

PROXY FORM

AEON CO. (M) BHD.

Registration No. 198401014370 (126926-H)
(Incorporated in Malaysia)

No. of Shares Held	
CDS Account No.	

I/we, _____ (name of shareholder as per NRIC, in capital letters)
NRIC No./ID No./Company No. _____ (new) _____ (old)
of _____ (full address)
being a member of AEON CO. (M) BHD., hereby appoint _____
(name of proxy as per NRIC, in capital letters) NRIC No. _____ (new) _____ (old)
of _____ (full address)
or failing him/her _____ (name of proxy as per NRIC, in capital letters)
NRIC No. _____ (new) _____ (old)
of _____ (full address)

or failing him/her, the Chairman of the Meeting as my/our proxy to vote for me/us on my/our behalf at the Thirty-Eighth Annual General Meeting ("38th AGM") of the Company, to be conducted virtually at the Broadcast Venue at Tricor Business Centre, Gemilang Room, Unit 29-01, Level 29, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi 59200 Kuala Lumpur on Wednesday, 17 May 2023 at 10.00 a.m. and at any adjournment thereof.

My/our proxy is to vote as indicated below:

No	Resolution	For	Against
ORDINARY BUSINESS			
Ordinary resolution 1	To declare and approve the payment of a final dividend of 4.0 sen per ordinary share in respect of the financial year ended 31 December 2022		
Ordinary resolution 2	To approve the payment of the Director's fees to Datuk Iskandar bin Sarudin for the financial year ended 31 December 2022		
Ordinary resolution 3	To approve the payment of the Director's fees to Datuk Syed Ahmad Helmy bin Syed Ahmad for the financial year ended 31 December 2022		
Ordinary resolution 4	To approve the payment of the Director's fees to Dato' Tunku Putra Badlishah Ibni Tunku Annuar for the financial year ended 31 December 2022		
Ordinary resolution 5	To approve the payment of the Director's fees to Encik Abdul Rahim bin Abdul Hamid for the financial year ended 31 December 2022		
Ordinary resolution 6	To approve the payment of the Director's fees to Encik Hisham Bin Zainal Mokhtar for the financial year ended 31 December 2022		
Ordinary resolution 7	To approve the payment of the Director's fees to Puan Zaida Khalida Binti Shaari for the financial year ended 31 December 2022		
Ordinary resolution 8	To approve the payment of the Director's fees to Ms Chong Swee Ying for the financial year ended 31 December 2022		
Ordinary resolution 9	To approve the Directors' fees of up to RM1,500,000 for the period from 1 January 2023 until the conclusion of the next Annual General Meeting of the Company to be held in 2024		
Ordinary resolution 10	To approve the benefits payable to the Directors of up to RM200,000 from 18 May 2023 until the conclusion of the next Annual General Meeting of the Company to be held in 2024		
Ordinary resolution 11	To re-elect Datuk Iskandar bin Sarudin as Director		
Ordinary resolution 12	To re-elect Ms Chong Swee Ying as Director		
Ordinary resolution 13	To re-elect Mr Keiji Ono as Director		
Ordinary resolution 14	To re-elect Mr Tsugutoshi Seko as Director		
Ordinary resolution 15	To re-elect Mr Naoya Okada as Director		
Ordinary resolution 16	To re-elect Encik Hisham Bin Zainal Mokhtar as Director		
Ordinary resolution 17	To re-elect Puan Zaida Khalida Binti Shaari as Director		
Ordinary resolution 18	To re-elect Mr Hiroaki Egawa as Director		
Ordinary resolution 19	To re-appoint Messrs KPMG PLT as Auditors of the Company and to authorise the Directors to fix their remuneration		
SPECIAL BUSINESS			
Ordinary resolution 20	Proposed Renewal of Existing Shareholders' Mandate for the Recurrent Related Party Transactions of a Revenue or Trading Nature and Proposed New Shareholders' Mandate for Additional Recurrent Related Party Transactions of a Revenue or Trading Nature		

[Please indicate with an "X" in the spaces provided whether you wish your votes to be cast for or against the resolutions. In the absence of specific directions, your proxy will vote or abstain as he/she thinks fit.]

Signature of Shareholder or Common Seal

Dated this _____ day of _____ 2023

For appointment of two proxies, percentage of shareholdings to be represented by the proxies:

	Percentage
Proxy 1 _____	%
Proxy 2 _____	%
Total _____	100 %

Notes:

1. The 38th AGM will be conducted virtually through live streaming and online remote voting via Remote Participation and Voting ("RPV") facilities which are available on Tricor Investor & Issuing House Services Sdn Bhd's TIIH Online website at <https://tiih.online>. Please follow the procedures provided in the Administrative Details for the 38th AGM in order to register, participate and vote remotely via the RPV facilities.
2. The Broadcast Venue of the 38th AGM is strictly for the purpose of complying with Section 327(2) of the Companies Act 2016 which requires the Chairman of the Meeting to be at the main venue. **No shareholders/proxies** from the public will be physically present at the Broadcast Venue.
3. A member of the Company entitled to participate and vote at the meeting is entitled to appoint not more than two (2) proxies to participate and vote in his stead. The members may submit questions to the Board of Directors at <https://tiih.online> prior to the 38th AGM or use the query box to transmit questions to Board of Directors via RPV facilities during live streaming. A proxy may but need not be a member of the Company.
4. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportions of his/her shareholdings to be represented by each proxy.
5. Where a member is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account") as defined under the Securities Industry (Central Depositories) Act, 1991, there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
6. A member who has appointed a proxy or attorney or authorised representative to attend, participate, speak (in the form of real time submission of typed texts) and vote at this Annual General Meeting via RPV must request his/her proxy to register himself/herself for RPV at TIIH Online website at <https://tiih.online>. Please follow the Procedures for RPV in the Administrative Details for the 38th AGM.
7. The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote:

(i) In hard copy form

In the case of an appointment made in hard copy form, the proxy form must be deposited with the Share Registrar of the Company at Tricor Investor & Issuing House Services Sdn. Bhd., Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, the Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia.

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**AFFIX
STAMP**

The Share Registrar:

AEON CO. (M) BHD. Registration No. 198401014370 (126926-H)
c/o TRICOR INVESTOR & ISSUING HOUSE SERVICES SDN BHD
Registration No. 197101000970 (11324-H)
Unit 32-01, Level 32, Tower A,
Vertical Business Suite,
Avenue 3, Bangsar South,
No.8, Jalan Kerinchi, 59200 Kuala Lumpur,
Wilayah Persekutuan, Malaysia.

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(ii) By electronic form

The proxy form can be electronically lodged with the Share Registrar of the Company via TIIH Online at <https://tiih.online>. Kindly refer to the Administrative Details on the procedures for electronic lodgement of proxy form via TIIH Online.

8. Please ensure ALL the particulars as required in the proxy form are completed, signed and dated accordingly.
9. Last date and time for lodging the proxy form is **Monday, 15 May 2023 at 10.00 a.m.**
10. Any authority pursuant to which such an appointment is made by a power of attorney must be deposited with the Share Registrar of the Company at Tricor Investor & Issuing House Services Sdn. Bhd., Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, the Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia not less than forty-eight (48) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote. A copy of the power of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant jurisdiction in which it is executed.
11. For a corporate member who has appointed a representative, please deposit the **ORIGINAL** certificate of appointment with the Share Registrar of the Company at Tricor Investor & Issuing House Services Sdn. Bhd., Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, the Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia. The certificate of appointment should be executed in the following manner:
 - (i) If the corporate member has a common seal, the certificate of appointment should be executed under seal in accordance with the constitution of the corporate member.
 - (ii) If the corporate member does not have a common seal, the certificate of appointment should be affixed with the rubber stamp of the corporate member (if any) and executed by:
 - (a) at least two (2) authorised officers, of whom one shall be a director; or
 - (b) any director and/or authorised officers in accordance with the laws of the country under which the corporate member is incorporated.
12. In respect of deposited securities, only members whose names appear on the Record of Depositors on 10 May 2023 (General Meeting Record of Depositors) shall be eligible to attend the meeting or appoint proxy(ies) to attend, speak and/or vote on his/her behalf.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms as set out in the Notice of Annual General Meeting dated 18 April 2023.