the financial year until the date of this report:

Datuk Ir. Dr. Lim Jee Gin	(Appointed on 14 October 2025)
Lim Kok Leong	(Appointed on 14 October 2025, resigned on 19 November 2025)
Woo Kah Sheng	(Appointed on 25 March 2026)

DIRECTORS' BENEFITS

Since the end of the previous financial year, no Directors have received or become entitled to receive any benefit (other than benefits included in the aggregate amount of fees and emoluments received or due and receivable by the Directors as shown below) by reason of a contract made by the Company or its related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest, except as disclosed in Note 29.2 to the financial statements.

Neither at the end of the financial year, nor at any time during that financial year, was the Company a party to any arrangements with the objects of enabling Directors of the Company to acquire benefits by means of the acquisitions of shares in, or debentures of, the Company or any other body corporate.

DIRECTORS' REMUNERATION

Remuneration paid to or receivable by Directors from the Group and the Company in respect of the financial year is as follows:

	Group RM	Company RM
Directors' fees	166,000	166,000
Directors' remuneration and other emoluments	783,427	13,500
Defined contributions plans	66,012	-
Other benefits	2,785	-
	1,018,224	179,500

DIRECTORS' REPORT (CONT'D)

DIRECTORS' INTEREST

According to the Register of Directors' Shareholdings required to be kept under Section 59 of the Companies Act 2016 ("the Act"), the interests of Directors in office at the end of the financial year in the shares of the Company and of its related corporation during the financial year are as follows:

	As at 01.07.2025	Number of ordinary shares		As at 30.06.2026
		Bought	Sold	
Interest in shares of the Company				
<u>Direct interest:</u>				
Lim Soon Yik	75,618,022	-	-	75,618,022
Lim Kok Seng	50	-	-	50
Mohamad Anuar Bin Mohamad Isa	400,000	-	-	400,000
Lee Cong Quan	16,000,000	-	-	16,000,000
Interest in shares of the holding company				
- T Force Holdings Sdn. Bhd.				
<u>Direct interest:</u>				
Lim Soon Yik	200,025	-	-	200,025
Lim Kok Seng	200,025	-	-	200,025

By virtue of their interests in the shares of the Company and its holding company, the above Directors are deemed to have interest in the shares of the subsidiaries to the extent that the Company and the holding company have interest.

ISSUE OF SHARES AND DEBENTURES

During the financial year, there were no new issues of shares or debentures by the Company.

OPTIONS GRANTED OVER UNISSUED SHARES

No options were granted to any person to take up unissued shares of the Company during the financial year.

OTHER STATUTORY INFORMATION

Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps:

- (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that there are no known bad debts and that adequate allowance for doubtful debts had been made; and
- (ii) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the values of current assets as shown in the accounting records of the Group and of the Company had been written down to an amount which the current assets might be expected so to realise.

DIRECTORS' REPORT (CONT'D)

OTHER STATUTORY INFORMATION (CONT'D)

At the date of this report, the Directors are not aware of any circumstances:

- (i) which would render the writing off of bad debts necessary and the amount of the allowance for doubtful debts made in the financial statements of the Group and of the Company inadequate to any substantial extent; or
- (ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
- (iii) not otherwise dealt with in the report or the financial statements which would render any amount stated in the financial statements of the Group and of the Company misleading; and
- (iv) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

At the date of this report, there does not exist:

- (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
- (ii) any contingent liability in respect of the Group or of the Company that has arisen since the end of the financial year other than as disclosed in the financial statements.

In the opinion of the Directors:

- (i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations as and when they fall due; and
- (ii) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

HOLDING COMPANY

The Directors regard T Force Holdings Sdn. Bhd., a company incorporated and domiciled in Malaysia as the holding company.

SUBSIDIARIES

The details of the Company's subsidiaries are as follows:

Name of company	Country of incorporation	Effective equity interest	Principal activities
Wawasan Dengkil Sdn. Bhd. ("WDSB")	Malaysia	100%	Engaged in provision of construction services namely earthworks and civil engineering services, trading of construction materials as well as provision of machineries and commercial vehicles for hire
<u>Subsidiary of WDSB</u>			
WD Solar Kedah Sdn. Bhd. ("WDSKSB")	Malaysia	70%	Engaged in solar development project

DIRECTORS' REPORT (CONT'D)

INTEREST IN HOLDING COMPANY

The Company does not have any interest in shares of the holding company during the financial year.
Indemnity and insurance for Directors, officers and auditors

No indemnity has been given to or insurance effected for the Directors and officers of the Company pursuant to Section 289 of the Act.

To the extent permitted by the Act, the Company has agreed to indemnify its auditors as part of the terms of their engagement against claims by third parties arising from the audit. No payment has been made to indemnify the auditors during or since the financial year end.

SIGNIFICANT EVENTS

Significant events during and subsequent to the financial year are as follows:

- (a) On 19 December 2025, a subsidiary, WDSKSB entered into a Power Purchase Agreement ("PPA") with Tenaga Nasional Berhad ("TNB") for the development and operation of a 70MWac solar photovoltaic power plant ("solar asset") in Pendang, Kedah. Under the PPA, electricity generated by the facility will be sold to TNB for a period of 21 years from the commercial operation date. As at 30 June 2026, the project remained under development and had not commenced commercial operations. The scheduled commercial operation date under the PPA is 29 February 2028.
- (b) On 30 January 2026, WDSKSB had entered into a non-cancellable sub-lease agreement with a lease term of 25 years for the lease of land in Mukim Ayer Puteh, Kedah for the development and operation of its solar asset.
- (c) In support of the development of the solar asset, WDSKSB has also accepted a letter of offer dated 3 April 2026 from a licensed financial institution for financing facilities comprising a term loan facility of RM198,686,000 and bank guarantee facilities amounting to RM65,000,000. As at 30 June 2026, no amount had been drawn down from the facilities and accordingly, no corresponding borrowing has been recognised in the financial statements.
- (d) On 2 July 2026, the Company incorporated a wholly-owned subsidiary, WD RE Sdn. Bhd., with an issued share capital of RM100, comprising 100 ordinary shares.
- (e) On 3 August 2026, WDSB subscribed for 51 ordinary shares in a new subsidiary, WD Training Force Sdn. Bhd. ("WDTF") for a total consideration of RM51, representing a 51% equity interest in WDTF.

AUDITORS

The auditors, ECOVIS Malaysia PLT, have expressed their willingness to continue in office.

The auditors' remuneration for the financial year is RM160,000 and RM50,000 for the Group and the Company respectively.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors.

Lim Kok Seng
Director

Lim Soon Yik
Director

20 October 2026

STATEMENT BY DIRECTORS

PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, **Lim Kok Seng** and **Lim Soon Yik**, being two of the Directors of **Wawasan Dengkil Holdings Berhad**, state that, in the opinion of the Directors, the accompanying financial statements are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026 and of the financial performance and cash flows of the Group and of the Company for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors,

Lim Kok Seng
Director

20 October 2026

Lim Soon Yik
Director

STATUTORY DECLARATION

PURSUANT TO SECTION 251(1) OF THE COMPANIES ACT 2016

I, **Lim Soon Yik**, being the Director primarily responsible for the financial management of **Wawasan Dengkil Holdings Berhad**, do solemnly and sincerely declare that the accompanying financial statements are, to the best of my knowledge and belief, correct, and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by
the abovenamed at Petaling Jaya in the state of
Selangor Darul Ehsan on 20 October 2026

Lim Soon Yik

Before me,

Commissioner for Oaths

STATEMENTS OF FINANCIAL POSITION

AS AT 30 JUNE 2026

			Group		Company
	Note	2026 RM	2025 RM	2026 RM	2025 RM
Non-current assets					
Property, plant and equipment	5	71,330,060	59,263,828	-	-
Investment properties	6	2,945,473	2,945,473	-	-
Investment in a subsidiary	7	-	-	60,494,400	60,494,400
Other investments	8	1,219,929	775,971	-	-
		75,495,462	62,985,272	60,494,400	60,494,400
Current assets					
Inventories	9	229,825	177,928	-	-
Trade receivables	10	50,040,905	54,589,220	-	-
Contract assets	11	97,861,820	56,153,593	-	-
Other receivables, deposits and prepayments	12	8,797,147	8,373,036	1,001	233,609
Amount owing by a subsidiary	13	-	-	22,087,200	7,888,224
Tax recoverable		471,374	-	-	-
Fixed deposits with licensed banks	14	11,873,814	2,233,907	-	-
Cash and bank balances		17,994,244	24,238,791	1,106	14,766,923
		187,269,129	145,766,475	22,089,307	22,888,756
Total assets		262,764,591	208,751,747	82,583,707	83,383,156
Equity					
Share capital	15	86,176,860	86,176,860	86,176,860	86,176,860
Merger reserve	16	(59,494,400)	(59,494,400)	-	-
Retained earnings/(Accumulated losses)		83,044,982	75,731,934	(3,718,727)	(2,893,806)
Total equity attributable to owners of the Company		109,727,442	102,414,394	82,458,133	83,283,054
Non-controlling interests		(115,292)	-	-	-
Total equity		109,612,150	102,414,394	82,458,133	83,283,054
Non-current liabilities					
Loans and borrowings	17	4,087,306	3,738,469	-	-
Lease liabilities	18	19,734,698	135,081	-	-
Hire purchase payables	19	12,081,781	15,793,564	-	-
Deferred tax liabilities	20	1,247,845	1,127,044	-	-
		37,151,630	20,794,158	-	-
Current liabilities					
Trade payables	21	65,616,865	46,724,460	-	-
Contract liabilities	11	51,449	1,958,297	-	-
Other payables and accruals	22	4,945,044	8,283,800	125,574	100,102
Loans and borrowings	17	36,296,127	17,331,472	-	-
Lease liabilities	18	146,330	147,864	-	-
Hire purchase payables	19	8,944,996	10,844,932	-	-
Tax payable		-	252,370	-	-
		116,000,811	85,543,195	125,574	100,102
Total liabilities		153,152,441	106,337,353	125,574	100,102
Total equity and liabilities		262,764,591	208,751,747	82,583,707	83,383,156

The notes to the financial statements form an integral part of the financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

		Group		Company	
	Note	2026 RM	2025 RM	2026 RM	2025 RM
Revenue	23	203,318,891	180,620,517	-	-
Cost of sales		(180,545,590)	(153,363,703)	-	-
Gross profit		22,773,301	27,256,814	-	-
Other operating income		1,236,949	1,149,088	505,555	68,515
Net impairment loss on financial assets and contract assets		(65,713)	(4,217)	-	-
Administrative expenses		(9,979,995)	(9,868,825)	(1,330,476)	(2,848,158)
Other operating expenses		(270,154)	(64,000)	-	-
Profit/(Loss) from operations		13,694,388	18,468,860	(824,921)	(2,779,643)
Finance costs	24	(3,908,490)	(3,335,333)	-	-
Profit/(Loss) before tax	25	9,785,898	15,133,527	(824,921)	(2,779,643)
Tax expense	26	(2,588,172)	(4,774,120)	-	-
Net profit/(loss)/Total comprehensive income for the financial year		7,197,726	10,359,407	(824,921)	(2,779,643)
Net profit/(loss)/Total comprehensive income for the financial year attributable to:					
Owners of the Company		7,314,033	10,359,407	(824,921)	(2,779,643)
Non-controlling interests		(116,307)	-	-	-
		7,197,726	10,359,407	(824,921)	(2,779,643)
Earnings per share:					
-Basic and diluted (sen)	28	1.35	3.64		

The notes to the financial statements form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

Attributable to owners of the Company							
	Note	Share capital RM	Invested equity RM	Merger reserve RM	Retained earnings RM	Total RM	Non-controlling interest RM
Group							
At 1 July 2024		10	1,000,000	-	65,372,527	66,372,537	-
Issuance of shares pursuant to acquisition of subsidiary	15	60,494,400	(1,000,000)	(59,494,400)	-	-	-
Issuance of shares pursuant to public issue	15	27,006,450	-	-	-	27,006,450	-
Share issue costs	15	(1,324,000)	-	-	-	(1,324,000)	-
Net profit/Total comprehensive income for the financial year		-	-	-	10,359,407	10,359,407	-
At 30 June 2025		86,176,860	-	(59,494,400)	75,731,934	102,414,394	-
Acquisition of equity interest by non-controlling interest upon incorporation of subsidiary		-	-	-	-	-	49
Change in ownership interest in subsidiaries		-	-	-	(985)	(985)	966
Net profit/Total comprehensive income for the financial year		-	-	-	7,314,033	7,314,033	(116,307)
At 30 June 2026		86,176,860	-	(59,494,400)	83,044,982	109,727,442	(115,292)
							109,612,150

The notes to the financial statements form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

	Note	Share capital RM	Accumulated losses RM	Total RM
Company				
At 1 July 2024		10	(114,163)	(114,153)
Issuance of shares pursuant to acquisition of subsidiary	15	60,494,400	-	60,494,400
Issuance of shares pursuant to public issue	15	27,006,450	-	27,006,450
Share issue costs	15	(1,324,000)	-	(1,324,000)
Net loss/Total comprehensive income for the financial year		-	(2,779,643)	(2,779,643)
At 30 June 2025/1 July 2025		86,176,860	(2,893,806)	83,283,054
Net loss/Total comprehensive income for the financial year		-	(824,921)	(824,921)
At 30 June 2026		86,176,860	(3,718,727)	82,458,133

The notes to the financial statements form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

Note	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Cash flows from operating activities				
Profit/(Loss) before tax	9,785,898	15,133,527	(824,921)	(2,779,643)
Adjustments for:				
Bad debts written off	-	64,000	-	-
Depreciation of property, plant and equipment	13,339,708	13,641,694	-	-
Loss/(Gain) on disposal of property, plant and equipment	270,154	(801,500)	-	-
Net impairment loss on financial assets and contract assets	65,713	4,217	-	-
Interest income	(118,993)	(79,913)	(505,555)	(68,515)
Interest expenses	3,908,490	3,335,333	-	-
Operating profit/(loss) before changes in working capital	27,250,970	31,297,358	(1,330,476)	(2,848,158)
Changes in working capital:				
Inventories	(51,897)	(133,703)	-	-
Trade and other receivables	4,257,901	(6,646,257)	232,608	(233,609)
Contract assets	(41,856,514)	(19,252,922)	-	-
Trade and other payables	17,496,126	6,001,215	25,472	33,061
Contract liabilities	(1,906,848)	(1,940,960)	-	-
Amount owing by holding company	-	135,656	-	-
Amount owing by a subsidiary	-	-	(382,596)	2,279,654
Cash from/(used in) operations	5,189,738	9,460,387	(1,454,992)	(769,052)
Interest received	109,616	76,227	33,211	17,391
Tax refunded	657,241	-	-	-
Tax paid	(3,848,356)	(6,271,339)	-	-
Net cash from/(used in) operating activities	2,108,239	3,265,275	(1,421,781)	(751,661)
Cash flows from investing activities				
Interest received	-	-	472,344	51,124
Addition in other investments	(434,581)	(202,546)	-	-
Change in fixed deposits pledged with licensed bank	(9,639,907)	(1,257,455)	-	-
Proceeds from disposal of property, plant and equipment	390,013	1,237,000	-	-
Acquisition of property, plant and equipment (a)	(1,183,898)	(926,728)	-	-
Advances to a subsidiary	-	-	-	(10,215,000)
Net cash (used in)/ from investing activities	(10,868,373)	(1,149,729)	472,344	(10,163,876)

The notes to the financial statements form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

		Group		Company	
	Note	2026 RM	2025 RM	2026 RM	2025 RM
Cash flows from financing activities					
Proceeds from issuance of share capital		-	25,682,450	-	25,682,450
Subscription of shares in subsidiary by non-controlling interest		30	-	-	-
Interest paid		(3,737,917)	(3,335,333)	-	-
Repayment to a subsidiary		-	-	(28,911,380)	(18,700,000)
Advances from a subsidiary		-	-	15,095,000	18,700,000
Repayment of lease liabilities	(b)	(150,552)	(132,520)	-	-
Repayment of hire purchase payables		(11,116,466)	(15,523,710)	-	-
Drawdown of invoice financing	(b)	59,365,238	24,811,476	-	-
Repayment of invoice financing	(b)	(49,297,492)	(19,913,866)	-	-
Drawdown of revolving credit		5,000,000	-	-	-
Drawdown of term loans	(b)	3,547,000	4,150,000	-	-
Repayment of term loans	(b)	(6,201,248)	(2,235,789)	-	-
Net cash (used in)/from financing activities		(2,591,407)	13,502,708	(13,816,380)	25,682,450
Net movement in cash and cash equivalents		(11,351,541)	15,618,254	(14,765,817)	14,766,913
Cash and cash equivalents at beginning of the financial year		22,138,794	6,520,540	14,766,923	10
Cash and cash equivalents at end of the financial year	28	10,787,253	22,138,794	1,106	14,766,923

Note:

- (a) Acquisition of property, plant and equipment

The Group made the following cash payment to purchase property, plant and equipment:

	Goup	
	2026 RM	2025 RM
Acquisition of property, plant and equipment	26,387,768	8,035,828
Less: Amount acquired via lease arrangement	(19,144,940)	(783,000)
Less: Amount acquired via hire purchase	(3,279,647)	-
Less: Amount acquired via term loan	(1,793,000)	-
Less: Capitalisation of depreciation of right-of-use asset	(321,661)	-
Less: Capitalisation of lease interest expense	(433,122)	-
Less: Unpaid balance in other payables	(231,500)	(6,326,100)
Cash payment	1,183,898	926,728

The notes to the financial statements form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

(CONT'D)

Note:

(b) Reconciliation of liabilities arising from financing activities are as follows:

	At 1 July RM	Non-cash movement Addition of new lease RM	Acquisition of property, plant and equipment RM	Net cash flows RM	At 30 June RM
Group					
2026					
Lease liabilities	282,945	19,748,635	-	(150,552)	19,881,028
Hire purchase payables	-	26,638,496	5,504,747	(11,116,466)	21,026,777
Invoice financing	8,870,068	-	-	10,067,746	18,937,814
Revolving credit	3,000,000	-	-	5,000,000	8,000,000
Term loans	7,099,876	-	1,793,000	(2,654,248)	6,238,628
	45,891,385	25,253,382	1,793,000	1,146,480	74,084,247
2025					
Lease liabilities	141,693	273,772	-	(132,520)	282,945
Hire purchase payables	38,549,106	3,613,100	-	(15,523,710)	26,638,496
Invoice financing	3,972,458	-	-	4,897,610	8,870,068
Revolving credit	3,000,000	-	-	-	3,000,000
Term loans	5,185,665	-	-	1,914,211	7,099,876
	50,848,922	3,886,872	-	(8,844,409)	45,891,385
		At 1 July RM	Reclassification RM	Net cash flows RM	At 30 June RM
Company					
2025					
Amount owing to related parties		47,122	(47,122)	-	-

The notes to the financial statements form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

1. CORPORATE INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and listed on the ACE Market of Bursa Malaysia Securities Berhad ("Bursa Securities").

The registered office of the Company is located at No. D-09-02, Level 9, EXSIM Tower, Millerz Square @ Old Klang Road, Megan Legasi, No. 357, Jalan Kelang Lama, 58000 Kuala Lumpur W. P. Kuala Lumpur, Malaysia. The principal place of business of the Company is located at 1-5, 1-6, 1-7, 1-8 & 1-9, Jalan Intan 5/1, Taman Intan, 43800 Dengkil, Selangor Darul Ehsan.

The Directors regard T Force Holdings Sdn. Bhd., a company incorporated and domiciled in Malaysia as the holding company.

The Company is principally engaged in the business of investment holding. The principal activities of the subsidiaries are set out in Note 7 to the financial statements.

There has been no significant change in the nature of these principal activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 20 October 2026.

2. BASIS OF PREPARATION

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards ("IFRS") and the requirements of the Companies Act 2016 in Malaysia. The financial statements of the Group and of the Company have been prepared under the historical cost convention unless otherwise stated in Note 3 to the financial statements.

The financial statements of the Group and of the Company are presented in Ringgit Malaysia ("RM"), which is the functional currency of the Company and its subsidiaries.

The preparation of financial statements in conformity with MFRS requires the management to make judgements and estimates and that affect the application of accounting policies and the reported amounts of assets, liabilities, revenues and expenses and disclosure of contingent assets and contingent liabilities, if any. Judgements and estimates are applied in the measurement, hence actual results could differ from reported amounts. The areas involving significant judgement and estimation uncertainty to the financial statements are disclosed in Note 4 to the financial statements.

2.1 Amendments to MFRS that are effective and have been adopted in the current financial year

The following are amendments to MFRS that are effective and have been adopted by the Group and the Company:

MFRS (including the consequential amendments)		Effective Date
Amendments to MFRS 121	'The Effects of Changes in Foreign Exchange Rates' – Lack of Exchangeability	1 January 2025

The adoption of the above amendments to MFRS did not have any significant effect on the financial statements of the Group and of the Company and did not result in significant changes to the Group and the Company's existing accounting policies.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

2. BASIS OF PREPARATION (CONT'D)

2.2 MFRS and amendments to MFRS that have been issued, but yet to be adopted

The following are MFRS and amendments to MFRS that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective and have not been adopted by the Group and the Company:

MFRS (including the consequential amendments)		Effective Date
Amendments to MFRS 1, MFRS 7, MFRS 9, MFRS 10 and MFRS 107	Annual Improvements to MFRS Accounting Standards – Volume 11	1 January 2026
Amendments to MFRS 7 and MFRS 9	'Financial Instruments: Disclosures' – Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Amendments to MFRS 7 and MFRS 9	'Financial Instruments: Disclosures' – Contracts Referencing Nature Dependent Electricity	1 January 2026
MFRS 18	'Presentation and Disclosure in Financial Statements'	1 January 2027
MFRS 19 and amendments to MFRS 19	'Subsidiaries without Public Accountability: Disclosures'	1 January 2027
Amendments to MFRS 121	'The Effects of Changes in Foreign Exchange Rates' – Translation to a Hyperinflationary Presentation Currency	1 January 2027
MFRS 20	'Regulatory Assets and Regulatory Liabilities'	1 January 2029
Amendments to MFRS 128	'Investment in Associates and Joint Ventures' – Amendments to Fair Value Option for Investment in Associate or Joint Venture When it first applies MFRS 18	
Amendments to MFRS 10	'Consolidated Financial Statements' – Sale or Contribution of Assets between an Investor and its Associate or Joint	To be announced
Venture Amendments to MFRS 128	'Investment in Associates and Joint Ventures' – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be announced

The Group and the Company plan to apply the abovementioned MFRS and amendments to MFRS where applicable to the Group and the Company, from the beginning of the financial year where they become effective.

The adoption of the abovementioned MFRS and amendments to MFRS are expected to have no significant impact on the financial statements of the Group and of the Company upon their initial application except for the changes in presentation and disclosures of financial information arising from the adoption of the following:

MFRS 18, 'Presentation and Disclosure in Financial Statements'

MFRS 18 will replace MFRS 101, 'Presentation of Financial Statements'. It preserves the majority requirements of MFRS 101 while introducing additional requirements. In addition, narrow-scope amendments have been made to MFRS 107, 'Statement of Cash Flows' and some requirements of MFRS 101 have been moved to MFRS 108, 'Basis of Preparation of Financial Statements'.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

2. BASIS OF PREPARATION (CONT'D)

2.2 MFRS and amendments to MFRS that have been issued, but yet to be adopted (cont'd)

MFRS 18, 'Presentation and Disclosure in Financial Statements' (cont'd)

Additional requirements of MFRS 18 are as follows:

(i) Statement of Profit or Loss and Other Comprehensive Income

MFRS 18 introduces newly defined 'operating profit or loss' and 'profit or loss before financing and income tax' subtotals which are presented in the statement of profit or loss, while the net profit or loss remains unchanged.

Statement of profit or loss is to be presented in five categories: operating, investing, financing, income taxes and discontinued operations.

(ii) Statement of Cash Flows

The standard modified the starting point for calculating cash flows from operations using the indirect method, shifting from 'profit or loss' to 'operating profit or loss'. It also provides guidance on classification of interest and dividend in the statement of cash flows.

(iii) New disclosures of expenses by nature

Entities are required to present expenses in the operating category by nature, function or a mix of both. MFRS 18 includes guidance for entities to assess and determine which approach is most appropriate based on the facts and circumstances.

(iv) Management-defined Performance Measures ("MPMs")

The standard requires disclosures of explanations of the entity's company-specific measures that are related to the statement of profit or loss, referred to as MPMs. MPMs are required to be reconciled to the most similar specified subtotal in MFRS Accounting Standards.

(v) Enhanced guidance on aggregation and disaggregation

MFRS 18 provides enhanced guidance on grouping items based on shared characteristics and requires disaggregation when items have dissimilar characteristics or when such disaggregation is material.

The Group and the Company are assessing the impact of initial application of MFRS 18, particularly with respect to the structure of the statement of profit or loss, the statement of cash flows and the additional disclosures required for MPMs. The Group is also assessing the impact of aggregation and disaggregation on how information is grouped in the financial statements.

3. MATERIAL ACCOUNTING POLICY INFORMATION

3.1 Basis of combination and subsidiaries

(i) Basis of combination

The Group applies the acquisition method to account for business combinations from the acquisition date when the acquired set of activities meet the definition of a business and control is transferred to the Group. For business combinations involving another entity under common control, the Group applies merger method of accounting. Its subsidiary, Wawasan Dengkil Sdn. Bhd. was consolidated using the merger method of accounting.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

3.1 Basis of combination and subsidiaries (cont'd)

(i) Basis of combination (cont'd)

Business combination involving entities not under common control

A business combination involving entities under common control is a business combination in which all the combining entities or subsidiaries are ultimately controlled by the same party and parties both before and after the business combination, and that control is not transitory. Under the merger method of accounting, the results of the subsidiary are presented as if the business combination had been effected throughout the current and previous financial years. The assets and liabilities combined are accounted for based on the carrying amounts from the perspective of the Group at the date of transfer, including adjustments required for conforming to the accounting policies applied by the common control shareholder and applying those policies to all the years presented. On consolidation, the difference between costs of acquisition over the nominal value of share capital of the subsidiary is taken to merger reserve.

(ii) Changes in ownership interest in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions, that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary company is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

(iii) Separate financial statements

Investment in a subsidiary is measured in the Company's separate financial statements at cost less any impairment losses.

3.2 Property, plant and equipment

Property, plant and equipment are stated at cost, less accumulated depreciation and any accumulated impairment losses recognised. Freehold land has an infinite life and therefore is not depreciated.

Solar asset under construction is not depreciated as the asset is not ready for use.

Costs directly attributable to the construction of qualifying assets, including depreciation of right-of-use assets and finance costs arising from lease liability incurred for construction purposes, are capitalised as part of the cost of the asset under construction until the asset is ready for its intended use.

Depreciation is computed on the straight-line basis over the estimated useful lives of the assets as follows:

Leasehold land	86 years
Furniture and fittings	20%
Motor vehicles	20%
Office equipment	20%
Plant and machinery	10 - 20%
Renovation	10%
Site equipment	20%

Leased assets presented under property, plant and equipment are right-of-use assets within the scope of MFRS 16.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

3.3 Investment properties

Investment properties are initially measured at cost, including expenditure directly attributable to the acquisition of investment property. Investment properties are measured using cost model. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment losses.

Freehold lands have an indefinite life and therefore are not depreciated.

3.4 Inventories

Inventories are measured at the lower of cost and net realisable value. Cost is determined on the first-in-first-out basis and comprises the purchase price and incidentals incurred in bringing the inventories to their present location and condition.

3.5 Financial assets

Financial assets are initially recognised at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

(i) Financial assets at fair value through profit or loss ("FVTPL")

The Group and the Company subsequently measure these financial assets at fair value. Net gains and losses, including any interest and dividend income, are recognised in profit or loss.

(ii) Debt instruments at amortised cost

Subsequent to initial recognition, these financial assets are measured at amortised cost using the effective interest method. The gross carrying amount is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

(iii) Debt instruments at fair value through other comprehensive income ("FVTOCI")

Subsequent to initial recognition, financial assets are measured at fair value. Any gains or losses arising from the changes in fair value are recognised in other comprehensive income, except impairment losses, exchange differences and interest income which are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is derecognised.

(iv) Equity instruments

Equity instruments are classified as financial assets measured at FVTPL if they are held for trading or are designated as such upon initial recognition. For equity instruments that are not held for trading, the Group and the Company have made an irrevocable election to designate them at FVTOCI upon initial recognition.

Subsequent to initial recognition, equity instruments are measured at fair value. Any gains or losses arising from the changes in fair value of financial assets are recognised in other comprehensive income and are not subsequently transferred to profit or loss. Dividends on equity instruments are recognised in profit or loss when the Group and the Company's right to receive payment is established except when the Group and the Company benefit from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income. Equity instruments designated at FVTOCI are not subject to impairment assessment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

3.5 Financial assets (cont'd)

(v) Impairment of financial assets

The Group and the Company measure the impairment loss on financial assets other than trade receivables and contract assets based on 12-month expected credit loss ("ECL") and for a financial asset for which there is a significant increase in credit risk since initial recognition, a lifetime ECL.

For trade receivables and contract assets, the Group recognises impairment loss based on the simplified approach and measures impairment loss based on lifetime ECL at each reporting date until the financial assets are derecognised.

(vi) Derecognition

All regular way purchases and sales of financial assets are recognised or derecognised on the settlement date, i.e. the date that the asset is delivered to or by the Group or the Company.

Any changes in the fair value of the asset to be received during the period between the trade date and the settlement date is accounted for in the same way as it accounts for the acquired assets.

3.6 Financial liabilities

(i) Financial liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading, a derivative, contingent consideration of an acquirer in a business combination and financial liabilities designated upon initial recognition as at FVTPL. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss.

The Group and the Company do not have any financial liabilities at FVTPL in the current and previous financial year end.

(ii) Financial liabilities at amortised cost

Financial liabilities at amortised cost are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method. Interest expenses and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

3.7 Cash and cash equivalents

Cash and cash equivalents comprise cash at banks and fixed deposits with licensed banks, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. For the purpose of the statements of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged deposits, if any.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

3.8 Leases

(i) The Group as lessee

The Group recognises a right-of-use asset and corresponding lease liability with respect to all lease agreements in which it is the lessee, except for low-value assets and short-term leases with lease term of 12 months or less. For these leases, the Group recognises the lease payments as an operating expense on a straight-line method over the lease term.

Right-of-use assets

Right-of-use assets are subsequently measured at cost less accumulated depreciation and any impairment losses, and adjustment for any remeasurement of the lease liability. Right-of-use asset is depreciated on the straight-line basis over the useful life of the underlying asset or lease term (whichever earlier), as disclosed in Note 3.2 to the financial statements.

On the statements of financial position, right-of-use assets have been included in the property, plant and equipment.

Lease liabilities

Lease liabilities are initially measured at the present value of lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate.

The lease liability is subsequently measured at amortised cost using the effective interest method.

The Group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

(ii) The Group as lessor

The Group recognises lease payment received from investment properties under operating leases as other income on a straight-line basis over the lease term.

3.9 Revenue and other income recognition

(i) Revenue from contracts with customers

Provision of construction services

The Group constructs infrastructure work under short-term and long-term contracts with customers. Construction service contracts comprise multiple deliverables that require significant integration service and therefore accounted as a single performance obligation.

Under the terms of the contracts, control of the works performed is transferred over time as the Group creates or enhances an asset that the customer controls as the asset is created or enhanced. Revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of a performance obligation. The progress towards complete satisfaction of a performance obligation is determined by the proportion of construction costs incurred for work performed to date bear to the estimated total construction costs (an input method).

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

3. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

3.9 Revenue and other income recognition (cont'd)

(i) Revenue from contracts with customers (cont'd)

Provision of construction services (cont'd)

Billings are made with a credit term of 30 days, which is consistent with market practice, therefore, no element of financing is deemed present.

The Group becomes entitled to invoice customer for construction service based on achieving a series of performance-related milestones. The Group recognises a contract asset for any excess of revenue recognised to date over the billing-to-date. Any amount previously recognised as a contract asset is reclassified to trade receivable at the point when invoice is issued or timing for billing is due to passage of time. If the milestone billing exceeds the revenue recognised to date and any payment received from customers then the Group recognises a contract liability for the difference.

Trading of construction materials

Revenue from trading of construction material is recognised at the point in time when control of the assets is transferred to the customers, generally when control of the goods has been transferred to the customer.

Provision of machineries and commercial vehicles for hire

Hiring income is recognised over time over the period of hiring.

(ii) Interest income

Interest income is recognised on an accrual basis that reflects the effective yield of the asset.

3.10 Income taxes

Deferred tax is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities using tax rates enacted or substantively enacted at the reporting date.

3.11 Fair value measurement

Fair values are categorised into different levels in a fair value hierarchy based on the input used in the valuation technique as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: unobservable inputs for the asset or liability.

The Group recognises transfer between levels of the fair value hierarchy as of the date of the event or change in circumstances that caused the transfers.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

4. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

In the application of the accounting policies of the Group and of the Company, management is required to make judgements and estimates about the carrying amounts of revenues, expenses, assets and liabilities that are not readily apparent from other sources. The estimates are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates are reviewed on an ongoing basis.

Revisions to accounting estimates are recognised in the period in which the estimates are revised if the revision affects only for that period; or in the period of the revision and future periods if the revision affects both current and future periods.

(a) Construction revenue and expenses

The Group recognises construction revenue and expense in profit or loss by using the progress towards complete satisfaction of performance obligation. The progress towards complete satisfaction of performance obligation is determined by the proportion that construction costs incurred for work performed to date bear to the estimated total construction costs.

Significant judgement is required in determining the progress towards complete satisfaction of performance obligation, the extent of the construction costs incurred, the estimation of total construction revenue and expenses, as well as the recoverability of the construction projects. In making the judgement, the Group makes the above evaluation based on its past experience.

(b) Measurement of income taxes

Liability for taxation is recognised based on estimates of whether additional taxes will be payable. The estimation process includes seeking advice of whether additional taxes will be payable. When the final outcome of the tax payable is determined with the tax authority, the amount might be different from the initial estimate of the tax payable. Such difference may impact the income tax in the period when such determination is made. The Group will adjust for the differences as over or under provision of income tax in the period in which those differences arise.

(c) Estimated useful lives of property, plant and equipment and investment properties

The cost of property, plant and equipment and investment properties are depreciated on the straight line basis over the assets' useful lives. Management estimates the useful lives of these assets based on expected usage level and current conditions of the assets with proper maintenance schedule, therefore future depreciation charges could be revised.

(d) Classification of non-current bank borrowings

Bank facilities agreements entered into by the Group include clauses for repayment on demand at the discretion of financial institutions. The Group believes that in the absence of a default being committed by the Group, these financial institutions are not entitled to exercise their right to demand for repayment. Accordingly, the carrying amount of loans at reporting date have been classified between current and non-current liabilities based on their repayment period.

(e) Impairment of trade receivables and contract assets

The Group recognises impairment for trade receivables and contract assets using the ECL model based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history and experience, existing market conditions as well as forward-looking estimates at the end of each reporting period.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

4. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONT'D)

(f) Determining the lease term where the Group acts as a lessee

In determining the lease term and assessing the length of the non-cancellable period of a lease, the Group applies the definition of a contract and determines the period for which the contract is enforceable. The Group also considers whether the lessee and lessor each has the right to terminate the lease without the permission from the other party with no more than an insignificant penalty, in determining the lease term. In determining a penalty, the Group assesses monetary and non-monetary considerations.

The assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and that is within the control of the lessee.

The determination of the lease term is a significant judgment as it will directly affect the recognition of a lease as a short-term lease or a right-of-use asset with a corresponding lease liability.

(g) Determining the incremental borrowing rate

Significant judgement is involved in determining the incremental borrowing rate used to measure lease liability, as the interest rate implicit in the Group's lease arrangement is not readily determinable. In determining the rate applied, the Group assesses the borrowing rate that would be available for a borrowing with a similar term, security and economic environment. Changes in the judgements and assumptions applied could have a material effect on the measurement of lease liability and right-of-use asset.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

5. PROPERTY, PLANT AND EQUIPMENT

Group	Freehold land RM	Leasehold land RM	Rented properties RM	Furniture and fittings RM	Motor vehicle and equipment RM	Office equipment RM	Plant and machinery RM	Renovation RM	Site equipment RM	Solar asset under construction RM	Total RM
Cost											
At 1 July 2024	1,345,735	1,500,000	471,533	52,527	52,919,162	1,234,252	66,154,802	90,949	793,830	-	124,562,790
Additions	-	-	273,772	3,576	3,010,000	137,890	4,074,000	-	536,590	-	8,035,828
Disposals	-	-	-	-	(4,270,000)	-	(2,088,000)	-	-	-	(6,358,000)
Written-off	-	-	-	-	(176,486)	-	-	-	-	-	(176,486)
At 30 June 2025/											
1 July 2025	1,345,735	1,500,000	745,305	56,103	51,482,676	1,372,142	68,140,802	90,949	1,330,420	-	126,064,132
Additions	-	-	19,335,343	-	2,986,700	199,080	2,639,000	299,000	173,862	754,783	26,387,768
Disposals	-	-	(403,449)	-	-	-	(3,170,000)	-	-	-	(3,573,449)
At 30 June 2026	1,345,735	1,500,000	19,677,199	56,103	54,469,376	1,571,222	67,609,802	389,949	1,504,282	754,783	148,878,451
Accumulated depreciation											
At 1 July 2024	-	191,861	333,566	24,940	31,600,803	799,229	26,136,871	81,441	88,885	-	59,257,596
Depreciation charge	-	17,442	130,400	7,804	6,919,650	156,831	6,172,858	2,347	234,362	-	13,641,694
Disposals	-	-	-	-	(4,270,000)	-	(1,652,500)	-	-	-	(5,922,500)
Written-off	-	-	-	-	(176,486)	-	-	-	-	-	(176,486)
At 30 June 2025/											
1 July 2025	-	209,303	463,966	32,744	34,073,967	956,060	30,657,229	83,788	323,247	-	66,800,304
Depreciation charge	-	17,442	602,360	7,720	6,147,236	193,577	6,379,398	22,280	291,356	-	13,661,369
Disposals	-	-	(403,449)	-	-	-	(2,509,833)	-	-	-	(2,913,332)
At 30 June 2026	-	226,745	662,877	40,464	40,221,203	1,149,637	34,526,794	106,068	614,603	-	77,548,391
Carrying amount											
At 30 June 2026	1,345,735	1,273,255	19,014,322	15,639	14,248,173	421,585	33,083,008	283,881	889,679	754,783	71,330,060
At 30 June 2025	1,345,735	1,290,697	281,339	23,359	17,408,709	416,082	37,483,573	7,161	1,007,173	-	59,263,828

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(i) Right-of-use assets

Right-of-use assets represent lease arrangements entered into by the Group for the use of land, office and staff hostel. These leases are mainly for an initial lease term of two to twenty-five years (2025: two to three) with option to renew for another one to two (2025: two) years.

Additional information on the right-of-use assets is as follows:

	Rented properties RM	Land lease RM	Total RM
Group Cost			
At 1 July 2024	471,533	-	471,533
Additions	273,772	-	273,772
At 30 June 2025/1 July 2025	745,305	-	745,305
Additions	35,696	19,299,647	19,335,343
Disposals	(403,449)	-	(403,449)
At 30 June 2026	377,552	19,299,647	19,677,199
Accumulated depreciation			
At 1 July 2024	333,566	-	333,566
Depreciation charge	130,400	-	130,400
At 30 June 2025/1 July 2025	463,966	-	463,966
Depreciation charge	152,035	450,325	602,360
Disposals	(403,449)	-	(403,449)
At 30 June 2026	212,552	450,325	662,877
Carrying amount			
At 30 June 2026	165,000	18,849,322	19,014,322
At 30 June 2025	281,339	-	281,339

(ii) Carrying amount of property, plant and equipment pledged to financial institutions to secure loans and borrowings granted to the Group as disclosed in Note 17 is as follows:

	2026 RM	Group 2025 RM
Freehold land	1,345,735	1,345,735
Leasehold land	1,273,255	1,290,697
Motor vehicle and equipment	3,076,166	1,716,833
Plant and machinery	9,051,825	7,652,458
	14,746,981	12,005,723

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

5. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(iii) The cost of fully depreciated property, plant and equipment that are still in use are as follows:

	2026 RM	Group 2025 RM
Furniture and fittings	17,500	17,500
Motor vehicle and equipment	21,686,994	21,541,793
Office equipment	546,069	546,069
Plant and machinery	4,179,423	4,914,624
Renovation	79,214	79,214
	26,509,200	27,099,200

(iv) Motor vehicles and plant and machinery amounting to RM11,145,911 and RM21,482,039 (2025: RM12,758,423 and RM20,609,766) respectively are held as collaterals under hire purchase arrangement as disclosed in Note 19.

6. INVESTMENT PROPERTIES

	Freehold land RM
Group	
At 1 July 2024/30 June 2025/1 July 2025/30 June 2026	2,945,473

(i) Freehold land had been pledged to financial institution to secure loans and borrowings granted to the Group as disclosed in Note 17 to the financial statements.

(ii) The fair value of investment properties is as follows:

	2026 RM	Group 2025 RM
Freehold land	14,177,362	12,437,908

The fair value represents the amount at which the property could be exchanged on an open market basis between a knowledgeable willing buyer and a knowledgeable willing seller in an arm's length transaction at each financial year end. The fair value disclosure of the investment properties was estimated by the Directors and is categorised in Level 3 of the fair value hierarchy.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

7. Investment in a subsidiary

	Company	
	2026 RM	2025 RM
Unquoted shares, at cost:		
At 1 July	60,494,400	-
Addition during the year	-	60,494,400
At 30 June	60,494,400	60,494,400

(a) Details of the subsidiaries of the Company incorporated in Malaysia are as follows:

Name of company	Effective equity interest		Principal activities
	2026 %	2025 %	
Wawasan Dengkil Sdn. Bhd. ("WDSB")*	100	100	Engaged in provision of construction services namely earthworks and civil engineering services, trading of construction materials as well as provision of machineries and commercial vehicles for hire
Indirect interest held through WDSB:			
WD Solar Kedah Sdn. Bhd. ("WDSKSB")*	70	-	Engaged in solar development project.

* Audited by Ecovis Malaysia PLT

(b) Incorporation of WDSKSB

On 14 October 2025, WDSKSB subscribed for 51 ordinary shares of WDSKSB at RM1 per share for a total cash consideration of RM51 upon the incorporation of WDSKSB. Accordingly, WDSKSB became a 51%-owned subsidiary of WDSB on that date.

(c) Increase in stake in WDSKSB

On 18 November 2025, WDSB acquired an additional 19 ordinary shares in WDSKSB from another shareholder for total cash consideration of RM19. Following the acquisition, the Group's effective equity interest in WDSKSB increased from 51% to 70%.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

8. OTHER INVESTMENTS

	2026 RM	Group 2025 RM
Non-current investments		
Financial assets at fair value through profit or loss	1,219,929	775,971

The financial assets represent keyman insurance policies of a Director, a requirement to secure loans and banking facilities as disclosed in Note 17 to the financial statements. The fair value of the investments is categorised in Level 3 in the fair value hierarchy. The Group estimates the fair value based on the latest policy statement of the insurance contracts provided by insurance companies at reporting date.

9. INVENTORIES

	2026 RM	Group 2025 RM
At cost		
Consumables and materials	229,825	177,928
Recognised in profit or loss: Inventories included in cost of sales	42,331,744	41,891,128

10. TRADE RECEIVABLES

	2026 RM	Group 2025 RM
Receivables from contracts with customers		
- Related parties	3,635	3,635
- Third parties	22,664,868	34,578,581
	22,668,503	34,582,216
Less: Allowance for impairment losses	(1,618,689)	(1,481,608)
	21,049,814	33,100,608
Retention sum receivables		
- Third parties	29,038,591	21,755,767
Less: Allowance for impairment losses	(47,500)	(267,155)
	28,991,091	21,488,612
Total trade receivables	50,040,905	54,589,220

Trade receivables of the Group are non-interest bearing and the Group's normal trade credit term range from 14 to 90 days (2025: 14 to 90 days).

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

10. TRADE RECEIVABLES (CONT'D)

Ageing analysis of trade receivables

The ageing analysis of the Group's trade receivables is as follows:

	2026 RM	Group 2025 RM
Neither past due nor impaired	39,459,716	36,476,702
1 to 30 days past due not impaired	5,626,587	6,989,804
31 to 60 days past due not impaired	428,614	542,290
61 to 90 days past due not impaired	759,700	891,923
More than 90 days past due not impaired	3,766,288	9,688,501
	10,581,189	18,112,518
Impaired and provided for	1,666,189	1,748,763
	51,707,094	56,337,983

Included in the above ageing is RM28,991,091 (2025: RM21,488,612) relating to retention sum receivables which are not past due but are collectible after expiry of the defects liability period.

Trade receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are creditworthy receivables with good payment records with the Group.

None of the trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

Trade receivables that are past due but not impaired

The Group has trade receivables amounting to RM10,581,189 (2025: RM18,112,518) that are past due but not impaired at the reporting date. They are expected to be collected in the next 12 months.

Trade receivables that were past due but not impaired relate to customers that have a good track record with the Group. Based on past experience and no adverse information to date, the Directors are of the opinion that no provision for impairment is necessary in respect of these balances as there has not been a significant change in the credit quality and the balances are considered to be recoverable.

Receivables that are impaired

The Group has trade receivables amounting to RM1,666,189 (2025: RM1,748,763) that are impaired.

Receivables that are individually determined to be impaired at reporting date relate to receivables that are in significant financial difficulties and have defaulted on payments or the Directors are of the opinion that they are not recoverable.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

10. TRADE RECEIVABLES (CONT'D)

The movement of the impairment loss on trade receivables of the Group is as follows:

	Lifetime ECL allowance RM	Specific allowance RM	Total RM
At 1 July 2024	159,330	1,615,880	1,775,210
Charge for the year	99,199	219,794	318,993
Reversal for the financial year	-	(345,440)	(345,440)
At 30 June 2025/1 July 2025	258,529	1,490,234	1,748,763
Reversal for the financial year	(31,264)	(51,310)	(82,574)
At 30 June 2026	227,265	1,438,924	1,666,189

11. CONTRACT ASSETS/(LIABILITIES)

	Group 2026 RM	2025 RM
Contract assets	98,040,770	56,184,256
Less: Allowance for impairment loss	(178,950)	(30,663)
	97,861,820	56,153,593
Contract liabilities	(51,449)	(1,958,297)

Contract assets are transferred to receivables when the rights become unconditional at the point of invoicing to customers. Contract liabilities primarily relate to the obligation to transfer goods or services to customer for which the Group has received the consideration or have billed the customer according to contracts milestone. Contract liabilities are recognised as revenue as the Group performs under the contract.

(i) Movement in contract assets/(liabilities)

	Group 2026 RM	2025 RM
Contract assets/(liabilities)		
At 1 July	54,195,296	33,032,077
Net revenue recognised	196,890,988	166,201,875
Net progress billing	(153,127,626)	(145,007,993)
Less: Allowance for impairment loss	(148,287)	(30,663)
At 30 June	97,810,371	54,195,296

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

11. CONTRACT ASSETS/(LIABILITIES) (CONT'D)

(ii) Revenue recognised in relation to contract liabilities

Revenue recognised during the year that was included in contract liabilities at the beginning of the financial year amounted to RM1,958,297 (2025: RM3,899,257).

(iii) Movement of the impairment loss on contract assets

	2026 RM	Group 2025 RM
At 1 July	30,663	-
Charge during the year	148,287	30,663
At 30 June	178,950	30,663

(iv) Transaction price allocated to remaining performance obligation

The Group expects to recognise revenue from remaining performance obligation for construction contracts as follows:

	2026 RM	Group 2025 RM
Within one year	247,855,254	187,887,550
More than one year but less than five years	61,896,235	147,428,756
	309,751,489	335,316,306

12. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Other receivables	3,587,177	4,590,903	-	232,609
Deposits	2,803,407	1,243,708	1,001	1,000
Prepayments	2,406,563	2,538,425	-	-
	8,797,147	8,373,036	1,001	233,609

13. AMOUNT OWING BY A SUBSIDIARY

The amount owing by a subsidiary company is unsecured, bears interest rate of 2.25% (2025: 2.50%) per annum at monthly rest and repayable on demand in cash and cash equivalents.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

14. FIXED DEPOSITS WITH LICENSED BANKS

	2026 RM	Group 2025 RM
Fixed deposits with licensed banks		
<u>Maturity period:</u>		
- Within 3 months	8,008,695	2,094,344
- later than 3 months and not later than 1 year	3,865,119	139,563
	11,873,814	2,233,907
Represented by:		
- Current	11,873,814	2,233,907

Fixed deposits with licensed banks are pledged for banking facilities granted to the Group as disclosed in Note 17 to the financial statements.

Fixed deposits with licensed banks bear interest rate ranging from 1.75% to 2.45% (2025: 2.25%) per annum at reporting date.

15. SHARE CAPITAL

	No. of shares		Company Amount (RM)	
	2026	2025	2026	2025
<u>Issued and fully paid up:</u>				
At 1 July/date of incorporation	540,128,760	100	86,176,860	10
Issuance of shares pursuant to acquisition of subsidiaries	-	432,102,860	-	60,494,400
Issuance of shares pursuant to public issue	-	108,025,800	-	27,006,450
Share issue costs	-	-	-	(1,324,000)
	540,128,760	540,128,760	86,176,860	86,176,860

16. MERGER RESERVE

The merger reserve represents the excess of the consideration paid over share capital of WDSB as at the acquisition date under the merger method of accounting.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

17. LOANS AND BORROWINGS

	2026 RM	Group 2025 RM
Current:		
Bank overdraft	7,206,991	2,099,997
Revolving credit	8,000,000	3,000,000
Term loans	2,151,322	3,361,407
Invoice financing	18,937,814	8,870,068
	36,296,127	17,331,472
Non-current:		
Term loans	4,087,306	3,738,469
Maturity of borrowings:		
- within one year	36,296,127	17,331,472
- later than one year and not later than two years	1,066,639	2,502,541
- later than two years and not later than five years	2,655,995	914,236
- later than five years	364,672	321,692
	40,383,433	21,069,941

The above loans and borrowings obtained from financial institutions are secured by the following:

- (i) First party charge over property, plant and equipment as disclosed in Note 5(ii) to the financial statements;
- (ii) First party charge over investment properties as disclosed in Note 6 to the financial statements;
- (iii) Pledge of first party fixed deposit balance as disclosed in Note 14 to the financial statements;
- (iv) Specific debenture over plant and machinery as disclosed in Note 5(ii) to the financial statements;
- (v) Joint and several guarantee by the existing and former Directors and shareholder of a subsidiary; and
- (vi) Corporate guarantee by the Company in respect of facilities granted to a subsidiary.

The annual interest rates of the above bank borrowings are as follows:

	2026 %	Group 2025 %
Bank overdraft	2.20 - 7.39	2.35
Revolving credit	5.15 - 5.82	5.99
Term loans	6.64 - 7.92	6.89
Invoice financing	6.20 - 6.42	6.37 - 6.58

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

18. LEASE LIABILITIES

	2026 RM	Group 2025 RM
At 1 July	282,945	141,693
Addition of new leases	19,144,940	273,772
Interest expense on lease liabilities	614,844	3,880
Lease payment:		
- principal portion	(150,552)	(132,520)
- interest portion	(11,149)	(3,880)
At 30 June	19,881,028	282,945
Minimum lease payments:		
- not later than one year	904,181	158,400
- later than one year and not later than five years	5,670,456	138,000
- later than five years	29,774,972	-
	36,349,609	296,400
Less: Future finance charges	(16,468,581)	(13,455)
Present value of minimum lease payments	19,881,028	282,945
Represented by:		
Current:		
Not later than one year	146,330	147,864
Non-current:		
Later than one year and not later than five years	623,389	135,081
Later than five years	19,111,309	-
	19,734,698	135,081
Total lease liabilities	19,881,028	282,945

Lease liabilities of the Group bear effective interest rate as at the end of the reporting period ranging from 2.94% to 7.27% (2025: 2.94% to 7.13%) per annum.

During the financial year, the Group and the Company made cash outflow for leases of RM8,850,541 and RM23,300 (2025: RM11,876,969 and RM Nil) respectively.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

19. HIRE PURCHASE PAYABLES

	2026 RM	Group 2025 RM
Minimum hire purchase payments:		
- not later than one year	9,960,959	12,160,185
- later than one year and not later than five years	12,968,370	16,929,513
	22,929,329	29,089,698
Less: Future finance charges	(1,902,552)	(2,451,202)
Present value of minimum hire purchase payments	21,026,777	26,638,496
Represented by:		
Current:		
Not later than one year	8,944,996	10,844,932
Non-current:		
Later than one year and not later than five years	12,081,781	15,793,564
Total hire purchase payables	21,026,777	26,638,496

Hire purchase payables are secured by existing and former Directors and shareholder of the subsidiary and by the Company.

Hire purchase payables are secured by motor vehicles and plant and machinery of the Group as disclosed in Note 5 to the financial statements.

The hire purchase payables of the Group bear effective annual interest rate as at the end of the reporting period ranging from 3.93% to 7.13% (2025: 3.93% to 7.13%) per annum.

20. DEFERRED TAX LIABILITIES

	2026 RM	Group 2025 RM
At 1 July	1,127,044	1,097,530
Recognised in profit or loss (Note 26)	120,801	29,514
At 30 June	1,247,845	1,127,044
<u>Temporary tax differences arising from:</u>		
Deferred tax assets:		
Impairment loss on trade receivables and contract assets	(458,314)	(419,703)
Contract liabilities	(20,677)	(59,848)
Lease liabilities	(208,010)	-
	(687,001)	(479,551)
Deferred tax liabilities:		
Property, plant and equipment	1,934,846	1,606,595
	1,247,845	1,127,044

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

20. DEFERRED TAX LIABILITIES (CONT'D)

Deferred tax (assets)/liabilities relate to the following:

	Property, plant and equipment RM	Lease liabilities RM	Impairment loss on trade receivables and contract assets RM	Contracts liabilities RM	Total RM
At 1 July 2024	1,534,633	-	(426,050)	(11,053)	1,097,530
Recognised in profit and loss	71,962	-	6,347	(48,795)	29,514
At 30 June 2025/1 July 2025	1,606,595	-	(419,703)	(59,848)	1,127,044
Recognised in profit and loss	328,251	(208,010)	(38,611)	39,171	120,801
At 30 June 2026	1,934,846	(208,010)	(458,314)	(20,677)	1,247,845

21. TRADE PAYABLES

	2026 RM	Group 2025 RM
Trade payables		
- Related parties	22,500	25,524
- Third parties	59,314,178	41,619,201
	59,336,678	41,644,725
Retention sum payables		
- Third parties	6,280,187	5,079,735
	65,616,865	46,724,460

Trade payables are non-interest bearing and the Group's normal trade credit term ranges from 30 to 60 days (2025: 30 to 60 days).

22. OTHER PAYABLES AND ACCRUALS

	2026 RM	Group 2025 RM	Company 2026 RM	2025 RM
Other payables	3,850,146	6,930,536	76,774	31,602
Accruals	1,094,898	1,353,264	48,800	68,500
	4,945,044	8,283,800	125,574	100,102

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

23. REVENUE

	2026 RM	Group 2025 RM
Trading of construction materials	5,679,381	9,835,425
Provision of construction services	196,890,988	166,199,875
Provision of machineries and commercial vehicles for hire	748,522	4,585,217
	203,318,891	180,620,517
Timing of revenue recognition:		
- At a point in time	11,183,040	13,535,711
- Over time	192,135,851	167,084,806
	203,318,891	180,620,517

24. FINANCE COSTS

	2026 RM	Group 2025 RM
Interest on:		
Bank overdraft	328,955	139,983
Bank guarantee commission	141,049	168,924
Invoice financing	872,008	392,073
Hire purchase payables	1,457,188	2,076,390
Lease liabilities	614,844	3,880
Revolving credit	411,907	179,107
Term loans	515,661	374,976
	4,341,612	3,335,333
Less borrowing cost capitalised:		
- lease liability interest	(433,122)	-
	3,908,490	3,335,333

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

25. PROFIT/(LOSS) BEFORE TAX

Profit/(Loss) before tax is arrived at after charging/(crediting):

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Auditors' remuneration				
<u>Statutory</u>				
- current year	150,000	130,000	40,000	40,000
<u>Non-statutory</u>				
- current year	10,000	10,000	10,000	10,000
Incorporation fee	3,210	-	-	-
Bad debt written off	-	64,000	-	-
Depreciation of property, plant and equipment	13,339,708	13,641,694	-	-
Employee benefit expenses:			-	-
- salaries, wages and bonus	12,897,522	13,193,710	-	-
- defined contribution plan	937,731	879,160	-	-
- social security contributions	124,154	141,343	-	-
- other staff-related expenses	275,067	415,623	-	-
Loss/(Gain) on disposal of property, plant and equipment	270,154	(801,500)	-	-
Interest income	(118,993)	(79,913)	(505,555)	(68,515)
Net impairment loss on trade receivables and contract assets	65,713	4,217	-	-
Expenses related to variable lease payments	128,655	93,143	23,300	-
Expenses relating to leases of low-value assets	3,763,657	4,840,702	-	-
Expenses relating to short-term leases	4,796,528	6,875,364	-	-
Expenses recognised in cost of sales:				
Depreciation of property, plant and equipment	12,489,363	12,989,993	-	-
Employee benefit expenses:				
- salaries, wages and bonus	8,756,222	10,362,951	-	-
- contribution to defined contribution plan	455,715	585,311	-	-
- social security contributions	77,717	106,809	-	-
- other staff-related expenses	116,683	244,609	-	-
Expenses related to variable lease payments	104,332	92,158	-	-
Expenses relating to leases of low-value assets	3,755,542	4,775,062	23,300	-
Expenses relating to short-term leases	4,761,028	6,875,364	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

26. TAX EXPENSE

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Income tax:				
- Current year	2,466,625	4,727,248	-	-
- Underprovision in prior year	746	17,358	-	-
	2,467,371	4,744,606	-	-
Deferred tax: (Note 20)				
- Current year	365,196	(103,931)	-	-
- (Over)/Underprovision of deferred tax in prior year	(244,395)	133,445	-	-
	120,801	29,514	-	-
	2,588,172	4,774,120	-	-

Reconciliation of tax expense applicable to profit/(loss) before tax at the statutory income tax rate to tax expense at the effective income tax rate of the Group and of the Company are as follows:

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Profit/(Loss) before tax	9,785,898	15,133,527	(824,921)	(2,779,643)
Malaysian statutory tax rate of 24%	2,348,616	3,632,046	(197,981)	(667,114)
Tax effect in respect of:				
Non-taxable income	(162,362)	(885)	-	-
Non-deductible expenses	645,567	992,156	197,981	667,114
Underprovision of current tax in prior year	746	17,358	-	-
(Over)/Underprovision of deferred tax in prior year	(244,395)	133,445	-	-
Tax expense	2,588,172	4,774,120	-	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

27. EARNINGS PER SHARE ("EPS")

Basic and diluted EPS are calculated by dividing the profit for the financial year attributable to owners of the Company by the weighted average number of ordinary shares in issue for the financial year.

	2026	Group 2025
Profit for the financial year attributable to owners of the Company (RM)	7,314,033	10,359,407
Weighted average number of ordinary shares in issue (unit)	540,128,760	284,714,474
Basic and diluted EPS (Sen)	1.35	3.64

There were no dilutive potential equity instruments in issue at the end of each financial year that have dilutive effect on the EPS.

28. CASH AND CASH EQUIVALENTS

	2026 RM	Group 2025 RM	Company 2026 RM	2025 RM
Fixed deposits with licensed banks	11,873,814	2,233,907	-	-
Cash and bank balances	17,994,244	24,238,791	1,106	14,766,923
Bank overdraft (Note 17)	(7,206,991)	(2,099,997)	-	-
	22,661,067	24,372,701	1,106	14,766,923
Less: Fixed deposits pledged with licensed banks	(11,873,814)	(2,233,907)	-	-
	10,787,253	22,138,794	1,106	14,766,923

29. RELATED PARTY DISCLOSURES

29.1 Identity of related parties

Parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and the party are subject to common control. Related parties could be individual or other entities.

Related parties of the Group include:

- (i) Company's holding company;
- (ii) Subsidiaries of the Company;
- (iii) Entities in which Directors have substantial financial interest; and
- (iv) Key management personnel of the Group and of the Company's holding company, comprising persons (including directors) having the authority and responsibility for planning, directing and controlling the activities directly or indirectly. The key management personnel include members of the senior management of the Group.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

29. RELATED PARTY DISCLOSURES (CONT'D)

29.2 Significant related party transactions

Significant related party transactions other than as disclosed elsewhere in the financial statements are as follows:

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Labour charges				
- related party	-	(3,024)	-	-
Lease payment				
- related party	(144,000)	(122,000)	-	-
Interest income				
- a subsidiary	-	-	472,344	51,124

29.3 Compensation of Directors and key management personnel

The remuneration of Directors and key management personnel of the Group and of the Company during the financial year and the comparative prior year are as follows:

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Directors' compensation:				
Director fees	166,000	46,500	166,000	46,500
Remuneration and other emoluments	783,427	709,791	13,500	-
Defined contribution plan	66,012	85,175	-	-
Other benefits	2,785	2,668	-	-
	1,018,224	844,134	179,500	46,500
Key management personnel's compensation:				
Salaries, bonus and allowances	1,131,596	889,250	-	-
Defined contribution plan	142,774	129,912	-	-
Other benefits	195,006	209,816	-	-
	1,469,376	1,228,978	-	-
	2,487,600	2,073,112	179,500	46,500

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

30. SEGMENT INFORMATION

The Group has four (2025: three) reportable operating segments described below:

Operating segments	Nature
Trading	Buying and selling of construction materials.
Hiring	Provision of machineries and commercial vehicles for hire.
Construction	Provision of earthworks and civil engineering services.
Sale of renewable energy	Sale of electricity generated through solar plant.

For each reportable operating segment, management reports the segment results separately and the operating decision maker reviews the results on a quarterly basis.

Operating segments

	Construction RM	Trading RM	Hiring RM	Sale of renewable energy ** RM	Total RM
2026					
Revenue	196,890,988	5,679,381	748,522	-	203,318,891
Cost of sales	(174,784,922)	(5,091,908)	(668,760)	-	(180,545,590)
Gross profit	22,106,066	587,473	79,762	-	22,773,301
Results					
Other operating income					1,236,949
Net impairment loss on financial assets and contract assets					(65,713)
Administrative expenses					(9,979,995)
Other operating expenses					(270,154)
Finance costs					(3,908,490)
Profit before tax					9,785,898
Tax expense					(2,588,172)
Net profit for the financial year					7,197,726

** The renewable energy segment has yet to commence revenue generation during the year.

	Construction RM	Trading RM	Hiring RM	Total RM
2025				
Revenue	166,199,875	9,835,425	4,585,217	180,620,517
Cost of sales	(141,007,604)	(9,472,811)	(2,883,288)	(153,363,703)
Gross profit	25,192,271	362,614	1,701,929	27,256,814
Results				
Other operating income				1,149,088
Net impairment loss on financial assets and contract assets				(4,217)
Administrative expenses				(9,868,825)
Other operating expenses				(64,000)
Finance costs				(3,335,333)
Profit before tax				15,133,527
Tax expense				(4,774,120)
Net profit for the financial year				10,359,407

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

30. SEGMENT INFORMATION (CONT'D)

Geographical segment

The Group operates predominantly in Malaysia and hence, no geographical segment is presented.

Major customers

Revenue from external customers that contributed 10% or more to the total revenue recognised is as follows:

	2026 RM	Group 2025 RM
Customer A	58,624,359	46,258,556
Customer B	30,094,130	39,153,197
Customer C	40,732,997	35,564,263
Customer D	1,776,035	35,422,544
Customer E	31,491,210	-

31. FINANCIAL INSTRUMENTS

31.1 Classification of financial instruments

Financial assets and financial liabilities are measured on an ongoing basis at either fair value or amortised cost based on their respective classification. The significant accounting policies in Note 3.5 and Note 3.6 describe how the classes of financial instruments are measured, and how income and expense, including fair value gains and losses, are recognised.

The table below provides an analysis of financial instruments in the statement of financial position by the classes and categories of financial instruments to which they are assigned and therefore by the measurement basis, as follows:

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Financial asset				
<u>At fair value through profit or loss</u>				
Other investments	1,219,929	775,971	-	-
<u>At amortised cost:</u>				
Trade receivables	50,040,905	54,589,220	-	-
Other receivables and deposits	5,429,143	5,834,611	1,001	233,609
Amount owing by a subsidiary	-	-	22,087,200	7,888,224
Fixed deposits with licensed banks	11,873,814	2,233,907	-	-
Cash and bank balances	17,994,244	24,238,791	1,106	14,766,923
	85,338,106	86,896,529	22,089,307	22,888,756
Financial liabilities				
<u>At amortised cost:</u>				
Trade payables	65,616,865	46,724,460	-	-
Other payables and accruals	4,945,044	8,283,800	125,574	100,102
Loans and borrowings	40,383,433	21,069,941	-	-
Lease liabilities	19,881,028	282,945	-	-
Hire purchase payables	21,026,777	26,638,496	-	-
	151,853,147	102,999,642	125,574	100,102

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

31. FINANCIAL INSTRUMENTS (CONT'D)

31.2 Net gains and losses arising from financial instruments

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Net gains/(losses) arising from:				
Financial assets measured at fair value through profit or loss	9,377	3,686	-	-
Financial assets measured at amortised cost	43,904	8,009	33,211	17,390
Financial liabilities measured at amortised cost	(3,767,441)	(3,166,409)	-	-
	(3,714,160)	(3,154,714)	33,211	17,390

31.3 Financial risk management policies

The Group is exposed to financial risk arising from its operations and the use of financial instruments. The key financial risks include interest rate risk, credit risk and liquidity risk.

The Board of Directors reviews and agrees policies and procedures for the management of these risks, which are executed by the Directors. The Group's financial risk management policies are to ensure that adequate financial resources are available for the development of the Group's operations whilst managing its interest rate risk, credit risk and liquidity risk. The Group operates within clearly defined guidelines that are approved by the Board of Directors.

The following sections provide details regarding the Group's exposure to the abovementioned financial risks and the objectives, policies and processes for the management of those risks.

(i) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group manages the net exposure to interest rate risks by maintaining sufficient lines of credit to obtain acceptable lending costs and by monitoring the exposure to such risks on an ongoing basis. Management does not enter into interest rate hedging transactions as the cost of such instruments outweighs the potential risk arising from interest rate fluctuations.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

31. FINANCIAL INSTRUMENTS (CONT'D)

31.3 Financial risk management policies (cont'd)

(i) Interest rate risk (cont'd)

The interest rate profile of the Group's and the Company's significant interest bearing financial instruments, classified by their respective carrying amounts as at end of the financial year is as follows:

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Fixed rate instruments				
<i>Financial assets</i>				
Fixed deposits with licensed banks	11,873,814	2,233,907	-	-
Amount owing by a subsidiary	-	-	22,087,200	7,888,224
	11,873,814	2,233,907	22,087,200	7,888,224
<i>Financial liabilities</i>				
Loans and borrowings	18,937,814	8,870,068	-	-
Lease liabilities	19,881,028	282,945	-	-
Hire purchase payables	21,026,777	26,638,496	-	-
	59,845,619	35,791,509	-	-
Floating rate instruments				
<i>Financial liabilities</i>				
Loans and borrowings	21,445,619	12,199,873	-	-

Interest rate risk sensitivity analysis

Sensitivity analysis is not disclosed for fixed rate instruments as fixed rate instruments are not exposed to interest rate risk and are measured at amortised cost.

A 50 basis point increase in the interest rate of floating rate instruments as at the end of the reporting period would have decreased the Group's profit before tax by RM107,228 (2025: RM60,999). A 50 basis point decrease would have had an equal but opposite effect on the profit before tax. This assumes that all other variables remain constant.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

31. FINANCIAL INSTRUMENTS (CONT'D)

31.3 Financial risk management policies (cont'd)

(ii) Credit risk

Credit risk is the risk of financial loss to the Group that may arise if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its trade and other receivables, contract assets, amount owing by related parties, other investments, fixed deposits with licensed banks and bank balances.

(a) Trade receivables and contract assets

Management has in place credit procedures to monitor and minimise the exposure to default. Trade receivables and contract assets are monitored on a regular and ongoing basis. Credit evaluations are performed on all customers requiring credit over certain amount.

Credit risk concentration profile

The Group has no significant concentration of credit risk except for the amounts owing by three customers (2025: two) which constituted 64% (2025: 66%) of its trade receivables as at the end of the reporting period.

Exposure to credit risk, credit quality and collateral

At the end of the financial year, the Group's maximum exposure to credit risk is represented by the carrying amount of trade receivables and contract assets recognised in the statement of financial position. Trade receivables and contract assets are not secured by any collateral.

Ageing analysis and impairment losses

Ageing analysis of trade receivables is disclosed in Note 10. The Group does not maintain ageing analysis for contract assets.

The Group categorises a trade receivable as impaired when contractual payments that are more than 365 days past due. Financial assets are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. Where receivables have been written off, the Group continues to engage enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss.

The Group provides for lifetime expected credit losses for all trade receivables and contract assets. An impairment analysis is performed at each reporting date using provision matrix to measure expected credit losses for all trade receivables and contract assets. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the day past due.

The expected credit losses below also incorporate forward-looking information such as forecast of economic conditions where the gross domestic product is expected to deteriorate over the next year, leading to increase in the number of defaults.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

31. FINANCIAL INSTRUMENTS (CONT'D)

31.3 Financial risk management policies (cont'd)

(ii) Credit risk (cont'd)

(a) Trade receivables and contract assets (cont'd)

Ageing analysis and impairment losses (cont'd)

The expected credit losses for trade receivables and contract assets are as follows:

	Contract assets	Trade receivables				Total
		Current	30 days past due	60 days past due	90 days past due	More than 90 days past due
Group 2026						
Expected loss rate (%)	0.18	0.20	1.23	0.07	0.17	1.42
Gross carrying amount (RM)	98,040,770	39,540,630	39,540,630	428,905	760,981	5,279,932
Loss allowance (RM)	178,950	80,914	70,059	291	1,281	74,720
Impaired receivables (RM)						406,215
						1,438,924
Total impairment (RM)						1,845,139
2025						
Expected loss rate (%)	0.05	0.06	0.83	1.23	2.19	1.38
Gross carrying amount (RM)	56,184,256	36,764,172	7,048,144	549,029	911,933	11,064,706
Loss allowance (RM)	30,663	20,315	58,340	6,739	20,010	153,125
Impaired receivables (RM)						289,192
						1,490,234
Total impairment (RM)						1,779,426

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

31. FINANCIAL INSTRUMENTS (CONT'D)

31.3 Financial risk management policies (cont'd)

(ii) Credit risk (cont'd)

(b) Other receivables

Exposure to credit risk, credit quality and collateral

Other receivables balances are monitored on an ongoing basis.

As the Group does not hold any collateral, the maximum exposure to credit risk is represented by the carrying amount of other receivables as at the end of the reporting period.

Ageing analysis and impairment losses

The Group does not maintain ageing analysis for other receivables. Based on past experience, management determined that no impairment is necessary in respect of other receivables. There had been no allowance for impairment losses on other receivables during the financial year.

(c) Amount owing by a subsidiary (non-trade balance)

Exposure to credit risk, credit quality and collateral

The Company considered loan and advances to a subsidiary to have low credit risk. The Company determines that there is a significant increase in credit risk when the financial position of the subsidiary has deteriorated significantly. As the Company is able to determine the timing of payment of the receivable, the Company considers the loan and advances and the amount to be in default when the subsidiary is not able to pay upon demand and the amount to be credit impaired when the subsidiary is unlikely to repay the loan or advance in full or face a deficit in its total equity.

As the Company does not hold any collateral, the maximum exposure to credit risk is represented by the carrying amount of amount owing by a subsidiary as at the end of the reporting period.

Ageing analysis and impairment losses

The Company does not maintain ageing analysis for amount owing by a subsidiary.

The Company determines the probability of default for amount owing by a subsidiary using internal information available. The Company is of the view that the loss allowance is immaterial and hence, it is not provided for.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

31. FINANCIAL INSTRUMENTS (CONT'D)

31.3 Financial risk management policies (cont'd)

(ii) Credit risk (cont'd)

(d) Other financial assets

Other financial assets such as other investments and cash and cash equivalents are held with financial institutions. The Group minimises credit risk by dealing exclusively with high credit rating counterparties.

Exposure to credit risk, credit quality and collateral

In view of the sound credit rating of counterparties, management does not expect any counterparty to fail to meet its obligations. As at the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of other investments, fixed deposits with licensed banks and bank balances in the statement of financial position.

Impairment losses

The credit risk for other financial assets are low as those assets are held with financial institutions with high quality external credit ratings. Consequently, the Group is of the view that loss allowance is not material and hence, it is not provided for.

(e) Financial guarantee contracts

The Company is exposed to credit risk in relation to financial guarantees given to banks in respect of loans granted to subsidiaries. The Company monitors the results of the subsidiaries and their repayment on an on-going basis. The maximum exposure to credit risks amounts to RM33,221,276 (2025: RM19,469,775) representing the maximum amount the Company could pay of the guarantee is called on. As at the reporting date, there was no loss allowance for impairment as determined by the Company for the financial guarantee. The financial guarantees have not been recognised since the fair value on initial recognition was not material as the guarantee is provided as credit enhancement to subsidiaries' secured borrowings.

(iii) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's objective is to maintain a balance between continuity of funding and flexibility of cash flow through the use of standby credit facilities.

The Group maintains a level of cash and cash equivalents deemed adequate by management to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they fall due.

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier, or at significantly different amounts.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

31. FINANCIAL INSTRUMENTS (CONT'D)

31.3 Financial risk management policies (cont'd)

(ii) Credit risk (cont'd)

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and the Company's financial liabilities at the end of the reporting period based on undiscounted contractual payment:

	Carrying amount RM	Contractual undiscounted cash flows RM	On demand or within one year RM	Two to five years RM	More than five years RM
Group					
2026					
Trade payables	65,616,865	65,616,865	62,365,753	3,251,112	-
Other payables and accruals	4,945,044	4,945,044	4,945,044	-	-
Loans and borrowings	40,383,433	42,004,493	37,119,400	4,471,219	413,874
Hire purchase payables	21,026,777	22,929,329	9,960,959	12,968,370	-
Lease liabilities	19,881,028	36,349,609	904,181	5,670,456	29,774,972
	151,853,147	171,845,340	115,295,337	26,361,157	30,188,846
2025					
Trade payables	46,724,460	46,724,460	44,166,335	1,035,221	1,522,904
Other payables and accruals	8,283,800	8,283,800	8,283,800	-	-
Loans and borrowings	21,069,941	21,779,915	17,714,896	2,663,383	1,401,636
Hire purchase payables	26,638,496	29,089,697	12,160,184	16,929,513	-
Lease liabilities	282,945	296,400	158,400	138,000	-
	102,999,642	106,174,272	82,483,615	20,766,117	2,924,540
Company					
2026					
Other payables and accruals	125,574	125,574	125,574	-	-
Financial guarantee contracts*	-	33,221,276	33,221,276	-	-
	125,574	33,346,850	33,346,850	-	-
2025					
Other payables and accruals	100,102	100,102	100,102	-	-
Financial guarantee contracts*	-	19,469,775	19,469,775	-	-
	100,102	19,569,877	19,569,877	-	-

* This has been included for illustration purposes only as the related financial guarantee contracts as disclosed in Note 31.3 (e) have not crystallised as at the end of reporting period.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

31. FINANCIAL INSTRUMENTS (CONT'D)

31.4 Fair value of financial instruments

(i) Financial instruments not carried at fair value

- (a) Financial assets and financial liabilities maturing within the next 12 months approximate their fair values due to the relatively short term maturity of these financial instruments.
- (b) The fair value of lease liabilities is determined by discounting the relevant cash flows using current interest rates for similar instruments as at end of the reporting period and the Group does not anticipate the carrying amounts recorded at the reporting date to be significantly different from the values that would eventually be settled.
- (c) The carrying amount of floating rate term loans approximate their fair values as these instruments bear interest at variables rates.

(ii) Financial instruments carried at fair value

Financial assets carried at fair value is disclosed in Note 31.1. The fair value of the financial asset at fair value through profit or loss is classified at Level 3 of the fair value hierarchy. There was no material transfer between Level 1,2 and 3 during the reporting period.

32. CAPITAL MANAGEMENT

The primary objective of the Group's and the Company's capital management is to ensure that they maintain a strong credit rating and healthy capital ratios in order to support their business and maximise shareholder value.

The Group and the Company manage their capital structure and make adjustments to it, in light of changes in economic conditions. To maintain or adjust capital structure, the Group and the Company may adjust the dividend payment, return capital to its shareholders or issue new shares.

	Group		Company	
	2026 RM	2025 RM	2026 RM	2025 RM
Loans and borrowings*	40,383,433	21,069,941	-	-
Hire purchase payables	21,026,777	26,638,496	-	-
Less: Fixed deposits with licensed banks	(11,873,814)	(2,233,907)	-	-
Less: Cash and bank balances	(17,994,244)	(24,238,791)	(1,106)	(14,766,923)
Net debt	31,542,152	21,235,739	(1,106)	(14,766,923)
Total equity	109,612,150	102,414,394	82,458,133	83,283,054
Net gearing ratio	0.29	0.21	Net cash	Net cash

* Excluded lease liabilities for right-of-use assets arising from rental properties and land lease.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

33. CAPITAL COMMITMENT

	2026 RM	Group 2025 RM
Approved and contracted for: Solar asset	640,000	-
Approved but not contracted for: Property, plant and equipment	6,587,000	6,960,000
	7,227,000	6,960,000

34. SIGNIFICANT EVENTS

Significant events during and subsequent to the financial year are as follows:

- (a) On 19 December 2025, the Group entered into a Power Purchase Agreement ("PPA") with Tenaga Nasional Berhad ("TNB") for the development and operation of a 70MWac solar photovoltaic power plant ("solar asset") in Pendang, Kedah. Under the PPA, electricity generated by the facility will be sold to TNB for a period of 21 years from the commercial operation date. As at 30 June 2026, the project remained under development and had not commenced commercial operations. The scheduled commercial operation date under the PPA is 29 February 2028.
- (b) On 30 January 2026, the Group had entered into a sub-lease agreement for the lease of land in Mukim Ayer Puteh, Kedah for the development and operation of its solar asset for lease period of 25 years.
- (c) In support of the development of the solar asset, the Group also accepted a letter of offer dated 3 April 2026 from a licensed financial institution for financing facilities comprising a term loan facility of RM198,686,000 and bank guarantee facilities amounting to RM65,000,000. As at 30 June 2026, no amount had been drawn down from the facilities and accordingly, no corresponding borrowing has been recognised in the financial statements.
- (d) On 2 July 2026, the Company incorporated a wholly-owned subsidiary, WD RE Sdn. Bhd., with an issued share capital of RM100, comprising 100 ordinary shares.
- (e) On 3 August 2026, WDSB subscribed for 51 ordinary shares in a new subsidiary, WD Training Force Sdn. Bhd. ("WDTF") for a total consideration of RM51, representing a 51% equity interest in WDTF.

35. CONTINGENT LIABILITIES

	2026 RM	Group 2025 RM	Company 2026 RM	2025 RM
Bank guarantee given to customers and supplier for performance bond	16,886,483	10,599,707	-	-
Performance bond as security for project obligations*	3,700,000	-	-	-

- * The Group has provided the performance bond in favour of Suruhanjaya Tenaga in respect of its obligations under a PPA entered into with TNB for a 70MW Large Scale Solar PV project. As at the reporting date, no claim has been made against the bond and no provision has been recognised in the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026 (CONT'D)

36. COMPARATIVE FIGURES

In the previous financial year, plant and machinery and motor vehicles under hire purchase arrangement and the related hire purchase payables of the Group were classified in property, plant and equipment and lease liabilities respectively.

During the financial year, the nature of hire purchase arrangement of the Group was re-assessed, and the plant and machinery and motor vehicles and related hire purchase payables were reclassified as hire purchase payables.

The comparative figures have been reclassified to conform with the current year's presentation. The reclassifications have no net effect on the profit and cash flows of the Group for the current and previous year.

The effects arising from the reclassification are as follows:

	As previously reported RM	Reclassification RM	As reclassified RM
Group			
Statement of Financial Position as at 30 June 2025			
Liabilities			
Non-current liabilities			
Hire purchase payables	-	15,793,564	15,793,564
Lease liabilities	15,928,645	(15,793,564)	135,081
Current liabilities			
Hire purchase payables	-	10,844,932	10,844,932
Lease liabilities	10,992,796	(10,844,932)	147,864

In addition to the above, certain comparative figures have been reclassified to conform with current year's presentation of the financial statements.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF WAWASAN DENGKIL HOLDINGS BERHAD (INCORPORATED IN MALAYSIA)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of **Wawasan Dengkil Holdings Berhad ("the Company")**, which comprise the statements of financial position as at 30 June 2026, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 92 to 138.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026, and of their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), as applicable to audits of financial statements of public interest entities, and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of financial statements of the Group and of the Company for the current year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF WAWASAN DENGKIL HOLDINGS BERHAD (INCORPORATED IN MALAYSIA) (CONT'D)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Key Audit Matters (cont'd)

(a) Group

Key audit matter	How our audit addressed the key audit matters
<i>Revenue recognition – Construction contracts</i> Refer to Note 23 to the financial statements. For the financial year ended 30 June 2026, the Group recognised revenue from construction contracts amounting to RM196,890,988. Revenue recognised for construction contracts reflects the Group's progress towards complete satisfaction of its performance obligation which is measured by the percentage of completion for each construction contract. The percentage of completion is determined from the proportion of actual contract costs incurred for work performed to date to the estimated total contract costs. This is a key audit matter as evaluating the extent of construction costs incurred, the accuracy of the budgeted contract costs and the determination of the percentage of completion of each contract require significant judgement and estimates by the management.	Our audit procedures included, among others, the following: • Obtained understanding of management's project costing process to arrive at project budgeted cost, as well as the amount of contract revenue recognised in the financial statements; • For selected contracts: (i) evaluated the estimated cost to complete by agreeing to internal budget and supporting documents, assessing appropriateness of management's calculations and comparing to actual costs incurred; (ii) agreed contract sums to contracts entered by the Group; and (iii) agreed total costs incurred during the year to subcontractor invoices. • Performed verification on the actual progress billings issued and actual cost incurred during the financial year; • Assessed the reasonableness of revision of estimated costs to complete and considered potential contract loss; and • Assessed the completeness, accuracy and appropriateness of disclosures as required by MFRS 15. Based on procedures performed, no material exceptions were noted.
<i>Recoverability of trade receivables and contract assets</i> Refer to Note 10 and Note 11 to the financial statements. For the financial year ended 30 June 2026, the Group recorded trade receivables and contract assets of RM147,902,725, which represents 56.29% of the Group's total assets. This amount is presented after impairment losses on trade receivables and contract assets of RM1,845,139. The Group assessed on a forward-looking basis the expected credit loss ("ECL") associated with its trade receivables and contract assets using the simplified approach. The impairment assessment involved significant judgement and there is inherent uncertainty in the assumptions applied by the management based on the Group's past history of impairment loss, risk profile and financial condition of trade receivables, existing market conditions as well as forward-looking information relating to the assessment. This is a key audit matter due to the inherent subjectivity that is involved in making judgement in relation to credit risks exposure in assessing the recoverability of trade receivables and contract assets.	Our audit procedures included, among others, the following: • Reviewed contractual terms to ensure the Group has contractual right to recognise revenue and collect payments; • Obtained confirmation from major and sampled trade receivables on outstanding balances as at the reporting date; • Reviewed collections from major and sampled receivables during and subsequent to the financial year; and • Reviewed ageing reports and reperformed management's assessment of impairment loss using the expected credit loss model. • Reviewed progress billings related to contract assets at reporting date. Based on procedures performed, no material exceptions were noted.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF WAWASAN DENGKIL HOLDINGS BERHAD (INCORPORATED IN MALAYSIA) (CONT'D)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Key Audit Matters (cont'd)

(b) Company

We do not have any key audit matters in connection with the audit of the separate financial statements of the Company to communicate in our report.

Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report (but does not include the financial statements of the Group and of the Company and our auditors' report thereon), which we obtained prior to the date of this auditors' report and the remaining parts of the annual report, which are expected to be made available to us after that date.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the remaining parts of the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the Directors and take appropriate action in accordance with approved standards on auditing in Malaysia and ISAs.

Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards of auditing in Malaysia and ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF WAWASAN DENGKIL HOLDINGS BERHAD (INCORPORATED IN MALAYSIA) (CONT'D)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONT'D)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards of auditing in Malaysia and ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- (i) Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (ii) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- (iii) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- (iv) Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- (v) Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- (vi) Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF WAWASAN DENGKIL HOLDINGS BERHAD
(INCORPORATED IN MALAYSIA) (CONT'D)

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

ECOVIS MALAYSIA PLT
AF 001825
Chartered Accountants

Kuala Lumpur
20 October 2026

EILEEN LIM EE LING
03633/02/2028 J
Chartered Accountant

ADDITIONAL COMPLIANCE INFORMATION

1. UTILISATION OF PROCEEDS FROM IPO

Our Company was listed on the ACE Market of Bursa Securities on 25 March 2025. In conjunction with our IPO, our Company undertook a public issue of 108,025,800 new ordinary shares at an issue price of RM0.25 per share, raising total gross proceeds of RM27.01 million.

As at 30 June 2026, the status of utilisation of proceeds raised from the IPO is summarised as follows:

Description of Utilisation	Proposed Utilisation (RM'000)	Actual Utilisation (RM'000)	Balance (RM'000)	Estimated Timeframe for Utilisation from Date of Listing	Revised Timeframe for Utilisation from Date of Listing
Purchase of machineries and commercial vehicles	7,580	(993)	6,587	Within 12 months	Within 24 months
Project working capital	9,850	(9,850)	-	Within 12 months	-
General working capital	1,426	(1,426)	-	Within 12 months	-
Repayment of bank borrowings	3,850	(3,850)	-	Within 6 months	Within 15 months
Office renovations	300	(300)	-	Within 12 months	-
Estimated listing expenses	4,000	(4,000)	-	Within 1 month	-
Total	27,006	(20,419)	6,587		

The utilisation of proceeds disclosed above should be read in conjunction with the prospectus of our Company dated 28 February 2025 and the announcement in relation to the extension of time for the utilisation of IPO proceeds dated 29 January 2026 and 27 March 2026.

2. AUDIT AND NON-AUDIT FEES PAID/PAYABLE TO EXTERNAL AUDITOR

The audit and non-audit fees paid or payable to the External Auditor, Ecovis Malaysia PLT, by our Company and our Group for FYE 2026 were as follows:

	Company (RM'000)	Group (RM'000)
Audit Fees	40	150
Non-Audit Fees		
• Review of the Statement on Risk Management and Internal Control	10	10
Total	50	160

ADDITIONAL COMPLIANCE INFORMATION (CONT'D)

3. MATERIAL CONTRACTS

Save as disclosed below, there were no material contracts entered into by our Company and its subsidiaries involving the interests of the Directors, chief executive who is not a director or major shareholders which were either still subsisting at the end of FYE 2026 or entered into since the end of the previous financial year:

On 14 October 2025, WDSKSB was incorporated to undertake the development of a 70 MW large scale Solar PV plant, together with ancillary equipment and facilities, under the LSS Petra 5+ programme at Mukim Ayer Puteh, Daerah Pendang, Kedah ("**Project LSS5+**"), a project for which the consortium comprising WDSB, a wholly-owned subsidiary of our Company, PMVSB and a joint venture partner had been shortlisted by the Energy Commission on 2 September 2025.

Upon incorporation, WDSKSB had an issued share capital of RM100 comprising 100 ordinary shares, held by WDSB (51.0%), PMVSB (19.0%) and a joint venture partner (30.0%). To mitigate the potential conflicts of interest, and following the approval of the Energy Commission, PMVSB transferred its 19.0% equity interest in WDSKSB to WDSB on 18 November 2025 for a nominal cash consideration of RM19.00. As a result, WDSKSB became a 70.0%-owned subsidiary of WDSB, while the joint venture partner retained the remaining 30.0% equity interest.

On 19 November 2025, WDSB, WDSKSB and the joint venture partner entered into a shareholders' agreement ("**SHA**") to regulate their respective rights, duties and obligations in relation to the conduct of the business and affairs of WDSKSB (the "**Proposed Joint Venture**").

As at the date of SHA, WDSB and the joint venture partner estimated the total investment cost for Project LSS5+ to be approximately RM187.00 million. Based on the terms of the SHA, approximately 15.0% of the total investment cost (approximately RM28.05 million) will be funded by way of equity contributions and/or shareholder advances by the shareholders of WDSKSB in proportion to their respective shareholdings, while the remaining approximately 85.0% (approximately RM158.95 million) will be funded by way of bank borrowings or other external financing to be obtained by WDSKSB. Accordingly, WDSB's share of the equity contribution is approximately RM19.63 million.

Mr Lim Soon Yik and Mr Lim Kok Seng, being the Executive Directors and substantial shareholders of our Company, and Mr Lim Soon Keat and Mr Sich Kah Yong, being the substantial shareholders of our Company, are deemed interested in the Proposed Joint Venture by virtue of their family relationships with the directors and shareholders of PMVSB. T Force Holdings Sdn Bhd, being a major shareholder of our Company, is also deemed interested in the Proposed Joint Venture by virtue of the common directorships and shareholdings of the aforementioned Directors and major shareholders.

Notwithstanding the transfer of its equity interest, PMVSB was a major shareholder of WDSKSB within the 6 months preceding the date of the announcement of Proposed Joint Venture and is therefore regarded as a related party in relation to the Proposed Joint Venture pursuant to Rule 10.02(f) of the AMLR.

The Proposed Joint Venture was approved by shareholders at the Extraordinary General Meeting held on 19 December 2025. Accordingly, the SHA became unconditional and remains subsist as at the date of this Annual Report.

4. RRPT

During FYE 2026, there was no RRPT which required shareholders' mandate.

ADDITIONAL COMPLIANCE INFORMATION (CONT'D)

5. DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

Pursuant to Rule 9.25A of the AMLR, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from our Group's business activities and interest-based financial position.

(a) Group Total Income and Total Assets

Total Income	Remarks	Group	
		2026 (RM)	2025 (RM)
Revenue		203,318,891	180,620,517
Other income		1,236,949	1,149,088
Total		204,555,840	181,769,605
Total Assets		262,764,591	208,751,747

(b) Business Activities

Shariah Non-Compliant Activities	Remarks	Group	
		2026 (RM)	2025 (RM)
Interest income		-	2,589
Total		-	2,589

(c) Component of Financial Position

(i) Cash Component

Islamic Account/ Instruments	Remarks	Group	
		2026 (RM)	2025 (RM)
Cash at bank (exclude cash in hand)		13,648,348	23,704,039
Cash in hand		29,739	84,103
Deposits with licensed bank		8,073,814	2,233,907
Total		21,751,901	26,022,049

Conventional Account/ Instruments	Remarks	Group	
		2026 (RM)	2025 (RM)
Cash at bank (exclude cash in hand)		4,316,157	450,649
Deposits with licensed bank		3,800,000	-
Total		8,116,157	450,649

ADDITIONAL COMPLIANCE INFORMATION (CONT'D)

5. DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING (CONT'D)

(c) Component of Financial Position (Cont'd)

(ii) Debt Component

Islamic Financing	Remarks	Group	
		2026 (RM)	2025 (RM)
Current			
Term financing		2,151,322	3,361,407
Bank overdrafts		2,219,087	2,099,997
Revolving credit and financing		3,000,000	3,000,000
Invoice financing		18,937,814	8,870,068
Non-Current			
Term financing		4,087,306	3,738,469
Total		30,395,529	21,069,941

		Group	
Conventional Borrowing	Remarks	2026 (RM)	2025 (RM)
Current			
Bank overdrafts		4,987,904	-
Revolving credit and loans		5,000,000	-
Hire purchase payables		8,944,996	10,844,932
Non-Current			
Hire purchase payables		12,081,781	15,793,564
Total		31,014,681	26,638,496

LIST OF PROPERTIES

No.	Title Details	Beneficial Owner	Tenure	Description of Property/ Existing Use	Category of Land Use/ Land Area (sq. ft.)	Acquisition Date	Approximate Age of Building	Audited Net Book Value as at 30 June 2026 (RM'000)
1	PM 2293, Lot 15899, Mukim Dengkil Daerah Sepang Selangor	WDSB	Leasehold 99 years, expiring on 4 October 2094 (68 remaining years)	A piece of leasehold agriculture land/ Vacant	Agriculture/ 287,719	22/04/2008	N/A	1,273
2	Geran Mukim 1148 Lot 3025, Mukim Dengkil Daerah Sepang Selangor	WDSB	Freehold	A piece of freehold agriculture land/ Vacant	Agriculture/ 217,797	15/12/2009	N/A	1,346
3	Geran 310315 Lot 6328, Mukim Dengkil Daerah Sepang Selangor	WDSB	Freehold	A piece of freehold land/ Vacant	Nil/ 470,490	16/07/2012	N/A	2,931
4	Geran 310316 Lot 6329, Mukim Dengkil Daerah Sepang Selangor	WDSB	Freehold	A piece of freehold land/ Vacant	Nil/ 2,088	16/07/2012	N/A	14

ANALYSIS OF SHAREHOLDINGS

AS AT 10 SEPTEMBER 2026

ISSUED SHARES OF THE COMPANY

Total Number of Issued Shares	:	540,128,760
Class of Shares	:	Ordinary Shares
Number of Shareholders	:	2,113
Voting Rights	:	1 Vote per Ordinary Share

ANALYSIS BY SIZE OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	%	No. of Shares Held	%
Less than 100	6	0.28	190	⁽¹⁾ 0.00
100 - 1,000	439	20.78	145,460	0.03
1,001 - 10,000	917	43.40	4,587,600	0.85
10,001 - 100,000	567	26.83	20,128,100	3.72
100,001 to less than 5% of issued shares	182	8.61	137,177,500	25.40
5% and above of issued shares	2	0.10	378,089,910	70.00
Total	2,113	100.00	540,128,760	100.00

Note:

⁽¹⁾ Less than 0.01%

LIST OF SUBSTANTIAL SHAREHOLDERS

(Based on the Company's Register of Substantial Shareholders)

Name	Direct Interest		Indirect Interest	
	No. of Shares Held	%	No. of Shares Held	%
T Force Holdings Sdn Bhd	302,471,888	56.00	-	-
Lim Soon Yik	75,618,022	14.00	⁽²⁾ 302,471,888	56.00
Lim Kok Seng	50	⁽¹⁾ 0.00	⁽²⁾ 302,471,888	56.00
Lim Soon Keat	-	-	⁽²⁾ 302,471,888	56.00
Sich Kah Yong	-	-	⁽²⁾ 302,471,888	56.00

Notes:

⁽¹⁾ Less than 0.01%

⁽²⁾ Deemed interested by virtue of their shareholdings in T Force Holdings Sdn. Bhd. pursuant to Section 8 of the CA 2016.

ANALYSIS OF SHAREHOLDINGS AS AT 10 SEPTEMBER 2026 (CONT'D)

DIRECTORS' SHAREHOLDINGS

(Based on the Company's Register of Directors' Shareholdings)

Name	Direct Interest		Indirect Interest	
	No. of Shares Held	%	No. of Shares Held	%
Lee Cong Quan (<i>Appointed on 5 June 2026</i>)	16,000,000	2.96	-	-
Lim Soon Yik	75,618,022	14.00	⁽²⁾ 302,471,888	56.00
Lim Kok Seng	50	⁽¹⁾ 0.00	⁽²⁾ 302,471,888	56.00
Koay Lay Ling	-	-	-	-
Gladys Mak Sow Lin (<i>Appointed on 30 July 2025</i>)	-	-	-	-
Ow Chen Lun (<i>Appointed on 13 October 2026</i>)	-	-	-	-

Notes:

⁽¹⁾ Less than 0.01%

⁽²⁾ Deemed interested by virtue of their shareholdings in T Force Holdings Sdn Bhd pursuant to Section 8 of the CA 2016.

LIST OF 30 LARGEST SHAREHOLDERS

(Without aggregating securities from different securities accounts belonging to the same registered holders)

No.	Shareholders	No. of Shares Held	%
1	T Force Holdings Sdn Bhd	302,471,888	56.00
2	Lim Soon Yik	75,618,022	14.00
3	Ooi Eng Leong	18,000,000	3.33
4	Maybank Nominees (Tempatan) Sdn Bhd Lee Cong Quan	16,000,000	2.96
5	Goh Kiang Teng	10,311,300	1.91
6	Alliancegroup Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lee Seng Chi (3010205)	6,249,200	1.16
7	MHMS Asset Sdn Bhd	6,000,000	1.11
8	Saw Eng Wee	4,021,400	0.74
9	Teo Chee Ann	3,824,000	0.71
10	M & A Nominee (Tempatan) Sdn Bhd Pledged Securities Account for Tay Seng Chew (PNG)	3,000,000	0.56

ANALYSIS OF SHAREHOLDINGS AS AT 10 SEPTEMBER 2026 (CONT'D)

LIST OF 30 LARGEST SHAREHOLDERS (CONT'D)

(Without aggregating securities from different securities accounts belongings to the same registered holdings)

No.	Shareholders	No. of Shares Held	%
11	Pelaburan Mara Berhad	3,000,000	0.56
12	Chan Wai Kit	2,104,000	0.39
13	Yap Pu Bing	1,776,000	0.33
14	Mohd Annuar Choon Bin Abdullah	1,650,000	0.31
15	Maybank Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Chin Leong Choy	1,600,000	0.30
16	Teo Chee Kian	1,500,000	0.28
17	Kenanga Nominees (Tempatan) Sdn Bhd Rakuten Trade Sdn Bhd for Teo Chee Kian	1,390,000	0.26
18	Kenanga Nominees (Tempatan) Sdn Bhd Rakuten Trade Sdn Bhd for Lee Khai Jan	1,262,000	0.23
19	Moomoo Nominees (Tempatan) Sdn Bhd Pledged Securities Account for San Teng Yong	1,154,000	0.21
20	Yasotha A/P Nairainon	1,100,000	0.20
21	iFAST Nominees (Tempatan) Sdn Bhd Tan Chun Kiat	1,050,000	0.19
22	Asas Jati Sdn Bhd	1,000,000	0.19
23	Cartaban Nominees (Tempatan) Sdn Bhd RHB Trustees Berhad for EAC Fund	1,000,000	0.19
24	Lim Boon Hing	1,000,000	0.19
25	Lim Boon Hing	1,000,000	0.19
26	Lim Guan Hooi	1,000,000	0.19
27	Maybank Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Low Choon Lan	1,000,000	0.19
28	Tee Kim Gek	1,000,000	0.19
29	Chen, Hao-Han	990,900	0.18
30	Woo Kah Sheng	953,000	0.18
Total		472,025,710	87.43

NOTICE OF FOURTH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Fourth Annual General Meeting ("**4th AGM**") of the Company will be held at Unity 1, Level 2, Holiday Inn Sepang, Kip Sentral, Jalan Warisan Sentral, Kota Warisan, 43900 Sepang, Selangor, Malaysia ("**Main Venue**") on Friday, 20 November 2026 at 10:00 a.m. to transact the following businesses:-

AGENDA

AS ORDINARY BUSINESS

1. To receive the Audited Financial Statements for the financial year ended 30 June 2026 together with the Reports of the Directors and Auditors thereon. *[Please refer to Explanatory Note 1]*
2. To approve the payment of Non-Executive Directors' fees (inclusive of Board Committees' fees) of up to RM186,000.00, payable to the Non-Executive Directors on a monthly basis for the period from 21 November 2026 until the next Annual General Meeting ("**AGM**") of the Company, in such proportions and manner as the Directors may determine, as follows:- *[Please refer to Explanatory Note 2]*
[Ordinary Resolution 1]

No.	Type of Director	Non-Executive Directors' fees of the Company (RM)
1.	Chairman of the Board	60,000.00
2.	Independent Non-Executive Directors	126,000.00
	Total	186,000.00

AND THAT the payment of Non-Executive Directors' benefits (excluding Directors' fees) of up to RM24,000.00, payable to the Non-Executive Directors on a half-yearly basis for the period from 21 November 2026 until the next AGM of the Company, in such manner as the Directors may determine, be approved as follows:-

No.	Type of Director	Non-Executive Directors' benefits (excluding Directors' fees) of the Company (RM)
1.	Chairman of the Board	6,000.00
2.	Independent Non-Executive Directors	18,000.00
	Total	24,000.00

3. To re-elect the following Directors:- *[Please refer to Explanatory Note 3]*
 - 3.1 Ms. Koay Lay Ling, who retires pursuant to Clause 84.1 of the Company's Constitution and being eligible, has offered herself for re-election. *[Ordinary Resolution 2]*
 - 3.2 Mr. Lee Cong Quan, who retires pursuant to Clause 91 of the Company's Constitution and being eligible, has offered himself for re-election. *[Ordinary Resolution 3]*
 - 3.3 Mr. Ow Chen Lun, who retires pursuant to Clause 91 of the Company's Constitution and being eligible, has offered himself for re-election. *[Ordinary Resolution 4]*
4. To re-appoint Messrs. Ecovis Malaysia PLT as the Auditors of the Company for the ensuing year and to authorise the Directors to fix their remuneration. *[Ordinary Resolution 5]*

NOTICE OF FOURTH ANNUAL GENERAL MEETING (CONT'D)

AS SPECIAL BUSINESS

To consider and if thought fit, to pass with or without modifications, the following resolution:

5. **ORDINARY RESOLUTION**

- **AUTHORITY TO ISSUE SHARES PURSUANT TO THE COMPANIES ACT 2016**

*[Please refer to
Explanatory Note 4]
[Ordinary Resolution 6]*

***“THAT** subject always to the Companies Act 2016 (**“the Act”**), the Constitution of the Company, the ACE Market Listing Requirements (**“AMLR”**) of Bursa Malaysia Securities Berhad (**“Bursa Securities”**) and the approvals of the relevant regulatory authorities, where such approvals are required, the Directors of the Company be and are hereby authorised and empowered pursuant to Sections 75 and 76 of the Act to issue and allot shares in the capital of the Company, grant rights to subscribe for shares in the Company, convert any securities into shares in the Company, or allot shares under an agreement or option or offer (**“New Shares”**) from time to time, at such price, to such persons and for such purposes and upon such terms and conditions as the Directors may in their absolute discretion deem fit, provided that the aggregate number of such New Shares to be issued, to be subscribed under any rights granted, to be issued from conversion of any security, or to be issued and allotted under an agreement or option or offer, pursuant to this resolution, when aggregated with the total number of any such shares issued does not exceed 10% of the total number of issued shares (excluding any treasury shares) of the Company for the time being (**“Proposed General Mandate”**).*

***THAT** the existing shareholders of the Company do hereby waive their pre-emptive rights pursuant to Section 85(1) of the Act read together with Rule 7.08 of the AMLR of Bursa Securities and the Company’s Constitution to be offered the New Shares to be allotted and issued under the Proposed General Mandate, which rank equally with the existing issued shares in the Company.*

***THAT** such approval on the Proposed General Mandate shall continue to be in force until:*

- (a) the conclusion of the next AGM of the Company held after the approval was given;*
- (b) the expiration of the period within which the next AGM of the Company is required to be held after the approval was given; or*
- (c) revoked or varied by resolution passed by the shareholders of the Company in a general meeting,*

whichever is the earlier.

***THAT** the Directors be and are hereby empowered to obtain approval from Bursa Securities for the listing and quotation of such New Shares on Bursa Securities.*

***AND THAT** authority be and is hereby given to the Directors of the Company, to give effect to the Proposed General Mandate with full powers to assent to any conditions, modifications, variations and/or amendments as they may deem fit in the best interest of the Company and/or as may be imposed by the relevant authorities.*

***AND FURTHER THAT** the Directors of the Company be and are hereby authorised to implement, finalise, complete and take all necessary steps and to do all acts (including executing such documents as may be required), deeds and things in relation to the Proposed General Mandate.”*

NOTICE OF FOURTH ANNUAL GENERAL MEETING (CONT'D)

6. To transact any other business of which due notice shall have been given in accordance with the Company's Constitution and/or the Act.

BY ORDER OF THE BOARD

TEO SOON MEI (SSM PC No. 201908000235) (MAICSA 7018590)
NAZIRAH BINTI NAZRI (SSM PC No. 202408000275) (MAICSA 7071328)
 Company Secretaries

Kuala Lumpur
 Dated: 21 October 2026

Explanatory Notes on Ordinary and Special Business:

1. Item 1 of the Agenda

This Agenda item is meant for discussion only as the provision of Section 340(1)(a) of the Act does not require a formal approval of the shareholders for the Audited Financial Statements. As such, this Agenda item is not put forward for voting.

2. Item 2 of the Agenda

Section 230(1) of the Act provides that the fees of the directors and any benefits payable to the directors including any compensation for loss of employment of a director or former director of a public company or a listed company and its subsidiaries, shall be approved at a general meeting.

The Company had, at the Third Annual General Meeting ("**3rd AGM**") held on 24 November 2025, obtained approval from the shareholders in respect of the payment of Non-Executive Directors' fees of up to RM186,000.00 on a monthly basis and Non-Executive Directors' benefits (excluding Directors' fees) of up to RM24,000.00 on a half-yearly basis for the period from 25 November 2025 until the conclusion of the 4th AGM ("**Period**"):-

The Company		
	Approved limit granted by the shareholders at the 3rd AGM	
	Directors' Fees (RM)	Meeting Allowance and Claimable Benefits (RM)
Chairman of the Board	60,000.00	6,000.00
Independent Non-Executive Directors	126,000.00	18,000.00
Total (" Approved Limits ")	186,000.00	24,000.00

The Non-Executive Directors' fees and benefits paid for the Period did not exceed the Approved Limits granted by the shareholders at the 3rd AGM.

Details of the Directors' remuneration for the financial year ended 30 June 2026 are set out in the Corporate Governance Report 2026, which is available on the Company's website.

Accordingly, the Board of Directors ("**Board**") of the Company has resolved to seek shareholders' approval at the 4th AGM under Ordinary Resolution 1 for the following:-

- the payment of Non-Executive Directors' fees (inclusive of Board Committees' fees) of up to RM186,000.00, payable to the Non-Executive Directors on a monthly basis for the period from 21 November 2026 until the next AGM of the Company, in such proportions and manner as the Directors may determine; and
- the payment of Non-Executive Directors' benefits (excluding Directors' fees) of up to RM24,000.00, payable to the Non-Executive Directors on a half-yearly basis for the period from 21 November 2026 until the next AGM of the Company, in such manner as the Directors may determine.

NOTICE OF FOURTH ANNUAL GENERAL MEETING (CONT'D)

Explanatory Notes on Ordinary and Special Business: (Cont'd)

2. Item 2 of the Agenda (Cont'd)

In determining the estimated amount of Directors' fees, the Board considered the number of scheduled and special meetings of the Board and Board Committees and the number of Non-Executive Directors involved. The benefits payable comprises meeting allowances based on actual attendance and other claimable benefits, including reimbursable expenses incurred in discharging their duties as Directors. The benefits will be paid on a half-yearly basis or as and when incurred.

This Ordinary Resolution is intended to facilitate payment of Directors' fees and benefits for the period from 21 November 2026 until the next AGM of the Company.

In the event that the proposed Directors' fees and benefits payable are insufficient due to the enlarged Board size, the Company will seek shareholders' approval at the next AGM of the Company for the additional Directors' fees and benefits payable to meet the shortfall.

3. Item 3 of the Agenda

Ms. Koay Lay Ling ("**Ms. Koay**") retires by rotation pursuant to Clause 84.1 of the Company's Constitution and, being eligible, has offered herself for re-election at the 4th AGM under Ordinary Resolution 2.

Mr. Lee Cong Quan ("**Mr. Lee**"), who was appointed to the Board on 5 June 2026, retires pursuant to Clause 91 of the Company's Constitution and, being eligible, has offered himself for re-election at the 4th AGM under Ordinary Resolution 3.

Mr. Ow Chen Lun ("**Mr. Ow**"), who was appointed to the Board on 13 October 2026 to fill the casual vacancy arising from the resignation of En. Mohamad Anuar Bin Mohamad Isa on 31 July 2026, retires pursuant to Clause 91 of the Company's Constitution and, being eligible, has offered himself for re-election at the 4th AGM under Ordinary Resolution 4.

Ms. Koay, Mr. Lee and Mr. Ow are collectively referred to as the "**Retiring Directors**". The re-election of each Retiring Director will be voted on individually.

Pursuant to Rule 8.29(2) of the AMLR of Bursa Securities, the details of the Retiring Directors are set out in their respective profiles in the Directors' Profile section of the Company's Annual Report 2026. Details of their respective interests in the securities of WDHG are set out in the Directors' Shareholdings section of this Annual Report.

The Nomination Committee ("**NC**") considered Ms. Koay's performance and contribution based on the results of the Board Effectiveness Evaluation, taking into consideration, among others, the following factors:-

- (a) Fit and proper assessment;
- (b) Contribution to Board interaction;
- (c) Knowledge and calibre;
- (d) Quality of input to the Board;
- (e) Understanding of role; and
- (f) Conflict of interest, if any.

The NC and the Board also reviewed the tenure and composition of the Board to ensure that it continues to comprise Directors with an appropriate mix of skills, experience, diversity and independence aligned with the Company's business requirements.

Having considered the assessment results, the NC and the Board were satisfied that Ms. Koay possesses the character, experience, integrity, competence and time commitment required to discharge her role effectively as a Director, in line with Rule 2.20A of the AMLR of Bursa Securities, and has met the fit and proper criteria prescribed under the Company's Directors' Fit and Proper Policy.

NOTICE OF FOURTH ANNUAL GENERAL MEETING (CONT'D)

Explanatory Notes on Ordinary and Special Business: (Cont'd)

3. Item 3 of the Agenda (Cont'd)

Given the relatively short period since his appointment on 5 June 2026, Mr. Lee was not subject to a full individual performance evaluation. Nevertheless, the NC and the Board reviewed his qualifications, experience, professional background, independence and commitment and were satisfied that he possesses the character, experience, integrity, competence and time commitment required to discharge his duties effectively and contribute to the Board.

Mr. Ow was appointed after the Board Effectiveness Evaluation for FYE 2026 on 27 August 2026 and, accordingly, was not included in that evaluation. In considering his re-election, the NC and the Board reviewed his Fit and Proper assessment, qualifications, experience, independence and commitment. They were satisfied that he possesses the character, experience, integrity, competence and time commitment required to discharge his duties effectively and contribute to the Board.

Having considered the relevant assessments and upon the recommendation of the NC, the Board supports the re-election of Ms. Koay, Mr. Lee and Mr. Ow, who retire pursuant to Clauses 84.1 and 91 of the Company's Constitution, respectively. Each Retiring Director abstained from the deliberations and decisions of the NC and/or the Board, as applicable, concerning his or her own re-election.

The Retiring Directors have confirmed that they do not have any conflict of interest and/or potential conflict of interest with the Company.

4. Item 5 of the Agenda

Ordinary Resolution 6 is proposed to seek a renewal of the general mandate for the allotment and issuance of shares by the Company from time to time, provided that the aggregate number of shares allotted pursuant to the resolution does not exceed the prescribed limit under the AMLR of Bursa Securities ("**General Mandate**").

At the 3rd AGM held on 24 November 2025, the shareholders granted the Directors a general mandate to issue and allot shares pursuant to Sections 75 and 76 of the Act. As at the date of this Notice, no new shares have been issued pursuant to the said mandate.

However, pursuant to Section 85(1) of the Act, Clause 52 of the Company's Constitution and Rule 7.08 of AMLR of Bursa Securities, the New Shares will have to be offered to the existing shareholders of the Company unless there is a direction to the contrary given in the general meeting of the Company. Should the existing shareholders of the Company approve the proposed Ordinary Resolution 6, they are waiving their pre-emptive rights pursuant to Section 85(1) of the Act, which then allow the Directors to issue New Shares to any person without having to offer the said New Shares equally to all existing shareholders of the Company prior to the issuance. This will result in a dilution to the shareholding percentage of the existing shareholders of the Company.

The purpose of this General Mandate, if passed, will enable the Directors to take swift action in case of a need to issue and allot New Shares in the Company for fund raising activities, including but not limited to placement of shares for the purpose of funding the Company's current and/or future investment projects, working capital, acquisitions and/or for issuance of shares as settlement of purchase consideration, or such other purposes as the Directors may deem fit in the best interest of the Company, provided that the aggregate number of shares or convertible securities issued must not be more than 10% of the total number of issued shares. This General Mandate, unless revoked or varied by the Company in a general meeting will expire at the conclusion of the next AGM of the Company.

The Board of the Company is of the view that the General Mandate is in the best interest of the Company and its shareholders as it will provide flexibility to the Company to issue New Shares without the need to convene separate general meeting to obtain its shareholders' approval so as to avoid incurring additional costs and time. It will also enable the Directors to take swift action in case of a need to issue and allot New Shares in the Company for fund raising activities, including but not limited to further placement of shares for the purpose of funding the Company's current and/or future investment projects, working capital, acquisitions and/or for issuance of shares as settlement of purchase consideration, or other circumstances arise which involve grant of rights to subscribe for shares, conversion of any securities into shares, or allotment of shares under an agreement or option or offer, or such applications as the Directors may deem fit in the best interest of the Company and its shareholders, provided that the aggregate number of shares or convertible securities issued must not be more than 10% of the total number of issued shares of the Company.

NOTICE OF FOURTH ANNUAL GENERAL MEETING (CONT'D)

Notes:

- (1) *The 4th AGM of the Company will be held at the Main Venue. Members and proxies will have to attend in person at the Main Venue.*
- (2) *In respect of deposited securities, only members whose names appear in the Record of Depositors on 13 November 2026 (General Meeting Record of Depositors) shall be entitled to attend, participate and vote at the 4th AGM, or to appoint proxy(ies) to attend, participate and vote on their behalf.*
- (3) *A member who is entitled to attend and vote at the 4th AGM shall be entitled to appoint not more than two (2) proxies to attend, participate and vote on his/her behalf at the 4th AGM. A proxy may but need not be a member of the Company, and need not be an advocate, an approved company auditor or a person approved by the registrar of the Company. Where a member appoints two (2) proxies to attend the 4th AGM, the member shall specify the proportion of his/her shareholding to be represented by each proxy, failing which the appointment shall be invalid.*
- (4) *Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, he/she may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account. The appointment of two (2) proxies in respect of any particular securities account shall be invalid unless the authorised nominee specifies the proportion of its shareholding to be represented by each proxy.*
- (5) *Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("**Omnibus Account**"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each Omnibus Account it holds. The appointment of two (2) or more proxies in respect of any particular Omnibus Account shall be invalid unless the exempt authorised nominee specifies the proportion of its shareholding to be represented by each proxy.*
- (6) *The instrument appointing a proxy and the power of attorney or other authority, if any, shall be in writing under the hand of the appointer or of his attorney duly authorised in writing or a copy of that power of attorney, certified by an advocate and solicitor, or where the appointer is a corporation, either under the corporation's common seal or under the hand of an officer or attorney duly authorised. Any alteration in the proxy form must be initialed.*
- (7) *The instrument appointing a proxy may be made via hardcopy or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the 4th AGM or at any adjournment thereof:*
 - (i) *In Hardcopy Form*
The Proxy Form shall be deposited at the office of the Share Registrar, at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia, or alternatively, to be deposited in the drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia; or
 - (ii) *By Electronic Means*
*The Proxy Form can be electronically lodged with the Company's Share Registrar via Vistra Share Registry and IPO (MY) Portal ("**Vistra SRMY Portal**") at <https://srmy.vistra.com>. Please follow the procedures set out in the Administrative Guide.*
- (8) *Pursuant to Rule 8.31A(1) of the AMLR of Bursa Securities, all the resolutions set out in this Notice of 4th AGM will be put to vote by poll.*
- (9) *Those Proxy Forms which are indicated with "✓" in the spaces provided to show how the votes are to be cast will also be accepted. Any alteration in the Proxy Form must be initialed.*

NOTICE OF FOURTH ANNUAL GENERAL MEETING (CONT'D)

Personal Data Privacy:

By submitting an instrument appointing proxy(ies) and/or representative(s) to attend, speak and vote at the 4th AGM and/or any adjournment thereof, a member of the Company:

- (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of processing and the administration by the Company (or its agents) of proxies and representatives appointed for the 4th AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the 4th AGM (including any adjournment thereof), and in order for the Company (or its agent) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "**Purposes**");*
- (ii) warrants that the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure of the proxy(ies)' and/or representative(s)' personal data by the Company for the Purposes; and*
- (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses, and damages as a result of the member's breach of warranty.*

**STATEMENT ACCOMPANYING
THE NOTICE OF THE FOURTH ANNUAL GENERAL MEETING
(PURSUANT TO RULE 8.29(2) OF THE ACE MARKET LISTING
REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD)**

1. Directors standing for election or appointment.

Kindly refer to Explanatory Note No. 3 of the Notice of the 4th AGM for the details on the Directors standing for election or appointment at the 4th AGM.

2. Statement relating to a general mandate for the issue of securities in accordance with Rule 6.04(3) of the AMLR of Bursa Securities.

Please refer to Explanatory Note No. 4 of the Notice of the 4th AGM.

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WawasanDengkil

WAWASAN DENGKIL HOLDINGS BERHAD
[Registration No.: 202201013605 (1459302-T)]
(Incorporated in Malaysia)

PROXY FORM

(before completing this Proxy Form, please refer to the notes below)

Number of Shares Held		CDS Account No	
-----------------------	--	----------------	--

*I/We _____ NRIC No./Passport No./Company No. _____
(FULL NAME IN BLOCK LETTER)

of _____
(FULL ADDRESS)

with email _____ and mobile phone no. _____

being a *member/members of **WAWASAN DENGKIL HOLDINGS BERHAD**, do hereby appoint(s):

Full Name (in Block) [Proxy 1]	NRIC/Passport No.	Proportion of shareholding	
		No of shares	%
Address:			
Email Address:			
Mobile Phone No.:			

And/or failing whom,

Full Name (in Block) [Proxy 2]	NRIC/Passport No.	Proportion of shareholding	
		No of shares	%
Address:			
Email Address:			
Mobile Phone No.:			

or failing whom, the Chairman of the Meeting as *my/our proxy to vote for *me/us on *my/our behalf at the Fourth Annual General Meeting ("4th AGM") of the Company to be held at Unity 1, Level 2, Holiday Inn Sepang, Kip Sentral, Jalan Warisan Sentral, Kota Warisan, 43900 Sepang, Selangor, Malaysia ("**Main Venue**") on Friday, 20 November 2026 at 10:00 a.m. and at any adjournment thereof.

Please indicate with an "X" in the spaces provided below how you wish your votes to be cast. If no specific direction as to voting is given, the proxy(ies) may vote or abstain from voting at his/her discretion.

ORDINARY RESOLUTION		FOR	AGAINST
ORDINARY BUSINESS			
1.	To approve the payment of Non-Executive Directors' fees (inclusive of Board Committees' fees) of up to RM186,000.00, payable to the Non-Executive Directors on a monthly basis for the period from 21 November 2026 until the next Annual General Meeting of the Company, in such proportions and manner as the Directors may determine; AND THAT the payment of Non-Executive Directors' benefits (excluding Directors' fees) of up to RM24,000.00, payable to the Non-Executive Directors on a half-yearly basis for the period from 21 November 2026 until the next Annual General Meeting of the Company, in such manner as the Directors may determine.		
2.	Re-election of Ms. Koay Lay Ling as Director pursuant to Clause 84.1 of the Company's Constitution.		
3.	Re-election of Mr. Lee Cong Quan as Director pursuant to Clause 91 of the Company's Constitution.		
4.	Re-election of Mr. Ow Chen Lun as Director pursuant to Clause 91 of the Company's Constitution.		
5.	Re-appointment of Messrs. Ecovis Malaysia PLT as the Auditors of the Company for the ensuing year and to authorise the Directors to fix their remuneration		
SPECIAL BUSINESS			
6.	Authority to issue shares pursuant to the Companies Act 2016.		

Dated this _____ day of _____ 2026

Signature of Member/Common Seal

*Strike out whichever is not desired.

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Notes:

- (1) The 4th AGM of the Company will be held at Main Venue. Members and proxies will have to attend in person at the Main Venue.
- (2) In respect of deposited securities, only members whose names appear in the Record of Depositors on 13 November 2026 (General Meeting Record of Depositors) shall be entitled to attend, participate and vote at the 4th AGM, or to appoint proxy(ies) to attend, participate and vote on their behalf.
- (3) A member who is entitled to attend and vote at the 4th AGM shall be entitled to appoint not more than two (2) proxies to attend, participate and vote on his/her behalf at the 4th AGM. A proxy may but need not be a member of the Company, and need not be an advocate, an approved company auditor or a person approved by the registrar of the Company. Where a member appoints two (2) proxies to attend the 4th AGM, the member shall specify the proportion of his/her shareholding to be represented by each proxy, failing which the appointment shall be invalid.
- (4) Where a member of the Company is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, he/she may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account. The appointment of two (2) proxies in respect of any particular securities account shall be invalid unless the authorised nominee specifies the proportion of its shareholding to be represented by each proxy.
- (5) Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("**Omnibus Account**"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each Omnibus Account it holds. The appointment of two (2) or more proxies in respect of any particular Omnibus Account shall be invalid unless the exempt authorised nominee specifies the proportion of its shareholding to be represented by each proxy.
- (6) The instrument appointing a proxy and the power of attorney or other authority, if any, shall be in writing under the hand of appointer or of his attorney duly authorised in writing or a copy of that power of attorney, certified by an advocate and solicitor, or where the appointer is a corporation, either under the corporation's common seal or under the hand of an officer or attorney duly authorised. Any alteration in the proxy form must be initialled.
- (7) The Company shall be entitled to reject any instrument of proxy lodged if the member is not shown to have any shares entered against his name in the Register and/or subject to the Constitution of the Company in relation to the Record of Depositors made available to the Company.
- (8) The instrument appointing a proxy may be made via hardcopy or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the 4th AGM or at any adjournment thereof:
 - (i) In Hardcopy Form
The Proxy Form shall be deposited at the office of the Share Registrar, at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia, or alternatively, to be deposited in the drop-box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia; or
 - (ii) By Electronic Means
The Proxy Form may be lodged electronically with the Company's Share Registrar via the Vistra Share Registry and IPO (MY) Portal ("**Vistra SRMY Portal**") at <https://srmy.vistra.com>. Please follow the procedures set out in the Administrative Guide.
You may refer to the Administrative Guide of the 4th AGM for guidance and further details.
- (9) Pursuant to Rule 8.31A(1) of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad, all the resolutions set out in this Notice of 4th AGM will be put to vote by poll.
- (10) Those Proxy Forms which are indicated with "✓" in the spaces provided to show how the votes are to be cast will also be accepted. Any alteration in the Proxy Form must be initialled.

Personal Data Privacy:

By submitting an instrument appointing proxy(ies) and/or representative(s) to attend, speak and vote at the 4th AGM and/or any adjournment thereof, a member of the Company accepts and agrees to the personal data privacy terms set out in the Notice of the 4th AGM dated 21 October 2026.

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AFFIX
STAMP

The Share Registrar of
WAWASAN DENGKIL HOLDINGS BERHAD [Registration No. 202201013605 (1459302-T)]

The Share Registrar:
Vistra Investor & Issuing House Services Sdn. Bhd.
(formerly known as Tricor Investor & Issuing House Services Sdn. Bhd.)
Unit 32-01, Level 32, Tower A
Vertical Business Suite
Avenue 3, Bangsar South
No. 8, Jalan Kerinchi
59200 Kuala Lumpur, Malaysia

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