



BENALEC HOLDINGS BERHAD
(702653-V)
(Incorporated in Malaysia)

**UNAUDITED INTERIM FINANCIAL REPORT
FOR THE FOURTH (4TH) QUARTER ENDED 31 DECEMBER 2025**

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UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FOURTH (4TH) QUARTER ENDED 31 DECEMBER 2025

	Individual Quarter		Cumulative Quarter	
	(Unaudited) Current Year Quarter Ended 31-12-2025 RM'000	(Audited) Preceding Year Quarter Ended 31-12-2024 RM'000	(Unaudited) Current Year To Date 31-12-2025 RM'000	(Audited) Preceding Year To Date 31-12-2024 RM'000
Revenue	20,493	28,199	61,493	91,327
Cost of sales	(9,505)	(12,037)	(32,855)	(48,313)
Gross profit	10,988	16,162	28,638	43,014
Other operating income	2,731	(3,726)	4,749	8,938
Administrative and other expenses	(7,621)	(9,633)	(23,232)	(34,137)
Profit from operations	6,098	2,803	10,155	17,815
Finance costs	(1,166)	(1,223)	(4,412)	(4,786)
Profit before tax	4,932	1,580	5,743	13,029
Tax expense	(3,087)	(995)	(3,349)	(995)
Profit for the financial period/year	1,845	585	2,394	12,034
Other comprehensive income, net of tax:-				
<i>Items that may be reclassified subsequently to profit or loss</i>				
• Foreign currency translations	438	4,540	198	529
Total comprehensive profit	2,283	5,125	2,592	12,563
Profit/(loss) attributable to:-				
• Owners of the parent	2,171	1,165	3,289	12,669
• Non-controlling interests	(326)	(580)	(895)	(635)
	1,845	585	2,394	12,034
Total comprehensive profit/(loss) attributable to:-				
• Owners of the parent	2,609	5,705	3,487	13,198
• Non-controlling interests	(326)	(580)	(895)	(635)
	2,283	5,125	2,592	12,563
Earnings per ordinary share attributable to equity holders of the Company (sen)				
• Basic	0.21	0.11	0.32	1.24
• Diluted	0.21	0.11	0.32	1.24

The unaudited condensed consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial reports.

**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
AS AT 31 DECEMBER 2025**

	Unaudited As at 31-12-2025 RM'000	Audited As at 31-12-2024 RM'000
ASSETS		
Non-current assets		
Property, plant and equipment	21,895	24,395
Other investments	37	41
Deferred tax assets	20,923	23,349
Right-of-use assets	12,277	13,187
Trade and other receivables	1,112	-
	56,244	60,972
Current assets		
Inventories	481,615	482,572
Trade and other receivables	11,247	8,843
Contract assets	47,059	38,258
Current tax assets	152	743
Deposit with licensed bank	26,790	26,235
Short term funds	173	169
Cash and bank balances	559	859
	567,595	557,679
TOTAL ASSETS	623,839	618,651
EQUITY AND LIABILITIES		
Equity attributable to owners of the parent		
Share capital	391,936	391,936
Non-distributable reserves	(163,884)	(164,082)
Distributable reserve	148,093	144,804
Total equity attributable to owners of the parent	376,145	372,658
Non-controlling interests	(4,719)	(3,824)
TOTAL EQUITY	371,426	368,834
LIABILITIES		
Non-current liabilities		
Borrowings	3,862	4,523
Contract liabilities	54,866	68,027
Trade and other payables	53,632	47,443
Deferred tax liabilities	-	-
Lease liabilities	9,669	10,257
	122,029	130,250
Current liabilities		
Trade and other payables	101,198	89,304
Borrowings	25,575	25,861
Lease liabilities	3,603	4,360
Contract liabilities	-	42
Current tax liabilities	8	-
	130,384	119,567
TOTAL LIABILITIES	252,413	249,817
TOTAL EQUITY AND LIABILITIES	623,839	618,651
Net assets per share attributable to ordinary equity holders of the company (RM)	0.36	0.36

The unaudited condensed consolidated statement of financial position should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial reports.

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE FOURTH (4TH) QUARTER ENDED 31 DECEMBER 2025

	Non-Distributable Reserve				Distributable Reserve			
	Share Capital RM'000	Treasury Share RM'000	Foreign Exchange Reserve RM'000	Reverse Acquisition Reserve RM'000	Distributable Retained Earnings RM'000	Total RM'000	Non-Controlling Interests Total RM'000	Total RM'000
Year ended 31 December 2025								
As at 1 January 2025	391,936	(12,703)	(5,309)	(146,070)	144,804	372,658	(3,824)	368,834
Loss for the financial year	-	-	-	-	3,289	3,289	(895)	2,394
Foreign currency translation, net of tax	-	-	198	-	-	198	-	198
Total comprehensive income/(loss)	-	-	198	-	3,289	3,487	(895)	2,592
As at 31 December 2025	391,936	(12,703)	(5,111)	(146,070)	148,093	376,145	(4,719)	371,426

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE FOURTH (4TH) QUARTER ENDED 31 DECEMBER 2025 (CONT'D)

	Non-Distributable Reserve				Distributable Reserve			
	Share Capital RM'000	Treasury Share RM'000	Foreign Exchange Reserve RM'000	Reverse Acquisition Reserve RM'000	Distributable Retained Earnings RM'000	Total RM'000	Non-Controlling Interests Total RM'000	Total RM'000
<u>Year ended 31 December 2024</u>								
As at 1 January 2024	391,936	(12,703)	(5,838)	(146,070)	132,135	359,460	(3,189)	356,271
Loss for the financial year	-	-	-	-	12,669	12,669	(635)	12,034
Foreign currency translation, net of tax	-	-	529	-	-	529	-	529
Total comprehensive income/(loss)	-	-	529	-	12,669	13,198	(635)	12,563
As at 31 December 2024	391,936	(12,703)	(5,309)	(146,070)	144,804	372,658	(3,824)	368,834

The unaudited condensed consolidated statements of changes in equity should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial reports.

**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE FOURTH (4TH) QUARTER ENDED 31 DECEMBER 2025**

	Current Year Unaudited 31-Dec-25 RM'000	Preceding Year Audited 31-Dec-24 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before tax	5,743	13,029
Adjustments for:-		
Fair Value adjustment on:-		
- non-current amounts owing to related parties	(683)	3,216
Depreciation of property, plant and equipment	1,173	1,570
Amortisation of right-of-use assets	3,322	3,240
Gain on disposal of property, plant and equipment	(50)	(3,023)
Gain on lease modification	(362)	(770)
Impairment losses on:-		
- Property, plant and equipment	1,478	1,322
- Other receivables	151	-
- Land reclamation work in progress	865	-
Write off on:-		
- Property, plant and equipment	-	36
- Trade and other receivables	(27)	78
Write down of:-		
- land held for sale	-	4,504
Reversal of impairment losses on:-		
- Contract asset	(1,857)	(2,984)
Interest income	(555)	(586)
Interest expense	4,412	4,786
Non-cash and operating items	426	(402)
Operating gain before changes in working capital	14,036	24,016
Changes in working capital:-		
Inventories	94	13,821
Trade and other receivables	(3,692)	4,987
Trade and other payables	14,068	(14,676)
Contract assets	(6,944)	29,310
Contract liabilities	(10,110)	(3,568)
Cash generated from operations	7,452	53,890
Tax paid - net	(324)	18
Net cash generated from operating activities	7,128	53,908

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**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE FOURTH (4TH) QUARTER ENDED 31 DECEMBER 2025 (CONT'D)**

	Current Year Unaudited 31-Dec-25 RM'000	Preceding Year Audited 31-Dec-24 RM'000
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest and dividend received	-	10
Proceed from disposal of property, plant and equipment	50	4,224
Repayment to related parties	-	(33,610)
Purchase of property, plant and equipment	(346)	(76)
Purchase of right-of-use-assets	(6)	(54)
Net cash used in from investing activities	(302)	(29,506)
CASH FLOWS FROM FINANCING ACTIVITIES		
Drawdown of borrowings	12,248	14,814
Repayment of borrowings	(16,373)	(32,343)
Loan from a Director	-	5,000
Interest paid	(2,029)	(2,309)
Payment of lease liabilities	(4,146)	(4,078)
Net cash used in financing activities	(10,300)	(18,916)
Net (decrease)/increase in cash and cash equivalents	(3,474)	5,486
Cash and cash equivalents at beginning of year	(695)	(6,204)
Effects of exchange rate changes	(6)	23
Cash and cash equivalents at the end of year	(4,175)	(695)

	Current Year Unaudited 31-Dec-25 RM'000	Preceding Year Audited 31-Dec-24 RM'000
Cash and cash equivalents comprise the following:-		
Cash and bank balances	558	859
Deposit with licensed bank	26,790	26,235
Bank overdraft	(4,733)	(1,554)
	<u>22,615</u>	<u>25,540</u>
Less: Deposits pledged as collateral	(26,790)	(26,235)
	<u>(4,175)</u>	<u>(695)</u>

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**UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH (4TH) QUARTER ENDED
31 DECEMBER 2025**

NOTES TO THE INTERIM FINANCIAL REPORT

1. BASIS OF PREPARATION

The interim financial report is unaudited and has been prepared in accordance with Malaysian Financial Reporting Standards (“**MFRS**”) 134 “Interim Financial Reporting” and Paragraph 9.22 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“**Bursa Securities**”).

The interim financial report should be read in conjunction with the audited financial statements of the Group for financial year ended 31 December 2024. The explanatory notes attached to the interim financial report provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the financial year ended 31 December 2024.

2. SIGNIFICANT ACCOUNTING POLICIES

The accounting policies and presentation for this interim financial report are consistent with those adopted in the audited financial statements for the financial year ended 31 December 2024, except for the adoption of the Standards, Amendments and Annual Improvement to Standards effective as of 1 January 2025.

Effective for annual periods commencing on or after 1 January 2025

Amendments to MFRS 121 *Lack of Exchangeability*

1 January 2025

(a) Amendments to MFRS 121 Lack of Exchangeability

The Amendments introduce guidance on determining the appropriate exchange rate when a currency lacks exchangeability and require disclosures on the nature of the restrictions, the basis for estimating the exchange rate and the resulting effects on the entity’s financial position, financial performance and cash flows.

This Amendment had no impact on the consolidated financial statements of the Group as the Group was not exposed to any non-exchangeable currencies as at the reporting date.

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2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

At the date of authorisation of these interim financial statements, the following MFRSs, Amendments to MFRSs and IC Interpretation were issued but not yet effective and have not been applied by the Group:-

Title	Effective Date
Amendments to MFRS 9 and MFRS 7 <i>Amendments to the Classification and Measurement of Financial Instrument</i>	1 January 2026
Amendments to MFRS 9 and MFRS 7 Contracts Referencing Nature-dependent Electricity	1 January 2026
<i>Annual Improvements to MFRS Accounting Standard—Volume 11</i>	1 January 2026
MFRS 18 <i>Presentation and Disclosure in Financial Statements</i>	1 January 2027
MFRS 19 <i>Subsidiaries without Public Accountability: Disclosures</i>	1 January 2027
Amendment to MFRS 19 Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 10 and MFRS 128 <i>Sales or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	Deferred

The Group will adopt the above pronouncements when they become effective in the respective financial periods. These pronouncements are not expected to have any effect to the financial statements of the Group upon their initial application.

3. QUALIFICATION OF AUDIT REPORT OF THE PRECEDING ANNUAL FINANCIAL STATEMENTS

The audit report for the preceding annual financial statements was not subject to any qualification.

4. SEASONALITY OR CYCLICALITY OF INTERIM OPERATIONS

The Group's interim operations and performance were not materially affected by any seasonal or cyclical factors for the current quarter under review.

5. NATURE AND AMOUNT OF ITEMS AFFECTING ASSETS, LIABILITIES, EQUITY, NET INCOME OR CASH FLOWS THAT ARE UNUSUAL BECAUSE OF THEIR NATURE, SIZE OR INCIDENCE

There were no unusual items affecting assets, liabilities, equity, net income or cash flows during the current financial period ended 31 December 2025.

6. CHANGES IN ESTIMATES OF AMOUNTS REPORTED IN PRIOR INTERIM PERIODS OF THE CURRENT FINANCIAL YEAR OR IN PRIOR FINANCIAL YEARS

There were no changes in estimates that had any material effect on the current financial period ended 31 December 2025.

7. DIVIDENDS PAID

No dividend was paid during the current quarter ended 31 December 2025.

8. SEGMENTAL REPORTING

The Group's segmental report for the current financial period (12-month cumulative) ended 31 December 2025 as follows:-

Year ended 31 December 2025

	Marine Construction				Elimination RM'000	Total RM'000
	Land Reclamation RM'000	Land Disposal RM'000	Vessel Chartering RM'000	Others RM'000		
Revenue						
External-Sales	49,841	10,145	1,507	-	-	61,493
Inter-segment sales	16,605	-	-	-	(16,605)	-
Total revenue	66,446	10,145	1,507	-	(16,605)	61,493
Results						
Segment results	6,399	9,804	(5,338)	(1,270)	-	9,595
Interest and dividend income	560	-	-	-	-	560
Finance costs	(3,884)	-	(1)	(527)	-	(4,412)
Profit/(Loss) before tax	3,075	9,804	(5,339)	(1,797)	-	5,743
Tax expense	(3,079)	-	-	(270)	-	(3,349)
(Loss)/Profit for the year	(4)	9,804	(5,339)	(2,067)	-	2,394
Other information						
• Depreciation	(783)	-	(390)	-	-	(1,173)

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8. SEGMENTAL REPORTING (CONT'D)

The Group's segmental report for the previous financial period (12-month cumulative) ended 31 December 2024 as follows:-

<u>Year ended 31 December 2024</u>	Marine Construction				Elimination RM'000	Total RM'000
	Land Reclamation RM'000	Land Disposal RM'000	Vessel Chartering RM'000	Others RM'000		
Revenue						
External-Sales	56,480	34,847	-	-	-	91,327
Inter-segment sales	9,078	-	-	-	(9,078)	-
Total revenue	65,558	34,847	-	-	(9,078)	91,327
Results						
Segment results	10,668	12,831	(4,689)	(1,582)	-	17,228
Interest and dividend income	586	-	-	-	-	586
Finance costs	(4,461)	-	(1)	(323)	-	(4,785)
Profit/(Loss) before tax	6,793	12,831	(4,690)	(1,905)	-	13,029
Tax expense	(995)	-	-	-	-	(995)
Profit/(Loss) for the year	5,798	12,831	(4,690)	(1,905)	-	12,034
Other information						
• Depreciation	(1,710)	-	140	-	-	(1,570)

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9. VALUATIONS OF PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are stated at cost less accumulated depreciation and impairment loss.

In the current year ended 31 December 2025, the group has made an assessment on the carrying amount of the vessels and an impairment loss of RM1,478,214 is recognised as other operating expenses.

10. MATERIAL EVENTS NOT REFLECTED IN THE FINANCIAL STATEMENT

There were no material events subsequent to the current financial quarter ended 31 December 2025 and up to 19 February 2025, being the latest practicable date (“LPD”) which is not earlier than seven (7) days from the date of issuance of this quarterly report, that have not been reflected in this quarterly report, except as disclosed in Note 22 and Note 24.

11. DEBT AND EQUITY SECURITIES

11.1 Current financial year

11.1.1 Share buyback

During the current financial year, there is no share buyback by the Company. As at 31 December 2025, the Company holds 12,715,400 shares as treasury shares at an average price of RM1.00 per share.

11.2 End of financial year 31 December 2025 and up to LPD

The Company did not undertake any issuance and/ or repayment of debt and equity securities, share buy-back, share cancellations and/or resale of treasury shares subsequent to the end of current financial year ended and up to LPD which is not earlier than seven (7) days from the date of issuance of this quarterly report.

12. CHANGES IN THE COMPOSITION OF THE GROUP

12.1 Strike-off of Ocean Marine Ltd

On 17 December 2025, the Company has struck-off Ocean Marine Ltd, a wholly-owned subsidiary of Benalec Sdn Bhd, which in turn is a wholly-owned subsidiary by the Company pursuant to Section 151(4) of the Labuan Companies Act 1990.

12.2 Strike-off of Pacific Ltd

On 17 December 2025, the Company has struck-off Pacific Ltd, a wholly-owned subsidiary of Benalec Sdn Bhd, which in turn is a wholly-owned subsidiary by the Company pursuant to Section 151(4) of the Labuan Companies Act 1990.

Other than stated above, there were no changes in the composition of the Group during the current financial year ended and up to LPD, including business combinations, acquisition or disposal of subsidiaries and long-term investments, restructurings and discontinuing operations.

13. CONTINGENT LIABILITIES AND CONTINGENT ASSETS

	RM'000
Corporate guarantees given to licensed financial institutions	
For credit facilities granted to subsidiaries	32,779

14. CAPITAL COMMITMENTS
RM'000

Capital expenditure in respect of purchase of property, plant & equipment:
 Contracted but not provided for

-

15. SIGNIFICANT RELATED PARTY TRANSACTIONS

The related party transactions during the financial year under review in which certain directors of the Company have substantial financial interest as presented below:-

Nature of transactions⁽¹⁾	Transaction value based on billings RM'000	Balance outstanding as at 31-12-2025 RM'000
Provision of marine construction works to companies in which certain directors of the company have substantial financial interest ⁽²⁾	4,035	38,679 ⁽³⁾
Purchase of vessels from companies in which certain directors of the company have substantial financial interest	-	(16,827)
Provision of marine construction work from a company in which certain directors of the company have substantial financial interest	-	(19)
Rental of office building from personnel in which certain directors of the company have substantial financial interest	(86)	(688)

Notes:-

1. *The related party transactions reflect transactions of all the subsidiaries with the respective group of companies.*
2. *This amount represents the value of the land portion pending land alienation process which the Group is entitled to receive as settlement for the marine construction contracts undertaken. It would subsequently be reclassified as "land held for sale" following the alienation process.*
3. *The balance is after impairment loss of RM23.35 million.*

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16. REVIEW OF PERFORMANCE OF THE GROUP
16.1 CURRENT YEAR-TO-DATE VERSUS PREVIOUS YEAR-TO-DATE

	Cumulative Fourth (4th) Quarter 31-Dec-25 RM'000	Cumulative Fourth (4th) Quarter 31-Dec-24 RM'000	Variance	
			RM'000	%
Revenue	61,493	91,327	(29,834)	(32.67)
Profit before tax ("PBT")	5,743	13,029	(7,286)	(55.92)

For the current 12-month financial period under review, the Group has recorded a decrease in revenue by RM29.83 million against the corresponding period for last year. The decrease in revenue was mainly due to higher land and infra disposal revenue recognition (Q4'25: RM10.15million; Q4'24: RM34.85million) in the previous year.

The current 12-month financial period recorded a PBT of RM5.74 million, representing an decrease in profit of approximately RM7.29 million against the corresponding period for last year, mainly attributable by:-

Description	RM'000	Note
Decrease in gross profit	(14,376)	1
Decrease in other operating income	(4,189)	2
Decrease in administrative and other expenses	10,905	2
Decrease in finance costs	374	negligible
Net decrease in PBT	(7,286)	

Notes:-

- 1) *The decrease in gross profit was mainly due to the factor stated above.*
- 2) *The movements in other income as well as administrative and other expenses were mainly due to:*

	<i>Current Year RM'000</i>	<i>Corresponding Year RM'000</i>	<i>Variance RM'000</i>
<i>Reclass of quit rent & assessment</i>	-	(4,031)	4,031
<i>Impairment loss on land Held for Sale</i>	-	(4,504)	4,504
<i>Gain on disposal of property, plant & equipment</i>	50	3,023	(2,973)
	50	(5,512)	5,562

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16. REVIEW OF PERFORMANCE OF THE GROUP (CONT'D)
16.2 CURRENT YEAR QUARTER VERSUS PREVIOUS YEAR QUARTER

	Current Quarter 31-Dec-25 RM'000	Previous Corresponding Quarter 31-Dec-24 RM'000	Variance	
			RM'000	%
Revenue	20,493	28,199	(7,706)	(27.33)
Profit before tax ("PBT")	4,932	1,580	3,352	212.15

For the current quarter under review, the Group has recorded a decrease in revenue by RM7.71 million against the corresponding period for last year. The decrease in revenue was mainly due to higher land reclamation revenue recognition (Q4'25: RM12.14 million ; Q4'24: RM19.78 million) in the previous year quarter.

The current quarter recorded a PBT of RM4.93 million, representing an increase in profit of approximately RM3.35 million against the corresponding period for last year, mainly attributable by:-

Description	RM'000	Note
Decrease in gross profit	(5,174)	1
Increase in other operating income	6,457	2
Decrease in administrative and other expenses	2,012	2
Decrease in finance costs	57	negligible
Net Increase in PBT	3,352	

Notes:-

- 1) *The decrease in gross profit was mainly due to the factor stated above.*
- 2) *The movements in other income as well as administrative and other expenses were mainly due to:*

	Current Quarter RM'000	Corresponding Quarter RM'000	Variance RM'000
<i>Gain/(loss) on forex - unrealised</i>	(1,152)	(5,316)	4,164
<i>Impairment loss on land held for sale</i>	-	(4,504)	4,504
	(1,152)	(9,820)	8,668

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17. VARIATION IN RESULTS AGAINST PRECEDING QUARTER

	Current Fourth (4th) Quarter 31-Dec-25 RM'000	Current Third (3rd) Quarter 30-Sep-25 RM'000	Variance	
			RM'000	%
Revenue	20,493	10,939	9,554	87.34
Profit before tax ("PBT") / (Loss before tax) ("LBT")	4,932	(4,767)	9,699	203.46

For the current quarter under review, in comparison with the preceding quarter, the Group registered an increase in revenue of approximately RM9.55 million. The increase in revenue was mainly due higher infrastructure disposal revenue recognition in the current quarter (Q4'25: RM9.95 million; Q3'25: RM0.02 million).

The Group registered an increase in profit by RM9.70 million, mainly attributable by:-

Description	RM'000	Note
Increase gross profit	9,793	1
Increase in other operating income	2,873	2
Increase in administrative and other expenses	(2,824)	2
Increase in finance costs	(143)	negligible
Net Increase in PBT	9,699	

Notes:-

- 1) The increase in gross profit was mainly due to the factor stated above.
- 2) The movements in other income as well as administrative and other expenses were mainly due to:

	Current Quarter RM'000	Preceding Quarter RM'000	Variance RM'000
Reversal of impairment loss on contract assets	1,857	-	1,857
Impairment loss on property, plant & equipment	(1,478)	-	(1,478)
	379	-	379

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18. PROSPECTS

Despite the prevailing challenges faced by the Group within its economic and operating environment, the Board and Management remain cautiously optimistic in assessing the outlook of the Group.

The Group's current strategy towards a more conservative approach, whereby the aim is to:

- (i) market and monetise our existing "Inventory – Land Held For Sale" first; along with
- (ii) completing the current order book, of which settlements are in cash; as well as
- (iii) adopting the "sell-then-build" strategy for the balance of unreclaimed land, of which settlements are in-kind, wherever possible.

To-date, the revenue yet to be recognised arising from the land reclamation contract secured by the Group, amounting to approximately RM15.36 million, as well as Sale & Purchase Agreements ("Land Sale SPAs") already signed of approximately RM48.67 million, will ensure the Group has total revenue of approximately RM64.03 million to be recognised in the near term. The management has also been actively participating in tendering projects that are viable to bring in more consistent income to the Group and replenish the existing order book.

In addition, the Group also has in excess of 37.06 acres of land bank in Melaka and 26.82 acres in Pulau Indah, Port Klang, already reclaimed and are available for immediate sale. The management has had and will continue to be aggressive with the sales and marketing of our landbank and is prepared to adapt to the requirements of the circumstances where necessary to ensure that some of these land banks can continue to be monetised in the near to medium term.

The Group remains confident in the strong fundamentals of its two (2) main flagship projects in Johor, namely Tanjung Piai Maritime Industrial Park and Pengerang Maritime Industrial Park, which contribute towards both industrial parks being strategic locations within the region, making it well placed to capture various value-added activities within the oil & gas and renewable energy industry.

The management is actively pursuing several leads concurrently, whereby the latest statuses include (a) financial negotiations with the prospective offtakers, (b) buyers are still on-going in their due diligence process to reach financial close, and/or (c) partners are undergoing their project feasibility studies prior to a final investment decision.

The Group, like most other companies within the sector, is adjusting the pace of its operations to ride out the existing uncertainties within its operating segment. We endeavour to not stay complacent, and remain vigilant towards the needs of the market, striving to innovate, adapt and create value for our customers whenever possible.

19. PROFIT FORECAST AND PROFIT GUARANTEE

The Group did not issue any profit forecast or profit guarantee in any public document.

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20. PROFIT FOR THE PERIOD/YEAR

Included in the PBT for the period/year are as presented below: -

	Current Quarter RM'000	Year-To-Date RM'000
Other income including investment income	-	275
Interest expenses	(1,166)	(4,412)
Depreciation of property, plant and equipment	(190)	(1,173)
Depreciation of right-of-use assets	(1,518)	(3,322)
Impairment loss on property, plant and equipment	(1,478)	(1,478)
Impairment loss on other receivables	(151)	(151)
Impairment loss on land reclamation WIP	(865)	(865)
Reversal impairment loss on contract asset	1,857	1,857
Fair value adjustment on amounts owing to related parties	683	683
Gain on disposal of property, plant and equipment	50	50
Gain on lease modification	362	362
Interest income	555	555
Write-off on trade receivables/other receivables	(3)	27

21. TAX EXPENSE

	Current Quarter RM'000	Year-To-Date RM'000
Under provision in prior year		
- Income tax	(649)	(911)
- Deferred tax	-	
Current year provision		
- Income tax	(11)	(11)
- Deferred tax	(2,427)	(2,427)
	<u>(3,087)</u>	<u>(3,349)</u>
Effective tax rate (%)	<u>62.59%</u> ⁽¹⁾	<u>58.31%</u> ⁽¹⁾
PBT	4,932	5,743

Notes:-

1. The higher effective tax rates than the statutory tax rate of 24% for the current quarter and current year-to-date are mainly due to:-
 - a. under provision of tax recognised in prior year/quarter by certain subsidiaries of the group; and
 - b. reversal of deferred tax assets associated with the recognition of revenue in the current year, where the corresponding taxes had been paid upfront in prior years.

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22. STATUS OF CORPORATE PROPOSALS AND UTILISATION OF PROCEEDS

There is no outstanding corporate proposal at the current financial year ended 31 December 2025 and up to LPD which is not earlier than seven (7) days from the date of issuance of this quarterly report.

23. BORROWINGS

The Group's borrowings as at 31 December 2025 presented as follows:-

	RM'000
Long Term Borrowings	
Secured:-	
• Term loan	3,862
	<u>3,862</u>
	RM'000
Short Term Borrowings	
Secured:-	
• Term loan	684
• Revolving credit	18,600
• Trust receipt	750
• Invoice financing	268
• Bank overdraft	4,733
• Bank acceptance	540
	<u>25,575</u>
 (1) Total	 <u><u>29,437</u></u>

Note:-

(1) *The borrowings are denominated in Ringgit Malaysia.*

24. MATERIAL LITIGATION

There is no pending material litigation as at the current financial period ended 31 December 2025 and up to LPD which is not earlier than seven (7) days from the date of issuance of this report. The Board is not aware of any proceeding pending or threatened or of any fact likely to give rise to any proceedings, which might materially affect the position or business of the Group.

25. PROPOSED DIVIDENDS

The Board does not recommend any interim dividend for the current period ended 31 December 2025.

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26. EARNINGS PER SHARE (“EPS”)

26.1 Basic EPS

The basic earnings per share are calculated based on the net profit attributable to equity holders of the parent for the period/year divided by the weighted average number of ordinary shares and presented as below: -

	Three (3) Months		Year-to-date	
	Ended 31-12-2025	Ended 31-12-2024	Ended 31-12-2025	Ended 31-12-2024
Net profit attributable to equity holders of the parent for the period/year (RM'000)	2,171	1,165	3,289	12,669
Weighted average number of ordinary shares ('000)	1,018,887	1,018,887	1,018,887	1,018,887
Basic EPS (sen)	0.21	0.11	0.32	1.24

26.2 Diluted EPS

The diluted earnings per share has been calculated by dividing the Group's profit for the period/year attributable to equity holders of the parent by the weighted average number of ordinary shares outstanding during the financial year adjusted for the effects of dilutive potential ordinary shares as presented below:-

	Three (3) Months		Year-to-date	
	Ended 31-12-2025	Ended 31-12-2024	Ended 31-12-2025	Ended 31-12-2024
Net profit attributable to equity holders of the parent for the period/year (RM'000)	2,171	1,165	3,289	12,669
Weighted average number of ordinary shares applicable to diluted earnings per ordinary share ('000)	1,018,887	1,018,887	1,018,887	1,018,887
Diluted EPS (sen)	0.21	0.11	0.32	1.24

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